



Dedicated to a better Brisbane

Brisbane City Council ANNUAL REPORT 2024–25



Brisbane City Council acknowledges this Country and its Traditional Custodians.

We acknowledge and respect the spiritual relationship between Traditional Custodians and this Country, which has inspired language, songs, dances, lore and Dreaming stories over many thousands of years.

We pay our respects to the Elders, those who have passed into the Dreaming; those here today; those of tomorrow.

May we continue to peacefully walk together in gratitude, respect and kindness in caring for this Country and one another.



Brisbane City Council is pleased to present the Annual Report for 2024-25.

Council's responsibility is to provide leadership and good governance for the people of Brisbane, and to manage our resources to ensure Brisbane is a prosperous, liveable, sustainable and inclusive city.

The Annual Report 2024-25 describes Council's progress and performance over the course of the financial year, reporting on *Annual Plan and Budget 2024-25* and *Corporate Plan 2021-22 to 2025-26* objectives.

All care has been taken to ensure the content is complete and accurate. However, Council does not guarantee it is without error.

Council's website contains more information about the organisation's activities, policies and plans for the future. Visit brisbane.qld.gov.au

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Brisbane City Council

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'Caring for Country – Land, Water and Sky'

by Riki Salam (Mualgal, Kaurareg, Kuku Yalanji),
We are 27 Creative.



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INTRODUCTION

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BRISBANE IN PROFILE

Aboriginal and Torres Strait Islander peoples have lived in Australia for more than 60,000 years and Brisbane's history can be traced back to when Traditional Custodians of the land lived in the area we now call Moreton Bay. Aboriginal people have walked and cared for this land that is now our shared home for thousands of years. Their cultural and spiritual beliefs and their relationship with their Country remain important today.

Brisbane was named after Sir Thomas Makdougall Brisbane, who was the 6th Governor of New South Wales.

Today, Brisbane is a safe, vibrant and prosperous city, valued for its friendly and optimistic people and enviable lifestyle. The city benefits from rich biodiversity. It's home to more than 800 species of wildlife and 2,500 species of native plants, and many thriving areas of bushland, parks and waterways. Often referred to as the River City, Brisbane is built around the winding Brisbane River and is characterised by a warm subtropical climate, outdoor lifestyle, hilly suburban pockets and Queenslander-style housing.

Brisbane has vibrant retail and dining precincts from the city to the suburbs, with extensive parkland for sport and leisure, festivals, arts and entertainment. Brisbane has a multicultural and linguistically diverse population, with nearly one third of residents born overseas and 24% speaking a language other than English at home.

Brisbane is a global hub for scientific innovation, mining and resources, technology, higher education and cultural attractions.



Brisbane at a glance

COMMUNITY

1.36 million people currently call Brisbane home

36 years median age

32% of residents born overseas

Main countries of origin

Australia, New Zealand, England, China, India, Vietnam

24% speak a language other than English at home

ENVIRONMENT

1,342.7 km² land area

114 km length of Brisbane River
(within local government area)

26.7 °C average daily maximum temperature

16.5 °C average daily minimum temperature

>800 species of wildlife

>2,500 species of native plants

ECONOMY

\$225 billion economy, Greater Brisbane

>820,000 people in the labour force

68% of people employed both live and work
in Brisbane

142,547 businesses registered

97% are small businesses

9.4 million visitors to Brisbane

Population and demographic data source:
Australian Bureau of Statistics and Council estimates.

LORD MAYOR'S REPORT



Brisbane is Australia's lifestyle capital, and the world is taking notice. We're proud to be building a city that's not only a great place to live, but a must-visit destination.

Once again, we've focused on delivering real value for residents and visitors. That means more to see and do in the suburbs, better transport and a cleaner, safer, more vibrant city.

We know many households are still feeling the pinch. That's why we're striking the right balance between spending within our means while keeping Brisbane moving.

We've rolled out Brisbane Metro and launched Brisbane's New Bus Network, which was the biggest upgrade to our bus services in decades. This turn-up-and-go service connects with suburban buses to deliver more services, more often. Together with a new inner-city tunnel, we're unblocking the bus bottleneck in the CBD to help people travel around Brisbane sooner and safer.

We've also invested in bridges for Brisbane. The Kangaroo Point Bridge opened in December and is already a favourite for walkers and riders. Maintenance on the Walter Taylor Bridge finished ahead of schedule and we're installing new footpath decking on the Story Bridge, with a business case progressing to develop a long-term restoration plan ahead of the bridge's 100th birthday in 2040.

Major road upgrades at Moggill Road and Beams Road (Stage 1) are now complete, easing congestion and improving safety. We're also trialing new traffic management technology and rolling out our Clearway Action Plan to improve flow through busy suburban corridors.

Safety remains a top priority. We've installed new CCTV cameras across the city, monitored 24/7 at our new Security Operations Centre. Local groups have also boosted their own security with support from the Lord Mayor's Safer Suburbs Grants.

Our Suburbs-First Guarantee means 85% of our budget goes straight into the suburbs. This year, we've upgraded parks across Brisbane, from a new playground at Sherwood Arboretum to shade sails for sun-safe play. We've transformed Archerfield Wetlands and are planning future upgrades at Graceville Riverside Parklands and Oxley Creek Common.

We've invited residents to help shape the future of our city, with master plans for Kedron Brook and the Wynnum, Manly and Lota foreshores, as well as a concept plan for the Kingfisher Creek Corridor.

We're proud to have the cheapest rates in South East Queensland and continue to ease cost-of-living pressures with free and affordable events, including the return of our popular \$2 Summer Dips.

And when Tropical Cyclone Alfred hit, Brisbane stepped up. More than 527,000 sandbags were collected, 4.4 million Brisbane Severe Weather Alerts were issued, and green waste was cleared in record time. Thank you to everyone who helped keep our city safe.

I want to thank the dedicated team within Brisbane City Council for their efforts in making Brisbane even better.

A handwritten signature in black ink, appearing to read 'Adrian Schrinner', written in a cursive style.

Adrian Schrinner
Lord Mayor

CHIEF EXECUTIVE OFFICER'S REPORT



I am delighted to present the 2024-25 Annual Report, celebrating Brisbane City Council's service to the people of Brisbane over the past 12 months.

Council employees have continued to show tremendous dedication to the communities we serve, rising to every challenge with innovation and determination. They are to be commended and I thank each and every one of them.

This year, Council delivered city-shaping, congestion-busting projects like the Kangaroo Point Bridge, which I was lucky enough to see open in my first week as CEO.

While doing this, we stayed focused on keeping costs down and delivering value for money. We know the people of Brisbane expect us to be sound stewards of ratepayers' money while we continue to strive to improve customer service in every area of Council.

I am especially proud of the way Council teams stepped up to the challenge of Tropical Cyclone Alfred – from clearing debris and fixing roads to restoring public transport and supporting the city's emergency response. It was an outstanding effort across the organisation.

Through all this, we remained committed to service excellence and innovation, harnessing new tools to better understand what Brisbane residents and visitors value, and how we can serve them better.

We are undergoing an organisational realignment for 2025-26 to create clarity, better alignment and strengthen how we work together for Brisbane.

At the heart of all this, we are building a better Brisbane for the communities we serve.

On behalf of Council's Executive Management Group, I would like to say a genuine and heartfelt thank you to Council's dedicated teams. We are privileged to serve the people of Brisbane and remain focused on delivering services that we can all be proud of now and in the future.

A handwritten signature in black ink, appearing to be 'Kerrie Freeman', written over a horizontal line.

Kerrie Freeman
Chief Executive Officer

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OUR COUNCIL

- › OUR COUNCIL
- › ORGANISATIONAL STRUCTURE
- › OUR ELECTED REPRESENTATIVES
- › STATUTORY AND STANDING COMMITTEES
- › EXECUTIVE MANAGEMENT GROUP
- › OUR PEOPLE

OUR COUNCIL

Our role

As Queensland's capital, Brisbane plays a critical role in our region's identity and prosperity. As our prominence on the national and world stage continues to grow, Council remains dedicated to building the Brisbane of tomorrow with support from the community, industry representatives, non-government organisations and other levels of government.

Council is dedicated to ensuring Brisbane is a great place to live, work and relax, and has a fundamental role to play in making the city the best it can be for current and future residents, businesses and visitors.

We proudly and passionately serve Brisbane's diverse communities by funding, coordinating and advocating for services, facilities and infrastructure that allows everyone to participate fully in community life. We strive to create a better Brisbane for all by listening to our residents and understanding their needs and priorities. We want everyone who lives, visits, works or studies in Brisbane to love and contribute to our city, just as we do.

Our values

Council is driven by strong corporate values that guide our thinking, actions and decisions.



GETTING THINGS DONE

Adapting to meet changing needs and priorities



RESPONSIVE CUSTOMER SERVICE

Adding value to every customer interaction



VALUE FOR MONEY

Looking for opportunities to contribute to the growth of the city



WORKING TOGETHER

Looking for opportunities to collaborate and connect to deliver a better Brisbane



PASSION FOR BRISBANE

Delivering value to Brisbane, its residents and customers



RESPECT FOR PEOPLE

Embracing diversity and communicating openly and honestly



COURAGE TO MAKE A DIFFERENCE

Committed to continuous improvement and a city and workplace free of discrimination, harassment and offensive behaviour

Our framework

Council's medium-term and long-term strategies and plans set the goals and direction for the city's future and are integrated with annual planning and reporting through the strategic planning framework. Integrated financial, asset, land use, infrastructure and service planning is necessary to ensure the achievement of outcomes, together with effective and efficient delivery of community services.

Council's strategic planning framework

LONG-TERM	<p>Long-term community plan (<i>Brisbane Vision 2031</i>)</p> <p>Long-term financial forecast Long-Term Asset Management Plan Planning scheme Council's strategies and plans Local Government Infrastructure Plan</p>	ANNUAL REPORT	MONTHLY, QUARTERLY AND ANNUAL REPORTING
MEDIUM-TERM	<p>Corporate Plan</p> <p>Medium-term strategic directions Policy objectives</p>		
ANNUAL	<p>Annual Plan and Budget</p> <p>Program and business plans Financial policies</p>		
OPERATIONAL	<p>Group and branch plans</p>		

Council's strategic planning framework aligns with the *City of Brisbane Act 2010* and the *City of Brisbane Regulation 2012*.

Long-term community plan

Brisbane Vision 2031 (the Vision) is Council's long-term community plan and guides our role in the community by setting aspirations and targets for Council, its partners and the people of Brisbane to achieve. Through this, Council will:

- maintain or improve quality of life for the Brisbane community
- ensure Brisbane has the services and infrastructure to meet the liveability and sustainability challenges of the future
- partner with and advocate for funding from various levels of government, other organisations and international partners.

Everyone living and working in Brisbane has a role to play in achieving the Vision and can contribute by following the community actions listed in the Vision.

Guided by the Vision, Council will continue to plan and deliver services and projects that help make Brisbane a great place to live and do business.

Long-Term Asset Management Plan

Council provides, owns and manages much of Brisbane's public infrastructure. The *Long-Term Asset Management Plan 2022-2042* (LTAMP) is a 20-year strategic planning document for Council's extensive asset portfolio. The LTAMP includes a summary of the asset management principles such as levels of service, risk management and continuous improvement when managing an asset from acquisition to disposal.

Council strategies and plans

Council works with the community to guide our city's future growth and development. To support the achievement of the Vision, long-term plans and targeted strategies are put in place to set out specific objectives for the future. These strategies are also supported by corporate policies, such as the Environmental Policy, Sustainability Policy and Our Customer Experience, which recognise Council's commitments and responsibilities in the delivery of strategies and services.

Corporate Plan

The *Corporate Plan 2021-22 to 2025-26* (Corporate Plan) outlines Council's medium-term priorities and objectives. The Corporate Plan provides connection between Council's long-term plans and the Annual Plan and Budget. It defines the strategic directions of Council and sets out guiding principles for how Council will conduct business over the next 5 years.

Through the plan, Council will ensure Brisbane remains a prosperous, sustainable, liveable, inclusive and well-managed city for everyone. The Chief Executive Officer's assessment of progress against the Corporate Plan objectives is included in section 4 of this report.

Annual Plan and Budget

In June each year, the Lord Mayor presents and Council adopts the Annual Plan and Budget.

The Annual Plan and Budget sets out the funding and initiatives to deliver Corporate Plan objectives across annual timelines. It allocates budget to program outcomes and to fund the services, activities and projects that contribute to them.

Performance monitoring and reporting

Council monitors and reports to the community and other stakeholders on our progress and performance against our strategies and plans. Council's various monitoring and reporting methods aid decision-making, service improvement and ensure transparency. These include:

- community feedback on initiatives and services through resident and customer surveys
- statutory performance reporting and disclosures, including Council's quarterly and annual reports
- voluntary disclosures, such as the climate-related disclosure, which aim to evolve Council's frameworks and inform the community on how Council is responding
- operational performance monitoring, which tracks progress of internal group and branch plans.

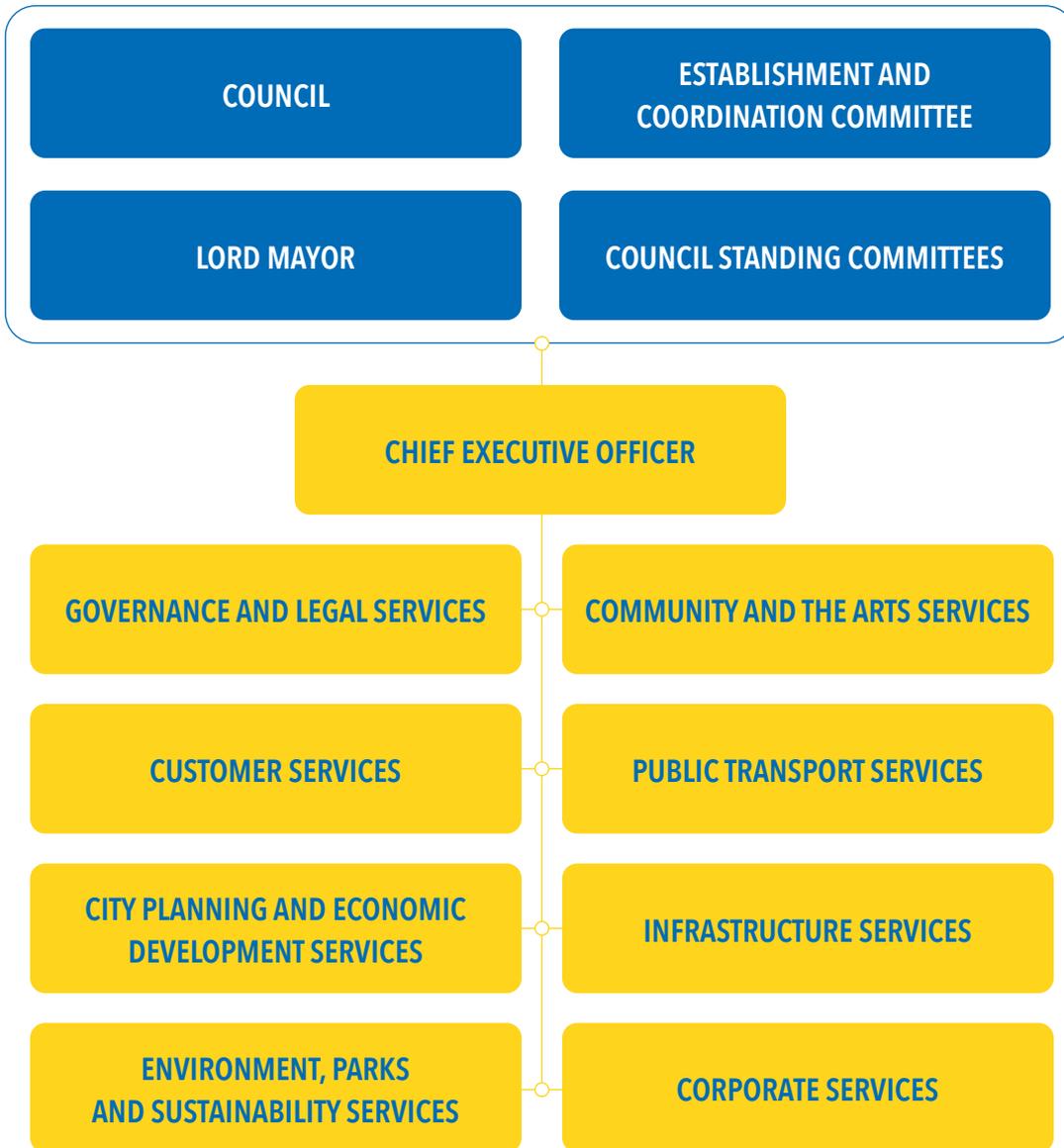
Financial statements are formal records of financial performance. Regular monitoring and reporting of financial performance ensures Council:

- manages revenue and expenses to meet budgetary commitments
- meets regulatory obligations
- supports transparent and accountable decision-making
- manages financial risks
- makes information available to the community about Council's financial management, asset management and long-term financial sustainability.



ORGANISATIONAL STRUCTURE

As at 30 June 2025



Key

- Elected representative
- Corporate



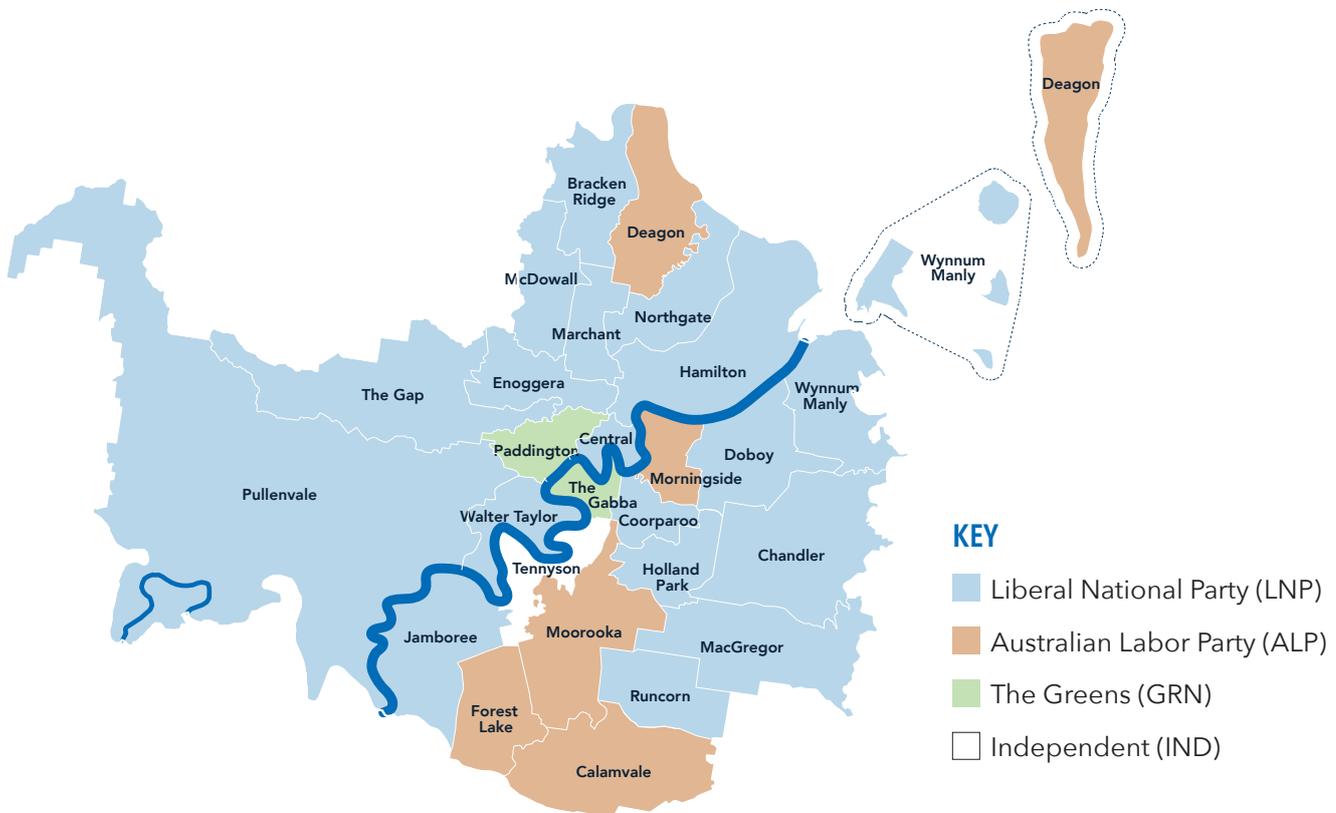
OUR ELECTED REPRESENTATIVES

As at 30 June 2025

Brisbane was declared a municipality (an area with its own local government) in 1859. In 1924 Queensland Parliament passed the *City of Brisbane Act 1924*, setting up a single, citywide local government for the whole region. Brisbane's first Lord Mayor, William Jolly, took office in March 1925 and served until 1931. At this time, the Brisbane area comprised of 20 local authorities and joint boards, which combined in October 1925 to form the modern Brisbane City Council, which now operates under the *City of Brisbane Act 2010*.

Today, Brisbane City Council is Australia's largest local government in both population and budget. It consists of 26 wards and 27 elected councillors, including the Lord Mayor. Eligible residents in each ward elect a councillor, with the Lord Mayor being directly elected by residents across the Brisbane Local Government Area.

Ward office location and contact details can be found on Council's website brisbane.qld.gov.au



LORD MAYOR

Cr Adrian Schrinner (LNP)
City Treasurer
Chair of Civic Cabinet
Ex-officio member of all Council Standing Committees
 Councillor since 2005
 Lord Mayor since 2019
 Number of voters 856,898

BRACKEN RIDGE

Cr Sandy Landers (LNP)
Chair of Council
Member, City Planning, Suburban Renewal and Economic Development Committee
Member, Councillor Ethics Committee
 Councillor since 2019
 Number of voters 31,928

CALAMVALE

Cr Emily Kim (ALP)
Shadow Chair, Customer Services Committee
Member, Public Transport Committee
Member, Councillor Ethics Committee
 Councillor since 2024
 Number of voters 36,911

CENTRAL

Cr Vicki Howard (LNP)
Civic Cabinet Chair, Community and the Arts Committee
 Councillor since 2012
 Number of voters 33,062

CHANDLER

Cr Ryan Murphy (LNP)
Civic Cabinet Chair, Infrastructure Committee
 Councillor since 2012
 Number of voters 30,646

COORPAROO

Cr Fiona Cunningham (LNP)

Deputy Mayor

Civic Cabinet Chair, Finance and City Governance Committee

Councillor since 2019

Number of voters 33,038

DEAGON

Cr Jared Cassidy (ALP)

Leader of the Opposition

Shadow Chair, Finance and City Governance Committee

Shadow Chair, City Planning, Suburban Renewal and Economic Development Committee

Councillor since 2015

Number of voters 35,576

DOBOY

Cr Lisa Atwood (LNP)

Deputy Chair, Community and the Arts Committee

Member, Customer Services Committee

Councillor since 2019

Number of voters 31,371

ENOGERA

Cr Andrew Wines (LNP)

Civic Cabinet Chair,

Public Transport Committee

Councillor since 2008

Number of voters 33,254

FOREST LAKE

Cr Charles Strunk (ALP)

Shadow Chair, Community and the Arts Committee

Shadow Chair, Infrastructure Committee

Member, Councillor Ethics Committee

Councillor since 2016

Number of voters 34,745

HAMILTON

Cr Julia Dixon (LNP)

Member, Finance and City Governance Committee

Member, Public Transport Committee

Councillor since 2023

Number of voters 33,824

HOLLAND PARK

Cr Krista Adams (LNP)

Member, Environment, Parks and Sustainability Committee

Councillor since 2008

Number of voters 32,625

JAMBOREE

Cr Sarah Hutton (LNP)

Civic Cabinet Chair,

Customer Services Committee

Councillor since 2020

Number of voters 31,474

MACGREGOR

Cr Steven Huang (LNP)

Deputy Chair of Council

Deputy Chair, Finance and City Governance Committee

Member, City Planning, Suburban Renewal and Economic Development Committee

Member, Infrastructure Committee

Councillor since 2011

Number of voters 30,889

MARCHANT

Cr Danita Parry (LNP)

Deputy Chair, Infrastructure Committee

Member, Finance and City Governance Committee

Councillor since 2023

Number of voters 34,930

MCDOWALL

Cr Tracy Davis (LNP)

Civic Cabinet Chair, Environment, Parks and Sustainability Committee

Member, Councillor Ethics Committee

Councillor since 2019

Number of voters 34,116

MOOROOKA

Cr Steve Griffiths (ALP)

Shadow Chair, Environment, Parks and Sustainability Committee

Councillor since 2003

Number of voters 31,333

MORNINGSIDE

Cr Lucy Collier (ALP)

Deputy Chair, Councillor Ethics Committee

Shadow Chair, Public Transport Committee

Councillor since 2023

Number of voters 31,920

NORTHGATE

Cr Adam Allan (LNP)

Civic Cabinet Chair, City Planning, Suburban Renewal and Economic Development Committee

Chair, Councillor Ethics Committee

Councillor since 2016

Number of voters 34,040

PADDINGTON

Cr Seal Chong Wah (GRN)

Member, City Planning, Suburban Renewal and Economic Development Committee

Member, Community and the Arts Committee

Councillor since 2024

Number of voters 33,402

PULLENVALE

Cr Greg Adermann (LNP)

Deputy Chair, Customer Services Committee

Member, Public Transport Committee

Councillor since 2020

Number of voters 33,579

RUNCORN

Cr Kim Marx (LNP)

Deputy Chair, Environment,

Parks and Sustainability Committee

Member, Infrastructure Committee

Councillor since 2012

Number of voters 31,531

TENNYSON

Cr Nicole Johnston (IND)

Member, Customer Services Committee

Member, Infrastructure Committee

Councillor since 2008

Number of voters 30,941

THE GABBA

Cr Trina Massey (GRN)

Member, Environment, Parks and Sustainability Committee

Member, Finance and City Governance Committee

Councillor since 2023

Number of voters 32,506

THE GAP

Cr Steven Toomey (LNP)

Deputy Chair, Public Transport Committee

Member, Customer Services Committee

Councillor since 2015

Number of voters 33,779

WALTER TAYLOR

Cr Penny Wolff (LNP)

Deputy Chair, City Planning, Suburban Renewal and Economic Development Committee

Member, Community and the Arts Committee

Councillor since 2023

Number of voters 33,834

WYNNUM MANLY

Cr Alex Givney (LNP)

Member, Community and the Arts Committee

Member, Environment, Parks and Sustainability Committee

Councillor since 2024

Number of voters 31,664

STATUTORY AND STANDING COMMITTEES

As at 30 June 2025

Brisbane City Council has 9 Statutory and Standing Committees comprised of and chaired by elected representatives. Each Statutory or Standing Committee considers Council policies, provides advice to Council and delivers results for the people of Brisbane. This includes a wide range of areas such as infrastructure, public transport and the environment.

The public are welcome to attend any Council Standing Committee meeting. All Standing Committee meetings are held on Tuesday mornings while Council is in session, however, the Councillor Ethics Committee meets on an as-required basis.

Standing committees

- City Planning, Suburban Renewal and Economic Development Committee
- Community and the Arts Committee
- Councillor Ethics Committee
- Customer Services Committee
- Environment, Parks and Sustainability Committee
- Finance and City Governance Committee
- Infrastructure Committee
- Public Transport Committee



Establishment and Coordination Committee (Civic Cabinet)

As at 30 June 2025

The Lord Mayor and the Civic Cabinet Chairs of each Standing Committee together make up the Establishment and Coordination Committee, Council's Statutory Committee. The Lord Mayor is the Chair of Civic Cabinet. The Chief Executive Officer acts as Secretary of Civic Cabinet, providing executive advice and reporting back to Council as an organisation.

At its highest level, Civic Cabinet sets the strategic direction for Brisbane as a city and Council as an organisation. Civic Cabinet acts with Council's delegation on a range of matters including procurement, reporting and policy development. Civic Cabinet also reviews and makes recommendations to full Council on major plans, corporate documents and city finances.

Civic Cabinet generally meets weekly, regardless of whether Council is in session or recess.

A detailed list of responsibilities of each committee can be found on Council's website [brisbane.qld.gov.au](https://www.brisbane.qld.gov.au)



Councillor Adrian Schrinner

Lord Mayor

Member of Civic Cabinet since 2008

Deputy Mayor from 2011-2019

Lord Mayor since 8 April 2019



Councillor Fiona Cunningham

Deputy Mayor and Civic Cabinet Chair of Finance and City Governance Committee

Member of Civic Cabinet since April 2020



Councillor Adam Allan

Civic Cabinet Chair of City Planning, Suburban Renewal and Economic Development Committee

Member of Civic Cabinet since May 2019



Councillor Sarah Hutton

Civic Cabinet Chair of Customer Services Committee

Member of Civic Cabinet since April 2024



Councillor Vicki Howard

Civic Cabinet Chair of Community and the Arts Committee

Member of Civic Cabinet since 2018



Councillor Tracy Davis

Civic Cabinet Chair of Environment, Parks and Sustainability Committee

Member of Civic Cabinet since August 2021



Councillor Andrew Wines

Civic Cabinet Chair of Public Transport Committee

Chair of Council from 2019-2021

Member of Civic Cabinet since August 2021



Councillor Ryan Murphy

Civic Cabinet Chair of Infrastructure Committee

Member of Civic Cabinet from April to May 2019, and again since April 2020

Chair of Council

As at 30 June 2025



Councillor Sandy Landers

Chair of Council since April 2024

EXECUTIVE MANAGEMENT GROUP

As at 30 June 2025

The Chief Executive Officer (CEO), Group Executives and Executive Managers form Council's Executive Management Group (EMG). The CEO is responsible to Council. Detailed individual profiles can be found on Council's website brisbane.qld.gov.au

Kerrie Freeman

Chief Executive Officer

Joined Council and EMG in December 2024

Council's Chief Executive Officer oversees the largest local government in Australia and delivers Council's key initiatives in the pursuit of its *Brisbane Vision 2031*. The CEO is committed to ensuring Brisbane is and always will be a great place to live, work and relax, and empowers this commitment through championing and modelling clear organisational values across Council.

Tim Wright

Group Executive, Environment, Parks and Sustainability Services

Acting Chief Executive Officer from April 2024 to December 2024

Joined Council in 1999 and EMG in 2021

The Environment, Parks and Sustainability Services group is responsible for delivering critical services and strategic programs that protect and enhance Brisbane's environment, build resilience to natural disasters and manage sustainable waste and resource recovery systems. The group comprises operational and strategic functions across Council's waste and resource recovery services, city resilience planning, disaster preparedness, environmental sustainability and management of natural assets, parks and water.

Tania Orr

Acting Group Executive, Infrastructure Services

Joined Council in April 2022 and EMG in 2025

The Infrastructure Services group is responsible for ensuring the comprehensive planning, development, delivery and maintenance of essential infrastructure and assets. The group is entrusted with the strategic and operational oversight of a range of public assets, including roads, footpaths, bridges, parks, gardens, drainage networks, community facilities and bike paths.

David Chick

Group Executive, City Planning and Economic Development Services

Joined Council and EMG in 2021

The City Planning and Economic Development Services group leads long-term strategic planning and policy development for the city in the key areas of land use, urban design, open space, community infrastructure, public and active transport and economic development, including the Brisbane 2032 Olympic and Paralympic Games. The group ensures that Council's planning and development frameworks support sustainable growth, community wellbeing and economic prosperity while protecting and enhancing the liveability of the city.

Krysten Booth

Group Executive, Community and the Arts Services

Joined Council in 2009 and EMG in 2022

The Community and the Arts Services group is responsible for shaping Brisbane's community experience and liveability. The group leads the design and delivery of inclusive, responsive and high-quality services and programs that align with Council's Vision and contribute to the health, wellbeing, cultural vitality and engagement of Brisbane residents and communities.

Pip Hold

Group Executive, Customer Services

Served at Council from 2009-2020; joined Council and EMG in 2023

Customer Services is responsible for the delivery of a diverse and essential range of compliance, safety and customer-facing services that protect Brisbane's community standards, enhance public health and safety, and ensure responsive and accessible community engagement. The group manages the 24-hour Contact Centre, the business hotline, localised service centres and a network of 33 libraries and 12 cemeteries, while also overseeing the city's compliance services.

Anne Lenz

Group Executive, Corporate Services

Joined Council in 2018 and EMG in 2022

Corporate Services provides the essential support functions that enable Council to run smoothly and efficiently. The group is responsible for ensuring the organisation has the necessary people, technology and services to support its core operations and strategic objectives. It provides services across a range of functions, including people, finance, digital, procurement, rates, debt management, property management, process and service excellence, project portfolio governance, and project management frameworks and standards.

Karl Hain

Acting Group Executive, Public Transport Services

Joined Council in 2010 and EMG in 2024

The Public Transport Services Group keeps Australia's fastest-growing capital city moving through the management of a fleet of more than 1,200 buses and 30 ferries, including the implementation of the new Brisbane Metro bus rapid transit system. Operating from 8 depots, the group delivers more than 90 million passenger journeys annually and ensures the timely and efficient delivery of timetabled services, and supports the city's key sporting and cultural events with free transport.

James Langham

Group Executive and General Counsel, Governance and Legal Services

Joined Council in 2013 and EMG in 2025

Governance and Legal Services plays a critical role in managing public, political and organisational interfaces, upholding the integrity, accountability and effective governance across Council. It ensures that Council's decision-making processes are transparent, well-supported and legally sound, while also safeguarding ethical standards and enabling the CEO and elected representatives to govern effectively and confidently.

OUR PEOPLE

AGE

47.9

Average workforce age

64.7

Average retirement age

GENDER*

54.1%

Males

45.8%

Females

0.1%

Other identifier

*Excludes commercial business unit Transport for Brisbane: Males 87.36%, Females 11.96%, Other identifier 0.68%

WOMEN IN COUNCIL

Women represent 50.8% of the Brisbane population and Council is actively seeking to ensure this is reflected in our workforce.

39.6%

of Council leadership roles are filled by women

38.8%

of Council executives are women

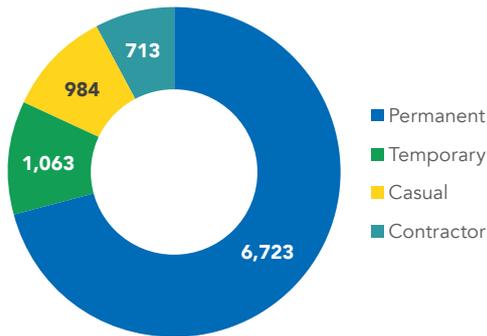
50%

of Council's Civic Cabinet are women

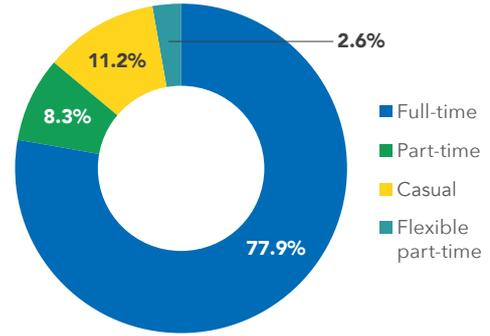
62.9%

of Brisbane City Councillors are women

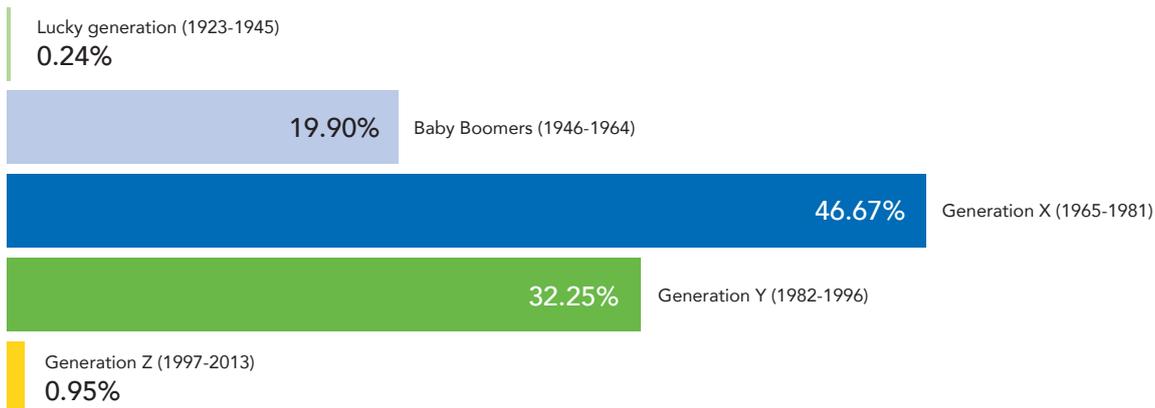
WORKFORCE MIX (HEADCOUNT)



EMPLOYMENT TYPE (HEADCOUNT)



GENERATIONS OF COUNCIL EMPLOYEES



FIVE COMMUNITIES OF INCLUSION

Aboriginal and Torres Strait Islander (One Mob)

People with Disability (BrisAbility)

LGBTIQ+ (River City Pride)

Cultural and Linguistically Diverse (Multicultural Connect)

Women in STEM, Trades and Leadership (BrisWomen Alliance)



3

COMMUNITY FINANCIAL REPORT

- › **FINANCIAL SUMMARY**
 - › ASSETS
 - › LIABILITIES
 - › REVENUE
 - › EXPENSES
 - › COMMUNITY EQUITY
 - › MEASURES OF FINANCIAL SUSTAINABILITY
 - › FAIR AND EQUITABLE RATES AND RATES CONCESSIONS
- › **CLIMATE-RELATED DISCLOSURE**

FINANCIAL SUMMARY

Assets: What do we own?

As at 30 June 2025, Council's assets were valued at \$44.6 billion. The largest asset balance is property, plant and equipment assets, which is made up of the following classes of assets:

- land – \$5.5 billion
- buildings – \$1.2 billion
- plant and equipment – \$0.4 billion
- infrastructure – \$32.3 billion
- capital works in progress – \$1.7 billion
- other – \$0.1 billion.

\$3.1 billion revenue

\$44.6 billion assets

\$38.3 billion community equity

\$3.6 billion expenditure (operating and capital)

\$6.3 billion liabilities

Strong credit rating

Liabilities: What do we owe?

Council borrows to fund future long-term infrastructure assets to provide ongoing benefits to the community. The most recent credit review issued by Queensland Treasury Corporation (QTC) in November 2024 provided Council with a 'strong rating' and 'neutral outlook'.

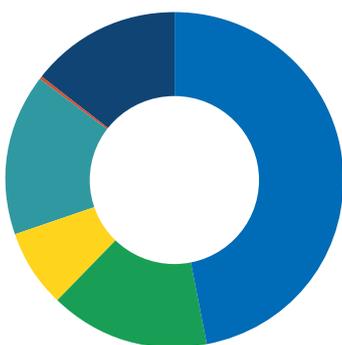
At 30 June 2025, Council's liabilities totalled \$6.3 billion. This was principally made up of:

- loans owing to QTC
- service concession liabilities
- lease liabilities
- amounts owed to suppliers
- provisions and employee leave entitlements
- other liabilities.

Revenue: Where did the money come from?

Council received \$3.1 billion in revenue. The largest contribution was from rates and utility charges, which totalled \$1.5 billion (after discounts and rebates).

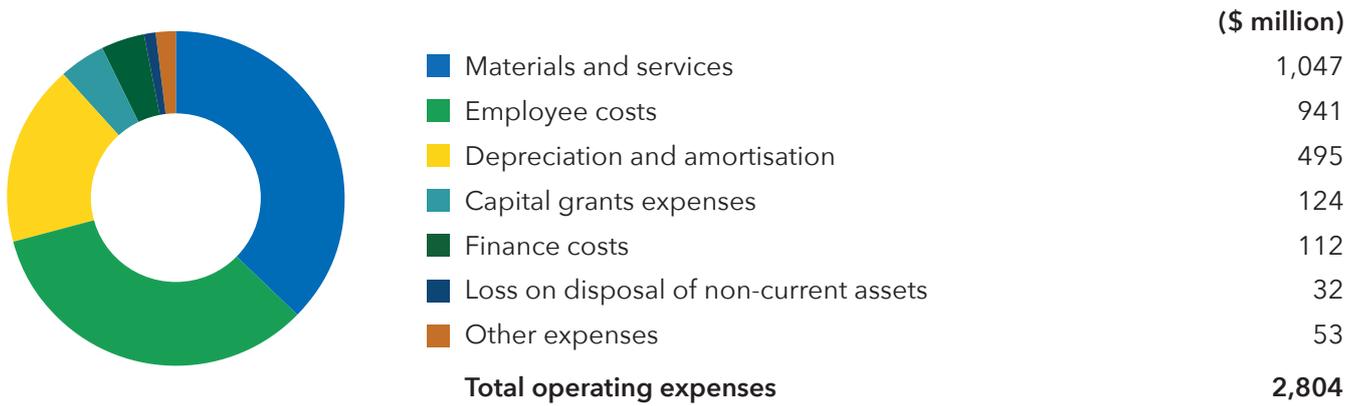
Total revenue increased by \$80 million (2.6%) from the previous year.



	(\$ million)
■ Rates and utility charges	1,466
■ Contributions, donations, subsidies and grants	476
■ Fees and charges	238
■ Public transport revenue	484
■ Interest revenue	10
■ Other revenue	444
Total revenue	3,118

Expenditure: Where was the money spent?

Council spent \$3.6 billion between operations (\$2.8 billion) and capital projects (\$0.8 billion) in 2024-25.



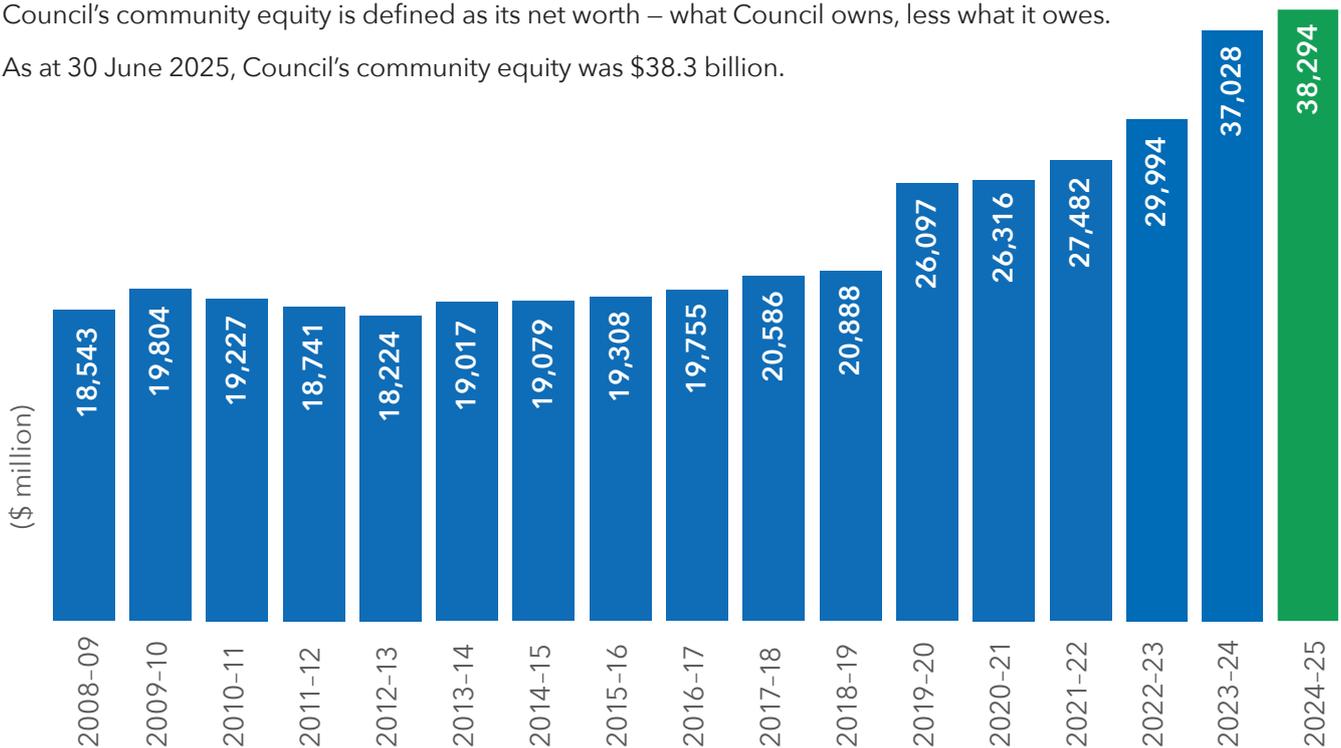
Council manages its budget by grouping related outcomes in programs. Programs invest funding in services and projects allocated within the Annual Plan and Budget.



Community equity

Council's community equity is defined as its net worth – what Council owns, less what it owes.

As at 30 June 2025, Council's community equity was \$38.3 billion.



Measures of financial sustainability

The City of Brisbane Regulation 2012 requires that Council prepare a current-year financial sustainability statement and a long-term financial sustainability statement each financial year. The financial sustainability measures included in these statements are specified in the *Financial Management (Sustainability) Guideline 2024 Version 1*.

Council's current year financial sustainability statement, the related Auditor-General's report and Council's long-term financial sustainability statement are located at the end of Council's Annual Financial Statements in section 7 of this report.

Fair and equitable rates and rates concessions

Council ensures fair and equitable rates for all Brisbane ratepayers. This is achieved by:

- being transparent and complying with the requirements of Australian and Queensland Government legislation when making and levying rates and charges
- providing an equitable payment system and range of payment options for ratepayers
- applying the principle of 'user pays', where appropriate, when making charges to minimise the impact of these charges on the general community
- equity for like properties by reference to the value, quality and use of land and level of services received
- ensuring that all properties provide a meaningful contribution to the costs of Council providing services
- having a rating regime that is efficient to administer.

The average general rates price increase for owner-occupied houses was 3.80% from 1 July 2024.

Council offers a range of rates concessions in support of a fair and equitable rates system:

- exemptions for eligible properties used for public, religious, charitable or educational purposes
- rebates for pensioners on their homes (in addition to the Queensland Government's 20% subsidy) on application to Council
- ongoing rebates to pensioners who were eligible for water and wastewater rebates on 30 June 2016
- Bushland Preservation Levy rebates of 100% for landowners who have signed either a Voluntary Conservation Agreement or Land for Wildlife Agreement with Council
- rebates for eligible not-for-profit organisations that provide or support essential welfare or community services to Brisbane residents
- rebates for eligible not-for-profit kindergartens
- rebates for not-for-profit providers of affordable housing
- rate capping for residential owner-occupied properties at 7.5%.

* All listed concessions were subject to eligibility criteria outlined in full in the Annual Plan and Budget 2024-25.



CLIMATE-RELATED DISCLOSURE 2024-25

Council is unified in taking real and practical action on climate change to deliver a low-carbon and climate-resilient city.

Council has a role in both planning for the city's future and running a financially sustainable organisation, and acknowledges that mitigating and adapting to a changing climate supports positive environmental, social and financial outcomes. To ensure our organisation continues to thrive and meet community expectations to 2030, 2050 and beyond, Council monitors and assesses how the transition to net zero emissions and projected changes in the climate may impact its operations and assets, and develops mitigation and adaptation strategies.

Governance

Council's general governance arrangement (refer to sections 2 and 5) applies to all aspects of decision-making, with specialised multi-disciplinary groups from across Council formed to provide oversight of and recommendations for matters of strategic importance.

A Low Carbon Emissions, Climate Resilient Council Program Direction Group monitors Council's climate mitigation and adaptation efforts and oversees progress towards operational emission reduction targets and related priority actions. This group is comprised of senior members of Council's Natural Environment, Water and Sustainability branch, carbon-intensive operational areas and the Chief Procurement Officer.

Council has detailed knowledge of its operational emissions sources and is committed to measuring emissions in line with best practice standards, including the *Greenhouse Gas Protocol Corporate Accounting and Reporting Standard* (GHG Protocol). Council will continue to disclose its annual carbon footprint in the Annual Report. Council's measurement approach is subject to an independent third-party review every 3 years.

Strategy

Council's strategic planning framework sets out the roles and relationships between medium and long-term strategies and plans (refer to section 2). The *Corporate Plan 2021-22 to 2025-26* reinforces Council's commitment to sustainability and identifies indicators to assist with monitoring Council's progress. Through the Corporate Plan, Council considers risks and opportunities arising from the transition to a low-carbon economy, as well as the physical impacts of climate change. The progressive review and

updating of corporate policies, strategies and plans provides ongoing opportunities to integrate emerging best practice in managing climate risk.

Mitigation strategies

Council has a strong record of sustainability leadership and has contributed to global efforts to reduce greenhouse gas emissions and mitigate the impacts of climate change through real and practical action.

In 2024-25, Council's focus shifted from purchasing carbon offsets to achieve carbon-neutral status for its operations to investing in initiatives that accelerate change inside our organisation and support citywide mitigation outcomes. These investments are guided by Council's *Emissions Reduction Strategy 2022-23 to 2027-28*, which outlines priority actions to facilitate delivery of our targets to reduce operational greenhouse gas emissions (including scope 1, 2 and 3 emissions as defined in the GHG Protocol) by at least 30% on 2016-17 levels by 2031-32 and achieve net zero emissions by 2050. Priority actions address all areas of Council's operations, including waste management, construction, transport, buildings, facilities, streetlights, purchased goods and services, and urban forests.

Achievements in 2024-25 include:

- continued to utilise renewable electricity to power Council operations via investment in on-site solar photovoltaic (PV) systems and retail electricity contracts
- commenced the all-electric Brisbane Metro service and added 34 electric passenger vehicles to the corporate fleet
- delivered a comprehensive renewable and energy efficiency program across 21 Council pools and aquatic centres

- utilised low-carbon and recycled materials in construction projects, including more than 44,500 tonnes of recycled asphalt on Brisbane roads and piloting low-carbon concrete at Brisbane International Cycle Park
- captured more than 44,500,000 m³ of gas from the operating landfill at Rochedale and 5 closed landfill sites to generate electricity or destroy the methane component
- diverted more than 132,700 tonnes of garden waste from landfill via the kerbside green waste recycling service and the green waste self-haul service at Council's resource recovery centres.

Adaptation strategies

As our climate continues to change, Council aims to ensure our community and operations remain resilient, confident and ready for future potential hazards arising from physical climate change. Council delivers a range of initiatives to address both acute risks associated with extreme climate events, such as flooding and drought, and chronic risks such as rising sea levels.

Achievements in 2024-25 include:

- built up community resilience through the Flood Resilient Suburbs Program, including the Voluntary Home Buyback Program for homes at the greatest risk of future flooding
- continued investment in new and existing stormwater and drainage infrastructure, including the Pallara Stormwater Infrastructure project
- continued to update flood studies and integrated the latest industry guidance for future expected rainfall
- amended planning schemes to build flood resilience to incorporate the necessary resilience measures.

Council's website contains more information about how the organisation is working hard to ensure Brisbane is a climate-resilient city. Visit brisbane.qld.gov.au

Risk management

Council's risk management framework supports the consistent and transparent identification, management and monitoring of risks (refer to section 5). All material risks are assessed using Council's risk assessment criteria, including climate-related risks and opportunities.

Council's established governance arrangements for identifying, measuring and forecasting its greenhouse gas emissions support early identification of emerging risks. This informs budget development and strategic decision-making.

Metrics and targets

HOUSEHOLD CARBON REDUCTION

Target: Average 6 tonnes of carbon dioxide equivalent emissions by 2031

Actual: In 2022-23, household emissions were estimated to be 11 tonnes on average[^]

LOW CARBON COUNCIL

Target: Reduce operational greenhouse gas emissions (scope 1, 2 and 3 emissions as defined in the GHG Protocol) by at least 30% on 2016-17 levels by 2031-32 and achieve net zero emissions by 2050

Actual: In 2023-24, Council's operational emissions were 3% higher compared with 2016-17*

[^]2022-23 emissions previously reported were prepared using provisional data and have been updated with final data. There is a 2-year time lag in reporting community emissions estimates due to the availability of external data sources.

*Significant emission reductions were achieved in waste management and buildings, facilities and streetlights between 2017-18 and 2023-24 due to increased gas capture at the city's landfill, improved energy efficiency and increased use of renewable energy. While emissions were lower in 2023-24 compared to the historic peak experience in 2022-23, they remained higher than baseline levels due to ongoing investment in city-shaping infrastructure projects. Projects impacting results included Brisbane Metro and the Bridges for Brisbane program, and recovery works following the 2022 severe rain and flood event.

4

PROGRESS AND PERFORMANCE

- › OUR PROGRESS AGAINST THE CORPORATE PLAN
- › OUR 2024-25 PERFORMANCE AND HIGHLIGHTS
- › BUSINESS UNITS
 - › CITY PARKING
 - › TRANSPORT FOR BRISBANE

PROGRESS AND PERFORMANCE

Our progress against the Corporate Plan

The Corporate Plan sets out medium-term objectives for how Council will deliver on the vision for the city. It reflects our strategic direction and feedback from the community on Council's operations, activities and services.

The strategic directions of the Corporate Plan are progressed through the delivery of the projects and services of Council's programs and business units, as set out in the Annual Plan and Budget.

In accordance with the City of Brisbane Regulation 2012, Council monitors our progress against the Corporate Plan strategic directions. Through this, we can understand what is working and prioritise projects and services to support our community. The following scorecards reflect the 5 strategic directions within the Corporate Plan and their indicators of success.



Council uses a 3-tier rating system to summarise performance against the indicators in the Corporate Plan. The additional 4th status 'monitor closely' has been applied for those objectives that continue to be impacted by global economic conditions.

The statuses are as follows:

- **Delivered:** The objective is achieved or completed.
- **On track:** Work is continuing as planned and budgeted.
- **Action required:** Work has stopped or progress is insufficient to achieve the objective.
- **Monitor closely:** Progress is being made but, due to external drivers, does not match what was planned and budgeted, or progress is difficult to measure.

Our 2024-25 performance and highlights

The Annual Plan and Budget sets out the projects, services and activities Council will undertake and deliver each year. Our progress and performance are demonstrated across the Corporate Plan's 5 strategic directions and Council's business units.

OUR INCLUSIVE CITY

Council advocates for a Brisbane that is a city for everyone, free from discrimination, with inclusive and supportive services and culture.

INDICATORS OF PROGRESS	STATUS
Increased participation in community consultation and engagement activities	On track
Sustained community satisfaction with ability and access to opportunities to have a say	Monitor closely
Increased accessibility and affordability of Council services and facilities	On track
Improved metrics of inclusion within Council and community	On track

OUR SUSTAINABLE CITY

Through partnership, advocacy, direct action and intervention, Council supports a clean, green and sustainable Brisbane.

INDICATORS OF PROGRESS	STATUS
Maintain carbon neutral status of Council	N/A*
Reduced household carbon emissions	On track
Increased sustainable transport patronage and active travel	On track
Improved environmental health of the city	On track
Reduced waste generation and increased resource recovery	On track
Increased resilience and reduced risks to residents and property from natural hazards	On track
Improved quality and network of natural habitat and green spaces within the city	On track
Increased community participation in Council environmental programs and education activities	On track

*This reflects Council's policy shift from carbon neutrality to low carbon.



OUR PROSPEROUS CITY

We harness global and local opportunities and encourage a pipeline of investment, jobs and businesses to support the economic growth of our city.

INDICATORS OF PROGRESS	STATUS
Strengthened economic performance of the city	On track
Increased tourism visitation and expenditure	On track
Increased use of digital technology to support business and the economy	Monitor closely
Improved efficiency and timeliness of movement of goods and services	On track
Increased participation in Council's business support activities and events	On track

OUR LIVEABLE CITY

Council celebrates and connects Brisbane's communities with the activities, events and places that make Brisbane great.

INDICATORS OF PROGRESS	STATUS
Maintained infrastructure delivery in line with city growth	Monitor closely
Increased participation in local events and activities	On track
Improved Council facility and park use, and user satisfaction	Monitor closely
Maintained community satisfaction with access to housing, employment and recreation spaces	Monitor closely
Majority of residents find Brisbane a great place to live	On track

OUR WELL-MANAGED CITY

Council provides strong leadership and governance for the city and is committed to delivering effective, efficient and valued services to the community.

INDICATORS OF PROGRESS	STATUS
Majority of residents agree Council does a good job of managing the city	On track
Majority of customers report positive experiences in dealing with Council	On track
Maintain long-term financial sustainability	Monitor closely
Improved performance in governance, risk and compliance metrics	On track
Improved performance in metrics related to our people	On track

OUR INCLUSIVE CITY

Brisbane Metro keeps Brisbane moving

In 2024–25 Council rolled out the state-of-the-art, fully electric Brisbane Metro services.

The launch of the M2 route in January 2025 followed a highly successful 4-week preview of the Brisbane Metro services on the 169 route. Feedback from the 90,000 passengers who used the preview service informed improvements, and the service was rated 94% for on-time running and a 4.3 out of 5 for customer satisfaction.

The M1 launched on 30 June 2025, with both routes increasing capacity by more than 19.8 million customers per year across the 3 replaced routes.

The 24.4-metre electric metros can carry up to 170 passengers and operate at a 5-minute frequency at peak times, offering a world-class transport experience designed for accessibility and comfort.

Libraries are for everyone

Council's 33 libraries delivered more than 9,700 free events and activities for all ages and interests in 2024–25, keeping costs down for residents and visitors.

From First 5 Forever early literacy sessions to English Conversation groups, author talks and podcasting, there's something for everyone.

Brisbane's libraries continue to grow a more inclusive city through sensory-friendly programs for children and teens, and diverse abilities programs for adults.

The Home Library Service provides a much-valued service to residents unable to visit a library due to frailty, illness or disability, ensuring they can still access the joy of libraries from home.



Free and low-cost events for seniors

More than 62,500 people accessed 3,995 free and affordable seniors activities and events in 2024–25, keeping them connected to their communities and active and healthy.

Council's Growing Old and Living Dangerously (GOLD) program supports seniors by promoting inclusivity and accessibility. Activities include chair yoga, Pilates, Zumba Gold and aqua aerobics.

The popular Lord Mayor's Seniors Christmas Parties offer a low-cost opportunity for seniors to celebrate the holiday season at Brisbane City Hall.

Seniors also enjoy learning experiences in Council's libraries, including brain training and podcasting workshops, alongside events supporting social inclusion, such as tea and tech.

The free weekly lunchtime performances offered by the Lord Mayor's City Hall Concerts entertain audiences with a diverse range of music styles and genres.

Women in Business Grant reaches \$1 million milestone

More than 50 local female-led businesses, including eco-friendly haircare, an art studio and a swimwear brand, received funding and support through the Lord Mayor's Women in Business Grant program.



Since the program's inception in 2021, 211 female-founded companies have shared in \$1 million.

The Lord Mayor's Women in Business Grant program offers successful applicants a share of \$250,000 per round to fund essential training, purchase necessary equipment and participate in professional services to help their businesses grow.

Gold status inclusive employer

In 2024–25 Council once again achieved gold employer status at the Australian LGBTQ+ Inclusion Awards.

Council remains committed to fostering a culture where diversity is valued, inclusion is intrinsic and people feel they can bring their whole selves to work, regardless of their background, ability or circumstance.

Our commitment to diversity and inclusion is supported by our employee networks, including River City Pride, which provides LGBTQ+ employees opportunities to connect, network, share information and support their peers.

Community input helps shape future Brisbane

Brisbane is Australia's lifestyle capital and continues to capture global attention as one of the best places in the world to visit.

In 2024–25 Council invited residents to have their say to help shape 2 major revitalisation projects in Brisbane as we make Brisbane's lifestyle even better.

More than 1,900 community responses were received for the Wynnum, Manly and Lota Foreshores Master Plan. This input will help prepare the draft master plan for key Brisbane leisure and lifestyle destinations.

From May to June 2025 Council opened information kiosks and an online survey to collect community views on the Kedron Brook catchment. This community feedback will help inform the preparation of the draft Kedron Brook Vision and Master Plan.

More achievements

- Delivered 4 Bike Build Workshops to 37 newly arrived refugees through Multicultural Australia and Council's sponsorship of TRACTION. The workshops provide the knowledge and skills to get mobile and active on Brisbane's bikeways and shared pathways.
- Delivered Council's 30th Homeless Connect event in June 2025, at the Brisbane Showgrounds, providing 882 guests with access to 60 service providers.

Helping businesses improve accessibility

We're committed to championing access and inclusion so everyone in Brisbane feels they belong, regardless of age, ability or background.

In 2024–25 we launched the *Better Access, More Customers* guide to help businesses eliminate physical and social barriers for customers.

In Australia, an estimated 5 million seniors and people with disability have more than \$40 billion in disposable income but often face barriers due to poor design.

The guide provides simple, achievable, free or low-cost ways for businesses to help customers find them, access their products and services, ask for assistance and feel included.



OUR SUSTAINABLE CITY

Flourishing with native plants

Council's Free Native Plants program offers a range of free native plants to Brisbane residents, schools and community groups, with more than 28,500 plants given away in 2024-25.

Native plants help provide habitat for local wildlife, beautify gardens, provide shade and grow the city's urban forest with native species, making Brisbane's lifestyle even better.

Residents can collect their free native plants from participating nurseries and Council's environment centres. The program also supports plant giveaways at Council events throughout the year.

It's one of the many ways Council is helping care for the environment and build a better future for our city.

Promoting sustainable living

Council's Sustainable BNE Festival was held on 25 May 2025 in partnership with the Brisbane Sustainability Agency.

The free, family and dog-friendly day out brought together leading experts to share practical ways to live more sustainably.

The festival featured the Green Home Living Zone, with tips and information on composting, solar power and low-waste living, as well as the Reduce, Reuse, Recycle Zone and the Sustainable Shopping Zone.

More than 15,000 attendees took part in interactive workshops, insightful talks and hands-on experiences while enjoying live entertainment, artisanal markets, food trucks, thrift shopping and free native plant giveaways.



Protecting Brisbane's biodiversity

In 2024-25 Council continued to safeguard Brisbane's treasured native flora and fauna.

Ongoing efforts include the Community Conservation Partnerships Program, which works with more than 8,000 community members. It supports initiatives including the Habitat Brisbane and Creek Catchments groups.

Council also kicked off a significant new rehabilitation program at Bullockhead Creek in Sumner with funding from the Australian Government's Urban Rivers and Catchment Program. The creek is well-known as a crucial refuge for a local platypus population. The project involves repairing habitat, removing weeds and creek revegetation with native species.

The Koala Recovery and Resilience Project commenced in Burbank with the rehabilitation, vaccination and release of 5 koalas in 2024-25.

Keeping Brisbane clean and sustainable

Council's green waste initiatives continue to support residents to live more sustainably and create a cleaner future.

Initiatives in 2024-25 included half-price green bins and the Compost Rebate program. The rebate program provided up to \$100 for the purchase of eligible composting equipment and up to \$200 for the purchase of a food waste dehydrator system or in-sink food disposal system. It has delivered \$2 million worth of rebates to more than 20,000 residents in the past 5 years.

In 2024-25 we diverted more than 126,885 tonnes of green waste from landfill through the kerbside green waste recycling service and self-haul at our resource recovery centres.



Proud producer of green energy

The Brisbane landfill site in Rochedale accepts waste that can't be recycled or reused, including general waste collected from kerbside bin collection.

Council is paving the way to a smoother transition to cleaner sources of energy by converting what would otherwise become landfill emissions into renewable electricity.

Brisbane landfill produces around 65,000 megawatt hours of green energy annually, which is enough energy to power up to 11,500 homes every year.

This helps Brisbane work towards a cleaner, more sustainable future.

Seniors make the most of free off-peak public transport trips

In 2024–25 Council continued to offer free off-peak travel on Council buses, CityCats and ferries for seniors, creating more opportunities for older residents to move around the city and keep costs down.

Public transport remains a popular way for Brisbane's seniors to connect with family and friends and enjoy the city's great lifestyle and leisure opportunities.

Seniors took more than 4.4 million trips on public transport in 2024–25, and they've enjoyed close to 14.8 million free trips since the initiative was announced in 2019.

More achievements

- Created 5,250 Australian Carbon Credit Units for landfill gas flaring at the Roghan Road closed landfill facility. This reduced carbon emissions by the equivalent of 5,250 tonnes.
- Completed the acquisition component of the Voluntary Home Buy Back Scheme (on behalf of the Queensland Reconstruction Authority), which was launched after the 2022 floods. In total, 293 properties were purchased, equaling 20 hectares, to improve city-wide flood resilience.
- Planted more than 37,400 plants and added 6.3 new hectares through the Environmental Offsets program.
- Rolled out energy-efficient improvements across 21 aquatic centres, including LED lighting and heat pump upgrades. This was funded by the Australian Government's Local Road and Community Infrastructure program.
- More than 850 street and park trees were planted by 250 volunteers at community street planting events.
- Completed inspection and maintenance work at 211 sites on 35.45 km of sea and river walls, ensuring they are safe, functional and visually appealing.

Getting closer to nature at Council's environment centres

Council's environment centres at Downfall Creek, Boondall Wetlands and Karawatha Forest welcomed 156,382 visitors in 2024–25, giving them a unique opportunity to connect with nature.

Each centre has been purpose-built to allow visitors to learn about Brisbane's different habitats and native flora and fauna.

Our environment centres hosted a variety of activities and events in 2024–25, including guided walks, Bush Kindy, nature journaling and a new bird-watching walk for beginners.

Importantly, our environment centres showcase how Brisbane really is Australia's most biodiverse capital city.



OUR PROSPEROUS CITY

Clearway changes to ease congestion

Council is committed to easing congestion and keeping Brisbane moving.

Council launched its first major clearway review in 2024-25 to help reduce congestion and improve traffic flow along some of Brisbane's busiest roads.

The Brisbane Clearway Action Plan – Keeping Brisbane Moving initiative extends clearway operating hours for the more efficient use of existing traffic lanes. This helps to increase road capacity, enhance road safety and allow people, goods and services to move through major road corridors to support the needs of our growing city.

The first clearway changes were implemented on the Musgrave Road and Waterworks Road corridor from Red Hill to The Gap.

Future corridors will be investigated at Indooroopilly, Morningside, Woolloongabba and Stafford Heights.

Grants nurture community groups and Brisbane artists

More than 840 not-for-profit community organisations and individuals benefited from 9 Council grant programs, making a big difference to community groups, small and large, in our suburbs.

The Lord Mayor's Better Suburbs Grants Community Facilities category funded 24 projects across the city. The grants support not-for-profit community organisations to improve, develop and maintain Council community-leased facilities.

The Creative Sparks Grants and Lord Mayor's Creative Fellowships helped 32 artists, arts workers and not-for-profit community arts, historical and cultural organisations to develop their skills and present their work.



Smarter technology to keep Brisbane moving

Council plans to harness new and emerging technologies to improve the city's transport network and help build a better Brisbane.

The Brisbane's Smarter Suburban Corridors project, announced in 2024, seeks to upgrade Brisbane's ageing traffic management system with cutting-edge technology, which could include Artificial Intelligence, to provide more reliable and safer journeys for all road users.

Brisbane's current signalling technology is based on road-embedded sensors.

In 2024-25, Council hosted an industry briefing to outline the project and planned procurement process. An open-market Expression of Interest kicked off the multi-stage procurement process.

Hands-on support in retail precincts

Council's Growing Precincts Together program is a powerful initiative driving economic growth by revitalising local retail precincts – the lifeblood of our communities.

Through practical support and vibrant events and activities, the program strengthens collaboration between local businesses, builds a shared precinct identity and boosts community engagement.

In 2024-25 the program offered Brisbane-based businesses support programs to grow their business. These included general business coaching, business coaching for food businesses and visual merchandising programs.



Brisbane's New Bus Network

Council made keeping Brisbane moving a priority in 2024–25 and launched Brisbane's New Bus Network.

Brisbane is one of Australia's fastest-growing cities, and with more than two-thirds of public transport users choosing to travel by bus, Council is future-proofing our city with a more reliable bus network by delivering more services, more often.

Brisbane's New Bus Network represents the biggest uplift to Brisbane's buses in more than a decade, with 160,000 trips added to the network, while reducing busway and inner-city congestion. The new network impacts 165 routes, equivalent to 73% of services.

More to see and do in the Valley

In 2024–25 Council delivered its event and performance program to activate the Fortitude Valley precinct and support local artists.

Free entertainment and family fun headlined cultural activations such as Christmas in the Valley, Lunar New Year and the Moon Festival, bringing more residents and visitors to Brunswick Street Mall, Chinatown Mall and other Valley locations.

Local artists and indie bands starred in Brisbane's biggest street parties, Valley Fiesta and Brunswick Street Live, while Council-sponsored BIGSOUND 2024 brought the music industry together.

More achievements

- Launched the Youth Entrepreneurship Program to support young people in developing the skills, knowledge and networks needed to succeed in business, through expert engagement, a Youth Entrepreneurship Symposium, and Youth Entrepreneurship Expo.
- Held 831 events across the Valley Mall and Queen Street Mall precincts and supported 1,847 performances, in partnership with local businesses, to activate public spaces, boost local commerce and showcase Brisbane's vibrant identity.
- Generated \$1.05 billion in economic activity from investment attraction and business growth initiatives, creating 632 new jobs and supporting 2,649 jobs.
- Supported the delivery of 86 business events and secured 79 future business events, which are forecast to generate \$77.2 million in economic activity and support 437 jobs.
- Contributed to the execution of 45 major sporting and cultural events, which generated \$196 million in economic activity and supported 5,983 jobs.

Market days invigorate the CBD

Aligning with our City to South Bank Vision, the much-loved Brisbane City Markets expanded from Reddacliff Place into Queen Street Mall in 2024–25, creating even more to see and do in Brisbane's city centre.

Up to 12 vendors now activate the pop-up space at the top of Queen Street Mall each Wednesday.

The Queen Street Mall expansion builds on growing momentum in the CBD, following the opening of Queen's Wharf and Waterfront Place and ahead of Griffith University's new inner-city campus opening at the historic Treasury Building in 2027.

Other markets invigorating the CBD include:

- Brisbane City Markets at St Stephen's Cathedral on Tuesdays, and Cathedral Square and Queen's Wharf on Thursdays
- Riverside Markets at the City Botanic Gardens on Sundays
- Suitcase Rummage, every first and third Sunday of the month
- BrisStyle Twilight Markets, monthly from September to December, proudly sponsored by Council.



OUR LIVEABLE CITY

Essential works on iconic Walter Taylor Bridge

In 2024–25, the Walter Taylor Bridge in Indooroopilly underwent essential maintenance to ensure the 88-year-old heritage-listed bridge remains in service for decades to come.

A highly skilled team completed the suite of repairs in just 12 days in September – delivering 5 days ahead of schedule.

Work included bridge deck repairs, new joints and waterproofing, replacing asphalt and maintenance of steel cable nodes.

The works were planned several months in advance in consultation with various Queensland Government departments.

Our new must-visit Kangaroo Point Bridge

Brisbane welcomed a new cross-river route for riders and pedestrians with the opening of the Kangaroo Point Bridge on 15 December 2024, making it easier for people to leave their cars at home and easing congestion.

Spanning 460 metres across the Brisbane River, the bridge connects Kangaroo Point to the CBD and has seen an average 315,000 people crossing it per month – more than 75% above the expected usage.

An average of more than 10,800 people cross the bridge every day, well above the 6,100 per day expected by 2036.

The bridge is more than an efficient active transport option, it's also home to 2 premier dining options, shared viewing platforms and access to surrounding gardens and parks, cementing itself as a must-do Brisbane destination.



Brisbane's international-grade cycling track opens

In 2024–25 Council opened the Brisbane International Cycle Park at Murarrie Recreation Reserve.

The transformed 34-hectare park now hosts a 1,484-metre road cycling course, 1,170-metre international-level criterium track, a 500-metre inline skating track and a clubhouse.

The facility is a training and competition ground for competitive cyclists while remaining open to skaters and riders of all skill levels. Its location on Wynnum Road seamlessly connects it to the city's bikeway network.

The project was jointly funded by Council and the Queensland and Australian governments.

Boosting housing supply

As Brisbane's population continues to grow, urgent action is needed to help deliver more housing.

In 2024–25, Council completed community consultation on the Inner-City Affordability Initiative and adopted an amendment to our planning scheme, *Brisbane City Plan 2014* (City Plan).

The initiative aims to improve housing supply in fast-growing areas in the inner city and deliver on Brisbane's Housing Supply Action Plan by reducing car-parking requirements in new developments within suburbs well-served by public transport and active travel infrastructure. This lowers construction costs to make it financially feasible to build new homes in the inner city.



Breathing new life into the century-old Sherwood Arboretum

In 2024-25 Council celebrated Sherwood Arboretum's 100th birthday with a centenary picnic to acknowledge the generations of families that use the park to relax, exercise and play.

The heritage-listed arboretum features accessible paths, picnic areas, barbecues, a river boardwalk, pontoon, toilets and car parking – all things that make Brisbane's lifestyle even better.

We opened a new playground in the arboretum in 2024-25, featuring unique play pods and botanic-themed play elements and interactive experiences.

Standing up for Brisbane on crime

Brisbane has the best lifestyle in Australia and Council is determined to keep it that way by taking action on crime.

In 2024-25, 69 local sports and community clubs shared more than \$500,000 in funding through the first round of the Lord Mayor's Safer Suburbs Grants.

The program offers up to \$10,000 per club to support safety upgrades such as CCTV, alarm systems, new locks and patrol services.

These grants ease the financial burden of crime prevention and protect Brisbane's incredible lifestyle, allowing clubs to focus on grassroots sports and hosting meaningful community events.

New cameras to boost community safety

In 2024-25 Council unveiled new mobile safety cameras, using the latest technology to help combat crime in our suburbs.

The state-of-the-art units have CCTV cameras featuring analytic capability that can report any abnormal behaviour to Council's 24/7 security operations centre.

The cameras are solar-powered, can operate for 6 days without sunlight and can be installed quickly, ensuring cost savings and a fast response as they're relocated.

The 26 camera units, one for each ward, are part of the \$750,000 Suburban Safety Camera Network, which also added fixed cameras in 10 locations across the city.

More achievements

- Completed construction on 5 congestion-busting projects, providing an estimated travel time saving of 3,500 hours for motorists each year.
- Commenced the Better Suburbs – Places and Spaces program, which aims to create a city of thriving, well-designed neighbourhoods through upgrades to public spaces.
- Launched Community Maps, a free mapping solution available to the public, with 2,600 active users and 300 daily views.
- Commenced precinct plans for Stones Corner, Wynnum Centre and Mt Gravatt Centre to enhance housing and economic opportunities.

Free and low-cost activities to stay healthy and have fun

Council's Active and Healthy program is a big part of what makes Brisbane Australia's lifestyle capital.

In 2024-25 residents of all ages, fitness levels and abilities accessed more than 8,740 free and affordable activities through the program.

More than 113,600 participants took part in activities including yoga and wellness sessions, exercise classes and activities for seniors, Zumba and dance classes, fitness and strength classes, aqua classes and water activities, as well as activities and workshops for kids.



OUR WELL-MANAGED CITY



Updated flood mapping

Improving Brisbane's flood resilience and ensuring residents are prepared for severe weather is a Council priority.

To help achieve this, we updated our flood overlay mapping in 2024-25 to include up-to-date flood information for properties.

More than 8,000 properties also had their flood overlay mapping updated in the local planning scheme, *Brisbane City Plan 2014*.

The updates were based on recent flood studies in the catchment areas and were in line with the Queensland Government's *Planning Act 2016* and the associated *Minister's Guidelines and Rules*.

Preparing the city for a potential natural disaster

In March 2025, Council safeguarded the community and infrastructure against the threat of an unprecedented natural disaster, Tropical Cyclone Alfred.

We activated our disaster management protocols well in advance, issuing warnings across social media platforms, our website and mainstream media.

We suspended public transport while securing buses and CityCats, and closed libraries, pools, playgrounds and community halls to keep our community safe.

To support the community, we opened new sandbagging stations and expanded their operating hours, which saw 527,400 sandbags collected by residents to help protect their properties.

Throughout the severe weather event, more than 4.4 million Brisbane Severe Weather Alerts were sent via SMS, email, voice message and push notifications.

The community responded to warnings, with an increase in downloads of Council's FloodWise Property Reports of close to 2,000% and a 1,400% increase in views of our Flood Awareness Maps.

Our proactive disaster management protocols enabled the city to be prepared and act to reduce the potential impact of Cyclone Alfred.

Helipad helps fight the war on mosquitoes

Council delivers Australia's leading mosquito management program all year round.

In 2024-25, we established a new northside helipad at Myrtletown, Pinkenba, which is used in conjunction with helicopter landing locations at Tinchi Tamba Wetlands, Bald Hills and Nudgee, near Boondall Wetlands.

Covering more than 50,000 sites of ground sprays and 14,892 hectares of aerial sprays, Council is helping to ensure Brisbane remains the best place to live, work and relax by managing its mosquito population.



Responsible financial management

Council continues to be a responsible financial manager on behalf of Brisbane residents, delivering essential services and critical infrastructure while maintaining a balanced budget in 2024-25.

Driven by our sensible savings approach, we have kept resident minimum rates the lowest in South East Queensland, easing pressure on household costs and rents.

We're striking a balance by putting downward pressure on costs while keeping Brisbane moving.

Our approach has allowed us to deliver the everyday services our residents rely on, as well as city-shaping projects such as the Kangaroo Point Bridge, ensuring Brisbane remains a great place to live, work and relax.

Reuniting lost valuables with owners

In 2024-25 Council's 24/7 contact centre successfully reunited 6,876 people with property lost while getting around the city, with most customers reporting a positive experience.

Staff handle each case with care and sensitivity, always aiming to return lost items to their rightful owners.

Commonly lost items include mobile phones, earbuds and school hats, while the most unusual finds range from an ant farm, complete with live ants, to Flopsie the Bunny from a northside kindergarten.

Council is committed to supporting the community through efficient and compassionate service.

More achievements

- Assisted in finalising the Local Government Infrastructure Plan and Long-term infrastructure plan amendment 1B, to update community facility trunk infrastructure requirements for our growing city.
- Completed the Montague Road corridor planning study, including a strategic transport plan and concept plan, in collaboration with the Queensland Government.
- Supported Brisbane's housing future by enabling the delivery of thousands of new homes across the city.
 - Approved 11,104 new dwellings.
 - Issued final plumbing certificates for 2,707 newly built dwellings.
 - Plan sealed 2,746 freehold dwellings and 1,328 freehold residential lots.

Successful recruitment of new metro operators

In 2024-25 Council trained more than 122 new Brisbane Metro operators, stepping up to the challenge of a global shortage of qualified heavy vehicle drivers.

Our metro operators are at the heart of Brisbane's new world-class bus rapid transit experience, delivering fast, frequent and reliable services that get residents to the people and places they love.

Our new operators come from a wide range of backgrounds, united by a shared commitment to keep Brisbane moving.



BUSINESS UNIT:

CITY PARKING

City Parking's objective is to meet customer needs and contribute to both liveability and economic outcomes by delivering accessible and reliable parking services.



Annual operations report

Key results

- Provided parking for 490,831 vehicles at King George Square and Wickham Terrace car parks.
- 6,911 vehicles used the free electric charging station at King George Square Car Park.
- 94,910 vehicles used the discounted evening rate.
- 117,224 vehicles used the discounted weekend rates.
- 96,544 vehicles used the early bird rate.
- 28,217 vehicles utilised the free 15-minute parking.

Financial and non-financial targets

City Parking monitors the rates of parking bay use across both off-street facilities to inform financial and non-financial performance.

- Recorded an average of 1.78 vehicles per bay per day in King George Square Car Park.
- Recorded an average of 0.75 vehicles per bay per day in Wickham Terrace Car Park.

Notional capital structure and surpluses

City Parking's notional capital structure is by way of equity funding from Council. Surpluses are treated in accordance with Council's dividend policy for Business Units after the application of the requirements of the Tax Equivalent Regime (TER) with any TER income tax remitted to Council.

Service quality

City Parking provides accessible, reliable and competitive services.

Key results

- Continued to offer discounted weekend, evening and early bird rates providing affordable, reliable parking to support local businesses and the city's economy.
- Continued to provide comprehensive ongoing maintenance programs to ensure the car parks are well maintained, safe and reliable.
- Observed growing customer utilisation of electric vehicle charging stations supported by previous years' investment in charging infrastructure.
- Delivered a comprehensive ongoing maintenance program to maintain modern and efficient car parking hardware, improving the reliability of parking systems and enhancing customer experience.
- Continued to enhance technology to provide a range of payment options for customers, improving their experience.

Other reportable information

There were no changes to the annual operational plan in 2024-25 and Council did not provide any directions to City Parking that would alter the operations of the Business Unit. There were no borrowings, major investments, or community service obligations to report in 2024-25.

BUSINESS UNIT:

TRANSPORT FOR BRISBANE

Transport for Brisbane is Brisbane's major provider of public transport, with the objective to provide frequent, reliable and safe services, more often, and at the most comfortable standard possible for our passengers.



Annual operations report

Key results

- More in-service trips provided compared to 2023-24.
- Awarded a new contract for the delivery of e-mobility services.
- Commenced M2 Brisbane Metro services.
- Transport for Brisbane Queensland Bus Industry Council award winners:
 - June Tretheway, Achiever of the Year Award
 - Katherine Collins, Manmeet Sharma Perpetual Professional Driver Award
 - Driver Safety Barriers, Environmental/Innovation Award.
- Successful restoration of services following Tropical Cyclone Alfred.

Financial and non-financial targets

- Achieved a mean of 7.3 customer satisfaction with bus services against a target of 6.5.
- Achieved a mean of 8 customer satisfaction with CityCat and ferry services against a target of 7.

Notional capital structure and surpluses

Transport for Brisbane's notional capital structure is by way of equity funding from Council. Surpluses are treated in accordance with Council's dividend policy for Business Units after the application of the requirements of the Tax Equivalents Regime (TER) with any TER income tax remitted to Council.

Service quality

Transport for Brisbane provides exceptional responsive customer service with a commitment to zero harm. The business unit strives to be a consistently high-performing transport provider through a culture that is positive, professional and performance-driven.

Key results

- Recruited 396 bus drivers.
- Installed an additional 100 bus driver safety barriers.
- Completed a successful trial of metro vehicles operating on route 169.
- 41 metro vehicles in operation.
- Transported more than 87.4 million passengers on bus, ferry and Personalised Public Transport (PPT) services.
- Reported bus patronage growth of 13% from 2023-24.
- Provided services to more than 1 million patrons attending sporting and cultural events around the city.
- Reported ferry patronage increase of 38% from 2023-24.
- From Monday 30 June, introduced Brisbane's New Bus Network and a new M1 Brisbane Metro route, from Eight Mile Plains to Roma Street.

Other reportable information

There were no changes to the annual operational plan in 2024-25 and Council did not provide any directions to Transport for Brisbane that would alter the operations of the Business Unit. There were no borrowings, major investments, or community service obligations to report in 2024-25.

5

CORPORATE GOVERNANCE

› CORPORATE GOVERNANCE

- › CODE OF CONDUCT
- › RISK MANAGEMENT
- › INTERNAL AUDIT
- › ETHICAL CONDUCT
- › SECURITY
- › BRISBANE CITY COUNCIL AUDIT COMMITTEE
- › QUEENSLAND AUDIT OFFICE
- › COMPLAINTS MANAGEMENT
- › RIGHT TO INFORMATION AND INFORMATION PRIVACY ACCESS REQUESTS
- › NATIONAL COMPETITION POLICY

CORPORATE GOVERNANCE

Council recognises transparent, accessible and timely reporting as a key element of good governance. Council also plans and discloses particular matters through key mechanisms of corporate governance, including the Corporate Plan, Annual Plan and Budget, and the Annual Report, in accordance with the *City of Brisbane Act 2010* (the Act) and the *City of Brisbane Regulation 2012* (the Regulation).

Code of Conduct

In accordance with the *Public Sector Ethics Act 1994*, Council's Code of Conduct was refreshed in 2023.

The Code of Conduct includes the Queensland public sector ethics principles and values for public sector entities and officials. It is available to all employees on Council's intranet and as a hard copy on request.

Council employees receive a copy of the Code of Conduct with their letter of offer and terms and conditions of employment. As part of the induction process, employees receive initial training and education in ethics principles and values for public officials, as well as their obligations under the Code of Conduct.

Ongoing training is provided via an online Code of Conduct training module and face-to-face sessions are provided on request by work areas or in response to an identified need. Employees are required to undertake compulsory Code of Conduct refresher training every 2 years.

Council's Code of Conduct is available for inspection and download by members of the public on Council's website brisbane.qld.gov.au

Council's administration procedures and management practices are prepared by officers having proper regard to the *Public Sector Ethics Act 1994*, the ethics obligations of public officials and the Code of Conduct.

Risk management

Council has established a risk management framework that supports the consistent and transparent identification, management and monitoring of risks. Policies, procedures and other tools provide instruction on how risk management is performed across Council.

Council's risk management framework is based on International Standard ISO 31000:2018.

Council regularly reviews and updates its risk management framework.

Council's corporate risk profile identifies risks that may impact Council's ability to deliver its key strategic or service delivery objectives.

Council groups have established risk profiles that enable the identification, management and monitoring of risks that may affect delivery of services and/or achievement of objectives.

Council's risk management practices contribute to the city's liveability and sustainability by avoiding, mitigating and managing risks that may affect the community and visitors.

Effective risk management practices also contribute to the city's economic growth by aiding the successful delivery of major infrastructure projects.

Internal audit

Assurance Services delivers Council's internal audit function. It provides an independent appraisal function to all levels of management within Council for the review of systems of control and the quality of the performance of these systems. Reviews provide independent assurance and advice to managers so that Council's policies, operations, systems and procedures meet appropriate standards of effectiveness, efficiency, propriety and compliance with relevant internal policies, regulatory requirements and good business practice, while adequately recognising and managing risk.

Assurance Services operates in accordance with the Brisbane City Council Internal Audit Charter, which was endorsed by Council's Audit Committee in November 2024 in accordance with the Act and the Regulation. The Internal Audit Charter authorises appropriate access to all functions, records, property and personnel within Council, as well as to the Audit Committee Chair and independent Members of the Brisbane City Council Audit Committee.

Internal Audit applies a risk-based approach to strategic planning, assignment planning, fieldwork and reporting, and works closely with the corporate risk management function to ensure appropriate coverage across Council.

During 2024-25, Internal Audit completed 25 reviews across all groups and provided advice to managers on a range of matters.

For 2024-25, the Chief Internal Auditor provided the CEO with an opinion on the effectiveness of Council's system of internal control, stating:

"The reviews undertaken by Assurance Services in 2024-25 did not indicate any systemic breakdown of internal controls that would preclude management or the Audit Committee from relying on Council's key internal controls.

From the 25 reviews undertaken by Assurance Services, a range of issues and actions were raised for which management took action to correct and mitigation strategies were implemented. In addition, the Queensland Audit Office has not raised any material control deficiencies.

Accordingly, based on the work performed by Assurance Services and other information available to me, I conclude that there is an effective system of internal control across Council's operations."

In accordance with international standards for the Professional Practice of Internal Auditing, an external Quality Assessment Review of Assurance Services is carried out every 5 years. A review was completed in June 2024, with the next review scheduled in 2029.

Ethical conduct

Ethical Standards provides proactive advice and assistance to Council management on the control of fraud and corruption. The branch investigates reported or suspected instances of corrupt conduct and misconduct in Council and maintains a focus on raising awareness of Council values and fostering ethical behaviour. Ethical Standards is also responsible for the assessment and management of Public Interest Disclosures (PIDs) at Council, including providing support to all disclosers and reporting PIDs to the Queensland Ombudsman in accordance with the *Public Interest Disclosure Act 2010*.

Ethical Standards received a total of 520 individual matters during the period 1 July 2024 to 30 June 2025. Following assessment, 62 complaints were considered to be Crime and Corruption Commission related. Of the 520 individual matters, 349 required advice or assistance from Ethical Standards, while the remaining 109 matters were deemed to require formal investigation or action by Ethical Standards.

In 2024-25 Ethical Standards continued to work closely with Employee Relations to ensure a collaborative, proactive approach to driving Council's ethical standards. This included the delivery of information sessions on Council's Code of Conduct and integrity in the workplace across the organisation, while also coordinating and delivering inductions for Council executives regarding ethical behaviour and their obligations and legislated responsibilities.

In 2024-25 Ethical Standards continued to proactively strengthen the application of relevant Council policies and procedures through considered, holistic advice. This included not only enhancements to these policies and procedures in line with best practice, but also the development of a new online tool to assist Ethical Standards in the identification of fraud and corruption risks.

Security

Corporate Security provides security risk management advice, governance and support to all areas of Council, covering security strategies, planning, project delivery and staff security awareness.

Corporate Security is responsible for advising management on appropriate strategies and actions related to the security of the organisation's physical assets and personnel. Corporate Security works alongside all other Council staff, as well as the Queensland Police Service and Queensland and Australian Government departments.

Corporate Security provides security design for Council facilities and major projects and is responsible for managing Council's security-related contracts.

In 2024-25, Corporate Security continued to undertake security risk reviews of Council sites, assist with security concerns around public events, provide security advice for Council asset projects, manage peaceful assembly applications, investigate reported security incidents and upgrade Council's security-related systems. These activities support the organisation to maintain a safe and secure environment for staff and the community.

Brisbane City Council Audit Committee

Council's Audit Committee has oversight and advisory responsibilities under the Brisbane City Council Audit Committee Charter and pursuant to section 201 of the Regulation, including reviewing and providing recommendations regarding:

- the internal audit plan for the current financial year
- the internal audit progress report for the internal auditing for the preceding financial year
- a draft of Council's financial statements for the preceding financial year before the statements are certified and given to the Queensland Auditor-General
- the Queensland Auditor-General's audit report and Queensland Auditor-General's observations report about Council's financial statements for the preceding financial year.

The Chair of the Audit Committee is independent of Council. During 2024-25, the Audit Committee membership comprised of:

- Gail Jukes, independent Chair (effective 1 July 2021)
- Michael Willis, independent Member (appointed 1 October 2021)
- Renita Garard, independent Member (appointed 1 August 2023)
- Daniella Pittis, independent Member (appointed 1 November 2024).

A representative of the Queensland Audit Office has a standing invitation to attend Audit Committee meetings.

In addition, the following Council officers have standing invitations to attend each Audit Committee meeting as management representatives:

- Chief Executive Officer
- Group Executive and General Counsel, Governance and Legal Services
- Group Executive, Corporate Services
- Chief Internal Auditor, Assurance Services, Governance and Legal Services
- Chief Financial Officer, Strategic Finance, Corporate Services.

The Audit Committee meets at least 4 times a year, with authority to convene additional meetings as required, to consider financial statements and annual planning matters, as well as any other matters of significance to the committee.

The Audit Committee undergoes an annual self-assessment as part of its strategy for maintaining the highest standards of professional practice. In addition, the Chair of the Audit Committee submits an annual report to the Establishment and Coordination Committee (Civic Cabinet) confirming accountability against the Audit Committee Charter and including an overview of key improvements made during the reporting period.

Queensland Audit Office

The Queensland Audit Office (QAO) continued to provide independent audit services to Council during 2024-25. The QAO supports the Queensland Auditor-General in providing parliament with an independent assessment of the financial management of public sector entities.

The Auditor-General provides an Independent Auditor's Report on Council's Annual Financial Statements and, to do so, continuously reviews and assesses the internal control environment surrounding Council's financial practices.

The QAO liaises closely with Council's Strategic Finance and Assurance Services and provides advice to Council's Audit Committee.

Complaints management

More than 1.49 million contacts were made with Council during 2024-25. Of these, a small proportion may be classified as complaints about roads, footpaths, neighbourhood issues, transport timetables, library hours, infringement notices, rates notices and similar, or the performance of Council in addressing such complaints.

Council is committed to managing customer feedback and ensuring all complaints are dealt with in the most effective and efficient manner. Council has developed processes for dealing with complaints in key areas which, together with the Complaints Management Policy, form Council's complaints management framework. Council deals with complaints at the local level where possible and, in some cases, provides an avenue for independent review.

Council's Complaints Management Policy does not preclude customers from approaching any of Council's political representatives directly with a complaint, or with any other kind of feedback. Council's customers may also, at any time, refer their matter of concern to an external agency, such as the Queensland Ombudsman or the Crime and Corruption Commission.

Under the *Human Rights Act 2019* (the HR Act), Council also has responsibilities to ensure human rights are considered when delivering services, making decisions and developing policies. The HR Act outlines 23 human rights, including right to life, property rights, privacy and reputational rights, cultural rights and the right to freedom of expression.

A copy of the Complaints Management Policy is available on Council's website brisbane.qld.gov.au

Administrative action complaints

Council has developed a procedure for dealing with and resolving administrative action complaints. A copy of this procedure is available on Council's website brisbane.qld.gov.au. The procedure not only ensures consistency and fairness in assessing and resolving complaints about administrative actions, but also enhances the community's confidence in Council's complaint handling process.

Section 179 of the Regulation requires Council to report on its performance in resolving administrative action complaints.

At the start of 2024-25, 719 administrative action complaints were carried over from the previous year.

A total of 1,761 administrative action complaints were received during 2024-25. Of the combined figure of 2,480, there were 1,710 administrative action complaints that were resolved during the financial year. Of the above, 770 complaints are still to be resolved.



Office of the Disputes Commissioner

The Office of the Disputes Commissioner is an independent office within Council that reviews second-stage appeals about infringement notices issued by Council and is responsible for ensuring fair outcomes without the need for appeals to progress to court.

The Office of the Disputes Commissioner also contributes to the improvement of Council services by identifying systemic issues and making recommendations to the relevant areas of the organisation.

The Office of the Disputes Commissioner can waive or uphold infringement notices regarding:

- parking
- malls
- animals
- pools
- signage
- environment
- vegetation
- water.

During 2024-25, 2,638 appeals were lodged with the Office of the Disputes Commissioner. A total of 2,374 appeals were processed within the 2024-25 financial year, including appeals carried over from 2023-24.

There are 106 appeals to be carried forward to 2025-26.

Right to Information and Information Privacy access requests

Processing of Right to Information (RTI) and Information Privacy (IP) access applications is prescribed by the *Right to Information Act 2009*, the *Right to Information Regulation 2009* and/or the *Information Privacy Act 2009* and the *Information Privacy Regulation 2009*.

In the 2024-25 financial year, Council received 683 RTI and IP access applications.

The estimated salary cost for processing these applications was \$739,937.27. This includes \$679,446.62 in labour costs for RTI unit employees, plus \$60,490.66 for other officers throughout Council who have searched for and provided documents.



National Competition Policy

In April 1995, the Australian Government and all states and territories agreed to the implementation of a National Competition Policy (NCP). The NCP represents a commitment from governments to reduce restrictions on competition to enhance the overall efficiency of Australia's economic performance. At the local government level, the underlying philosophy is to improve service delivery efficiency and reduce costs to both government and the community through competitive neutrality, while removing any competitive advantage enjoyed by Council purely due to its nature.

Business activities identified as significant under thresholds set by legislation need to be either commercialised or have full-cost pricing applied to them, under the NCP principles.

In addition, Council must decide by resolution each financial year whether or not to apply the code of competitive conduct to a prescribed business activity.

Competitive neutrality complaints

Complaints may be made only about business activities to which competitive neutrality principles apply, such as where business activities have been subjected to corporatisation, commercialisation, full-cost pricing or the Code of Competitive Conduct. Only competitors or prospective competitors may make complaints.

Under the Regulation, complaints may be made in writing to Council or to the competition authority. If Council receives a complaint, it must pass the complaint on to the competition authority. The competition authority must investigate and report on the complaint. The report must be given to Council, and Council must decide by resolution whether to implement the recommendations in the competition authority's report.

Council is not aware of any competitive neutrality complaints received in 2024-25.

Annual review of business activities

Each year, Council is required to identify new significant business activities which may be subject to the NCP, undertake public benefit assessments and consider the application of competitive neutrality principles.

As required under the Act, an annual review of Council's larger business activities was conducted. No new significant business activities were identified for the financial year.

Council did not apply the Code of Competitive Conduct to any additional smaller business activities by resolution in 2024-25.

Annual resolution

After its review, Council resolved to apply the following:

- Commercialisation to 2 significant business activities:
 - Transport for Brisbane
 - City Parking.
- Full-cost pricing to these significant business activities:
 - Waste and Resource Recovery Services
 - Civil Construction and Maintenance Operations
 - Public Space Operations
 - Brisbane City Cemeteries.
- Code of Competitive Conduct to these business activities:
 - City Projects Office
 - Golf courses
 - Riverstage
 - Asset Portfolio Management.

Significant business activities and application of competitive neutrality principle

Council's Annual Financial Statements for 2024-25 contain details relating to Council's significant business activities and the application of the competitive neutrality principle.

Tax equivalents

Transport for Brisbane and City Parking completed returns under the State Tax Equivalents regime as commercialised business activities of Council.



6

DISCLOSURES

› DISCLOSURES

- › COUNCILLOR REMUNERATION
- › COUNCILLOR EXPENSES
- › COUNCILLOR ATTENDANCE
- › COUNCILLOR CONDUCT
- › COUNCILLOR ADVISORS
- › EXECUTIVE REMUNERATION
- › OVERSEAS TRAVEL
- › REGISTERS KEPT BY COUNCIL
- › GRANTS TO COMMUNITY ORGANISATIONS
- › LORD MAYOR'S COMMUNITY FUND

DISCLOSURES

Councillor remuneration

Council has adopted a Councillor Remuneration Policy in accordance with sections 230–235 of the City of Brisbane Regulation 2012. Under the policy, Councillor remuneration is determined by the Independent Councillor Remuneration Tribunal (the Tribunal). Every 4 years, the Tribunal reviews councillor remuneration and sets a base salary payable to all councillors, with differential rates of salary awarded to different classes of office. Council adopts annual percentage movements between the review periods as set out by the Queensland Independent Remuneration Tribunal.

As at 30 June 2025 the base rate of salary for councillors is \$181,989. The key positions with differentiated rates of salary are the Lord Mayor receiving 165%, the Deputy Mayor receiving 130%, the Chair of Council and Civic Cabinet Chairs receiving 125% and the Leader of the Opposition receiving 110% of the base salary.

Superannuation contributions for councillors must at least meet prevailing federal superannuation guarantee legislation, set at 11.5% in 2024–25. Council provides an additional contribution of 0.5%, bringing the total rate of councillor superannuation to 12%.

Certain councillors receive an Expense of Office allowance.

- The Lord Mayor receives an Expense of Office allowance of \$99,767.
- The Deputy Mayor, Chair of Council, Civic Cabinet Chairs and the Leader of the Opposition each receive an Expense of Office allowance of \$20,320.

Total remuneration 2024-25			
Councillor	Base salary	Superannuation	Total remuneration*
Lord Mayor Adrian Schrinner	\$300,280.76	\$36,033.78	\$337,465.56
Krista Adams	\$214,886.56	\$25,786.40	\$240,672.96
Greg Adermann	\$181,989.08	\$21,838.51	\$203,827.59
Adam Allan	\$227,484.92	\$27,298.44	\$254,783.36
Lisa Atwood	\$181,989.08	\$21,838.51	\$203,827.59
Jared Cassidy	\$200,188.04	\$24,022.44	\$224,210.48
Seal Chong Wah	\$181,989.08	\$21,838.51	\$203,827.59
Lucy Collier	\$181,989.08	\$21,838.51	\$203,958.75
Fiona Cunningham	\$231,124.92	\$27,735.24	\$259,803.56
Tracy Davis	\$227,484.92	\$27,298.44	\$254,783.36
Julia Dixon	\$181,989.08	\$21,838.51	\$203,827.59
Alex Givney	\$181,989.08	\$21,838.51	\$203,827.59
Steve Griffiths	\$181,989.08	\$21,838.51	\$203,827.59

*Total remuneration includes any travel allowances paid during 2024–25.

Total remuneration 2024-25

Councillor	Base salary	Superannuation	Total remuneration*
Vicki Howard	\$227,484.92	\$27,298.44	\$254,783.36
Steven Huang	\$181,989.08	\$21,838.51	\$203,991.54
Sarah Hutton	\$227,484.92	\$27,298.44	\$254,934.32
Nicole Johnston	\$181,989.08	\$21,838.51	\$203,827.59
Emily Kim	\$181,989.08	\$21,838.51	\$203,827.59
Sandy Landers	\$227,484.92	\$27,298.44	\$254,783.36
Kim Marx	\$181,989.08	\$21,838.51	\$204,089.91
Trina Massey	\$181,989.08	\$21,838.51	\$203,827.59
Ryan Murphy	\$227,484.92	\$27,298.44	\$254,783.36
Danita Parry	\$181,989.08	\$21,838.51	\$203,827.59
Charles Strunk	\$181,989.08	\$21,838.51	\$203,827.59
Steven Toomey	\$181,989.08	\$21,838.51	\$203,827.59
Andrew Wines	\$227,484.92	\$27,298.44	\$254,783.36
Penny Wolff	\$181,989.08	\$21,838.51	\$203,827.59

*Total remuneration includes any travel allowances paid during 2024-25.

Councillor expenses

Council has adopted an Expenses Reimbursement Policy for councillors in accordance with section 237 of the Regulation.

Council's policy considers the needs of councillors to be equipped with adequate and appropriate facilities to enable them to represent their ward and the City of Brisbane. Additionally, Council's policy recognises that councillors should not be financially disadvantaged when carrying out the requirements of their role and should be fairly and reasonably reimbursed in accordance with statutory requirements and community expectations. Any party political activities undertaken by councillors will not be reimbursed.

The following table outlines the total expenses incurred by councillors under the policy between 1 July 2024 and 30 June 2025. This includes expenses from an allocated ward office budget, travel, professional development and Council business-related home and mobile telephony and data costs.

Total expenses incurred by each councillor during 2024-25

Ward	Councillor	Total expenses
Lord Mayor	Adrian Schrunner	\$118,398.57
Bracken Ridge	Sandy Landers	\$79,414.19
Calamvale	Emily Kim	\$82,847.77
Central	Vicki Howard	\$90,419.37
Chandler	Ryan Murphy	\$77,662.70
Coorparoo	Fiona Cunningham	\$81,812.74
Deagon	Jared Cassidy	\$81,111.68
Doboy	Lisa Atwood	\$79,929.03
Enoggera	Andrew Wines	\$79,919.37
Forest Lake	Charles Strunk	\$80,978.55
Hamilton	Julia Dixon	\$81,969.82
Holland Park	Krista Adams	\$78,812.75
Jamboree	Sarah Hutton	\$77,881.70
MacGregor	Steven Huang	\$56,128.32
Marchant	Danita Parry	\$67,672.70
McDowall	Tracy Davis	\$78,748.06
Moorooka	Steve Griffiths	\$78,894.98
Morningside	Lucy Collier	\$79,729.63
Northgate	Adam Allan	\$81,700.26
Paddington	Seal Chong Wah	\$80,818.77
Pullenvale	Greg Adermann	\$78,454.65
Runcorn	Kim Marx	\$83,461.90
Tennyson	Nicole Johnston	\$79,005.36
The Gabba	Trina Massey	\$86,990.11
The Gap	Steven Toomey	\$76,806.29
Walter Taylor	Penny Wolff	\$77,842.74
Wynnum Manly	Alex Givney	\$75,523.91

Facilities

Councillors are provided with an appropriately equipped ward office distinct from their residence, in which to conduct their work on behalf of Council and their constituents. Standard equipment is provided for each office. In addition, Council provides an area close to the Council Chamber in City Hall for use by all councillors. Council also provides Civic Cabinet Chairs' offices, a Leader of the Opposition office, a Deputy Mayor office and a suite of rooms for the Lord Mayor.

Motor vehicle

Councillors are provided with or entitled to the use of a maintained Council vehicle with a total dollar value of up to and including:

- Lord Mayor: \$76,950
- Leader of the Opposition and Civic Cabinet Chairs: \$66,000
- other councillors: \$59,500.



Councillor attendance

Council holds different types of meetings including ordinary, budget and special Council meetings, and Standing Committee meetings. More information on Council's Standing Committees and Civic Cabinet Chairs is available in section 2 (pages 15-17) of this report.

Attendance	
Councillor	Total meetings attended (out of 30)
Lord Mayor Adrian Schrunner	28
Krista Adams	27
Greg Adermann	28
Adam Allan	29
Lisa Atwood	21
Jared Cassidy	28
Seal Chong Wah	28
Lucy Collier	24
Fiona Cunningham	27
Tracy Davis	28
Julia Dixon	26
Alex Givney	29
Steve Griffiths	24
Vicki Howard	28
Steven Huang	29
Sarah Hutton	30
Nicole Johnston	30
Emily Kim	29
Sandy Landers	30
Kim Marx	27
Trina Massey	25
Ryan Murphy	30
Danita Parry	29
Charles Strunk	30
Steven Toomey	30
Andrew Wines	30
Penny Wolff	28

Number of Statutory and Standing Committee meetings attended out of the number of meetings held

Councillor	Establishment and Coordination Committee (Civic Cabinet)	City Planning and Suburban Renewal Committee	City Standards Committee	Community and the Arts Committee	Economic Development, Nighttime Economy and the Brisbane 2032 Olympic and Paralympic Games Committee	Environment, Parks and Sustainability Committee	Finance and City Governance Committee	Infrastructure Committee	Transport Committee	Councillor Ethics Committee	Total
Total meetings held	35	22	22	22	11	22	22	22	22	1	201
Lord Mayor Adrian Schrinner	32										32
Deputy Mayor, Fiona Cunningham*	32						21				53
Krista Adams*	17				10	9					36
Greg Adermann	1		21		11				21		54
Adam Allan*	33	21								1	55
Lisa Atwood	1		16	15							32
Jared Cassidy		18			6		5				29
Seal Chong Wah		20		21							41
Lucy Collier							14		14	1	29
Tracy Davis*	34					22				1	57
Julia Dixon					8		18		18		44
Alex Givney				21		21					42
Steve Griffiths					7	16					23
Vicki Howard*	34			21							55
Steven Huang	1	22					22	22			67
Sarah Hutton*	34		22								56
Nicole Johnston			20						19		39
Emily Kim			20						19	1	40
Sandy Landers		21			11					1	33
Kim Marx	2					21		20			43
Trina Massey						16	16				32
Ryan Murphy*	33								22		55
Danita Parry	2						21		21		44
Charles Strunk								22		1	23
Steven Toomey						11		21			32
Andrew Wines*	35							22			57
Penny Wolff	2			21							23

*Civic Cabinet Chair of respective Committee.

Councillor conduct

Complaints about councillor conduct

The *Local Government Act 2009* (LGA) sets out the process to be followed if Council receives a complaint, or if the Office of the Independent Assessor (OIA) refers a complaint received about the conduct or performance of a councillor in carrying out their official duties. This process assists in providing transparency and accountability through good governance and holds councillors accountable for upholding standards of behaviour.

Complaints about the conduct of a councillor, outside of a Council meeting, must be submitted to the OIA, who will assess the complaint and determine the category of the allegation. In order of least to most serious, the categories of complaint are unsuitable meeting conduct, conduct breach (formerly inappropriate conduct), misconduct and then corrupt conduct.

The Regulation requires Council to report on the following each financial year.

Regulation requirement for Council to report	Number of instances reported
Number of orders made under section 150I(2) of the LGA.	8
Number of orders made under section 150IA(2)(b) of the LGA.	0
Number of orders made under section 150AH(1) of the LGA.	3
Number of decisions, orders and recommendations made under section 150AR(1) of the LGA.	0
Number of complaints referred to the OIA under section 150P(2)(a) of the LGA by Council.	2
Number of matters notified to the Crime and Corruption Commission under section 150P(3) of the LGA.	0
Number of notices given to the OIA under section 150R(2) of the LGA.	15
Number of notices given to the OIA under section 150S(2)(a) of the LGA.	0
Number of occasions information was given under section 150AF(3)(a) of the LGA.	0
Number of referral notices given to Council under section 150AC(1) of the LGA.	2
Number of suspected conduct breaches included in referral notices given to Council under section 150AC(1) of the LGA.	2
Number of suspected conduct breaches included in referral notices given to Council under section 150AC(1) of the LGA for which an investigation was not started or was discontinued under section 150AEA of the LGA.	0
Number of decisions made by Council under section 150AG(1) of the LGA.	3
Number of matters not decided by the end of the financial year under section 150AG(1) of the LGA.	2
Number of occasions Council asked another entity to investigate a suspected conduct breach of a councillor under chapter 5A, part 3, division 5 of the LGA.	3
Number of applications heard by the Councillor Conduct Tribunal under chapter 5A, part 3, division 6 of the LGA about whether a councillor engaged in misconduct or a conduct breach under the LGA.	0

The average time taken by Council in making a decision under section 150AG(1) of the LGA was 40 days.

Councillors for whom a decision, order or recommendation was made under sections 150I(2), 150IA(2)(b), 150AH(1) and 150AR(1) of the LGA were as follows.

Councillor	Description of the unsuitable meeting conduct, conduct breach or misconduct	Summary of the decision, order or recommendation
Charles Strunk	It was alleged that Councillor Strunk engaged in a conduct breach by authorising/permitting the advertisement of a political party's phone number as their Ward Office's phone number.	This matter was considered by the Councillor Ethics Committee. In considering the matter, the Councillor Ethics Committee made a finding under section 150AG(1) (a) of the <i>Local Government Act 2009</i> that Councillor Strunk had engaged in a conduct breach and issued an order reprimanding Councillor Strunk for the conduct under section 150AH(1)(b)(ii) of the <i>Local Government Act 2009</i> .
Nicole Johnston	It was alleged that Councillor Johnston engaged in a conduct breach when they interfered with a compliance investigation.	The matter was considered by the Councillor Ethics Committee. In considering the matter, the Councillor Ethics Committee confirmed the findings of the investigation report that the Councillor Johnston had not engaged in a conduct breach. As such, no order was made against the councillor.
Nicole Johnston	It was alleged that Councillor Johnston engaged in a conduct breach when they utilised a private email address to conduct official Council business.	This matter was considered by the Councillor Ethics Committee. In considering the matter, the Councillor Ethics Committee made a finding under section 150AG(1) (a) of the <i>Local Government Act 2009</i> that the councillor had engaged in a conduct breach and issued an order reprimanding Councillor Johnston for the conduct under section 150AH(1)(b)(ii) of the <i>Local Government Act 2009</i> .



Councillor advisors

Section 198 of the Act requires Council to disclose information about the appointment and remuneration of Councillor Advisors for each councillor.

Councillor	Total number of Councillor Advisor appointments during 2024-25	Total remuneration (base salary plus superannuation) of Councillor Advisors for 2024-25	Total FTE of Councillor Advisors as at 30 June 2025
Lord Mayor Adrian Schrinner	12	\$1,934,018.50	9.4
Krista Adams	4	\$167,352.00	-
Greg Adermann	-	-	-
Adam Allan	3	\$236,196.17	2
Lisa Atwood	-	-	-
Jared Cassidy	6	\$485,715.75	4
Seal Chong Wah	1	\$104,201.04	0.8
Lucy Collier	2	\$124,296.56	1
Fiona Cunningham	3	\$289,258.00	2
Tracy Davis	6	\$318,428.15	2
Julia Dixon	-	-	-
Alex Givney	-	-	-
Steve Griffiths	-	-	-
Vicki Howard	6	\$252,118.57	2
Steven Huang	-	-	-
Sarah Hutton	4	\$212,097.27	2
Nicole Johnston	-	-	-
Emily Kim	2	\$119,409.11	1
Sandy Landers	1	\$2,797.63	-
Kim Marx	-	-	-
Trina Massey	1	\$90,718.67	0.6
Ryan Murphy	4	\$260,227.32	2
Danita Parry	-	-	-
Charles Strunk	1	\$125,840.56	1
Steven Toomey	-	-	-
Andrew Wines	3	\$264,482.52	2
Penny Wolff	-	-	-

Executive remuneration

Section 198 of the Act requires Council to report the remuneration of senior management. The Act defines senior management as consisting of the Chief Executive Officer (CEO) and senior executive employees.

The below indicates the total fixed remuneration being paid to the CEO and direct report employees as defined in Council's organisational chart. The total fixed remuneration for these 10 executive service employees for 2024-25 is \$3.9 million. Total fixed remuneration for these employees represents the sum of salary and superannuation.

Range	CEO and direct reports
\$0-\$99,999	1*
\$100,000-\$199,999	1*
\$200,000-\$299,999	2*
\$300,000-\$399,999	1*
\$400,000-\$499,999	1
\$500,000-\$599,999	2
\$600,000-\$699,999	2

*Senior management for part year due to vacancies in these positions during 2024-25

Overseas travel

Section 180 of the Regulation requires Council to report on any overseas travel made by a councillor or Council employee in an official capacity during the financial year.

Name	Position	Dates	Destination	Purpose	Cost
Rebecca Arnaud	Manager, Legacy and Games Planning	20 July to 5 August 2024	Paris, France	Attended the Paris 2024 Olympic and Paralympic Games	\$23,196.59
Krista Adams	Deputy Mayor	22 July to 4 August 2024	Paris, France	Attended the Paris 2024 Olympic and Paralympic Games	\$12,556.83
Tania Orr	General Manager, Transport Planning and Operations	1 August to 15 August 2024	Paris, France	Attended the Paris 2024 Olympic and Paralympic Games	\$21,704.97
Emily Kim	Councillor for Calamvale	19 August to 24 August 2024	Seoul, South Korea	Attended the 10th World Korean Politicians Forum	\$0.00
Vicki Howard	Civic Cabinet Chair of Community and the Arts Committee	24 August to 1 September 2024	Paris, France	Attended the Paris 2024 Olympic and Paralympic Games	\$14,128.85
Tanya Neish	Manager, Strategy and Governance	24 August to 10 September 2024	Paris, France	Attended the Paris 2024 Olympic and Paralympic Games	\$21,256.33

Name	Position	Dates	Destination	Purpose	Cost
Nicole Andronicus	General Manager	13 October to 24 October 2024	Dubai, United Arab Emirates	Assisted the host city with the planning and preparation of the 2025 Asia Pacific Cities Summit (2025APCS) & Mayors' Forum	\$857.63
Susan Clowes	APCS Project Manager	13 October to 24 October 2024	Dubai, United Arab Emirates	Assisted the host city with the planning and preparation of the 2025 Asia Pacific Cities Summit (2025APCS) & Mayors' Forum	\$1,246.71
Steven Wardill	Chief of Staff	9 November to 14 November 2024	Lausanne, Switzerland	Attended the Annual Meeting of the World Union of Olympic Cities and the Smart Cities & Sport Summit	\$12,251.02
Adrian Schrinner	Lord Mayor	9 November to 14 November 2024	Lausanne, Switzerland	Attended the Annual Meeting of the World Union of Olympic Cities and the Smart Cities & Sport Summit	\$12,251.02
Matthew McCarthy	General Manager	27 November to 30 November 2024	Tokyo, Japan	Attended the Global City Network for Sustainability (G-NETS) Working-Level Staff technical site visit	\$405.77
Steven Wardill	Chief of Staff	4 February to 14 February 2025	Singapore, Manchester, UK, Paris, France	Attended the Council of Mayors (SEQ) Singapore and Europe Mission	\$15,824.02
Adrian Schrinner	Lord Mayor	4 February to 14 February 2025	Singapore, Manchester, UK, Paris, France	Attended the Council of Mayors (SEQ) Singapore and Europe Mission	\$1,490.00
Fiona Cunningham	Deputy Mayor	6 April to 17 April 2025	Tokyo, Kobe and Osaka, Japan	Attended the Business Mission of Brisbane Business Leaders and World Expo 2025	\$0.00
Nicole Andronicus	General Manager	6 April to 17 April 2025	Tokyo, Kobe and Osaka, Japan	Assisted with the Business Mission of Brisbane Business Leaders and attended World Expo 2025	\$0.00
Garth Henderson	International Relations Project Manager	6 April to 17 April 2025	Tokyo, Kobe and Osaka, Japan	Assisted with the Business Mission of Brisbane Business Leaders and attended World Expo 2025	\$0.00

Registers kept by Council

Section 182 of the Regulation requires Council to provide a list of registers kept by Council for the financial year. Council maintains registers in accordance with its requirements under current state legislation and regulation and local laws.

Legislative and regulatory requirements

Animal Management (Cats and Dogs) Act 2008

- Dog registry

Building Act 1975 and Building Regulation 2006

- Register of budget accommodation buildings for which development approval has been given and a random inspection conducted every 3 years
- Register of exemptions granted from fencing outdoor swimming pools
- Register of section 251 notices given
- Register of designated floor hazard areas

City of Brisbane Act 2010 and City of Brisbane Regulation 2012

- Reportable and material loss register
- Register of cost-recovery fees
- Asset register
- Local laws register
- Roads map and register
- Delegations register
- Register of pre-qualified suppliers
- Register of business activities to which the competitive neutrality principle applies
- Register of interests (maintained by the CEO) of (a) councillors, (b) senior contract employees and (c) a person who is related to a councillor or senior contract employee
- Register of interests (maintained by the Lord Mayor) of (a) the CEO and (b) a person who is related to the CEO

Environmental Offsets Act 2014

- Register of offset conditions

Environmental Protection Act 1994

- Section 540 Register

Biosecurity Act 2014

- Register of biosecurity orders

Local Government Act 2009

- Councillor Conduct Register

Planning Act 2016 and Planning Regulation 2017

- Register of designations made by Council
- Register of exemption certifications
- Adopted Infrastructure Charges register
- Private Certifier Application register

Plumbing and Drainage Act 2018 and Plumbing and Drainage Regulation 2019

- Register of greywater use and on-site sewerage facilities
- Register of permits and inspection certificates
- Register of testable backflow prevention devices
- Register of show cause and enforcement notice

Queensland Heritage Act 1992

- Register of local heritage

Statutory Bodies Financial Arrangements Act 1982

- Register of Treasurer approvals

Sustainable Planning Act 2009 (repealed)

- Register of development applications made to Council under the repealed *Sustainable Planning Act 2009*
- Register of requests for compliance services under the *Sustainable Planning Act 2009*

Local laws

Animals Local Law 2017

- Register of impounded animals

Meetings Local Law 2001

- Register of attendance at Council meetings

Natural Assets Local Law 2003

- Register of protected vegetation



Grants to community organisations

Council's grant programs help fund local not-for-profit community groups to deliver projects and services that make Brisbane a better place to live, work and relax. In 2024-25, the Lord Mayor's Better Suburbs Grants program supported not-for-profit community organisations to deliver projects and activities across the city to maintain, improve and develop community facilities. Other community grant programs addressed homelessness and supported artists, historical organisations and Brisbane seniors.

The Lord Mayor's Community Sustainability and Environmental Grants program provides funding to groups and individuals across Brisbane to carry out projects that improve Brisbane's natural environment and sustainability.

In 2024-25, more than \$7.1 million in grants was allocated to the city's community groups to help them build on Brisbane's lifestyle.

Grant program	Description	Funding per project	Total funding in 2024-25
Community grants			
Lord Mayor's Safer Suburbs Grants	Funding to support projects that strengthen security for Council community-leased facilities.	Up to \$10,000	\$500,285.60
Lord Mayor's Better Suburbs Grants, Community Support Category	Support for not-for-profit community organisations to deliver projects and activities across the city that respond to local community needs, improve community facilities and build organisational capacity.	Up to \$10,000	\$399,800.31
Lord Mayor's Better Suburbs Grants, Community Facility Category	Grants to improve, develop and maintain community facilities. Funding for both the planning and design, and construction phases of projects.	\$10,000 to \$200,000	\$2,377,018.51
Community Clean-up Payment	Immediate support for not-for-profit lessees of Council facilities to make their facilities safe, clean up, conduct minor repairs and return to operations following Tropical Cyclone Alfred.	\$7,500	\$1,102,500.00
Housing Support Program	Funds to community organisations for projects or services that respond to the housing and social needs of homeless people in Brisbane's inner north.	\$2,000 to \$10,000	\$16,601.90
Pathways out of Homelessness Grant Program	Enabling new, innovative and sustainable solutions to address the growing community issue of homelessness. The first-year payments for projects approved for 3-year funding were released in 2022-23.	Up to a total of \$450,000 over 3 years	\$965,731.00
Lord Mayor's Community Fund	Each councillor is allocated \$40,000 for community projects undertaken within their ward. The Lord Mayor is allocated \$40,000 for community projects that involve multiple wards.	\$250 to \$10,000	\$1,069,769.43

Grant program	Description	Funding per project	Total funding in 2024-25
Seniors Celebration Donation	Supports senior citizen groups towards the cost of activities such as social outings and Christmas parties.	\$100 to \$300	\$130,180.00
Creative Sparks Grants Program	Support for artists, arts workers and producers who live and work in Brisbane, to ensure the city develops as a centre of creative activity.	Up to \$10,000	\$199,673.00
Lord Mayor's Creative Fellowships	Supports Brisbane artists, arts workers, cultural workers or creative producers wishing to develop and expand their careers in the arts or cultural sector.	Up to \$10,000	\$70,000.00
Historical Organisation Assistance Grant Program	Provides financial assistance to help cultural heritage and historical organisations to operate and maintain their facilities. Year 3 payment of 3-year grant funding period.	\$2,000 to \$10,000 per annum	\$54,012.40
Community and Environment Grants			
Environment Grants	Provide funding to community-based groups and non-profit organisations to undertake environmental initiatives, including community gardens, that benefit Brisbane's natural environment and sustainability.	\$1,000 to \$20,000	\$177,728.00
Native Wildlife Carers Grants	Provide financial assistance to groups and individuals involved in rehabilitating and releasing orphaned, sick and injured native wildlife within the Brisbane City Council area.	\$500 to \$5,000	\$72,530.00



Lord Mayor's Community Fund

In accordance with regulations, funds available to community groups through the Lord Mayor's Community Fund are set at a prescribed amount for discretionary funds. This is 0.1% of general rates revenue in the preceding financial year, resulting in a total allocation of \$1,080,000.

In 2024-25, each Councillor was allocated \$40,000 for community projects undertaken within their ward. The Lord Mayor was allocated \$40,000 for community projects that involve multiple wards.

Organisation	Purpose	Date of allocation	Amount approved
Lord Mayor – Councillor Adrian Schrinner			
All Saints Anglican Church Chermside	Christmas dinner for disadvantaged people in the community	19/11/2024	\$500.00
Aspire Archery	Start up funding for safety equipment	18/03/2025	\$768.60
Beyond DV	Dress to Express Day CBD event	25/07/2024	\$3,875.00
Brisbane Maharashtra Mandal Inc	Ganesh Festival 2024	30/07/2024	\$1,500.00
Brisbane Maharashtra Mandal Inc	Classical music event – Alankruta	30/10/2024	\$1,500.94
Brisbane Orchid Society Inc	Brisbane Orchid Society Autumn Show	29/01/2025	\$675.00
Brisbane Seniors Online Association Inc	Promoting Brisbane Seniors Online through Brisbane-wide advertising	6/08/2024	\$500.00
Christian City Church Indooroopilly Ltd (trading as C3 Church Centenary)	C3 Church Centenary Community Christmas Lunch	19/11/2024	\$1,980.00
Community Mental Health Support	Mental Health Movie Day for children with special needs 2024	10/09/2024	\$2,100.00
Community Mental Health Support	Mental Health Movie Day for special needs 2025	22/05/2025	\$1,981.46
Computers 4 Learning Inc	Workshop and storage area insulation project	23/09/2024	\$1,000.00
DrugARM Queensland	DrugARM underprivileged special needs Movie Day 2024	30/07/2024	\$1,980.00
DrugARM Queensland	DrugARM underprivileged special needs Movie Day 2025	20/02/2025	\$2,400.00
Enoggera District Stamp Club Inc	The Northside Stamp Fair	9/12/2024	\$401.50
Everyyoung Club	Community engagement of our elderly	16/04/2025	\$500.00
Federation of Sri Lankan Organisations of Queensland	Sri Lanka Day 2024	7/08/2024	\$1,650.00
Hindu Council of Australia Ltd	Multicultural Festival of Victory: Deepavali and Dussehra	10/09/2024	\$2,000.00
Holland Park State School P&C Association	Holland Park State School Fete 2025	30/04/2025	\$1,000.00
Ithaca Creek State School P&C Association	Outdoor Family Movie Night	14/02/2025	\$1,292.50
Korean TKD Association Queensland Inc	2025 Korean Martial Arts Festival	12/03/2025	\$500.00
Kyabra Community Association	Murri Kids in the Park	30/07/2024	\$600.00
Lions Club of Brisbane West	Moggill Marathon	9/12/2024	\$550.00
Malayalee Association of Queensland Inc	Onam Festival 2024	30/07/2024	\$1,000.00
Our Lady of the Angels' Catholic Primary School P&F Committee	Ride hire, Our Lady of the Angels' Carnival 2024	30/07/2024	\$1,650.00
Queensland Blue Light Association	Disadvantaged children's Movie Day Brisbane 2025	16/04/2025	\$2,100.00
Southside Community Craft Circle	Yarn for creation of charity craft items	30/09/2024	\$660.00

Organisation	Purpose	Date of allocation	Amount approved
The Royal Society for the Prevention of Cruelty to Animals (Queensland) Ltd	Million Paws Walk Community Day	26/03/2025	\$1,075.00
Ukrainian Community of Queensland Inc	Ukrainian Festival Brisbane 2024	30/07/2024	\$2,000.00
Village Church	Spring Hill Community Carols	10/09/2024	\$500.00
WWYW Australia	WWYW Survivor Healing Groups	21/05/2025	\$550.00
Wynnum and District Horse and Pony Club	Wynnum Christmas reindeer petting experience	18/12/2024	\$1,210.00
Bracken Ridge Ward – Councillor Sandy Landers			
Aspley East State School P&C Association	Trivia Night 2024	9/07/2024	\$3,000.00
Bracken Ridge Baptist Church	Bracken Ridge Christmas Festival	16/09/2024	\$5,000.00
Bracken Ridge District Cricket Club	New covers for cricket pitch	20/11/2024	\$3,740.00
Bracken Ridge Kindergarten Association Inc	Safe and Secure project – installation of security systems	16/06/2025	\$2,715.67
Bracken Ridge Ward Office	School's Out on the Green youth event	25/03/2025	\$600.00
Co.As.It. Community Services Ltd	Blokes on the Block men's support program	16/06/2025	\$1,800.00
Fitzgibbon Community Centre, auspicing the Fitzgibbon Community Garden	Garden maintenance equipment	1/04/2025	\$2,782.63
GOPIO Queensland	Iconic India Day Fair 2025	4/06/2025	\$3,000.00
Hindu Society of Queensland Inc	Festival of Lights (Diwali) event	16/10/2024	\$700.00
McLai Pipes and Drums	Upgrade band uniform and equipment	30/07/2024	\$1,500.00
McLai Pipes and Drums	Purchase band equipment, including instruments and bags	16/06/2025	\$1,980.00
Norris Road State School P&C Association	1980s Community Bingo Night	8/04/2025	\$2,499.20
Ridge Hills United Football Club	Junior Presentation Day 2024	19/08/2024	\$3,500.00
Ridgettes Netball Club	New playing bibs designed by First Nations artist	11/12/2024	\$2,035.00
The Bald Hills Memorial Hall Committee Inc	Repairs to driveway side stairs	24/04/2025	\$4,647.50
Calamvale Ward – Councillor Emily Kim			
96five Family Radio Pty Ltd	96five Brissy Brekky outdoor community broadcast at Calamvale Special School	20/09/2024	\$600.00
Algester Hawks Basketball Club Inc	New sporting equipment	22/01/2025	\$1,131.00
Algester Scout Group, The Scout Association of Australia Queensland Branch Inc	Equipment for camping and community activities	19/06/2025	\$1,650.00
Algester Sports Club	Junior Bowls development program	12/05/2025	\$4,251.81
Basava Samithi of Australasia Brisbane Branch Inc	18th Basava Jayanthi Celebrations 2025	27/03/2025	\$750.00
Brisbane Super Kings Cricket Club Inc	12th Annual Multicultural Cricket Tournament	20/09/2024	\$1,500.00
Calamvale Ward Office	Teeyan Da Mela 2024	31/07/2024	\$250.00

Organisation	Purpose	Date of allocation	Amount approved
Calamvale Ward Office	Face painting at Taiwanese Night Markets	13/09/2024	\$260.00
Calamvale Ward Office	Calamvale Monster Mash	16/10/2024	\$1,520.00
Calamvale Ward Office	Parkinson Under the Sea Aussie Day Pool Party	21/01/2025	\$6,645.82
Calamvale Ward Office	Anzac Day Community Service	24/04/2025	\$1,248.40
Calamvale Ward Office	Cheeky Monkey free kids community events	9/06/2025	\$1,449.09
Divya Jyoti Jagrati Sansthan Qld Inc	International Day of Yoga	13/06/2025	\$1,682.58
Federation of Indian Communities of Queensland Incorporated	Women's Day Celebration	14/02/2025	\$800.00
Federation of Sri Lankan Organisations of Queensland	Sri Lanka Day 2024	28/08/2024	\$1,000.00
Queensland Kannadigas Cultural and Sports Society Inc	Guru Samarpanam Multicultural Classical Music Concert 2025	27/02/2025	\$660.00
Southern Brisbane Volley Strikers	Brisbane Volley Fest 2024	4/10/2024	\$1,400.00
T Church Australia Inc	PA system for Cultural Diversity Festival	30/05/2025	\$1,000.00
Taiwanese Australian International Student Association	Taiwan Night Market 2024	28/08/2024	\$1,299.54
Tamil Association of Queensland	Banners and media material for events	30/05/2025	\$1,160.50
Tamil Association of Queensland	Community Picnic Barbecue	9/06/2025	\$1,100.00
The Creche and Kindergarten Association Limited – C&K Calamvale	Cultural Garden and Mural	9/05/2025	\$3,406.16
The Daraja Impact Hub Inc	Launch and fundraising dinner for mentoring program	1/05/2025	\$1,000.00
Virgin Mary Coptic Orthodox Church	Coptic New Year community arts and cultural celebration	13/06/2025	\$1,682.58
Wildlife Preservation Society of Queensland	EchidnaWatch, a citizen science initiative at Karawatha	7/04/2025	\$1,500.00
Central Ward – Councillor Vicki Howard			
Brisbane Central State School P&C Association	P&C Association Trivia Night	12/08/2024	\$605.00
Brisbane Central State School P&C Association	150th Anniversary Spectacular	13/05/2025	\$2,000.00
Brisbane Central State School P&C Association	150th Anniversary Spectacular	12/06/2025	\$1,926.53
Brisbane Unplugged Gigs Inc	BugFest 2025	1/04/2025	\$500.00
Celtic Council of Australia (Queensland) Inc	Junior Celtic Sports Day	14/04/2025	\$1,100.00
Central Ward Office	Paw-ty in the Park	15/08/2024	\$2,272.73
Central Ward Office	Community Christmas carols	29/11/2024	\$1,827.62
Central Ward Office	Ground Roots: Tunes & Treasures – A Christmas Edition	6/12/2024	\$545.45
Chaplain Watch Inc	ChaplainWatch Purple and White Ball 2025	31/10/2024	\$1,000.00
Communify Queensland Ltd	Marquee	15/04/2025	\$1,867.26
Dante Alighieri Society Inc	Fundraiser concert celebrating Giacomo Puccini on the centenary of his death	27/11/2024	\$1,000.00
Federation of Indian Communities of Queensland Inc	Anzac Day function	14/04/2025	\$500.00

Organisation	Purpose	Date of allocation	Amount approved
Federation of Indian Communities of Queensland Inc	Diwali Indian Festival of Lights	26/09/2024	\$775.00
Flynn's Walk Inc	Flynn's Walk Brisbane	9/05/2025	\$1,650.00
German Kino Brisbane	German Kino Brisbane	11/06/2025	\$303.60
Hare Krishna Food for Life	Festival of Chariots 2025	22/08/2024	\$500.00
HeartKids Limited	Two Feet and A Heartbeat Walk 2025	12/06/2025	\$1,037.00
Lions Club of Teneriffe	Barbecue equipment upgrade	20/01/2025	\$1,375.00
Many Genders One Voice	Trans Community Awards 2024/25	6/12/2024	\$350.00
Mental Illness Fellowship Australia	Out From the Mist project	12/08/2024	\$1,000.00
Merthyr Croquet Club	Centenary celebration	23/07/2024	\$2,000.00
National Council of Women of Queensland Inc	Celebration of 120 Years of Community Service	9/05/2025	\$1,160.50
New Farm and District Men's Shed Inc	Coffee-making facilities	16/05/2025	\$984.24
New Farm State School P&C Association	Purchase of catering barbecue	6/12/2024	\$500.00
Newlife Uniting Church	Newlife Christmas Carols and Street Festival	1/12/2024	\$1,500.00
Office of the Honorary Consul of Germany	Let's Sauerkraut! food show	23/08/2024	\$600.00
Pint of Science Australia	Pint of Science Australia 2025	17/04/2025	\$600.00
Rackley Swim Team	Candy Cane Dive-In Movie Night	6/11/2024	\$2,000.00
Rackley Swim Team	Marquee shade structure for swimming club	12/08/2024	\$895.27
Red Nose Ltd	Brisbane Walk to Remember	23/08/2024	\$1,000.00
Rotary Club New Farm Inc	Food storage equipment	6/09/2024	\$1,249.00
Society of Women Writers Queensland Inc	Centenary event	9/05/2025	\$717.80
St Brigid's Annual Dinner Queensland	St Brigid's Annual Dinner 2025	22/08/2024	\$1,430.00
St Vincent de Paul Society Queensland	Vacuum cleaner and tablet	15/08/2024	\$378.00
Teneriffe Progress Association	Moving wool bales mural	28/03/2025	\$900.00
The Royal Historical Society of Queensland	Longcase clock repair	9/08/2024	\$1,050.00
Village Church	Spring Hill Community Carols	6/09/2024	\$500.00
Chandler Ward – Councillor Ryan Murphy			
Brisbane Gaming Society	BrisCon tabletop gaming convention 2025	5/02/2025	\$1,500.00
Brisbane Maharashtra Mandal Inc	Annual Community Picnic 2024	16/07/2024	\$660.00
Brisbane Orchid Society Inc	Brisbane Orchid Society Autumn Show	29/01/2025	\$675.00
Brisbane Underwater Hockey Inc	Goals for underwater hockey at Sleeman Sports Complex	12/02/2025	\$550.00
Carina State School P&C Association	Carina Carnival 2024 – Around the World	12/07/2024	\$2,000.00
Chandler Ward Office	Outback Christmas in July – opening of extension to the playground in Tillack Park, Mansfield	2/07/2024	\$3,530.00
Chandler Ward Office	Outdoor Cinema in the Park 2024	26/09/2024	\$1,064.40

Organisation	Purpose	Date of allocation	Amount approved
Chandler Ward Office	Replacement of ward marquees	6/11/2024	\$1,799.18
Citipointe Christian College Parent Connect	Citipointe Country Carnival	22/08/2024	\$800.00
Damini Women's Association of Qld Inc	Connecting with Lights and Colours community event	25/09/2024	\$1,250.00
Eastern District Orchid Society Inc	Spring Orchid Show	19/07/2024	\$1,240.00
Gumdale & District Progress Association (The Gumdale Hall)	Pub in the Scrub fundraiser	14/05/2025	\$1,641.02
Gumdale Horse and Pony Club Inc	Trailer	2/04/2025	\$3,549.70
INO Projects Ltd	Materials for community Christmas hampers	18/09/2024	\$1,200.00
Jewish Educational Institute Chabad House Brisbane	Chanukah at Westfield	6/12/2024	\$1,400.00
Lions Club of Brisbane Camp Hill Carindale Inc	Citizenship ceremony	15/01/2025	\$1,100.00
Metropolitan District Rifle Association	Prize meeting	21/08/2024	\$800.00
Mt Gravatt East Primary School P&C Association	Bush dance community event 2024	19/07/2024	\$1,184.70
Rotary Club of Carindale	Rotary Wakerley Christmas Carols	16/10/2024	\$10,000.00
St Gabriel's Anglican Church Carindale	St Gabriel's Community Spring Fair 2024	21/08/2024	\$1,460.00
St George Indian Orthodox Church	Swaad Indian Food Festival	24/01/2025	\$1,400.00
The Brisbane Orchid Society Inc	Brisbane Orchid Society Spring Show 2024	8/08/2024	\$1,196.00
Coorparoo Ward – Councillor Fiona Cunningham			
4MBS Classic FM	Station carpark renovations	12/12/2024	\$1,000.00
Annerley-Stephens History Group Inc	Memories of Stephens	29/07/2024	\$500.00
Brisbane Jets Swimming Club Inc	Upgrade of training equipment	21/08/2024	\$990.00
Buranda State School P&C Association	Buranda State School Winter Solstice Festival	11/06/2025	\$1,619.20
Canossa Kindergarten Coorparoo	Family Fun Day	9/08/2024	\$1,200.00
Coorparoo Primary School P&C Association	Coorparoo State School Trivia Night	21/03/2025	\$1,350.00
Coorparoo Ward Office	Seniors Movie Morning 2024	14/10/2024	\$770.62
Coorparoo Ward Office	Seniors Expo	30/10/2024	\$496.65
Coorparoo Ward Office	Bur'uda Beats	31/10/2024	\$3,687.63
Coorparoo Ward Office	Martha Street Christmas	6/12/2024	\$1,250.00
Coorparoo Ward Office	Halloween Street Parties	24/10/2024	\$714.88
Coorparoo Ward Office	Community Christmas Street Parties	25/11/2024	\$1,230.81
Coorparoo Ward Office	Christmas Creative Celebrations	25/11/2024	\$311.92
Coorparoo Ward Office	Coorparoo Carols for a Cause	28/11/2024	\$1,607.60
Coorparoo Ward Office	Blussh Romance Festival	9/01/2025	\$2,000.00
Coorparoo Ward Office	Clean up Australia Day community event	25/02/2025	\$506.08

Organisation	Purpose	Date of allocation	Amount approved
Coorparoo Ward Office	2 marquees for community organisations and 2 marquees for Ward Office community loan	29/05/2025	\$4,492.52
Coorparoo Ward Office	Wallace Place Park opening and community street tree planting	16/05/2025	\$754.45
Coorparoo Ward Office	Little Big Fest	28/05/2025	\$400.00
Folkloric Ensemble Samotsvety	25th anniversary	2/09/2024	\$440.00
Gallipoli Medical Research	Anzac Day service and gunfire breakfast	22/04/2025	\$409.10
Greenslopes Primary School P&C Association	Upgrade of barbecues for community events	29/07/2024	\$1,000.00
LatinOz Qld Inc	Day of the Dead interactive expo	9/08/2024	\$517.00
LatinOz Qld Inc	Peña 25 Mayo Argentinian celebration event	12/03/2025	\$295.00
Metropolitan Districts Netball Association Inc	Event celebrating 50th anniversary and 40 years of the Netability Program	15/08/2024	\$1,090.91
Mount Carmel Primary School P&F Association	Mount Carmel Community Fete 2024	26/07/2024	\$5,000.00
Office of the Honorary Consul of Germany	German Youth Choir 2025	20/05/2025	\$828.00
Play Matters Australia	Creating a welcoming baby play environment at Gabba Playgroup	19/12/2024	\$287.00
Probus Club of Coorparoo Inc	40th Anniversary Celebrations	6/09/2024	\$550.00
Returned and Services League of Australia (Queensland Branch) Coorparoo & Districts Sub Branch Inc	Refresh of honour boards software and equipment	10/07/2024	\$1,727.27
Scripture Union Australia – Camp Hill Local Chaplaincy Committee	Community Christmas Carols	5/08/2024	\$1,500.00
St James (Coorparoo) P&F Association	St James Community Christmas Fete 2024	15/08/2024	\$1,000.00
St Vincent de Paul Society Queensland	Printer for Coorparoo conference	25/09/2024	\$456.00
Deagon Ward – Councillor Jared Cassidy			
Artrageous Community Arts Centre	Display plinths for community gallery	12/06/2025	\$688.25
Aspley Little Athletics	Athletics equipment	25/09/2024	\$1,595.26
Boondall State School P&C Association	Boondall State School 100 Years Celebration	11/12/2024	\$2,500.00
Bright 'N' Sparks Dementia Choir	Bright 'N' Sparks: Brisbane North Dementia Choir	9/06/2025	\$1,023.00
Brighton District Soccer Club – Brighton Bulldogs	Gala Day 2024	7/08/2024	\$1,500.00
Brighton Roosters Junior Rugby League Club Inc	Presentation Day fireworks 2024	4/10/2024	\$1,500.00
Brighton State School P&C Association	Cinema Under the Stars	12/06/2025	\$2,000.00
Deagon Ward Office	Geebung Street Party	25/09/2024	\$8,070.03
Deagon Ward Office	Einbunpin Festival stallholder management	30/04/2025	\$3,120.00
Deagon Ward Office	Einbunpin Festival event plan	14/05/2025	\$1,920.00
Deagon Ward Office	Geebung RSL park bench project	12/06/2025	\$1,567.00

Organisation	Purpose	Date of allocation	Amount approved
Hindu Society of Queensland Inc	Festival of Lights Diwali Celebration	9/10/2024	\$500.00
Kurbingui Youth and Family Development	Kurbingui Back to School Day	18/12/2024	\$1,500.00
Nashville State School P&C Association	Family campout	7/08/2024	\$773.10
North Brisbane Catchments	Fig Tree Corner weeding and planting	6/12/2024	\$1,159.10
North East Community Support Group	Rebranding of team t-shirts	6/12/2024	\$1,194.25
North East Community Support Group	Flip-top tables for community facility	12/06/2025	\$716.36
Sandgate and District Senior Citizens Centre Inc	New table tennis table	7/11/2024	\$1,334.15
Sandgate Kids Early Education Inc	Golden Family Movie Night	7/08/2024	\$915.50
Share the Dignity Ltd	Replace computers	29/05/2025	\$1,624.00
St Vincent de Paul Society Queensland	Christmas hampers for Vinnies Sacred Heart, Sandgate	29/08/2024	\$3,000.00
The Corporation of the Trustees of the Roman Catholic Archdiocese of Brisbane	St Kevin's community fair	7/08/2024	\$1,300.00
UCA – Sandgate Uniting Church	Christmas lights display	31/10/2024	\$500.00
Doboy Ward – Councillor Lisa Atwood			
Bayside Uniting Church	Campfire Christmas in July	21/05/2025	\$500.00
Bayside Uniting Church	Christmas Day lunch	7/11/2024	\$500.00
Belmont Services Bowls Club	Irrigation pump rewiring and installation	5/11/2024	\$2,915.00
Brisbane Super Kings Cricket Club Inc	12th Annual Multicultural Cricket Tournament	24/07/2024	\$550.00
Carina & Districts Committee on the Aging Inc	Defibrillator	24/10/2024	\$2,000.00
Carina Junior Rugby League Football Club	Upgrade of public address system	29/01/2025	\$2,100.00
Carina Senior Citizens' Club Inc	Christmas celebration	5/09/2024	\$1,500.00
Carina State School P&C Association	Carina Carnival – Around the World 2024	25/07/2024	\$1,316.30
Carina Women's Shed	Carina Women's Shed town planner consult	14/11/2024	\$2,000.00
Coorparoo Cricket Club	Purchase of cricket balls for 2024/25 season	24/07/2024	\$550.00
Doboy Ward Office	Ward office marquees for community use	15/08/2024	\$4,784.72
Doboy Ward Office	Amberjack Street Park Party	11/10/2024	\$1,090.91
Doboy Ward Office	Coffee with a Cop for Walk for Daniel	24/10/2024	\$390.00
Doboy Ward Office	Murarrie Recreation Reserve Grand Opening	12/12/2024	\$2,823.82
Eastern District Orchid Society Inc	Signs for Orchid Show	24/07/2024	\$1,012.00
Lions Club of Brisbane – Camp Hill Carindale Inc	Citizenship Ceremony	16/01/2025	\$1,100.00
Mayfield State School P&C Association	Carina, Cinema in the Suburbs	29/08/2024	\$5,000.00
Meadowlands Men's Shed	Dust collector controller	3/10/2024	\$2,497.00

Organisation	Purpose	Date of allocation	Amount approved
Queensland Miniature Race Car Club Inc	Acquisition of an automated external defibrillator	6/02/2025	\$2,252.54
St Oliver Plunkett P&F Association	St Oliver Plunkett School Fete 2024	21/08/2024	\$2,875.00
Walk Talk Connect Inc	Catering for Men's Walk and Talk Golf Day fundraiser 2024	5/07/2024	\$825.00
Wynnum and District Horse and Pony Club	Wynnum Christmas reindeer petting experience	17/12/2024	\$1,210.00
Enoggera Ward – Councillor Andrew Wines			
Alderley Kindergarten Association Inc	Equipment to enhance outdoor play area	19/03/2025	\$738.00
Anglican Parish of Grovely	Chairs for community hall	7/08/2024	\$3,715.46
Churches of Christ Mitchelton	Christmas in July	28/05/2025	\$500.00
Downey Park Netball Association	Communication equipment	17/03/2025	\$2,984.50
Downey Park Netball Association	Equipment cart	21/05/2025	\$735.00
Enoggera Baptist Church	Christmas on the Green at Enoggera Baptist Church	29/10/2024	\$500.00
Enoggera Scout Group, The Scout Association of Australia Queensland Branch Inc	Mini fridge	14/05/2025	\$271.82
Enoggera Scout Group, The Scout Association of Australia Queensland Branch Inc	Barbecue	28/05/2025	\$272.73
Enoggera State School P&C Association	Christmas Markets and Movie Community Night	16/10/2024	\$1,500.00
Enoggera Ward Office	McCook Park Pickleball – Come and Try Day	29/10/2024	\$549.09
Enoggera Ward Office	Community barbecue after Tropical Cyclone Alfred	11/03/2025	\$500.00
Enoggera Ward Office	Marquees for 4 netball clubs	21/05/2025	\$1,346.18
Everton Districts Sporting Club Inc	Commercial two-door freezer	15/10/2024	\$1,500.00
Everton Districts Sporting Club Inc	Commercial slushy machine	7/05/2025	\$729.00
Gaythorne Community Kindergarten	Family Fun Day – Music and Disco	6/08/2024	\$412.68
Grovely-Mitchelton Scout Group, The Scout Association of Australia Queensland Branch Inc	Portable lighting equipment	21/05/2025	\$1,014.00
Lions Club of Brisbane Bunya Inc	Lions Carols in the Park	20/08/2024	\$500.00
Lions Club of Brisbane Bunya Inc	Digital point of sale equipment	21/05/2025	\$660.90
Mitchelton & Districts Garden Club Inc	60th Anniversary Celebration	9/07/2024	\$500.00
Mitchelton Youth Club Inc	New staff lockers	9/06/2025	\$680.00
Multicultural Community Centre Ltd	Replacement of PA speaker	21/05/2025	\$1,454.00
Multicultural Community Centre Ltd	Technicolour Multicultural Festival markets	20/08/2024	\$3,500.00
Newmarket Bocce Club Inc	Installation of magnetic whiteboards	14/05/2025	\$950.00
Newmarket State School P&C Association	Community Trivia Night	5/06/2025	\$980.00
Northern Suburbs Hockey Club	Defibrillator	3/09/2024	\$1,000.00
Oakleigh Primary School P&C Association	Road Safety Week community sausage sizzle	15/05/2025	\$250.00

Organisation	Purpose	Date of allocation	Amount approved
Rotary Club of Brisbane Inner North Inc	Taste of Wilston community event in Wilston Village	21/05/2025	\$4,000.00
Rotary Club of Brisbane Inner North Inc	Street Christmas decorations for Wilston Village	14/11/2024	\$1,006.50
St Columba's Primary School P&F Association	National Walk Safely to School Day	2/04/2025	\$250.00
The Mayne Tigers Australian Football Club	Laptop for volunteers for scoring	14/05/2025	\$1,000.00
Valley District Cricket Club	Junior cricket balls	14/05/2025	\$1,000.00
Windsor Bowls Club Inc	First Aid bed	17/03/2025	\$615.52
Windsor Grange Playgroup	Storage facilities	28/11/2024	\$500.00
Windsor Royals Sports Club Inc	Volunteer safety equipment	14/05/2025	\$1,000.00
Windsor State School P&C Association	WindsorFest 2024	4/07/2024	\$2,875.14
Forest Lake Ward – Councillor Charles Strunk			
Brisbane Performing Arts Challenge Inc	Educational schools troupes events	2/04/2025	\$3,196.22
Brisbane Super Kings Cricket Club Inc	12th Annual Multicultural Cricket Tournament	16/07/2024	\$3,300.00
Elevate Church	Community Christmas Lunch	21/10/2024	\$1,500.00
Forest Lake Ward Office	Live Music @ The Lake	2/07/2024	\$9,673.00
Forest Lake Ward Office	End of Year Community Christmas Party	4/09/2024	\$698.62
Forest Lake Ward Office	Forest Lake Community Festival	25/09/2024	\$4,000.00
Grand Avenue State School P&C Association	Ekka Fun Day 2024	1/08/2024	\$2,500.00
Inala Arts Inc	Installation of new solar panels system	29/01/2025	\$5,500.00
Inala Elders Aboriginal and Torres Strait Islander Corporation	Rides at NAIDOC Youth Festival	12/06/2025	\$478.38
Malayalee Association of Queensland Inc	Onam cultural event	31/08/2024	\$2,000.00
Mates Community Club	Weekly badminton at Forest Lake	16/07/2024	\$3,798.78
Tamil Association of Queensland	Deepavali 2024 – The Festival of Lights	25/09/2024	\$1,650.00
Tamil Association of Queensland	Volleyball tournament	2/04/2025	\$1,705.00
Hamilton Ward – Councillor Julia Dixon			
Alliance Française de Brisbane	Beaujolais Nouveau and cultural heritage celebration at Newstead House	10/10/2024	\$250.00
Ascot State School P&C Association	Ascot Long Lunch fundraising event	10/07/2024	\$900.00
Dante Alighieri Society Inc	Fundraiser concert celebrating Giacomo Puccini on the centenary of his death	13/11/2024	\$250.00
Down Syndrome Queensland	World Down Syndrome Day Breakfast	31/01/2025	\$2,522.00
Hamilton Ward Office	Paw-ty in the Park	18/07/2024	\$2,272.73
Hamilton Ward Office	Parents and Bubs Expo	16/08/2024	\$2,069.45
Hamilton Ward Office	End of school term party and Christmas movie	21/11/2024	\$6,588.82
Hamilton Ward Office	Christmas with Your Neighbours 2024	14/12/2024	\$550.00

Organisation	Purpose	Date of allocation	Amount approved
Hamilton Ward Office	Australia Day Citizenship Ceremony	21/01/2025	\$3,500.00
Hamilton Ward Office	Easter Movie in Oriel Park 2025	31/03/2025	\$6,670.23
Hamilton Ward Office	Neighbour Day events	19/03/2025	\$554.09
Hamilton Ward Office	Queensland Day Family Fun Event	4/06/2025	\$2,217.26
Hamilton Ward Office	Eskies and giant chess for community loan	13/06/2025	\$1,014.52
Pinkenba Community Association Inc	Pinkenba Anzac Day Service	20/09/2024	\$605.00
St Margaret's Anglican Girls School P&F Association	Mayo Arts Festival	8/07/2024	\$2,200.00
St Mark's Anglican Church	St Mark's Community Fete 2025	11/06/2025	\$1,660.00
The Community Place	Tables for Community Centre	13/06/2025	\$2,000.00
The Queensland Women's Historical Association	Upgrade of office and collection management equipment	28/02/2025	\$1,963.50
WWILD Sexual Violence Prevention Association Inc	Upgrade of air conditioning for office	13/11/2024	\$2,000.00
Holland Park Ward – Councillor Krista Adams			
Annerley-Stephens History Group	Memories of Stephens printing	25/07/2024	\$1,000.00
Bonsai Society of Queensland Inc	Trestle tables for club events	25/07/2024	\$1,518.00
Brisbane Gaming Society	BrisCon tabletop gaming convention 2025	6/02/2025	\$550.00
Celtic Council of Australia (Qld) Inc	Pan-Celtic Friendship Day 2025	6/06/2025	\$1,100.00
Holland Park Hawks Football Club	Training and playing gear for women's squads	29/10/2024	\$2,000.00
Holland Park State School P&C Association	P&C Association End of Year Community Christmas Party 2024	26/11/2024	\$1,000.00
Holland Park Ward Office	Movie in the Park, August 2024	15/08/2024	\$2,850.00
Holland Park Ward Office	Seniors Expo 2024	29/10/2024	\$1,766.30
Holland Park Ward Office	Christmas Movie in the Park	29/11/2024	\$3,000.00
Holland Park Ward Office	Glindemann Park riding track and playground opening	9/06/2025	\$3,210.00
Meals on Wheels Brisbane South, Holland Park	Catering for volunteer Christmas Party	15/08/2024	\$1,800.00
Mongolian Community Association in Queensland Inc	Naadam Festival	24/07/2024	\$500.00
Mt Gravatt State School P&C Association	Mt Gravatt State School 150th Celebration	17/09/2024	\$1,100.50
Mt Gravatt Community Kindergarten	Mt Gravatt Kindy Carnival 2024	2/07/2024	\$430.00
Mt Gravatt Community Kindergarten	Mt Gravatt Kindy Carnival 2025	9/06/2025	\$409.00
Mt Gravatt East State School P&C Association	Bush dance community event 2024	23/07/2024	\$1,122.00
Play Matters Australia	Toys and craft items for southside Japanese playgroup	29/10/2024	\$250.00
Queensland Bookbinders' Guild	High throughput laser printer	9/06/2025	\$2,710.40
Sargam Music Academy Inc	The Holi (Colour) Festival	6/02/2025	\$1,000.00
Southside Community Craft Circle	Yarn for creation of charity craft items	17/09/2024	\$660.00
Southside Uniting Church	Refurbishment of flooring in hall	24/07/2024	\$2,500.00

Organisation	Purpose	Date of allocation	Amount approved
Southside Uniting Church	Community Christmas Carols	26/11/2024	\$1,647.00
St Agnes Netball Club	End of season presentation	19/08/2024	\$1,217.18
St Agnes Primary School P&F Advisory Group	Community Fete 2025	24/02/2025	\$1,000.00
St Elizabeth's Primary School Ekibin P&F Association	Family Fete Day 2025	28/03/2025	\$1,000.00
St Joachim's Primary School P&F Association	School Fete 2024	15/08/2024	\$1,100.00
Tarragindi Community Garden	Tarragindi Community Garden Blister Pack Recycling program	4/11/2024	\$1,350.00
Ukrainian Community of Queensland Inc	Ukrainian Festival Brisbane 2024	25/07/2024	\$1,200.00
Wellers Hill Bowls Club Inc	Catering for Wellers Hill Open Fours event	27/09/2024	\$1,000.00
Jamboree Ward – Councillor Sarah Hutton			
Christian City Church Indooroopilly Ltd (trading as C3 Church Centenary)	Centenary community Christmas lunch	22/11/2024	\$250.00
Federation of Sri Lankan Organisations of Queensland	Sri Lanka Day 2024	31/07/2024	\$1,250.00
Federation of Sri Lankan Organisations of Queensland	Sri Lanka Day 2025	11/06/2025	\$1,250.00
Jamboree Heights Primary School P&C Association	50th anniversary event	9/10/2024	\$363.64
Jamboree Ward Office	Seniors Over 50s Expo 2024	30/08/2024	\$1,618.18
Jamboree Ward Office	Seniors Movie Day 2024	30/08/2024	\$3,901.07
Jamboree Ward Office	Richlands, Inala and suburbs history books for loan	24/07/2024	\$310.00
Jamboree Ward Office	Sumner Park Opening	23/08/2024	\$239.59
Jamboree Ward Office	Music by the River	11/09/2024	\$2,459.70
Jamboree Ward Office	Nightmare on Bogong Street Halloween event	5/09/2024	\$3,946.65
Jamboree Ward Office	Aged Care seniors Christmas morning teas	11/11/2024	\$306.28
Jamboree Ward Office	Christmas with Your Neighbours 2024	14/11/2024	\$1,222.11
Jamboree Ward Office	Community Christmas Party 2024	8/11/2024	\$4,485.38
Jamboree Ward Office	Carole Park Community Pool Party 2024	11/11/2024	\$1,361.96
Jamboree Ward Office	Australia Day Pool Party 2025	17/01/2025	\$4,264.11
Jamboree Ward Office	Music by the River	13/02/2025	\$800.00
Jamboree Ward Office	Darra Street Festival	12/05/2025	\$545.95
Jamboree Ward Office	Jamboree Park Grand Opening	16/05/2025	\$392.61
Jamboree Ward Office	Vietnamese Community in Australia, Queensland Chapter, 50th Anniversary Gala Dinner	13/06/2025	\$909.09
Jamboree Ward Office	PA, popcorn machine, marquee and esky for community loan	28/05/2025	\$3,206.40
Jamboree Ward Office	Community Christmas Carols event banners	28/05/2025	\$553.20
Jamboree Ward Office	World Environment Day 2025	29/05/2025	\$2,764.89

Organisation	Purpose	Date of allocation	Amount approved
Jamboree Ward Office	Community Park Fairy Doors	4/06/2025	\$500.00
Jamboree Ward Office	Middle Park State School Community Trivia Night	4/06/2025	\$250.00
Jamboree Ward Office	Seniors Christmas morning teas	5/06/2025	\$1,000.00
Jamboree Ward Office	Good News Lutheran School Fete 2025	11/06/2025	\$250.00
Jamboree Ward Office	Riverlife Community Lunch	11/06/2025	\$454.55
Jamboree Ward Office	Vietnamese Women's Association of Qld Inc 50th Anniversary Dinner	13/06/2025	\$400.00
Oxley Bowls Club	Oxley Community Festival	18/02/2025	\$250.00
Oxley Uniting Church	Carols Under the Stars	5/11/2024	\$250.00
MacGregor Ward – Councillor Steven Huang			
Australia Taiwan Culture Inc	Australia Taiwan art exchange exhibition to celebrate Harmony Week	17/12/2024	\$250.00
Bhakti Yoga Centre Inc	Yoga Festival Brisbane	21/05/2025	\$1,000.00
Bhartiya Samaj Inc	Empowering migrants workshop	24/07/2024	\$1,500.00
Brisbane Gaming Society	BrisCon tabletop gaming convention 2025	5/02/2025	\$1,000.00
Brisbane Orchid Society Inc	Autumn Orchid Show	3/03/2025	\$675.00
Brisbane Stars Club Inc	Tug of war competition	26/08/2024	\$1,000.00
Brisbane Super Kings Cricket Club Inc	12th Annual Multicultural Cricket Tournament	2/08/2024	\$1,100.00
Distinguished Citizens Society International of Queensland Australia	Australia Brisbane Badminton Friendship Tournament	15/08/2024	\$500.00
Federation of Indian Communities of Queensland Inc	Australia India Day Celebration 2025	11/12/2024	\$1,200.00
LESI International Education Inc	Multicultural Children's Concert 2024	4/09/2024	\$1,500.00
LESI International Education Inc	Band Up! Multicultural Community Band Auditions 2025	3/03/2025	\$1,000.00
Lions Club of Brisbane Macgregor	Australian Citizenship Ceremony 2025	17/12/2024	\$500.00
Little Candle Light Choir Inc	20th birthday concerts	31/07/2024	\$1,000.00
MacGregor Netball Association	First Aid kits	5/02/2025	\$440.47
Mt Gravatt Australian Football Club Inc	Purchase of a new barbecue	29/04/2025	\$908.18
Mt Gravatt Bowls Club Inc	Ladies 6-a-side bowls competition	15/08/2024	\$1,000.00
Mt Gravatt Bowls Club Inc	Mt Gravatt Shield Competition	19/03/2025	\$500.00
Mt Gravatt Lapidary Society Inc	Replacement of water boiler for kitchen	21/05/2025	\$1,394.80
Northwestern Chinese Association of Queensland	Impression of Harmony Community Engagement Activities 2024	30/09/2024	\$1,000.00
Queensland Chinese Photographic Society Inc	Celebration event for publication of photography book	3/03/2025	\$1,100.00
Queensland Forever Young Chinese Opera and Performing Arts Inc	Dragon Boat Festival Celebration Highlight Show	3/03/2025	\$500.00
Queensland Police-Citizens Youth Welfare Association	New stereo system and furniture	15/08/2024	\$1,000.00
Rosedale Baptist Church	Carols in the Park	15/08/2024	\$1,200.00

Organisation	Purpose	Date of allocation	Amount approved
Rochedale Neighbourhood Watch Inc	Rochedale Community Day	31/07/2024	\$1,500.00
Sargam Music Academy Inc	The Festival of Colour – Holi	5/02/2025	\$1,000.00
St Bernard's Primary School Parents and Friends Group Upper Mt Gravatt	School Fete 2025 and 70th anniversary celebration	10/06/2025	\$2,000.00
St Catherine's Primary School P&F Association	Musical Program 2025 – The Wizard of Oz	21/05/2025	\$1,323.64
St Catherine's Primary School P&F Association	School Fete 2024	15/08/2024	\$1,500.00
Sunnybank Junior Rugby Club Inc	Marquee	12/12/2024	\$1,330.00
Taiwanese Australian International Student Association	Taiwan Night Market 2024	7/08/2024	\$1,000.00
The Australian Chinese Club Inc	The Australian Chinese Club End of Year Gala	26/08/2024	\$1,000.00
The Creche and Kindergarten Association Limited – C&K St Catherine's Community Kindergarten	Cozy Steps, bringing comfort with new indoor rugs	26/09/2024	\$500.00
Viet Kids Club	Choir Training and Tet Festival	4/09/2024	\$1,000.00
Wishart State School P&C Association	Community Bush Dance	31/07/2024	\$1,850.00
World Arts and Multi-culture Inc	Cultural Exchange 2024	24/07/2024	\$1,500.00
Zodiacs Netball Club Inc	Purchase of new marquee	11/06/2025	\$3,135.00
Marchant Ward – Councillor Danita Parry			
All Saints Anglican Church Chermside	Christmas dinner for disadvantaged people	20/11/2024	\$500.00
Anglican Parish of Stafford	Advertising for annual garage sale	25/10/2024	\$389.43
Australian Senior Snooker Association Inc	Queensland Senior Snooker Championships	14/11/2024	\$400.00
Brisbane Malayalee Association Inc	Onam Traditional and Cultural Festival Celebration 2024	12/09/2024	\$1,540.00
Brisbane Malayalee Association Inc	Multicultural Taste of the World Festival	10/04/2025	\$2,550.00
Brisbane School of Iberian Swordsmanship	Carranza Cup 2024	10/07/2024	\$330.00
Chermside Bowls Club Inc	Purchase of high-pressure cleaner	18/10/2024	\$1,680.00
Chermside Meals on Wheels Inc	Updating signage	25/10/2024	\$1,704.49
Craigslea Primary School P&C Association	Initiation of free school breakfast program	13/08/2024	\$500.00
Fortitude Valley Rugby League Football Club, Junior Division Inc	Valleys Diehards Annual Indigenous Round 2024	9/08/2024	\$1,000.00
Fortitude Valley Rugby League Football Club, Junior Division Inc	Installation of LED lights for training field	24/01/2025	\$5,000.00
Kedron Arts Group Inc	Art and craft shows, sales supporting charities	28/03/2025	\$800.00
Kedron Wavell Services Hockey Club	New marquees for events	27/09/2024	\$2,029.28
Kedron Wavell Snooker Inc	Snooker balls for senior, junior and women's events	10/07/2024	\$1,600.00
Lions Club of Brisbane Inner North Inc	Park maintenance equipment	3/03/2025	\$1,027.40
Lions Club of Brisbane Inner North Inc	Catering for Youth of the Year event	14/02/2025	\$303.21
Marchant Ward Office	Halloween Outdoor Movie Night	18/10/2024	\$1,442.73

Organisation	Purpose	Date of allocation	Amount approved
Marchant Ward Office	Seniors Christmas Morning Tea at Kedron-Wavell Services Club	18/10/2024	\$3,106.82
Marchant Ward Office	Keith Payne VC Park community event	10/10/2024	\$840.00
Marchant Ward Office	Seniors Christmas morning teas at Tricare Stafford Lakes and Dellamore House Kedron	6/12/2024	\$2,772.73
Marchant Ward Office	WA Jolly Park community event	25/10/2024	\$840.00
Marchant Ward Office	Chermside West Neighbourhood Watch Family Fun Day	17/02/2025	\$597.25
North Brisbane Catchments	National Tree Day 2024 planting event, Rainbow Lorikeet Park	5/07/2024	\$590.90
North Brisbane Football Club Inc	Prentice Park driveway repair	13/05/2025	\$1,100.00
Rainbow Lorikeet Park Bushcare	Rainbow Lorikeet Park Bushcare Group World Environment Day	2/04/2025	\$887.49
St Alphonsa Catholic Community Inc	Combined Feast and Multicultural Festival, Darshanam 2024 Chermside	18/07/2024	\$2,200.00
St Anthony's Primary School P&F Advisory Group	Movie Night	9/10/2024	\$1,347.50
Swordwork Committee	Swordwork 2024, historical European martial arts convention	13/08/2024	\$330.00
Wilston Scout Group, The Scout Association of Australia Queensland Branch Inc	Fundraiser project for fire-affected families	12/07/2024	\$710.00
Windsor State School P&C Association	WindsorFest 2024	10/07/2024	\$1,650.00
McDowall Ward – Councillor Tracy Davis			
Aspley Orchid Society Inc	Aspley Orchid Society May Show	28/03/2025	\$339.00
Aspley State School P&C Association	Aspley Family Fun Day	7/02/2025	\$320.00
Bridgeman Baptist Church	Christmas Lights Festival 2024	30/10/2024	\$4,000.00
Brisbane Malayalee Association Inc	Onam Traditional and Cultural Festival Celebration 2024	19/09/2024	\$500.00
Everton Districts Cricket Club Inc	Security repairs and garden improvements	24/04/2025	\$3,025.00
Everton Park Neighbourhood Watch	New banners and equipment	6/06/2025	\$1,830.00
Everton Park Scout Group, The Scout Association of Australia Queensland Branch Inc	Camping equipment	27/11/2024	\$2,220.92
Kedron Arts Group Inc	Art and craft show, fundraising for charities	12/02/2025	\$550.00
McDowall Ward Office	Halloween Movie in the Park	15/10/2024	\$1,800.00
McDowall Ward Office	Music in the Park, Coolabah Crescent Park	29/04/2025	\$7,220.00
Northern Suburbs Pony Club	Fencing replacement	6/06/2025	\$3,800.00
Northside Christian Football Club Inc	Purchase of equipment storage systems	16/04/2025	\$2,500.00
Probus Club of Everton Inc	Mahjong games and tables	24/04/2025	990.00
Second Wind Community Band Inc	PA system	4/06/2025	\$2,057.00
St Vincent de Paul Society Queensland	Vinnies Vibes 2024 live music and fundraising event	24/07/2024	\$790.00
Stafford Heights Baptist Church	Men's Shed equipment	24/04/2025	\$1,734.58

Organisation	Purpose	Date of allocation	Amount approved
Stafford Heights State School P&C Association	Community Christmas event	13/11/2024	\$2,500.00
The Community Place Inc	Replacing chairs at Stafford Centre	9/04/2025	\$3,820.00
Moorooka Ward – Councillor Steve Griffiths			
Annerley Junction Festival Committee	Annerley Junction Fest	23/09/2024	\$2,000.00
Australian Care and Trauma Services Inc	Christmas Fest	9/10/2024	\$500.00
Brothers St Brendan's Junior Rugby League	Clubhouse launch event	17/07/2024	\$1,000.00
Chrome Street Fiesta Inc	Chrome Street Fiesta 2025	5/03/2025	\$500.00
Clifton Hill Scout Group, The Scout Association of Australia Queensland Branch Inc	Installation of retaining wall and open space	4/12/2024	\$714.65
Control Line Aeromodellers of Brisbane Inc	Replacement of damaged tables and chairs	8/10/2024	\$500.00
Coopers Plains State School P&C Association	Coopers Plains Community Halloween Bash	1/10/2024	\$500.00
Debre Tsehay St George Ethiopian Orthodox Tewahedo Church and Welfare Group Inc	Locker for Youth Choir Group	2/04/2025	\$370.00
Diabetes Australia	Griffith Sport Toohey Trail Run fundraiser	30/07/2024	\$500.00
Forest Place Residents' Club Inc	Model train project	26/07/2024	\$500.00
Gada Oromo Community Council Queensland Inc	Community barbecue	5/12/2024	\$300.00
Griffith University Lions Club	Purchase of stove for Village Avenue Foodbank	1/08/2024	\$1,000.00
Hurricane Stars Club	Community Fun Run fundraiser for Child Protection Week	23/07/2024	\$500.00
Inala Community House	Superhero Day – Children and Seniors Lunch	27/02/2025	\$300.00
Junction Park State School P&C Association	Junction Park State School 2025 Fete	14/03/2025	\$455.16
Kairali Brisbane	Brisbane Fusion Festival 2025	1/05/2025	\$500.00
Moorooka State School P&C Association, Fete subcommittee	School Fete 2024	9/07/2024	\$1,000.00
Lions Club of Brisbane Moorooka Inc	Moorooka Family Fun Day 2024	16/07/2024	\$5,000.00
Lions Club of Brisbane Moorooka Inc	Christmas Lights Festival 2024	23/09/2024	\$750.00
Moorooka Ward Office	Community Morning Melodies at Souths Sports Club	6/08/2024	\$2,000.00
Moorooka Ward Office	EcoCentre Eco Ambassadors and Toohey Forest guided tours	21/08/2024	\$4,000.00
Moorooka Ward Office	Community Movie Night	8/10/2024	\$3,670.00
Moorooka Ward Office	Community Movie Night	10/06/2025	\$2,280.00
Oxley Creek Catchment Association Inc	Peaks to Points Festival 2024	4/07/2024	\$2,000.00
Rivercity Steel Band	Blockorama, Caribbean cultural celebration	8/08/2024	\$2,000.00
Salisbury Community Sports Club	Australia Day community event	15/01/2025	\$949.07

Organisation	Purpose	Date of allocation	Amount approved
Salisbury State School P&C Association	School Community Fete 2025	6/02/2025	\$500.00
Salisbury State School P&C Association	Salisbury Community Carols	18/09/2024	\$500.00
Souths Junior Cricket Club	Equipment purchase	1/04/2025	\$500.00
Southside Community Craft Circle	Yarn for creation of charity craft items	23/09/2024	\$300.00
Southside Singers, Moorooka District Community Choir Inc	Recording a new Christmas song	2/10/2024	\$495.00
St David's Neighbourhood Centre	Autumn Fest	20/08/2024	\$500.00
St Vincent de Paul Society Queensland, Moorooka Conference	Purchase of components for Christmas hampers	6/11/2024	\$500.00
Tarragindi War Memorial Kindergarten	Kindy Graduation 2024	22/10/2024	\$300.00
The Benevolent Society	Acacia Ridge Early Years Centre and Kindergarten Bee Habitat	13/09/2024	\$666.12
The Creche and Kindergarten Association Limited – C&K Moorooka Community Kindergarten	C&K Moorooka Arts and Music Festival	17/09/2024	\$300.00
The Creche and Kindergarten Association Limited – C&K Salisbury Community Kindergarten	Community Connection Day	7/08/2024	\$300.00
Wildlife Preservation Society of Queensland	Study of short-beaked echidna seasonal activity patterns in Toohey Forest	6/02/2025	\$1,000.00
Wrap with Love	Knitting blankets for people in need	13/09/2024	\$350.00
Morningside Ward – Councillor Lucy Collier			
4 Voices Global Limited	Equipment to support frontline services for women in crisis	14/11/2024	\$1,000.00
Balmoral State High School P&C Association	Mental Health Week community information session	8/10/2024	\$900.00
Brisbane Sailing Squadron Inc	Sun safety equipment for volunteers	6/09/2024	\$1,000.00
Bulimba State School P&C Association	Movie Night 2025	28/04/2025	\$2,000.00
Bulimba Uniting Church	Annual Lighting of the Christmas Tree	25/07/2024	\$1,700.00
Camp Hill Community and Sporting Club	RiverFire Magic Show	22/08/2024	\$409.09
Camp Hill State Infants and Primary School P&C Association	Portable lighting for community events	4/06/2025	\$287.26
Morningside Ward Office	Johnston Park Playground Opening	10/07/2024	\$1,794.00
Morningside Ward Office	Seniors Christmas in July Lunch	22/07/2024	\$3,424.23
Morningside Ward Office	Playdates in the Park, Bulimba	14/08/2024	\$650.00
Morningside Ward Office	Playdates in the Park with Cheeky Monkey, Hawthorne	13/09/2024	\$650.00
Morningside Ward Office	Playdates in the Park with Cheeky Monkey, Keralgerie Park	17/09/2024	\$650.00
Morningside Ward Office	Playdates in the Park with Cheeky Monkey, Camp Hill	17/09/2024	\$650.00
Morningside Ward Office	Kidchella – Fun Day in the Park	25/09/2024	\$2,032.07
Morningside Ward Office	Blues on Bulimba, blues festival and classic car show	1/10/2024	\$5,723.55

Organisation	Purpose	Date of allocation	Amount approved
Morningside Ward Office	Hocus Pocus 2024 – Halloween Festival	28/11/2024	\$6,741.61
Morningside Ward Office	Bulimba Christmas Markets	4/12/2024	\$2,595.52
Morningside Ward Office	Jeremiah O'Toole Playground community event	29/01/2025	\$740.00
Morningside Ward Office	Retro Party at Perth Street Park	5/02/2025	\$1,350.06
Morningside Ward Office	Party in Keralgerie Park	26/02/2025	\$1,350.19
Play Matters Australia	Baby play mats	24/10/2024	\$264.00
Scripture Union Australia Ministries	Camp Hill Community Christmas Carols	16/07/2024	\$1,950.00
St John's Anglican Church Bulimba	First Aid/CPR training for community members	13/09/2024	\$1,650.00
Northgate Ward – Councillor Adam Allan			
Area 18, Toastmasters International	Toastmasters Area 18 Conference	9/10/2024	\$250.00
Banyo District Community Group Inc	Community Carols in the Park 2024	6/11/2024	\$880.00
Banyo District Community Group Inc	Queensland Day Celebrations and Citizenship Ceremony 2025	28/03/2025	\$750.00
Community Living Association	Nundah All Stars performance shirts	29/07/2024	\$654.55
Cystic Fibrosis Queensland Ltd	Volunteer Recognition Hampers 2024	4/10/2024	\$900.00
Kedron Football Club	New signage for Terry (Tats) McMain Field	8/11/2024	\$650.00
Kedron State School P&C Association	Trivia Night 2024	30/07/2024	\$1,500.00
Kedron Scout Group, The Scout Association of Australia Queensland Branch Inc	Purchase of a portable shade marquee	16/05/2025	\$590.91
Latin Choir Brisbane	Voices of Unity	4/10/2024	\$330.00
Mercy New Families Program	Catering, venue and entertainment hire for Christmas party	2/10/2024	\$300.00
Mother of Mercy Catholic Parish (Hendra, Northgate, Hamilton)	Anzac Day, St John's Royal Australian Navy War Memorial Church, Northgate	17/04/2025	\$250.00
Neighbourhood Watch Queensland, Northgate Hendra 21	Anzac Day Dawn Service and breakfast	28/03/2025	\$250.00
Neighbourhood Watch Queensland, Northgate Hendra 21	Northgate East Neighbourhood Watch Annual Family Fun Day	19/07/2024	\$1,750.00
North Brisbane Lapidary Club	North Brisbane Lapidary Club Gem Show 2025	27/11/2024	\$500.00
North-East Baptist Church	Community Christmas Carols	11/09/2024	\$1,500.00
North-East Baptist Church	Furniture hire for community high tea	2/06/2025	\$450.00
Northern Districts Horticultural Society	PA system for monthly group meetings	6/11/2024	\$600.00
Northgate State School P&C Association	Community bush dance	7/02/2025	\$1,000.00
Northgate Ward Office	Nundah Village Street Festival free movie and fireworks in the park	13/08/2024	\$6,122.73
Northgate Ward Office	Community Christmas Tree Lighting and St Oswald's Christmas Markets	23/10/2024	\$3,206.49
Northgate Ward Office	Easter Bands and Fun in the Park, Plaisted Place Park	12/02/2025	\$1,171.73
Northgate Ward Office	Neighbour Day Celebration 2025	12/02/2025	\$1,293.77
Northside Connect	Volunteer Thank You Dinner	23/10/2024	\$600.00

Organisation	Purpose	Date of allocation	Amount approved
Northside Low Vision Support Group Nundah	Transport costs for vision impaired community members	4/10/2024	\$440.00
Nundah Men's Shed	Purchase of St John G5 Fully Automatic Defibrillator	7/02/2025	\$1,100.00
Nundah State School P&C Association	Trivia Night	16/07/2024	\$750.00
Organisation of Hindu Malayalees	Navarathri Celebration 2024	2/10/2024	\$500.00
Returned and Services League of Australia (Queensland Branch) Banyo Sub Branch Inc	Cancer Council Biggest Morning Tea	14/05/2025	\$500.00
Rotary Club of Nundah Inc	Catering/sausage sizzle for Movies in the Park	13/08/2024	\$5,500.00
St Alphonsa Catholic Community Inc	Combined Feast and Multicultural Festival 2024 Northgate	19/07/2024	\$1,750.00
St Oswald's Anglican Parish	St Oswald's Fete 2024	16/07/2024	\$1,061.81
St Oswald's Anglican Parish	Christmas in the Park	6/11/2024	\$789.41
St Paul's Lutheran Church Nundah	Purchase of a defibrillator	23/10/2024	600.00
The Lodge Youth Support Service Inc	Rock climbing wall hire for Open Day event	21/08/2024	\$750.00
Wavell Heights Kindergarten Association Inc	Welcome barbecue	9/10/2024	\$250.00
Wavell Heights State School P&C Association	Community sausage sizzle fundraiser	2/06/2025	\$400.00
Paddington Ward – Councillor Seal Chong Wah			
Bardon State School P&C Association	Annual School Fete (Mayfair) 2025	10/04/2025	\$1,058.50
Bring a Plate Dance	<i>Dance Leads to Chaos</i> production costs	10/04/2025	\$2,000.00
Brisbane Playback Theatre	Workshops and public performances	11/06/2025	\$1,100.00
Canticum Chamber Choir Inc	<i>Stabat Mater</i> – Music for Holy Week Australian premiere	10/04/2025	\$1,000.00
Children's Rights Alliance Inc	Children's Week Awards and launch event	10/04/2025	\$2,000.00
Community Queensland	Outdoor furniture for Jubilee Terrace residents	25/11/2024	\$1,000.00
Federation of Indian Communities of Queensland Inc	Healing Starts Here – DV workshops	9/05/2025	\$1,500.00
Goodstart Early Learning Red Hill	Hearts Festival	10/04/2025	\$1,500.00
Iranian Society of Queensland	Persian New Year Celebration	19/03/2025	\$2,000.00
Ithaca Creek State School P&C Association	Under 8s Day	22/05/2025	\$875.00
LatinOz QLD Inc	Latin Kids Fiesta 2025	10/10/2024	\$1,500.00
Magandjin 007s	Halloween Vogue Night	15/10/2024	\$1,000.00
Milton Anglican Parish	Trans Christian Allies Breakfast	10/10/2024	\$500.00
Milton State School P&C Association	Funding of Welcome to Country at the Annual School Fair	19/08/2024	\$440.00
Muscular Dystrophy Queensland Ltd	MDQ Brisbane Mid-Winter Dinner	11/06/2025	\$1,000.00
Paddington 4064 Ltd	Terraces by Twilight Late Night Christmas Shopping event	25/11/2024	\$1,000.00
Paddington Ward Office	The PIT skateboarding event	18/02/2025	\$1,599.90
Paddington Ward Office	Crowd Choir Carnival	18/02/2025	\$1,540.00
Paddington Ward Office	Projector and PA system for community loan	11/06/2025	\$7,099.98

Organisation	Purpose	Date of allocation	Amount approved
Paddington Ward Office	Lighting for loan for community events	13/06/2025	\$1,345.94
Play Matters Australia	Storage cupboards for Paddington playgroup venue	11/06/2025	\$971.00
Polish Scouting Association (ZHP) in Australia Inc	St Andrew's Eve/Andrzejki Latin Dance party	18/11/2024	\$1,000.00
Royal Queensland Art Society Brisbane Branch	Workshops Festival	23/01/2025	\$1,800.00
Salute For Service Australia Ltd	Stronger Together: Veteran and Family Wellbeing sessions	11/06/2025	\$1,000.00
St Vincent de Paul Society Queensland	Mobile phone for incoming crisis line calls to Rosalie Conference volunteers	10/10/2024	\$500.00
The BrisWest Centre	Youth Arts Activities at BrisWest Centre	27/11/2024	\$1,500.00
The Creche and Kindergarten Association Limited – C&K QUT Kelvin Grove Childcare Centre	Installation of wall-mounted fans on nursery veranda	19/08/2024	\$600.00
Toastmasters Area 15	Area 15 Toastmasters Conference and Speech Competition	18/09/2024	\$550.00
Village Church	Kelvin Grove Community Carols and Christmas Markets	10/10/2024	\$1,000.00
Pullenvale Ward – Councillor Greg Adermann			
4070 NHW – Bellbowrie Neighbourhood Watch	Anti-theft screw event	30/04/2025	\$502.70
Bellbowrie Moggill Community Men's Shed Inc	Enclose meeting room veranda	2/09/2024	\$2,200.00
Bellbowrie Swimming Club Inc	Equipment for Friday Night Swimming Club	5/06/2025	\$488.98
Chapel Hill Community Preschool and Community Kindergarten Association Inc	Automated external defibrillator	3/02/2025	\$1,690.00
Chapel Hill State School P&C Association	Festival on the Hill	9/05/2025	\$1,000.00
Cubberla-Witton Catchments Network	Sandstone seating, Cicada Park	15/08/2024	\$2,000.00
Kenmore Districts Rugby Club	New goal posts	12/03/2025	\$2,500.00
Kenmore Meals on Wheels Inc	Christmas hampers for clients	26/07/2024	\$950.00
Kenmore Park Preschool and Kindergarten Association Inc	Mini Mudder Mud Crawl equipment	28/08/2024	\$250.00
Kenmore State High School P&C Association	50th Anniversary History Book Printing	8/07/2024	\$1,000.00
Kenmore State School P&C Association	125th Anniversary Celebration	26/05/2025	\$1,000.00
Kenmore Uniting Church	PlantBurst, Cool and Classic, and Music Lovers community concerts	22/05/2025	\$1,440.36
Kenmore VIEW Club	Hard drives for storage of club records and history	23/07/2024	\$298.00
Kenmore VIEW Club	Contactless EFTPOS system	2/06/2025	\$284.54
Kokoda Youth Foundation	Kokoda Challenge	14/03/2025	\$1,000.00
Lions Club of Brisbane West	Moggill Marathon	11/12/2024	\$550.00
Moggill Creek Catchment Management Group Inc	MCCG Kids Day at the Cottage 2025	28/02/2025	\$1,489.70
Moggill Creek Catchment Management Group Inc	Wi-Fi camera-enabled nest box project	23/05/2025	\$2,000.00

Organisation	Purpose	Date of allocation	Amount approved
Moggill Historical Society	Documentation of Moggill Historic Cemetery	5/02/2025	\$2,274.93
Moggill Pony Club	Installation of sprinkler system for sand arena	11/07/2024	\$1,650.00
Mount Crosby Bowls Club Inc	Purchase of club lawn mower	7/04/2025	\$1,635.45
Mount Crosby Bowls Club	Replacement of club PA system	22/05/2025	\$788.00
Pullenvale Ward Office	Pullenvale Ward Seniors Morning Tea	13/09/2024	\$1,654.55
Pullenvale Ward Office	Pullenvale Ward Street Library Boxes	22/01/2025	\$500.00
Pullenvale Ward Office	Wheelie bin 'Slow Down' stickers for Neighbourhood Watch Groups	4/04/2025	\$700.00
Pullenvale Ward Office	Winter Pool Party, Bellbowrie Pool	21/05/2025	\$1,713.64
Pullenvale Ward Office	Moggill Music Medley	11/06/2025	\$1,500.00
Racing Hearts Therapy Inc	McIntyre Centre Official Opening	12/06/2025	\$950.00
Reason to Thrive Inc	Emergency medical equipment	3/03/2025	\$1,905.00
Returned and Services League of Australia (Queensland Branch) Kenmore-Moggill Sub Branch RSL Inc	Shell Green Anzac Day Commemorative Cricket Match	20/03/2025	\$2,200.00
Upper Brookfield Community Hall Trust	iPad for running square reader at functions	20/11/2024	\$960.95
Upper Brookfield Community Recreational Club Inc	New chairs for community hall	7/04/2025	\$880.00
Runcorn Ward – Councillor Kim Marx			
B4C – Bulimba Creek Catchment Coordinating Committee Inc	Support for Yimbun – Conondale and Dew Street bushcare groups	21/08/2024	\$400.00
Carindale VIEW Club (a part of The Smith Family)	PA equipment	25/09/2024	\$407.27
Junction Park Stamp Club	Annual Stamp Fair	13/02/2025	\$550.00
Lions Club of Brisbane Pinelands Inc	Supply of barbecue consumables for sausage sizzle fundraiser	12/07/2024	\$550.00
Lions Club of Brisbane Pinelands Inc	Supply of barbecue consumables for sausage sizzle fundraiser	4/09/2024	\$250.00
Little Candle Light Choir Inc	20th birthday concerts	7/08/2024	\$500.00
Queensland Forever Young Chinese Opera and Performing Arts Inc	Double Ninth Festival Celebration Highlight Show	18/03/2025	\$660.00
Rotary Club of Sunnybank Hills	Community barbecue support	21/10/2024	\$550.00
Rotary Club of Sunnybank	Citizenship Ceremony	7/08/2024	\$250.00
Runcorn Rockets Basketball	Changing young people's lives through sport – basketball program	14/03/2025	\$2,550.00
Runcorn State School P&C Association	Community barbecue	16/04/2025	\$824.89
Runcorn Ward Office	Runcorn Family Fun Day	16/01/2025	\$8,957.84
Scripture Union Australia Ministries	Kuraby Special School Family Fun Day	2/08/2024	\$600.00
Scripture Union Australia Ministries	Karawatha Chaplaincy Trivia Night	22/07/2024	\$2,000.00
Souths Sunnybank Rugby League Football Club Inc	Awards function	23/07/2024	\$3,500.00

Organisation	Purpose	Date of allocation	Amount approved
Southside Community Craft Circle	Yarn for creation of charity craft items	25/09/2024	\$250.00
Sunnybank and District Pensioners Club	Bingo Diamond Christmas Celebration 2024	8/08/2024	\$500.00
Sunnybank District Baptist Church	Community Carols Under the Stars 2024	23/07/2024	\$10,000.00
Sunnybank District Community Men's Shed Inc	Fundraising barbecue, Bunnings Acacia Ridge	23/07/2024	\$550.00
Sunnybank Hills Hurricanes Basketball Club	Hurricanes Community Day	20/12/2024	\$550.00
Sunnybank Hills State School P&C Association	Multifest 2024	23/07/2024	\$2,400.00
Sunnybank State School P&C Association	Community Twilight Markets	21/08/2024	\$1,650.00
Taiwan Women's League of Queensland Inc	Christmas Party	25/09/2024	\$250.00
Taiwanese Australian International Student Association	Taiwan Night Market 2024	8/08/2024	\$800.00
The AusOriental Inc	Theme Concert – Classic Encore	25/09/2024	\$500.00
Tennyson Ward – Councillor Nicole Johnston			
24 HMP Foundation	24 Hour Musical Project	20/01/2025	\$275.00
Anglican Parish of Yeronga	Community Christmas Dinner and Carols	29/11/2024	\$500.00
Annerley Baptist Church	Food hampers for community seeking food assistance	24/11/2024	\$500.00
Annerley Junction Festival Committee	Annerley Junction Fest	26/09/2024	\$1,000.00
Annerley-Stephens History Group Inc	Memories of Stephens printing	5/07/2024	\$550.00
Annerley/Yeronga Queensland Country Women's Association	Maintenance of Queensland Country Women's Association Hall	9/10/2024	\$750.00
Benarrawa Community Development Association	Benarrawa 40th Birthday Celebration	6/06/2025	\$750.00
Christ the King School P&F Association	CTK Trivia Night	28/04/2025	\$1,000.00
Combined Probus Club of Sherwood Inc	Annual Christmas Lunch	29/08/2024	\$275.00
Community Plus Queensland Inc	Art Group, weekly creative sessions	5/02/2025	\$500.80
Corinda Community Kindergarten	Outdoor playground supplies	29/08/2024	\$511.14
Corinda State School P&C Association	Festival of Nations 2025: Celebrating Corinda's Cultural Diversity	2/04/2025	\$1,250.00
Graceville Bowls Club Inc	Purchase of new tables	12/05/2025	\$376.00
Graceville Central Uniting Church	Graceville Community Christmas Lights and Carols	18/11/2024	\$300.00
Graceville Croquet Club	Maintenance of 3 lawn arbours, metal roof replacement	18/10/2024	\$1,000.00
Graceville State School P&C Association	School Fair 2024	2/07/2024	\$1,000.00
Half Dozen Group of Artists Inc	Annual Art Exhibition 2025	27/11/2024	\$700.00
Junction Park State School P&C Association	School Fete 2025	18/03/2025	\$500.00
Lions Club of Brisbane Moorooka Inc	Citizenship Ceremony, Australia Day 2025	29/11/2024	\$550.00

Organisation	Purpose	Date of allocation	Amount approved
Oxley Bowls Club	Oxley Community Festival	15/12/2024	\$1,000.00
Oxley Creek Catchment Association Inc	Peaks to Points Festival 2024	5/07/2024	\$1,000.00
Oxley State School P&C Association	Car Boot Market	31/07/2024	\$1,000.00
Oxley Uniting Church	Community Carols Under the Stars	14/11/2024	\$1,000.00
Returned and Services League of Australia (Queensland Branch) Stephens Sub Branch Inc	Anzac Day Memorial Service 2025	3/02/2025	\$550.00
Riverside Christian Church	Riverside Community Carols	25/11/2024	\$1,000.00
Sherwood 1 NHW Neighbourhood Watch	Community barbecue	23/03/2025	\$550.00
Sherwood Afternoon Stamp Society	Annual Stamp Fair 2025	2/04/2025	\$440.00
Sherwood Community Festival Association Inc	Sherwood Community Festival 2024	10/07/2024	\$1,000.00
Sherwood Community Kindergarten Inc	Birdwing Butterfly Habitat Project	7/10/2024	\$500.00
Sherwood Neighbourhood Centre Inc	Sherwood Community Lunches	11/10/2024	\$909.00
Sherwood State School P&C Association	School Fete 2025	28/05/2025	\$1,000.00
Souths Graceville Hounds Rugby League Club	Graceville Festival	11/09/2024	\$250.00
Souths Junior Cricket Club	Purchase of equipment for Souths Junior cricket season	27/11/2024	\$275.00
Southside Community Craft Circle	Yarn for creation of charity craft items	9/09/2024	\$450.00
St Joseph's Primary School Corinda P&F Association	St Joseph's Fete 2024	2/07/2024	\$1,100.00
St Vincent de Paul Society Queensland – Annerley Conference	Annerley Christmas Hamper Appeal	21/11/2024	\$500.00
Tennyson Ward Office	Sherwood Movie in the Park 2024	18/10/2024	\$2,850.00
Tennyson Ward Office	Yeronga Christmas Festival	18/10/2024	\$2,250.00
Tennyson Ward Office	Graceville Riverside Park Ninja Playground Launch	28/01/2025	\$409.09
Tennyson Ward Office	Free self-defence classes	25/02/2025	\$909.10
Tennyson Ward Office	Cyclone Alfred emergency relief	5/03/2025	\$1,000.00
Tennyson Ward Office	St Sebastian's Primary School Fete 2025	22/04/2025	\$1,000.00
Tennyson Ward Office	Local Heroes Awards 2025	22/04/2025	\$500.00
Tennyson Ward Office	Strickland Terrace Park half basketball court launch	7/05/2025	\$480.00
Tennyson Ward Office	Halloween Movie in the Park	23/05/2025	\$1,700.00
Tennyson Ward Office	Community breakfasts and emergency support	6/06/2025	\$250.00
Tennyson Ward Office	Community lunches at Annerley Baptist Church	13/06/2025	\$620.00
The Corporation of the Synod of the Diocese of Brisbane	Parish Community Fete, St David's	20/08/2024	\$486.35
Yeronga Friendship Club Inc	50th Anniversary Celebration	2/12/2024	\$275.00
Yeronga Hyde Road Kindergarten	Playground regeneration	28/10/2024	\$500.00

Organisation	Purpose	Date of allocation	Amount approved
Yeronga Meals on Wheels	Volunteer Christmas Lunch	21/11/2024	\$450.00
Yeronga Park Kindergarten Association Inc	Enchanted Forest Fete	20/08/2024	\$500.00
Yeronga State High School P&C Association	Yeronga Celebrates Multiculturalism Festival	9/09/2024	\$1,000.00
The Gabba Ward – Councillor Trina Massey			
BirdLife Southern Queensland	BirdLife Southern Queensland Gala(h) event	27/11/2024	\$700.00
Bring A Plate Dance	Dance Leads to Chaos community workshops	24/03/2025	\$1,000.00
Brisbane Tongan Community Brass Band	Brass and conducting workshop	6/02/2025	\$1,900.00
Brisbane Underwater Hockey Inc	Pucks and mouthguards	27/02/2025	\$400.00
Brisbane Unplugged Gigs Inc	BugFest 25	21/03/2025	\$495.00
Brisbane Vocal Jazz Festival, Brisbane Jazz Club	Brisbane Vocal Jazz Festival artist payments	15/08/2024	\$1,000.00
Broken to Brilliant	Volunteer Christmas Thank You Party	8/11/2024	\$250.00
Canto Coro Brisbane	Performance of Canto General	15/08/2024	\$500.00
Champion Sound Ltd	Meanjin Reggae Festival 2025	9/05/2025	\$4,000.00
DiBruin Gospel Project Australia	The Voices of Africa concert	22/05/2025	\$500.00
Friends of the Earth Australia	Waddananggu Celebrations	26/08/2024	\$1,350.00
Fusion Vocal Ensemble	Navegação concert series	22/05/2025	\$1,250.00
GRIT	GRIT art exhibition	8/11/2024	\$1,000.00
LatinOz QLD Inc	Day of the Dead interactive expo	26/08/2024	\$350.00
LatinOz QLD Inc	Peña 25 Mayo Argentinian celebration event	27/03/2025	\$500.00
Ordinary Arts Inc	Brisbane Street Art Festival street art workshops	22/05/2025	\$3,000.00
OzManouche 2 Pty Ltd	Support for payment of musicians performing at OzManouche Jazz Festival	5/09/2024	\$1,000.00
Play Matters Australia	German language resources for German Playgroup Brisbane	2/12/2024	\$250.00
Repair Cafe Woolloongabba	Replacement of shade/rain canopies	13/06/2025	\$1,771.50
Roller Dance Australia Inc	Sun Skate roller dance festival 2025	6/02/2025	\$500.00
Romanian Association Doina Queensland Inc	Romania Day Brisbane Celebration 2024	21/11/2024	\$1,000.00
Salute For Service Australia Ltd	Veteran wellbeing access and inclusion support	13/06/2025	\$1,000.00
Serbian Orthodox Ecclesiastical School Community St Nicholas	Brisbane Serbian Festival	5/09/2024	\$500.00
Springboard Opera	The Boor, a comedic opera	29/05/2025	\$1,000.00
The Gabba Ward Office	Laura Street Festival 2024	19/08/2024	\$4,184.09
The Gabba Ward Office	Community Garden plantings	8/11/2024	\$1,350.00
The Gabba Ward Office	Celebrating Women: Art, Music and Movement for Wellness	28/02/2025	\$600.00
The Gabba Ward Office	Forbes Street Gigs	9/05/2025	\$500.00
The Gabba Ward Office	Paradise Street community garden materials	13/06/2025	\$1,649.41

Organisation	Purpose	Date of allocation	Amount approved
Tibetan Community Queensland Inc	Year of Compassion Celebration	29/05/2025	\$250.00
Tibetan Community Queensland Inc	Cultural continuity teaching materials	15/08/2024	\$1,000.00
Toastmasters Area 21	Area 21 Toastmasters Speech Contest and Area Conference	26/08/2024	\$250.00
West End Community Association	Kurilpa Derby 2024	2/08/2024	\$5,000.00
The Gap Ward – Councillor Steven Toomey			
Acts Global Churches Limited – Rivercity Family Church	Graze in The Gap community event	16/09/2024	\$2,000.00
Ashgrove Baptist Church	Christmas at Ashgrove	14/10/2024	\$500.00
Ashgrove Citizens Anzac Day Commemoration Committee	Ashgrove Remembers 2025 – Anzac Day commemoration	25/02/2025	\$3,850.00
Ashgrove Meals on Wheels Inc	Professional clean of Ashgrove Meals on Wheels kitchen	30/07/2024	\$1,000.00
Ashgrove Meals on Wheels Inc	Installation of stainless-steel work benches	17/02/2025	\$1,000.00
Payne Road State School P&C Association	Community Outdoor Movie Night	1/10/2024	\$1,090.90
Rotary Club of Ashgrove/The Gap Inc	Australia Day Citizenship Ceremony 2025	4/11/2024	\$2,812.49
Save Our Waterways Now (SOWN) Inc	Weed tree removal, Road Reserve, Chaprowe Road	17/03/2025	\$3,000.00
Shed Happens for Men The Gap/ Ashgrove Inc	Community Shed Night	9/09/2024	\$1,265.00
St Andrew's Primary School P&F Association	School Fair	17/02/2025	\$1,500.00
St Finbarr's Primary School P&F Association	Garden Party on the Green	30/07/2024	\$750.00
The Gap Football Club Inc	70th Anniversary Celebration	16/12/2024	\$2,250.00
The Gap She Shed Inc	Christmas Market	23/09/2024	\$2,057.00
The Gap Ward Office	The Gap Ward Growing Old and Living Dangerously Seniors Morning Tea	30/07/2024	\$4,312.00
The Happy Patches Sewing Circle	Handmade patchwork quilts for victims of domestic violence	19/03/2025	\$987.08
Trek2Health Ltd	Arts and Eats event 2025	18/02/2025	\$3,698.93
TS Brisbane Navy Cadets Unit Support Committee	Kayaks and Fundraising	14/10/2024	\$4,000.00
Walter Taylor Ward – Councillor Penny Wolff			
56th Brisbane Girls Brigade	New uniforms for 56th Brisbane Girls Brigade	4/12/2024	\$1,268.18
Fig Tree Pocket State School P&C Association	Community Movie Night 2025	13/11/2024	\$800.00
Montessori School Limited	Portable PA System	3/06/2025	\$1,624.40
Moore Park Baptist Church	Christmas Community Carols	26/09/2024	\$1,300.00
Probus Club of Taringa Inc	Taringa Probus Data Projector	3/04/2025	\$1,126.40
Queensland Jewish Kindergarten Association Inc	Community Fun Day 2025	6/02/2025	\$1,538.00
The Creche and Kindergarten Association Ltd	Equipment for Indooroopilly Kindy activities	9/08/2024	\$500.00

Organisation	Purpose	Date of allocation	Amount approved
The Early Music Society of Queensland Inc	Recorder workshop with Kamala Bain	23/09/2024	\$530.00
Underground Theatre Company	Playground Short Play Festival	7/04/2025	\$2,090.00
Walter Taylor Ward Office	Moggill Road business precinct activation community event	12/09/2024	\$4,856.43
Walter Taylor Ward Office	Animal petting farm for St Peters Christmas Carols	26/11/2024	\$1,022.00
Walter Taylor Ward Office	Carols at Witton	26/11/2024	\$10,000.00
Walter Taylor Ward Office	Australia Day Citizenship Ceremony	13/01/2025	\$2,933.21
Walter Taylor Ward Office	Bands, Barks and Bites	30/04/2025	\$871.48
Walter Taylor Ward Office	Monday Funday	3/06/2025	\$6,784.31
Walter Taylor Ward Office	Repair of marquees for community loan	12/06/2025	\$711.00
West Toowong Bowls and Sporting Club Inc	Gravel carpark restoration works	7/04/2025	\$1,603.64
Wynnum Manly Ward – Councillor Alex Givney			
Bayside Adolescent Boarding Inc	Bay Wave Youth Festival	26/03/2025	\$950.00
Celebrate for a Cause Manly Inc	Charity Event 2024	30/09/2024	\$1,125.00
Down Syndrome Queensland	Tri 21 Series Wynnum	28/10/2024	\$500.00
Guardian Angels' Primary School P&F Association	Face painting at school fair	24/08/2024	\$420.00
Lota State School P&C Association	Community Family Fun Night	21/05/2025	\$550.00
Manly West State School P&C Association	Community Fun Night	16/10/2024	\$500.00
Philatelic Society of Queensland Inc	Open Day and website maintenance	3/07/2024	\$500.00
PTSD Resurrected	Trauma Reboot course materials	9/09/2024	\$880.00
Queensland Services Heritage Band Association Inc	Bayside Carols Christmas Concert	11/11/2024	\$5,000.00
Queensland Police-Citizens Youth Welfare Association, PCYC Bayside	Bayside PCYC Youth Space Upgrade	11/06/2025	\$1,654.93
Red Cross Wynnum	Trauma Teddies toy-making supplies	28/08/2024	\$454.54
Rotary Club of Carindale	Wakerley Christmas Carols 2024	4/11/2024	\$2,500.00
Royal Queensland Yacht Squadron	Equipment for sailing program to encourage junior participation	30/09/2024	\$659.09
Southside Community Craft Circle	Yarn for creation of charity craft items	13/09/2024	\$300.00
St Pete's Pantry	Volunteer Food Safety Course	11/10/2024	\$908.24
St Vincent de Paul Society Queensland	Cordless vacuum and tablet for Vinnies Wynnum	28/08/2024	\$500.00
Wynnum and District Horse and Pony Club	Wynnum Christmas reindeer petting experience	16/12/2024	\$1,210.00
Wynnum Bowls Club Inc	Timber Flagpole Centenary Restoration Stage 2	30/07/2024	\$1,650.00
Wynnum Choral Society Inc	November Variety Concert	15/10/2024	\$333.45
Wynnum General Gordon Community Kindergarten	Octoberfest Trivia Night	13/09/2024	\$700.00

Organisation	Purpose	Date of allocation	Amount approved
Wynnum Manly Bridge Club Inc	Defibrillator and card playing equipment	20/06/2025	\$2,179.49
Wynnum Manly Community Kindergarten Association Inc	Bathroom upgrade with privacy walls	30/07/2024	\$1,000.00
Wynnum Manly Touch Association	Provision of eskies for Touch Association events	11/06/2025	\$814.00
Wynnum Manly Ward Office	Marquees for community group use	27/08/2024	\$5,211.39
Wynnum Manly Ward Office	Lollies for Wynnum Halloween Parade	21/10/2024	\$1,818.18
Wynnum Manly Ward Office	Aussie Day Brekkie 2025	22/01/2025	\$3,595.00
Wynnum Manly Ward Office	Films on the Field – <i>The Mighty Ducks</i> screening	11/06/2025	\$1,123.00
Wynnum State School P&C Association	Christmas in July Community Trivia Night	3/07/2024	\$750.00

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CONSOLIDATED FINANCIAL STATEMENTS



CONSOLIDATED FINANCIAL STATEMENTS

for the year ended 30 June 2025

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Brisbane City Council
Statements of comprehensive income
for the year ended 30 June 2025

	Note	Consolidated		Council	
		2025 \$000	2024 \$000	2025 \$000	2024 \$000
Revenue					
Rates and utility charges	3(a)	1,465,753	1,378,170	1,465,753	1,378,170
Contributions, donations, grants and subsidies	3(b)	476,401	568,748	476,401	568,748
Fees and charges	3(c)	237,478	223,837	238,056	223,837
Public transport revenue		484,234	396,559	484,234	396,559
Interest revenue		10,243	13,980	9,620	13,094
Other revenue	3(d)	346,840	359,936	443,926	457,594
		3,020,949	2,941,230	3,117,990	3,038,002
Expenses					
Employee costs	4(a)	943,213	886,603	941,136	884,437
Materials and services	4(b)	1,051,459	986,970	1,046,980	982,756
Depreciation and amortisation	4(c)	486,231	510,253	494,687	518,709
Finance costs	4(d)	113,392	97,208	112,212	98,298
Loss on disposal of non-current assets	4(e)	32,115	64,021	32,115	64,021
Capital grant expenses	4(f)	124,316	104	124,316	104
Other expenses	4(g)	59,176	80,796	52,443	55,605
		2,809,902	2,625,955	2,803,889	2,603,930
Share of profit from associate	8	44,052	226,122	-	-
Net result		255,099	541,397	314,101	434,072
Other comprehensive income					
Items that will not be reclassified to net result					
Increase in asset revaluation surplus	8,10(a)	820,132	6,541,530	948,760	6,550,293
Remeasurement of defined benefit plan	23	(877)	(4,246)	(877)	(4,246)
Movement in cash flow hedge reserve	26(c)	2,673	(3,646)	3,558	(3,862)
		821,928	6,533,638	951,441	6,542,185
Total comprehensive income		1,077,027	7,075,035	1,265,542	6,976,257

The above statements should be read in conjunction with the accompanying notes and accounting policies.

Brisbane City Council
Statements of financial position
as at 30 June 2025

	Note	Consolidated		Council	
		2025 \$000	2024 \$000	2025 \$000	2024 \$000
Current assets					
Cash and cash equivalents	5	158,338	82,796	144,061	67,444
Receivables	6	76,879	90,231	76,345	89,376
Inventories		23,881	25,754	23,881	25,754
Derivative financial instruments	26(c)	6,272	1,366	6,272	1,366
Other current assets	7	115,881	113,342	115,738	113,199
Assets classified as held for sale		8,790	-	8,790	-
		390,041	313,489	375,087	297,139
Non-current assets					
Investment in associate	8	3,098,025	3,285,249	2,158,143	2,158,143
Other investments	9	82,274	73,786	223,176	214,688
Derivative financial instruments	26(c)	-	1,564	-	1,348
Property, plant and equipment	10(a)	41,412,185	40,169,781	41,244,005	40,005,710
Investment property	11	206,463	184,784	-	-
Intangible assets	12	120,024	130,640	120,024	130,640
Lease right of use assets	13(a)	366,616	400,519	447,077	490,081
Superannuation defined benefit plan	23	16,042	17,292	16,042	17,292
Other non-current assets		2,623	3,095	-	-
		45,304,252	44,266,710	44,208,467	43,017,902
Total assets		45,694,293	44,580,199	44,583,554	43,315,041
Current liabilities					
Payables	14	396,601	417,462	394,187	414,352
Other financial liabilities	15	139,611	303,886	139,611	303,886
Lease liabilities	13(a)	64,260	64,090	70,111	69,940
Provisions	17	226,350	229,560	226,350	229,560
Service concession liabilities		61,031	60,677	61,031	60,677
Other current liabilities	18	121,946	132,934	121,946	132,934
		1,009,799	1,208,609	1,013,236	1,211,349
Non-current liabilities					
Payables	14	11,968	9,510	11,483	8,809
Other financial liabilities	15	3,063,645	2,696,673	2,982,645	2,641,673
Lease liabilities	13(a)	459,929	498,571	560,786	607,768
Derivative financial instruments	26(c)	669	-	-	-
Provisions	17	135,607	142,250	135,607	142,250
Service concession liabilities		1,545,825	1,595,931	1,545,825	1,595,931
Other non-current liabilities	18	40,115	78,946	40,115	78,946
		5,257,758	5,021,881	5,276,461	5,075,377
Total liabilities		6,267,557	6,230,490	6,289,697	6,286,726
Net community assets		39,426,736	38,349,709	38,293,857	37,028,315
Community equity					
Asset revaluation surplus	8,10(a)	23,662,630	22,842,498	23,485,677	22,536,917
Cash flow hedge reserve	26(c)	5,603	2,930	6,272	2,714
Accumulated surplus		15,758,503	15,504,281	14,801,908	14,488,684
Total community equity		39,426,736	38,349,709	38,293,857	37,028,315

The above statements should be read in conjunction with the accompanying notes and accounting policies.

Brisbane City Council
Statements of changes in equity
for the year ended 30 June 2025

Consolidated	Asset revaluation surplus (notes 8,10(a)) \$000	Cash flow hedge reserve (note 26(c)) \$000	Accumulated surplus \$000	Total \$000
2025				
Balance as at 1 July	22,842,498	2,930	15,504,281	38,349,709
Net result	-	-	255,099	255,099
Other comprehensive income	820,132	2,673	(877)	821,928
Balance as at 30 June	23,662,630	5,603	15,758,503	39,426,736
2024				
Balance as at 1 July	16,300,968	6,576	14,909,156	31,216,700
Change in valuation method for plant and equipment assets from fair value to cost (through other comprehensive income)	(57,974)	-	57,974	-
Adjusted opening balance	16,242,994	6,576	14,967,130	31,216,700
Net result	-	-	541,397	541,397
Other comprehensive income	6,599,504	(3,646)	(4,246)	6,591,612
Balance as at 30 June	22,842,498	2,930	15,504,281	38,349,709
Council	Asset revaluation surplus (notes 8,10(a)) \$000	Cash flow hedge reserve (note 26(c)) \$000	Accumulated surplus \$000	Total \$000
2025				
Balance as at 1 July	22,536,917	2,714	14,488,684	37,028,315
Net result	-	-	314,101	314,101
Other comprehensive income	948,760	3,558	(877)	951,441
Balance as at 30 June	23,485,677	6,272	14,801,908	38,293,857
2024				
Balance as at 1 July	15,986,624	6,576	14,000,884	29,994,084
Change in valuation method for plant and equipment assets from fair value to cost (through other comprehensive income)	(57,974)	-	57,974	-
Adjusted opening balance	15,928,650	6,576	14,058,858	29,994,084
Net result	-	-	434,072	434,072
Other comprehensive income	6,608,267	(3,862)	(4,246)	6,600,159
Balance as at 30 June	22,536,917	2,714	14,488,684	37,028,315

The above statements should be read in conjunction with the accompanying notes and accounting policies.

Brisbane City Council
Statements of cash flows
for the year ended 30 June 2025

	Note	Consolidated		Council	
		2025 \$000	2024 \$000	2025 \$000	2024 \$000
Cash flows from operating activities					
Receipts					
Rates and utility charges		1,470,039	1,380,243	1,470,039	1,380,243
Fees and charges		233,732	246,571	234,310	246,571
Public transport revenue		528,255	432,609	528,255	432,609
Contributions, donations, grants and subsidies		104,107	27,057	104,107	27,057
Goods and Services Tax received from Australian Taxation Office		101,630	138,597	101,630	138,597
Interest revenue		10,268	14,195	9,637	13,290
Dividends and participation returns received		104,433	111,759	116,233	121,259
Other receipts		232,175	242,894	214,459	231,152
		<u>2,784,639</u>	<u>2,593,925</u>	<u>2,778,670</u>	<u>2,590,778</u>
Payments					
Employee costs		(935,630)	(887,110)	(933,552)	(884,944)
Materials and services		(1,286,938)	(1,126,644)	(1,281,514)	(1,122,311)
Finance costs		(109,132)	(93,482)	(107,860)	(94,548)
Other payments		(36,879)	(43,523)	(36,879)	(42,699)
		<u>(2,368,579)</u>	<u>(2,150,759)</u>	<u>(2,359,805)</u>	<u>(2,144,502)</u>
Net increase in cash from operating activities	19(a)	<u>416,060</u>	<u>443,166</u>	<u>418,865</u>	<u>446,276</u>
Cash flows from investing activities					
Proceeds from sale of non-current assets		15,311	17,634	15,311	17,634
Payments for non-current assets		(852,037)	(1,473,555)	(820,074)	(1,424,729)
Receipts for capital contributions, donations, grants, subsidies and other capital revenue		362,082	453,690	362,082	453,690
Net decrease in cash from investing activities		<u>(474,644)</u>	<u>(1,002,231)</u>	<u>(442,681)</u>	<u>(953,405)</u>
Cash flows from financing activities					
Proceeds from working capital facility		1,636,000	1,308,000	1,636,000	1,308,000
Repayment of working capital facility		(1,821,000)	(1,123,000)	(1,821,000)	(1,123,000)
Proceeds from borrowings		501,000	430,000	475,000	395,000
Repayment of borrowings		(113,303)	(97,320)	(113,303)	(97,320)
Lease incentive received		-	100,000	-	100,000
Lease liabilities principal payments		(68,571)	(71,941)	(76,264)	(79,134)
Net increase in cash from financing activities	19(b)	<u>134,126</u>	<u>545,739</u>	<u>100,433</u>	<u>503,546</u>
Net increase (decrease) in cash and cash equivalents held		<u>75,542</u>	<u>(13,326)</u>	<u>76,617</u>	<u>(3,583)</u>
Cash and cash equivalents as at 1 July		82,796	96,122	67,444	71,027
Cash and cash equivalents as at 30 June	5	<u>158,338</u>	<u>82,796</u>	<u>144,061</u>	<u>67,444</u>

The above statements should be read in conjunction with the accompanying notes and accounting policies.

Brisbane City Council
Notes to the consolidated financial statements
for the year ended 30 June 2025

1 Information about these financial statements

1(a) Reporting entity

Brisbane City Council is constituted under the *City of Brisbane Act 2010* and is domiciled in Australia.

1(b) Basis of preparation

These general purpose financial statements are for the period 1 July 2024 to 30 June 2025 and have been prepared in compliance with the requirements of the *City of Brisbane Act 2010* and the *City of Brisbane Regulation 2012*.

These financial statements have been prepared under the historical cost convention except as stated and are presented in Australian dollars, which is Council's presentation and functional currency.

1(c) Statement of compliance

Council is a not-for-profit entity for financial reporting purposes. These financial statements have been prepared in accordance with all Australian Accounting Standards and Interpretations issued by the Australian Accounting Standards Board (AASB), as applicable to not-for-profit entities.

1(d) Basis of consolidation

Council and its controlled entities together form the consolidated entity. The financial statements of controlled entities are included in the consolidated financial statements where material, from the date when control commences until the date when control ceases.

The City of Brisbane Investment Corporation (CBIC) group has been consolidated as it is material. Transactions with CBIC have been eliminated when preparing the consolidated financial statements. Accounting policies of CBIC have been adjusted on consolidation where necessary, to ensure the financial statements of the consolidated entity are prepared using accounting policies that are consistent with those of Council.

In addition, participation rights in the Central South East Queensland (SEQ) Distributor-Retailer Authority (Authority), trading under the business name Urban Utilities (UU) have been accounted for in the consolidated balances using the equity method to reflect Council's significant influence on the Authority (note 8).

Financial results of controlled entities that have not been consolidated

The impacts on consolidated net result and community equity (excluding any eliminations) for the active controlled entities that are not material to Council's operations are shown in the table below (note 9(a)).

2025	Increase (decrease) to:	
	Net result \$000	Community equity \$000
Brisbane Powerhouse Pty Ltd	(647)	663
TradeCoast Land Pty Ltd	218	6,888
City Parklands Services Pty Ltd	3,864	7,285
Brisbane Economic Development Agency Pty Ltd	(1,074)	2,330
Brisbane Sustainability Agency Pty Ltd	262	2,654
Museum of Brisbane Pty Ltd	805	8,038
	3,428	27,858

2024	Increase (decrease) to:	
	Net result \$000	Community equity \$000
Brisbane Powerhouse Pty Ltd	(832)	1,313
TradeCoast Land Pty Ltd	189	6,672
City Parklands Services Pty Ltd	5,224	5,421
Brisbane Economic Development Agency Pty Ltd	618	3,404
Brisbane Sustainability Agency Pty Ltd	1,192	2,392
Museum of Brisbane Pty Ltd	11	7,233
	6,402	26,435

Brisbane City Council
Notes to the consolidated financial statements
for the year ended 30 June 2025

1 Information about these financial statements (continued)

1(e) Date of authorisation

The financial statements were authorised for issue on the date they were submitted to the Auditor-General for final signature. This is the date the Statement by Councillors and management is signed.

1(f) Rounding and comparatives

Amounts included in the financial statements are rounded to the nearest thousand (\$000) unless otherwise stated.

Comparative information has been restated where necessary to be consistent with disclosures in the current reporting period.

1(g) New and revised accounting standards

Council adopted revisions to AASB 13 *Fair Value Measurement* and AASB 101 *Presentation of Financial Statements* from 1 July 2024. The impacts of these standards on Council's valuation of assets and classification of liabilities are not material.

Standards issued by the AASB but not yet effective

AASB 18 *Presentation and Disclosure in Financial Statements* will be effective for Council for periods beginning from 1 January 2028. Council will monitor potential modifications of AASB 18 for application by not-for-profit entities to assess impacts on Council's financial statement presentation and disclosure requirements.

The impact of any Australian Accounting Standards and Interpretations other than noted above that have been recently issued or amended, but are not yet effective, are either not considered to be material or are not applicable to the consolidated entity.

1(h) Use of estimates and judgements

The financial statements are subject to the use of estimates and judgements. The significant estimates and judgements relate to the following items and specific information is provided in the relevant note:

- revenue (note 3)
- receivables (note 6)
- investment in associate and other investments (notes 8 and 9)
- property, plant and equipment and intangible assets (notes 10 and 12)
- investment property (note 11)
- leases (note 13)
- employee benefits (notes 17 and 23)
- service concession arrangements (note 16)
- provisions (note 17)
- commitments (note 20)
- contingencies (note 21)
- transactions with related parties (note 22)
- financial instruments (note 26).

1(i) Taxation

Council is exempt from Income Tax, however Council is subject to Fringe Benefits Tax, Goods and Services Tax (GST) and Payroll Tax on certain activities.

1(j) Impacts of Tropical Cyclone Alfred and Associated Rainfall and Flooding

In March 2025, Brisbane was impacted by Tropical Cyclone Alfred with very strong winds and intense rainfall causing wind damage and flooding throughout the city. Material impacts incurred to date of Tropical Cyclone Alfred and Associated Rainfall and Flooding (TCAARF) on the consolidated financial statements are provided in note 4.

Brisbane City Council
Notes to the consolidated financial statements
for the year ended 30 June 2025

2 Analysis of Council results by program

2(a) Program goals and functions

For the 2024-25 financial year, the activities relating to Council's programs reported in note 2(b) are listed below.

Council has implemented a change to the program structure that is applicable in the 2025-26 financial year.

Transport for Brisbane

The goal of this program is to deliver Australia's most modern and sustainable public and active transport systems, supporting residents and visitors to travel, safely, reliably and sustainably. This program mainly provides active and public transport services including buses, ferries, bikeways and shared paths along with associated planning and infrastructure.

Infrastructure for Brisbane

The goal of this program is to develop and deliver a transport network that enhances liveability while supporting residents, businesses and visitors by enabling the safe, efficient and sustainable movement of people, freight and services. This program mainly provides road and transport network, parking and drainage infrastructure management services.

Sustainable City (2024: Clean, Green and Sustainable City)

The goal of this program is to deliver best-practice environmental management strategies to enhance Brisbane's natural environment and improve liveability and resilience. This program mainly provides management services for pollution, land, parks and water and information services for severe weather events.

Future Brisbane

The goal of this program is to guide the sustainable growth of Brisbane including the renewal of suburbs, supported by efficient infrastructure and the preservation of Brisbane's unique character and heritage. This program mainly provides planning, urban design and development regulation services.

Lifestyle and Community Services

The goal of this program is to provide opportunities for all residents, workers and visitors to participate and connect through cultural and recreational activities which foster inclusion and build stronger communities. This program provides services mainly relating to festivals and events, libraries, sport and recreation facilities, community venues and customer services.

City Standards, Community Health and Safety

The goal of this program is to deliver high quality maintenance standards for the city's civil and green assets, maintaining a focus on the health, safety and amenity of Brisbane's growing community. This program mainly provides services relating to infrastructure, open spaces, waste, community health and public safety.

Economic Development

The goal of this program is to build Brisbane's status as an Olympic and Paralympic City by supporting, growing and scaling local businesses, activating and renewing economic precincts, driving economic vitality in the suburbs and attracting investment, visitors and talent to Brisbane. This program mainly provides services relating to economic growth, economic precincts management and planning and coordination for the Brisbane 2032 Olympic and Paralympic Games.

City Governance

The goal of this program is to provide strong leadership and governance for the city and for Council to be well managed, innovative and financially sustainable, supported by a future focused workforce, committed to delivering effective, efficient and valued services to the community. This program mainly provides services relating to corporate governance, external communication, financial management, human resources, procurement and information technology.

City Standards – Business Activity

The goal of this business activity is to ensure an agreed and consistent maintenance standard throughout Brisbane, its central business district and suburbs. This business activity mainly includes services relating to construction and maintenance and waste and resource recovery.

Brisbane City Council
Notes to the consolidated financial statements
for the year ended 30 June 2025

2 Analysis of Council results by program (continued)

2(a) Program goals and functions (continued)

Transport for Brisbane – Business Activity

The goal of this business activity is to provide frequent, reliable, comfortable and safe public transport services for our passengers. This business activity mainly includes bus, CityCat and ferry services.

City Projects Office – Business Activity

The goal of this business activity is to provide professional services across project management, built and natural environment and engineering disciplines. This business activity mainly includes services relating to project management and design.

2(b) Summary of revenue, expenses and assets by program

Consolidated balances are not provided because program results only apply to Council.

2025	Operating grants and subsidies \$000	Capital grants and subsidies \$000	Other revenue \$000	Total revenue \$000	Expenses \$000	Net result \$000	Assets \$000
Transport for Brisbane	7,677	26,103	76,251	110,031	247,277	(137,246)	2,574,932
Infrastructure for Brisbane	1,159	41,252	141,120	183,531	521,797	(338,266)	20,066,934
Sustainable City	1,051	710	148,873	150,634	160,913	(10,279)	11,519,518
Future Brisbane	-	100	70,371	70,471	99,453	(28,982)	98,903
Lifestyle and Community Services	14,660	8,576	38,140	61,376	232,264	(170,888)	1,113,239
City Standards, Community Health and Safety	3,355	841	318,480	322,676	566,799	(244,123)	210,721
Economic Development	-	-	16,189	16,189	50,301	(34,112)	28,531
City Governance	73,076	176,859	1,433,297	1,683,232	400,723	1,282,509	8,083,467
Business Activities	1,513	-	518,337	519,850	524,362	(4,512)	887,309
	102,491	254,441	2,761,058	3,117,990	2,803,889	314,101	44,583,554
2024	Operating grants and subsidies \$000	Capital grants and subsidies \$000	Other revenue \$000	Total revenue \$000	Expenses \$000	Net result \$000	Assets \$000
Transport for Brisbane	80	98,159	73,073	171,312	245,359	(74,047)	2,892,028
Infrastructure for Brisbane	445	41,721	142,970	185,136	356,145	(171,009)	18,647,302
Clean, Green and Sustainable City	144	176,055	214,769	390,968	288,558	102,410	11,685,264
Future Brisbane	-	-	69,566	69,566	106,345	(36,779)	96,682
Lifestyle and Community Services	14,010	16,240	37,067	67,317	244,691	(177,374)	1,114,210
City Standards, Community Health and Safety	499	-	283,794	284,293	540,927	(256,634)	177,362
Economic Development	-	-	16,682	16,682	55,944	(39,262)	29,317
City Governance	13,531	9,855	1,408,200	1,431,586	338,929	1,092,657	7,920,709
Business Activities	575	-	420,567	421,142	427,032	(5,890)	752,167
	29,284	342,030	2,666,688	3,038,002	2,603,930	434,072	43,315,041

Brisbane City Council
Notes to the consolidated financial statements
for the year ended 30 June 2025

3 Revenue

3(a) Rates and utility charges

Rates and utility charges are recognised as revenue at the beginning of the rating period to which they relate. Prepaid rates and utility charges are recognised as a financial liability until the beginning of the rating period (note 14).

	Consolidated		Council	
	2025	2024	2025	2024
	\$000	\$000	\$000	\$000
General rates	1,129,278	1,080,698	1,129,278	1,080,698
Environmental management and compliance levy	56,332	53,958	56,332	53,958
Bushland preservation levy	39,716	38,094	39,716	38,094
Special rates and charges	12,712	12,104	12,712	12,104
Waste disposal	273,452	238,175	273,452	238,175
	1,511,490	1,423,029	1,511,490	1,423,029
Less:				
Discounts given	16,102	15,872	16,102	15,872
Pensioner and other rebates	29,635	28,987	29,635	28,987
	45,737	44,859	45,737	44,859
	1,465,753	1,378,170	1,465,753	1,378,170

3(b) Contributions, donations, grants and subsidies

Contributions and donations

Cash or non-cash revenue from infrastructure charges is recognised when the levied charge is due.

Revenue from assets contributed to Council from developers, or assets donated to Council, are recognised when Council obtains control of the assets and the value can be reliably measured. The related assets are recognised as non-current assets or expensed according to Council's threshold for recognition of non-current assets (note 10(b)).

Grants and subsidies

Where grant revenue arises from an agreement which is enforceable and contains sufficiently specific performance obligations, revenue is recognised when each performance obligation is satisfied.

For capital grants where Council will construct or acquire an item of property, plant and equipment which will be under Council's control, revenue recognition is generally as the construction progresses in accordance with costs incurred or when the asset is acquired and controlled by Council.

Revenue from operating grants that do not contain sufficiently specific performance obligations is recognised when Council obtains control of the funds.

Grants earned but not yet received are recognised as other accrued revenue (note 7), and grants received where performance obligations have not yet been met are recognised as unearned grants and subsidies (note 18).

Brisbane City Council
Notes to the consolidated financial statements
for the year ended 30 June 2025

3 Revenue (continued)

3(b) Contributions, donations, grants and subsidies (continued)

Grants and subsidies (continued)

	Note	Consolidated		Council	
		2025 \$000	2024 \$000	2025 \$000	2024 \$000
Contributions and donations					
Infrastructure charges (cash)		76,479	55,373	76,479	55,373
Infrastructure charges (contributed assets)		7,239	9,851	7,239	9,851
Developer contributed assets		25,164	122,094	25,164	122,094
Assets contributed by third parties		8,285	6,463	8,285	6,463
Other contributions and donations		2,302	3,653	2,302	3,653
		119,469	197,434	119,469	197,434
Grants and subsidies					
For capital purposes	2(b)	254,441	342,030	254,441	342,030
For operating purposes	2(b)	102,491	29,284	102,491	29,284
		356,932	371,314	356,932	371,314
		476,401	568,748	476,401	568,748

Grants and subsidies include capital and operating grants totalling \$68.3 million (2024: \$191.3 million) from the Queensland Reconstruction Authority for disaster claims.

3(c) Fees and charges

Licences and permits granted by Council are either short-term or low-value. Revenue is recognised at the time the licence or permit is granted rather than over the term of the licence or permit.

Infringements are recognised upon issuing of the infringement notice, and the receivable is adjusted for the expected credit loss (note 6).

All other fees and charges are recognised when the performance obligation is satisfied.

	Consolidated		Council	
	2025 \$000	2024 \$000	2025 \$000	2024 \$000
Licences, permits and parking fees	61,490	60,757	61,490	60,757
Building application, development and town planning fees	55,593	53,215	55,593	53,215
Infringements	55,716	50,303	55,716	50,303
Refuse fees	17,320	13,221	17,320	13,221
Other fees and charges	47,359	46,341	47,937	46,341
	237,478	223,837	238,056	223,837

3(d) Other revenue

	Note	Consolidated		Council	
		2025 \$000	2024 \$000	2025 \$000	2024 \$000
Dividends and participation returns	8,9	2,000	5,500	116,658	117,008
Tax equivalents revenue	8	78,847	83,095	78,847	83,095
Service concession revenue	19(a)	60,505	60,023	60,505	60,023
Sale of materials		44,608	37,557	44,608	37,557
Lease and rental revenue		58,673	48,172	41,101	34,322
Operating and project costs recovered		25,973	34,307	25,973	34,307
Advertising		29,529	26,346	29,529	26,346
Investment income		8,826	8,123	8,826	8,123
Other operating revenue		32,561	28,668	32,561	28,668
Other capital revenue		5,318	28,145	5,318	28,145
		346,840	359,936	443,926	457,594

Brisbane City Council
Notes to the consolidated financial statements
for the year ended 30 June 2025

3 Revenue (continued)

3(d) Other revenue (continued)

In the prior year, other operating revenue and other capital revenue included \$2.9 million and \$22.6 million of insurance settlements for disaster claims.

4 Expenses

4(a) Employee costs

Employee costs exclude costs capitalised as part of asset construction.

	Consolidated		Council	
	2025	2024	2025	2024
	\$000	\$000	\$000	\$000
Wages and salaries	686,549	644,306	684,472	642,140
Annual, sick and long service leave benefits	119,498	115,846	119,498	115,846
Superannuation	100,739	95,634	100,739	95,634
Other employee related expenses	36,427	30,817	36,427	30,817
	943,213	886,603	941,136	884,437

Employee costs includes \$10.2 million incurred in relation to the TCAARF.

4(b) Materials and services

Materials and services exclude costs capitalised as part of asset construction.

	Note	Consolidated		Council	
		2025	2024	2025	2024
		\$000	\$000	\$000	\$000
Services and contract costs		498,361	470,796	498,361	470,796
Agency staff costs		86,665	66,524	86,665	66,524
Raw materials and consumables		75,009	71,708	75,009	71,708
Maintenance		72,821	66,442	69,674	63,645
Fuel		51,731	55,879	51,731	55,879
Contractor and consultancy costs		47,640	45,486	47,640	45,486
Plant and equipment and vehicle hire		42,591	48,895	42,591	48,895
Cost of inventories		35,323	29,619	35,323	29,619
Minor asset purchases		22,681	18,603	22,681	18,603
Insurance premiums		16,396	13,793	16,396	13,793
Lease expenses	13(a)	13,650	12,962	13,650	12,962
Communication costs		13,628	12,062	13,628	12,062
Security		12,051	11,632	12,051	11,632
Cleaning		11,230	10,410	11,230	10,410
Legal costs		7,533	7,207	7,533	7,207
Auditor's remuneration – Queensland Audit Office		693	622	619	562
Other costs		43,456	44,330	42,198	42,973
		1,051,459	986,970	1,046,980	982,756

Materials and services includes \$28.9 million incurred as a result of the TCAARF.

Brisbane City Council
Notes to the consolidated financial statements
for the year ended 30 June 2025

4 Expenses (continued)

4(c) Depreciation and amortisation

	Note	Consolidated		Council	
		2025 \$000	2024 \$000	2025 \$000	2024 \$000
Depreciation – property, plant and equipment	10(a)	401,693	418,312	401,693	418,312
Amortisation – intangible assets	12	20,403	24,252	20,403	24,252
Depreciation – right of use assets	13(a)	64,135	67,689	72,591	76,145
	19(a)	486,231	510,253	494,687	518,709

4(d) Finance costs

Finance costs exclude costs capitalised for major projects (note 15).

	Note	Consolidated		Council	
		2025 \$000	2024 \$000	2025 \$000	2024 \$000
Finance costs on borrowings		83,843	69,493	83,843	69,493
Interest on leases	13(a)	21,321	22,276	23,742	24,850
Other interest and charges		8,228	5,439	4,627	3,955
		113,392	97,208	112,212	98,298

4(e) Loss on disposal of non-current assets

Non-current assets disposed of during the year mainly relate to property, plant and equipment.

	Note	Consolidated		Council	
		2025 \$000	2024 \$000	2025 \$000	2024 \$000
Proceeds from sale		15,311	31,965	15,311	31,965
Less carrying amount of assets sold		11,599	30,066	11,599	30,066
		3,712	1,899	3,712	1,899
Less carrying amount of assets replaced or decommissioned		35,827	65,920	35,827	65,920
	19(a)	32,115	64,021	32,115	64,021

4(f) Capital grant expenses

Capital grant expenses relate to assets transferred to third parties for the Brisbane Metro project.

	Note	Consolidated		Council	
		2025 \$000	2024 \$000	2025 \$000	2024 \$000
Capital grant expenses		124,316	104	124,316	104
	19(a)	124,316	104	124,316	104

4(g) Other expenses

	Note	Consolidated		Council	
		2025 \$000	2024 \$000	2025 \$000	2024 \$000
Grants, subsidies and contributions		26,197	26,382	26,197	26,382
Bad and doubtful debts	6	13,305	11,136	13,305	11,136
Other expenses		19,674	43,278	12,941	18,087
		59,176	80,796	52,443	55,605

Other expenses includes \$1.1 million of community clean-up grants as a result of the TCAARF.

Brisbane City Council
Notes to the consolidated financial statements
for the year ended 30 June 2025

5 Cash and cash equivalents

	Consolidated		Council	
	2025	2024	2025	2024
	\$000	\$000	\$000	\$000
Cash at bank and on hand	20,118	18,170	19,384	17,445
Short-term investments	138,220	64,626	124,677	49,999
	158,338	82,796	144,061	67,444

Council has access to a working capital facility and a variable rate loan facility with Queensland Treasury Corporation (QTC) with funding available of \$550 million (2024: \$550 million) and \$250 million (2024: \$250 million). CBIC has a \$91 million bank loan facility for the acquisition of commercial properties which is secured over a pool of properties and will mature in February 2027.

Of the total funds available, the amounts in these facilities that have not been utilised at the reporting date are as follows:

	Consolidated		Council	
	2025	2024	2025	2024
	\$000	\$000	\$000	\$000
Bank overdraft	5,000	5,000	5,000	5,000
Credit card	190	242	190	242
QTC working capital facility	550,000	365,000	550,000	365,000
QTC variable rate loan facility	250,000	250,000	250,000	250,000
Bank loan facility	10,000	5,000	-	-
	815,190	625,242	805,190	620,242

Amounts that are subject to restrictions on their use are as follows:

	Note	Consolidated		Council	
		2025	2024	2025	2024
		\$000	\$000	\$000	\$000
Waste levy subsidy received in advance	18	70,910	112,046	70,910	112,046
Grant funding		20,767	23,279	20,767	23,279
		91,677	135,325	91,677	135,325

Credit risk

The consolidated entity may be exposed to credit risk through investments in the QTC Cash Fund or financial institutions in Australia. The QTC Cash Fund is an asset management portfolio that invests with a wide range of high credit rated counterparties. Deposits with the QTC Cash Fund are capital guaranteed.

Council's short-term investments are held with financial institutions which have a minimum rating of BBB+ based on Standard and Poor's credit rating, and whilst not capital guaranteed, the likelihood of a credit failure is assessed as remote.

Funds held in trust

Council holds \$37.6 million in trust monies at the reporting date (2024: \$29.9 million). In accordance with the *City of Brisbane Act 2010* and the *City of Brisbane Regulation 2012*, a separate trust bank account and separate accounting records are maintained for funds held on behalf of outside parties. Funds held in the trust account include deposits lodged to guarantee performance and unclaimed amounts. Council performs only a custodian role in respect of these funds and because they cannot be used for Council purposes, they are not considered revenue nor brought to account in the consolidated financial statements.

Brisbane City Council
Notes to the consolidated financial statements
for the year ended 30 June 2025

6 Receivables

Settlement of receivables is required within 30 days after the invoice has been issued.

	Consolidated		Council	
	2025	2024	2025	2024
	\$000	\$000	\$000	\$000
Rates and utility charges	37,763	34,998	37,763	34,998
Fees and charges	24,399	19,941	24,399	19,941
Recoverable works and services	34,060	53,375	33,526	52,520
Loss allowance	(19,343)	(18,083)	(19,343)	(18,083)
	76,879	90,231	76,345	89,376

	Note	Consolidated		Council	
		2025	2024	2025	2024
		\$000	\$000	\$000	\$000
Movement in loss allowance:					
Balance as at 1 July		18,083	18,828	18,083	18,828
Amounts recognised	4(g)	13,305	11,136	13,305	11,136
Amounts written off		(12,045)	(11,881)	(12,045)	(11,881)
Balance as at 30 June		19,343	18,083	19,343	18,083

Credit risk

The consolidated entity assesses the credit risk and applies normal business credit protection procedures to minimise the risk before providing goods or services, and may require bank or directors' guarantees for receivables above certain limits.

At the reporting date, the exposure to credit risk for all receivables by type is as follows:

Consolidated	Current (not past due)	Past due 1-30 days	Past due 31-90 days	Past due more than 90 days	Loss allowance	Total
	\$000	\$000	\$000	\$000	\$000	\$000
2025						
Rates and utility charges	7,432	1,962	9,156	19,213	-	37,763
Fees and charges	3,006	3,391	3,544	14,458	(16,367)	8,032
Recoverable works and services						
Government entities	18,155	256	30	4	-	18,445
Sundry debtors (including community organisations)	11,757	1,638	59	2,161	(2,976)	12,639
	40,350	7,247	12,789	35,836	(19,343)	76,879
2024						
Rates and utility charges	7,336	1,667	7,671	18,324	-	34,998
Fees and charges	2,482	2,183	3,632	11,644	(15,523)	4,418
Recoverable works and services						
Government entities	39,245	804	10	-	-	40,059
Sundry debtors (including community organisations)	11,516	97	138	1,565	(2,560)	10,756
	60,579	4,751	11,451	31,533	(18,083)	90,231

Brisbane City Council
Notes to the consolidated financial statements
for the year ended 30 June 2025

6 Receivables (continued)

Credit risk (continued)

Council	Current (not past due) \$000	Past due 1-30 days \$000	Past due 31-90 days \$000	Past due more than 90 days \$000	Loss allowance \$000	Total \$000
2025						
Rates and utility charges	7,432	1,962	9,156	19,213	-	37,763
Fees and charges	3,006	3,391	3,544	14,458	(16,367)	8,032
Recoverable works and services						
Government entities	18,155	256	30	4	-	18,445
Sundry debtors (including community organisations)	11,223	1,638	59	2,161	(2,976)	12,105
	39,816	7,247	12,789	35,836	(19,343)	76,345
2024						
Rates and utility charges	7,336	1,667	7,671	18,324	-	34,998
Fees and charges	2,482	2,183	3,632	11,644	(15,523)	4,418
Recoverable works and services						
Government entities	39,245	804	10	-	-	40,059
Sundry debtors (including community organisations)	10,661	97	138	1,565	(2,560)	9,901
	59,724	4,751	11,451	31,533	(18,083)	89,376

No significant concentration of credit risk has been identified as exposure is spread over a large number of debtors and customers. The consolidated entity has policies in place to ensure that credit is only available to debtors and customers with an appropriate credit history.

Expected credit loss assessment

Council uses an allowance matrix to measure the expected credit loss of receivables from individual customers, which comprise a large number of small balances. The expected credit loss rates for the above receivables are based on credit loss history, adjusted for forward looking estimates based on current and forecast economic conditions. No loss allowance is recognised on rates and utility charges receivables as Council has a lien over most rateable properties. Government entities are also not provided with a loss allowance. The impairment of receivables is not material.

7 Other current assets

	Note	Consolidated		Council	
		2025 \$000	2024 \$000	2025 \$000	2024 \$000
Accrued participation returns	8	51,429	51,004	51,429	51,004
Other accrued revenue		32,049	29,477	32,098	29,527
Prepayments		32,403	32,861	32,211	32,668
		115,881	113,342	115,738	113,199

Brisbane City Council
Notes to the consolidated financial statements
for the year ended 30 June 2025

8 Investment in associate

Under the *South-East Queensland Water (Distribution and Retail Restructuring) Act 2009*, UU delivers water and wastewater services to customers within the local government areas of 5 participating councils. Council holds approximately 85% of the participation rights held by the participating councils and no individual council has the ability to dominate UU's decision-making.

Transactions with UU

	Note	2025 \$000	2024 \$000
Participation returns	3(d)	102,858	102,008
Tax equivalents revenue	3(d)	78,847	83,095
Reimbursement of capital expenditure		218	7,932
Infrastructure charges collected from developers and remitted by Council		120	62
Accrued revenue relating to tax instalments, land tax and duties		5,649	9,008
Accrued participation returns	7	51,429	51,004
Payable by Council		190	88
Receivable by Council		4	167

Participation rights

Council's share of UU's undistributed profits and other comprehensive income at the reporting date is included in the consolidated statements of comprehensive income.

	Consolidated		Council	
	2025 \$000	2024 \$000	2025 \$000	2024 \$000
Balance as at 1 July	3,285,249	3,161,135	2,158,143	2,158,143
85% share of profits	44,052	226,122	-	-
85% share in asset revaluation surplus movement	(128,418)	-	-	-
Participation returns	(102,858)	(102,008)	-	-
Balance as at 30 June	3,098,025	3,285,249	2,158,143	2,158,143

UU financial information

Consolidated	2025 \$000	2024 \$000
Revenue	1,642,351	1,648,209
Net profit	52,149	266,288
Other comprehensive income	(151,395)	(283)
Current assets	490,142	422,913
Non-current assets	6,791,455	7,006,711
Total assets	7,281,597	7,429,624
Current liabilities	337,626	309,989
Non-current liabilities	3,299,536	3,254,954
Total liabilities	3,637,162	3,564,943
Net assets	3,644,435	3,864,681
Share of net assets	3,098,025	3,285,249

Brisbane City Council
Notes to the consolidated financial statements
for the year ended 30 June 2025

9 Other investments

Other investments are comprised of investments in:

	Note	Consolidated		Council	
		2025 \$000	2024 \$000	2025 \$000	2024 \$000
Controlled entities	9(a)	300	300	141,202	141,202
Other entities	9(b)	510	510	510	510
Fund investments	9(c)	81,464	72,976	81,464	72,976
		82,274	73,786	223,176	214,688

9(a) Controlled entities

Controlled entities constitute the beneficial enterprises that Council conducted during the financial year as described under section 45 of the *City of Brisbane Act 2010*.

Investment in controlled entities

The CBIC group including City of Brisbane Investment Corporation Pty Ltd and its wholly owned subsidiaries, CBIC Allara Pty Ltd, Allara SPV Trust, CBIC Kingston Pty Ltd, CBIC Reservoir Pty Ltd, CBIC Investment Pty Ltd and CBIC Valley Heart Pty Ltd, have been consolidated as it is material.

In addition, Council has 100% interest in a number of other controlled entities and the investments are valued at cost. These entities have not been consolidated as they are not material to Council's operations.

	Consolidated		Council	
	2025 \$	2024 \$	2025 \$	2024 \$
Controlled entities that have been consolidated				
City of Brisbane Investment Corporation Pty Ltd	-	-	140,901,651	140,901,651
	-	-	140,901,651	140,901,651
Controlled entities that have not been consolidated				
Brisbane Powerhouse Pty Ltd	300,001	300,001	300,001	300,001
TradeCoast Land Pty Ltd	2	2	2	2
City Parklands Services Pty Ltd	2	2	2	2
Brisbane Economic Development Agency Pty Ltd	1	1	1	1
Brisbane Sustainability Agency Pty Ltd	1	1	1	1
Museum of Brisbane Pty Ltd	1	1	1	1
Riverfestival Brisbane Pty Ltd (dormant)	1	1	1	1
Brisbane Tolling Pty Ltd (dormant)	1	1	1	1
	300,010	300,010	300,010	300,010
	300,010	300,010	141,201,661	141,201,661

Brisbane Powerhouse Pty Ltd and Museum of Brisbane Pty Ltd act as trustees for the Brisbane Powerhouse Foundation and the Museum of Brisbane Trust respectively.

OC Invest Pty Ltd is a controlled entity of Brisbane Sustainability Agency Pty Ltd.

Brisbane City Council
Notes to the consolidated financial statements
for the year ended 30 June 2025

9 Other investments (continued)

9(a) Controlled entities (continued)

Transactions with controlled entities

Transactions that have occurred with Council's controlled entities are as follows:

	Note	2025 \$000	2024 \$000
Transactions with controlled entities that have been consolidated			
Dividends received by Council	3(d)	11,800	9,500
Rent paid by Council		12,763	12,406
Other revenue received by Council		578	706
Lease commitments payable by Council		30,429	32,615
Current lease liability payable by Council		8,128	7,693
Non-current lease liability payable by Council		98,493	106,711
Receivable by Council		53	-
Transactions with controlled entities that have not been consolidated			
Funding, goods and services paid by Council		66,737	76,695
Dividends received by Council	3(d)	2,000	5,500
Other revenue received by Council		3,899	3,591
Funding commitments payable by Council		17,727	34,922
Lease commitments receivable by Council		9,319	15,297
Payable by Council		1,337	1,200
Receivable by Council		975	788

9(b) Other entities

Council's investments in other entities, which are valued at cost, are not consolidated as they are not considered material.

	Interest %	Consolidated		Council	
		2025 \$	2024 \$	2025 \$	2024 \$
Brisbane Bus Build Pty Ltd	50.0	1,000	1,000	1,000	1,000
Major Brisbane Festivals Pty Ltd	50.0	1	1	1	1
SEQ Regional Recreational Facilities Pty Ltd	12.5	509,001	509,001	509,001	509,001
Council of Mayors (SEQ) Pty Ltd	9.1	1	1	1	1
Brisbane Housing Company Ltd	9.1	1	1	1	1
		510,004	510,004	510,004	510,004

9(c) Fund investments

The fair value of these investments are represented by the net market value advised by the Queensland Investment Corporation (QIC). The consolidated entity may also be exposed to credit risk through investment in the QIC Long Term Diversified Fund. The fund is managed to a Strategic Asset Allocation portfolio which allocates investments in global equities, fixed interest financial instruments, a diverse range of asset classes and foreign currency.

	Consolidated		Council	
	2025 \$000	2024 \$000	2025 \$000	2024 \$000
QIC Long Term Diversified Fund	81,464	72,976	81,464	72,976
	81,464	72,976	81,464	72,976

Brisbane City Council
Notes to the consolidated financial statements
for the year ended 30 June 2025

10 Property, plant and equipment

10(a) Movements

Consolidated	Land		Buildings		Plant and equipment		Infrastructure		Other assets		Capital work in progress		Total	
	2025 \$'000	2024 \$'000	2025 \$'000	2024 \$'000	2025 \$'000	2024 \$'000	2025 \$'000	2024 \$'000	2025 \$'000	2024 \$'000	2025 \$'000	2024 \$'000	2025 \$'000	2024 \$'000
Opening gross value	5,420,745	4,814,554	1,604,982	1,515,082	646,328	563,840	38,377,333	31,528,681	146,469	150,132	2,411,407	1,764,826	48,607,264	40,337,115
Opening accumulated depreciation	-	-	(465,709)	(418,600)	(370,809)	(348,945)	(7,563,830)	(7,050,913)	(37,135)	(34,420)	-	-	(8,437,483)	(7,852,878)
Opening net value	5,420,745	4,814,554	1,139,273	1,096,482	275,519	214,895	30,813,503	24,477,768	109,334	115,712	2,411,407	1,764,826	40,169,781	32,484,237
Additions	1,230	6,509	288	270	33	73	51,046	130,686	137	1,205	819,120	1,445,764	871,854	1,584,507
Other transfers	45,732	291,061	266,449	16,819	231,549	99,872	945,553	398,284	52	(4,778)	(1,485,110)	(799,183)	4,225	2,075
Reclass to assets held for sale	(8,790)	-	-	-	-	-	-	-	-	-	-	-	(8,790)	-
Disposals	(7,890)	(14,330)	(48,687)	(2,398)	(9,750)	(2,510)	(105,180)	(60,532)	(235)	(2,460)	-	-	(171,742)	(82,230)
Revaluations	42,465	322,951	(210)	49,527	-	-	906,677	6,225,386	(382)	1,640	-	-	948,550	6,599,504
Depreciation	-	-	(26,389)	(21,427)	(42,508)	(36,811)	(330,802)	(358,089)	(1,994)	(1,985)	-	-	(401,693)	(418,312)
Closing net value	5,493,492	5,420,745	1,330,724	1,139,273	454,843	275,519	32,280,797	30,813,503	106,912	109,334	1,745,417	2,411,407	41,412,185	40,169,781
Comprised of:														
Closing gross balance	5,493,492	5,420,745	1,822,729	1,604,982	834,914	646,328	39,400,313	38,377,333	145,926	146,469	1,745,417	2,411,407	49,442,791	48,607,264
Closing accumulated depreciation	-	-	(492,005)	(465,709)	(380,071)	(370,809)	(7,119,516)	(7,563,830)	(39,014)	(37,135)	-	-	(8,030,606)	(8,437,483)
Range of useful life (years)	Indefinite		7-196		2-88		4-indefinite		3-indefinite					

Asset additions include all costs incurred in bringing an asset into service for purchased assets, and internally constructed assets. It also includes the fair value of contributed assets and assets acquired at less than market value. Other transfers include transfers out of capital work in progress into the respective asset class for completed projects, any transfers between asset classes and transfers between property, plant and equipment and intangible assets (note 12).

Capital work in progress includes costs incurred in relation to assets for the Brisbane Metro project. Some of these assets will be transferred to third parties in future years with transfer of the assets recognised as capital grant expenses (note 4(f)).

Brisbane City Council
Notes to the consolidated financial statements
for the year ended 30 June 2025

10 Property, plant and equipment (continued)

10(a) Movements (continued)

Council	Land		Buildings		Plant and equipment		Infrastructure		Other assets		Capital work in progress		Total	
	2025	2024	2025	2024	2025	2024	2025	2024	2025	2024	2025	2024	2025	2024
	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000
Opening gross value	5,404,965	4,798,774	1,456,691	1,360,217	646,328	563,840	38,377,333	31,528,681	146,469	150,132	2,411,407	1,764,826	48,443,193	40,166,470
Opening accumulated depreciation	-	-	(465,709)	(418,600)	(370,809)	(348,945)	(7,563,830)	(7,050,913)	(37,135)	(34,420)	-	-	(8,437,483)	(7,852,878)
Opening net value	5,404,965	4,798,774	990,982	941,617	275,519	214,895	30,813,503	24,477,768	109,334	115,712	2,411,407	1,764,826	40,005,710	32,313,592
Additions	1,230	6,509	-	203	33	73	51,046	130,686	137	1,205	819,120	1,445,764	871,566	1,584,440
Other transfers	45,732	291,061	262,418	14,697	231,549	99,872	945,553	398,284	52	(4,778)	(1,485,110)	(799,183)	194	(47)
Reclass to assets held for sale	(8,790)	-	-	-	-	-	-	-	-	-	-	-	(8,790)	-
Disposals	(7,890)	(14,330)	(48,687)	(2,398)	(9,750)	(2,510)	(105,180)	(60,532)	(235)	(2,460)	-	-	(171,742)	(82,230)
Revaluations	42,465	322,951	-	58,290	-	-	906,677	6,225,386	(382)	1,640	-	-	948,760	6,608,267
Depreciation	-	-	(26,389)	(21,427)	(42,508)	(36,811)	(330,802)	(358,089)	(1,994)	(1,985)	-	-	(401,693)	(418,312)
Closing net value	5,477,712	5,404,965	1,178,324	990,982	454,843	275,519	32,280,797	30,813,503	106,912	109,334	1,745,417	2,411,407	41,244,005	40,005,710
Comprised of:														
Closing gross balance	5,477,712	5,404,965	1,670,329	1,456,691	834,914	646,328	39,400,313	38,377,333	145,926	146,469	1,745,417	2,411,407	49,274,611	48,443,193
Closing accumulated depreciation	-	-	(492,005)	(465,709)	(380,071)	(370,809)	(7,119,516)	(7,563,830)	(39,014)	(37,135)	-	-	(8,030,606)	(8,437,483)
Range of useful life (years)	Indefinite		7-196		2-88		4-indefinite		3-indefinite					

Asset additions include all costs incurred in bringing an asset into service for purchased assets, and internally constructed assets. It also includes the fair value of contributed assets and assets acquired at less than market value. Other transfers include transfers out of capital work in progress into the respective asset class for completed projects, any transfers between asset classes and transfers between property, plant and equipment and intangible assets (note 12).

Capital work in progress includes costs incurred in relation to assets for the Brisbane Metro project. Some of these assets will be transferred to third parties in future years with transfer of the assets recognised as capital grant expenses (note 4(f)).

Brisbane City Council
Notes to the consolidated financial statements
for the year ended 30 June 2025

10 Property, plant and equipment (continued)

10(b) Recognition

Items of property, plant and equipment with a value above \$10,000 (except for cultural and heritage and network assets) are capitalised. Network assets are defined as a chain of interconnected but dissimilar assets that come together to provide one simultaneous service and are capitalised when the total value of the network is above \$10,000. All cultural and heritage assets are capitalised irrespective of their value. All other property, plant and equipment are expensed.

Land under roads and reserve land controlled by the Queensland Government under the *Land Act 1994* or the *Land Title Act 1994* are not recognised in the financial statements.

The properties leased by CBIC within the consolidated entity are reclassified to property, plant and equipment on consolidation, with revaluations included in the asset revaluation surplus. The properties leased by CBIC to external parties are classified as investment property on consolidation (note 11).

10(c) Measurement

Property, plant and equipment assets are initially recorded at cost. Most classes of property, plant and equipment are subsequently measured on the revaluation basis at fair value (note 10(e)). Capital work in progress is measured at cost.

10(d) Depreciation

Land, heritage assets, road earthworks and capital work in progress are not depreciated. All other assets and/or components of assets, except for quarries, are depreciated over their anticipated useful life using the straight line method. Quarries are depreciated using the unit of production method.

10(e) Valuation

Assets measured at fair value are revalued as necessary to ensure the carrying amount does not materially differ from the fair value at the reporting date. Comprehensive revaluations are undertaken at regular intervals of not more than 5 years. Valuations of infrastructure, land, buildings and other assets classes are performed by independent valuers or suitably qualified internal experts. In intervening years, a suitable cost index is generally obtained from independent valuers or suitably qualified internal experts and applied to the assets in each class.

Movements in asset values due to revaluation are recognised in the asset revaluation surplus.

The methods used to estimate the fair value of assets comprise:

- Level 1 – the fair value is calculated using quoted prices in active markets
- Level 2 – the fair value is estimated using inputs that are observable for the asset or liability, either directly (as prices) or indirectly (derived from prices)
- Level 3 – the fair value is estimated using inputs for the asset that are not based on observable market data.

Brisbane City Council
Notes to the consolidated financial statements
for the year ended 30 June 2025

10 Property, plant and equipment (continued)

10(e) Valuation (continued)

Council's valuation of property, plant and equipment is as follows:

Asset class	Basis of measurement	Level	Most recent comprehensive valuation	Source of 2025 valuation or index	Closing net value	
					2025 \$000	2024 \$000
Land	Fair value	2 and 3	Rolling 20% p.a.	Independent valuer	5,477,712	5,404,965
Buildings	Fair value	3	2023	Independent valuer	1,178,324	990,982
Plant and equipment	Cost				454,843	275,519
Infrastructure						
Roads network	Fair value	3	Rolling program	Independent valuer	25,082,316	23,594,721
Roads			2024			
Footpaths, kerb and channel, medians			2023			
Bridges			2022			
Tunnels			2022			
Culverts			2022			
Fences			2023			
Retaining walls			2022			
Drainage network	Fair value	3	2025	Independent valuer	4,868,182	5,536,509
Flood mitigation network	Fair value	3	Rolling program	Independent valuer	758,593	356,336
Sea and river walls			2022			
Groynes			2022			
Open drains			2025			
Wharves, piers and jetties	Fair value	3	Rolling program	Independent valuer	365,328	307,208
Ferry terminals			2023			
Boardwalks			2022			
Piers, pontoons, jetties and boat ramps			2022			
Traffic control network	Fair value	3	2023	Independent valuer	266,748	252,690
Bikeways	Fair value	3	2023	Independent valuer	142,338	133,670
Parks	Cost				789,167	623,281
Other infrastructure	Fair value	3	2023	Independent valuer	8,125	9,088
Other assets						
Heritage collections	Fair value	2 and 3	2022	-	32,093	32,137
Pools and sports fields facilities	Fair value	3	2023	Independent valuer	74,819	77,197
Capital work in progress	Cost				1,745,417	2,411,407
					41,244,005	40,005,710

CBIC's land and buildings are comprehensively revalued on an annual basis.

Brisbane City Council
Notes to the consolidated financial statements
for the year ended 30 June 2025

10 Property, plant and equipment (continued)

10(e) Valuation (continued)

In the prior year, the revaluation increment to infrastructure assets was mainly due to a change in accounting estimates for road earthworks (\$4.2 billion) reflecting that on average a small proportion of cut material will be unusable and will require disposal, calculated at an appropriate commercial waste disposal rate. The impact of these assumptions on future valuations is uncertain and therefore has not been disclosed.

Significant increases in construction costs also contributed to the revaluation increment to infrastructure assets in the prior year.

Land

Land is measured with reference to historical sales data for the most comparable properties. Land with a restricted use, such as parkland and environmental land, or land subject to flooding, have appropriate discount factors applied.

Buildings

Council's building assets are valued at fair value using current replacement cost less accumulated depreciation. Current replacement cost is derived from the lowest costs at which assets could be constructed, including itemised costs and quantities of materials, services and resources required.

Plant and equipment

In the prior year, Council changed the valuation method for plant and equipment assets from fair value to cost. As the value of Council's plant and equipment class and the impact of the change in valuation method are not material, the change has been applied prospectively.

Infrastructure

Infrastructure assets are valued at fair value using current replacement cost less accumulated depreciation except for parks and quarries. Current replacement cost is derived from the lowest costs at which assets could be constructed, including itemised costs and quantities of materials, services and resources required.

11 Investment property

Investment property does not include Council's land and buildings that earn rental income but are held primarily to meet community service objectives.

Investment property is property held by CBIC to earn rental income and/or for capital appreciation, and property that is being constructed or developed for future use as an investment property. These properties are occupied by external parties not related to the consolidated entity.

Investment property is initially measured at cost, including investment properties under construction which are measured at cost until fair value can be reliably determined. CBIC obtains independent valuations from qualified valuers at least annually, with property values based on the valuer's expertise and sales of similar properties in the same geographical location. The resulting estimate of fair value is classed as a level 3 valuation because it is based on a number of unobservable inputs (note 10(e)).

Consolidated	2025	2024
	\$000	\$000
Balance as at 1 July	184,784	161,704
Additions	31,630	48,536
Lease incentives	142	322
Other transfers	(3,585)	(1,074)
Revaluations	(6,508)	(24,704)
Balance as at 30 June	206,463	184,784

Brisbane City Council
Notes to the consolidated financial statements
for the year ended 30 June 2025

12 Intangible assets

Intangible assets are mainly computer software. Intangible assets with a value above \$10,000 are capitalised at cost and amortised on a straight line basis over a period of between 3 and 18 years. All other intangible assets are expensed.

Consolidated and Council	Intangible assets		Intangible assets under development		Total	
	2025	2024	2025	2024	2025	2024
	\$000	\$000	\$000	\$000	\$000	\$000
Opening gross value	365,333	367,034	12,762	4,874	378,095	371,908
Opening accumulated amortisation	(247,455)	(225,107)	-	-	(247,455)	(225,107)
Opening net value	117,878	141,927	12,762	4,874	130,640	146,801
Additions	-	-	9,981	8,677	9,981	8,677
Other transfers	2,548	836	(2,742)	(789)	(194)	47
Disposals	-	(633)	-	-	-	(633)
Amortisation	(20,403)	(24,252)	-	-	(20,403)	(24,252)
Closing net value	100,023	117,878	20,001	12,762	120,024	130,640
Comprised of:						
Closing gross value	367,881	365,333	20,001	12,762	387,882	378,095
Closing accumulated amortisation	(267,858)	(247,455)	-	-	(267,858)	(247,455)

Asset additions include all costs incurred in bringing an asset into service for purchased assets, and internally developed assets. Other transfers include transfers out of capital work in progress to intangible assets for completed projects and transfers between property, plant and equipment (note 10(a)) and intangible assets.

13 Leases

13(a) Council as lessee

Council has leases in place over land and buildings, plant and equipment and infrastructure. The right of use asset is measured using the cost model and is depreciated over the lease term.

The lease liability is initially recognised at the present value of the remaining lease payments at the commencement of the lease. The discount rate is the rate implicit in the lease, however where this cannot be readily determined Council's incremental borrowing rate for a similar term with similar security is used.

Council applies the exceptions to lease accounting for both short-term leases (leases with a term of less than or equal to 12 months) and leases of low-value assets (assets with a value below \$10,000). Payments for short-term and low-value leases are expensed over the lease term (note 4(b)).

Council has a number of leases at significantly below market value for buildings and infrastructure including libraries, bike shelters and bus interchange. The leases are generally between 3 and indefinite years and require payments between \$0.10 and \$10 per year. Council has elected to measure the right of use asset arising from concessionary leases at cost which is based on the associated lease liability at initial recognition.

Terms and conditions of leases

Council's leases may include options to renew or extend lease terms between one and 20 years and the option to terminate leases at predetermined dates. The options are generally exercisable at market rates. In addition, some of Council's transport asset leases contain sale and leaseback arrangements.

Asset class	Lease term (years)	Underlying assets
Land and buildings	2-51	Offices, depots, libraries and shopping centres
Plant and equipment	4-19	Transport assets and gas fuel plant
Infrastructure	30	Ferry maintenance facility

Brisbane City Council
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for the year ended 30 June 2025

13 Leases (continued)

13(a) Council as lessee (continued)

Lease right of use assets

Consolidated		Land and buildings	Plant and equipment	Infrastructure	Total
	Note	\$000	\$000	\$000	\$000
2025					
Balance as at 1 July		315,878	82,751	1,890	400,519
Additions		14,305	15,927	-	30,232
Depreciation – right of use assets	4(c)	(38,286)	(25,736)	(113)	(64,135)
Balance as at 30 June		291,897	72,942	1,777	366,616
2024					
Balance as at 1 July		351,336	98,327	2,004	451,667
Additions		3,386	13,155	-	16,541
Depreciation – right of use assets	4(c)	(38,844)	(28,731)	(114)	(67,689)
Balance as at 30 June		315,878	82,751	1,890	400,519
Council		Land and buildings	Plant and equipment	Infrastructure	Total
	Note	\$000	\$000	\$000	\$000
2025					
Balance as at 1 July		405,440	82,751	1,890	490,081
Additions		13,660	15,927	-	29,587
Depreciation – right of use assets	4(c)	(46,742)	(25,736)	(113)	(72,591)
Balance as at 30 June		372,358	72,942	1,777	447,077
2024					
Balance as at 1 July		449,354	98,327	2,004	549,685
Additions		3,386	13,155	-	16,541
Depreciation – right of use assets	4(c)	(47,300)	(28,731)	(114)	(76,145)
Balance as at 30 June		405,440	82,751	1,890	490,081

Lease liabilities

The table below shows the maturity analysis of the lease liabilities based on contractual cash flows. Amounts will not be the same as the recognised lease liabilities in the statements of financial position due to the impacts of discounting the cash flows.

	Consolidated		Council	
	2025	2024	2025	2024
	\$000	\$000	\$000	\$000
Within one year	87,112	88,149	97,586	98,263
One to five years	234,468	252,081	280,229	296,269
Later than five years	347,251	384,092	412,604	461,492
	668,831	724,322	790,419	856,024
Lease liabilities per statements of financial position				
Current lease liabilities	64,260	64,090	70,111	69,940
Non-current lease liabilities	459,929	498,571	560,786	607,768
	524,189	562,661	630,897	677,708

Brisbane City Council
Notes to the consolidated financial statements
for the year ended 30 June 2025

13 Leases (continued)

13(a) Council as lessee (continued)

Amounts included in the statements of comprehensive income related to leases

The following amounts have been recognised in the statements of comprehensive income for leases where Council is the lessee:

	Note	Consolidated		Council	
		2025 \$000	2024 \$000	2025 \$000	2024 \$000
Depreciation – right of use	4(c)	64,135	67,689	72,591	76,145
Interest on leases	4(d)	21,321	22,276	23,742	24,850
Lease expenses	4(b)	13,650	12,962	13,650	12,962
Revenue from sub-leasing right of use assets		(2,023)	(1,871)	(2,023)	(1,871)
		97,083	101,056	107,960	112,086
Net cash outflows for leases		101,519	105,308	111,633	115,075

13(b) Council as lessor

The consolidated entity has entered into operating leases for commercial properties, office spaces and other facilities. These leases have terms of between 6 months and 120 years.

The fair value of lease payments receivable is as follows:

	Consolidated		Council	
	2025 \$000	2024 \$000	2025 \$000	2024 \$000
Within one year	41,447	33,960	25,542	19,509
One to two years	33,842	30,552	19,297	16,747
Two to three years	27,717	28,513	17,960	16,045
Three to four years	24,902	22,693	16,983	14,976
Four to five years	20,849	20,189	13,933	14,234
Later than five years	654,660	668,232	637,027	643,498
	803,417	804,139	730,742	725,009

14 Payables

Trade creditors and accrued expenses are recognised when the goods are received or the service is performed at the amount owed. Amounts owing are unsecured and normally settled within 7 to 30 days.

Accrued employee costs represents the amount which the consolidated entity has a present obligation to pay resulting from employees' services provided up to the reporting date.

	Note	Consolidated		Council	
		2025 \$000	2024 \$000	2025 \$000	2024 \$000
Current					
Trade creditors and accrued expenses		258,808	290,903	256,530	287,928
Accrued employee costs		111,061	106,877	110,925	106,742
Prepaid rates and utility charges	3(a)	26,732	19,682	26,732	19,682
		396,601	417,462	394,187	414,352
Non-current					
Other payables		11,968	9,510	11,483	8,809
		11,968	9,510	11,483	8,809
		408,569	426,972	405,670	423,161

Brisbane City Council
Notes to the consolidated financial statements
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15 Other financial liabilities

Council adopts an annual debt policy that sets out Council's planned borrowings for the current and the next 9 years.

Council's other financial liabilities comprise of loans from QTC. These are measured at amortised cost based on the book value of the principal outstanding. The book value of loans represents the current value of the debt to be repaid over its remaining term.

No assets have been pledged as security by Council for any liabilities, however all loans are guaranteed by the Queensland Government.

	Consolidated		Council	
	2025 \$000	2024 \$000	2025 \$000	2024 \$000
Current				
QTC loans				
Portfolio linked loans	137,307	116,901	137,307	116,901
Other QTC loan	2,304	1,985	2,304	1,985
QTC working capital facility	-	185,000	-	185,000
	<u>139,611</u>	<u>303,886</u>	<u>139,611</u>	<u>303,886</u>
Non-current				
QTC loans				
Portfolio linked loans	2,948,566	2,605,290	2,948,566	2,605,290
Other QTC loan	34,079	36,383	34,079	36,383
Bank loan – secured	81,000	55,000	-	-
	<u>3,063,645</u>	<u>2,696,673</u>	<u>2,982,645</u>	<u>2,641,673</u>
	3,203,256	3,000,559	3,122,256	2,945,559

Council's QTC loan market value at the reporting date is \$3,112 million (2024: \$2,858 million). This represents the value of the debt if Council repaid at that date.

Finance costs capitalised to major projects during the year were \$50.8 million (2024: \$46.9 million).

16 Service concession arrangements

Council has recognised the following service concession arrangements:

- Go Between Bridge – service concession arrangement period of 50 years commenced in 2013.
- Legacy Way Tunnel – service concession arrangement period of 50 years commenced in 2015.
- Clem Jones Tunnel – service concession arrangement period of 45 years commenced in 2006.

For the arrangements, the operator has been granted the right to levy tolls for the use of the toll roads during the concession periods and a liability has been recognised under the grant of a right to the operator model.

Tolls and charges are levied according to the Local Government Tollway Declaration which sets out the maximum toll payable and the toll indexation methodology. Tolls and charges can increase annually from 1 July.

During the concession periods, the operator is responsible for operating, maintaining and repairing the assets as specified in the concession deed. At the end of the concession periods, the operations and assets revert back to Council's control. The assets must be handed back to Council in a condition specified in the concession deed.

Other minor service concession arrangements in relation to infrastructure and parks assets have also been recognised in the consolidated financial statements.

The net value of service concession assets included in property, plant and equipment at the reporting date is \$4,969 million (2024: \$4,874 million).

17 Provisions

Long service leave

The provision for long service leave represents the present value of the estimated future cash outflows to be made by the consolidated entity resulting from employees' services provided up to the reporting date, based on an independent actuarial assessment. Related on-costs are also included in the provision.

Brisbane City Council
Notes to the consolidated financial statements
for the year ended 30 June 2025

17 Provisions (continued)

Land resumption

Council has the ability to acquire property by resumption under Queensland Government legislation. Where there is uncertainty in the timing or amount of the future expenditure, it is classified as a current provision.

Land restoration

A provision for land restoration is recognised where it is probable that landfill sites will need to be restored to a useable state at the end of their lives and a reliable estimate of the present value of anticipated costs of works can be made for future financial years. Obligations for future landfill remediation work are reviewed annually and based on the nature and extent of work required to remediate and monitor the land.

Other provisions

Other provisions include provisions for WorkCover self insurance, organisational restructure, sick leave and environmental provisions under the *Natural Assets Local Law 2003*.

Council holds a WorkCover self insurance licence issued by the Workers' Compensation Regulator. Under this licence Council has provided an indemnity towards a financial guarantee to cover liabilities which may remain should the self insurance licence be cancelled and there was insufficient funds available to cover outstanding liabilities. Only WorkCover Queensland may call on any part of the guarantee should the above circumstances arise. Council's maximum exposure to the guarantee is \$20.7 million (2024: \$15.4 million). The provision is based on an independent actuarial assessment of the present value of the estimated future cash outflows to be made by Council resulting from workers' compensation claims.

The provision for organisational restructure represents an estimate of voluntary redundancies and other costs associated with these obligations.

The *Natural Assets Local Law 2003* provision is for Council to reinstate and maintain targeted natural environment sites within a 5 year period.

	Consolidated		Council	
	2025 \$000	2024 \$000	2025 \$000	2024 \$000
Current				
Long service leave	145,647	142,326	145,647	142,326
Land resumption	46,856	66,993	46,856	66,993
Land restoration	22,033	11,345	22,033	11,345
Other	11,814	8,896	11,814	8,896
	226,350	229,560	226,350	229,560
Non-current				
Long service leave	17,752	20,836	17,752	20,836
Land restoration	106,925	109,869	106,925	109,869
Other	10,930	11,545	10,930	11,545
	135,607	142,250	135,607	142,250
	361,957	371,810	361,957	371,810
Consolidated and Council 2025	Land resumption \$000	Land restoration \$000	Other \$000	Total \$000
Movement in non-employee benefit provisions:				
Balance as at 1 July	66,993	121,214	20,201	208,408
Provision adjustment	6,966	14,115	16,568	37,649
Payments made	(27,103)	(10,738)	(14,231)	(52,072)
Discount rate adjustment	-	4,367	-	4,367
Balance as at 30 June	46,856	128,958	22,538	198,352

Brisbane City Council
Notes to the consolidated financial statements
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18 Other liabilities

	Note	Consolidated		Council	
		2025 \$000	2024 \$000	2025 \$000	2024 \$000
Current					
Unearned revenue		62,598	65,240	63,042	65,683
Unearned grants and subsidies		21,099	25,331	21,099	25,331
Waste levy subsidy received in advance	5	36,823	41,136	36,823	41,136
Other		1,426	1,227	982	784
		121,946	132,934	121,946	132,934
Non-current					
Unearned revenue		6,028	8,036	6,028	8,036
Waste levy subsidy received in advance	5	34,087	70,910	34,087	70,910
		40,115	78,946	40,115	78,946
		162,061	211,880	162,061	211,880

Other liabilities includes an advance payment of \$70.9 million (2024: \$112 million) from the Queensland Government to help fund Council's State Waste Levy until 30 June 2027.

19 Reconciliation of cash flows

19(a) Reconciliation of net result to cash flows from operating activities

	Note	Consolidated		Council	
		2025 \$000	2024 \$000	2025 \$000	2024 \$000
Net result		255,099	541,397	314,101	434,072
Non-cash items					
Depreciation and amortisation	4(c)	486,231	510,253	494,687	518,709
Non-cash donations, contributions and other capital revenue		(43,772)	(143,433)	(43,772)	(143,433)
Non-cash service concession revenue	3(d)	(60,505)	(60,023)	(60,505)	(60,023)
Gain on early lease termination		(81)	-	(81)	-
Capital grant expenses	4(f)	124,316	104	124,316	104
Allowance for doubtful debts		1,260	(745)	1,260	(745)
Allowance for slow moving and obsolete stock		(183)	(493)	(183)	(493)
Loss on disposal of non-current assets	4(e)	32,115	64,021	32,115	64,021
Fair value revaluation of investment property	11	6,508	24,704	-	-
		545,889	394,388	547,837	378,140
Investing and financing activities					
Fair value gain on other investments		(8,488)	(7,822)	(8,488)	(7,822)
Capital contributions, donations, grants, subsidies and other capital revenue		(358,600)	(440,897)	(358,600)	(440,897)
		(367,088)	(448,719)	(367,088)	(448,719)
Changes in assets and liabilities					
Rates and utility charges receivable		4,286	2,073	4,286	2,073
Other debtors		14,256	37,170	14,535	36,806
Other assets		61,587	(101,821)	2,781	22,293
Payables		(29,625)	84,292	(29,087)	86,401
Other liabilities		(55,099)	(52,036)	(55,255)	(51,212)
Provision for employee benefits		3,027	(2,002)	3,027	(2,002)
Other provisions		(16,272)	(11,576)	(16,272)	(11,576)
		(17,840)	(43,900)	(75,985)	82,783
Net increase in cash from operating activities		416,060	443,166	418,865	446,276

Brisbane City Council
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19 Reconciliation of cash flows (continued)

19(b) Reconciliation of liabilities and assets arising from financing activities

Consolidated		Balance at	Non-cash	Cash flows	Balance as
	Note	1 July	flows		at 30 June
		\$000	\$000	\$000	\$000
2025					
Other financial liabilities	15	3,000,559	-	202,697	3,203,256
Lease liabilities	13(a)	562,661	30,099	(68,571)	524,189
		3,563,220	30,099	134,126	3,727,445
2024					
Other financial liabilities	15	2,482,879	-	517,680	3,000,559
Lease liabilities	13(a)	617,970	16,632	(71,941)	562,661
Lease right of use assets	13(a)	451,667	(151,148)	100,000	400,519
		3,552,516	(134,516)	545,739	3,963,739
Council					
	Note	Balance at	Non-cash	Cash flows	Balance as
		1 July	flows		at 30 June
		\$000	\$000	\$000	\$000
2025					
Other financial liabilities	15	2,945,559	-	176,697	3,122,256
Lease liabilities	13(a)	677,708	29,453	(76,264)	630,897
		3,623,267	29,453	100,433	3,753,153
2024					
Other financial liabilities	15	2,462,879	-	482,680	2,945,559
Lease liabilities	13(a)	740,209	16,633	(79,134)	677,708
Lease right of use assets	13(a)	549,685	(159,604)	100,000	490,081
		3,752,773	(142,971)	503,546	4,113,348

20 Commitments

Contractual commitments for operating expenditure

Contractual commitments at the reporting date but not provided for in the consolidated financial statements are as follows:

	Consolidated		Council	
	2025	2024	2025	2024
	\$000	\$000	\$000	\$000
Within one year	364,658	352,933	366,157	354,263
One to five years	823,948	985,280	835,389	995,477
Later than five years	654,973	818,687	670,256	836,666
	1,843,579	2,156,900	1,871,802	2,186,406

Contractual commitments for capital

Capital expenditure contracted at the reporting date but not provided for in the consolidated financial statements is as follows:

	Consolidated		Council	
	2025	2024	2025	2024
	\$000	\$000	\$000	\$000
Within one year	114,213	390,628	114,014	390,453
One to five years	2,064	26,301	2,064	26,301
	116,277	416,929	116,078	416,754

Brisbane City Council
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21 Contingencies

Contingent liabilities

Claims include formal requests or demands received by Council in relation to matters for financial compensation.

Land resumption contingencies relate to compensation claims by property owners in relation to compulsory land acquisitions under Queensland Government legislation.

Infrastructure charges contingencies are contractual commitments under infrastructure agreements that are contingent on a number of actions occurring outside of Council's direct control and relate to exercising development approvals and completing associated infrastructure works.

	Consolidated		Council	
	2025 \$000	2024 \$000	2025 \$000	2024 \$000
Claims	29,910	27,235	29,910	27,235
Land resumptions	38,239	33,718	38,239	33,718
Infrastructure charges	46,299	49,213	46,299	49,213
	114,448	110,166	114,448	110,166

22 Transactions with related parties

22(a) Key management personnel (KMP) compensation

Transactions with Council's associate and controlled entities are disclosed in notes 8 and 9.

KMP include the Lord Mayor, Councillors, Council's Chief Executive Officer and Executive Management Group.

	2025 \$000	2024 \$000
Short-term employee benefits	11,774	11,386
Post-employment benefits	1,169	1,075
Long-term benefits	119	237
Termination benefits	473	428
	13,535	13,126

22(b) Transactions with KMP

Transactions with KMP are as follows:

	2025 \$000	2024 \$000
Employee expenses for close family members of KMP	143	318

Close family members of KMP were employed through arm's length processes in accordance with Council's recruitment policies. They are paid commensurate with the requirements of the job they perform. The figures above include all remuneration received by close family members of KMP.

Council employs 2 staff (2024: 3 staff) which are close family members of KMP.

In the current year, the transactions that occurred through arm's length processes under normal terms and conditions are as follows:

- An entity controlled by a close family member of a KMP provided promotional materials distribution services to Council.
- An entity controlled by a KMP and close family member provided partnership and in kind support to Major Brisbane Festivals Pty Ltd.

Transactions between KMPs of controlled entities are reported in the financial statements of the relevant controlled entities.

Brisbane City Council
Notes to the consolidated financial statements
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23 Superannuation defined benefit plan

Council has provided a written guarantee to Brighter Super as trustee of the CS Defined Benefits Fund (CSDBF). The guarantee commits Council to fund the defined benefits of employees who are members of the CSDBF.

In accordance with the *Superannuation Industry (Supervision) Regulations 1994*, actuarial assessments are undertaken annually to determine Council's obligations.

The most significant risks relating to the defined benefits are:

- investment risk – the risk that investment returns will be lower than assumed and Council will need to increase contributions to offset this shortfall.
- salary growth risk – the risk that wages or salaries will rise more rapidly than assumed and Council will need to provide additional contributions.

The defined benefit assets are invested in the Brighter Super balanced investment option. The assets are diversified within this investment option and therefore the fund has no significant concentration of investment risk. The investments do not include any amounts relating to any of Council's own financial instruments or any property occupied by or other assets used by Council.

There were no fund amendments affecting the defined benefits payable, curtailments or settlements during the year.

Consolidated and Council	2025	2024
	\$000	\$000
Fair value of fund assets		
Fair value as at 1 July	59,266	60,078
Fair value as at 30 June	52,467	59,266
Defined benefit obligation		
Present value as at 1 July	41,974	38,365
Present value as at 30 June	36,425	41,974
Net defined benefit asset		
Net asset as at 1 July	17,292	21,713
Net asset as at 30 June	16,042	17,292

Movements in the net defined benefit asset were primarily due to actuarial gains and losses, service costs and returns on fund assets. The asset ceiling has no impact on the net defined benefit asset. The amount recognised in other comprehensive income arising from the remeasurement of the defined benefit plan was \$0.9 million decrease (2024: \$4.2 million decrease). The weighted average duration of the defined benefit obligation is 5 years in the current year (2024: 4 years).

The defined benefit costs have been determined using estimates of salary and pension escalation rates and a discount rate that reflects current market assessments.

Council is expected to continue the existing contribution holiday in respect of defined benefits until June 2026, in the absence of any special circumstances and subject to satisfying any industrial agreements. This will not impact employee entitlements.

24 National competition policy

Business activities classified under the *City of Brisbane Regulation 2012* are:

Transport for Brisbane	Significant business activity commercial business unit
City Parking	Significant business activity commercial business unit
Civil Construction and Maintenance Operations	Significant business activity full cost pricing
Public Space Operations	Significant business activity full cost pricing
Waste and Resource Recovery Services	Significant business activity full cost pricing
Brisbane City Cemeteries	Significant business activity full cost pricing
City Projects Office	Prescribed business activity code of competitive conduct
Golf Courses	Prescribed business activity code of competitive conduct
Riverstage	Prescribed business activity code of competitive conduct
Asset Portfolio Management	Prescribed business activity code of competitive conduct

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24 National competition policy (continued)

	Transport for Brisbane		City Parking	
	2025 \$000	2024 \$000	2025 \$000	2024 \$000
Revenue				
Community service obligations	166,072	190,814	-	-
Revenue from services provided within Council	-	-	187	210
Revenue from third parties	533,288	435,372	9,308	9,466
	699,360	626,186	9,495	9,676
Expenses	653,473	598,819	10,287	10,427
Surplus (deficit) before tax	45,887	27,367	(792)	(751)
Less income tax equivalent	(15,058)	(11,081)	-	-
Surplus (deficit) after tax	30,829	16,286	(792)	(751)

25 Events after the reporting period

CBIC declared a dividend of \$15 million at the Board meeting on 29 July 2025.

26 Financial instruments and financial risk management

26(a) Categorisation of financial instruments

The categories of financial assets and financial liabilities are as follows:

	Note	Consolidated		Council	
		2025 \$000	2024 \$000	2025 \$000	2024 \$000
Financial assets					
Cash and cash equivalents (at amortised cost)	5	158,338	82,796	144,061	67,444
Receivables (at amortised cost)	6	76,879	90,231	76,345	89,376
Derivative financial instruments	26(b),(c)	6,272	2,930	6,272	2,714
Other investments (at cost)	9(a),(b)	810	810	141,712	141,712
Other investments (at fair value through profit and loss)	9(c)	81,464	72,976	81,464	72,976
		323,763	249,743	449,854	374,222
Financial liabilities					
Payables (at amortised cost)	14	408,569	426,972	405,670	423,161
Derivative financial instruments	26(b),(c)	669	-	-	-
Other financial liabilities (at amortised cost)	15	3,203,256	3,000,559	3,122,256	2,945,559
		3,612,494	3,427,531	3,527,926	3,368,720

26(b) Financial risk management objectives and policies

The consolidated entity's principal financial instruments are cash, investments, loans, working capital and variable rate loan facilities and a bank overdraft. These financial instruments support operations, the acquisition of non-current assets and management of financial market risks. The consolidated entity has various other financial assets and liabilities including trade receivables and payables, which arise directly from operations.

The consolidated entity's activities expose it to a variety of risks including market risk (such as interest rate risk and foreign currency risk), credit risk and liquidity risk.

Brisbane City Council
Notes to the consolidated financial statements
for the year ended 30 June 2025

26 Financial instruments and financial risk management (continued)

26(b) Financial risk management objectives and policies (continued)

For Council, financial risk management is undertaken to minimise potential adverse impacts of the unpredictability of financial markets on financial performance. This is done as part of treasury operations in accordance with the Financial Risk Management Framework and these activities are monitored by the Finance Risk and Audit Sub-Group.

26(c) Market risk

Interest rate risk

Interest rate risk refers to possible fluctuations caused by changes in the value of interest bearing financial instruments as a result of changes in market rates. The consolidated entity is exposed to interest rate risk through investments and borrowings, and has access to a mix of variable and fixed rate funding options so that interest rate risk exposure can be minimised.

The consolidated entity's interest rate sensitivity to an expected 1% maximum fluctuation in interest rates if all other variables are held constant is:

	Consolidated		Council	
	2025 \$000	2024 \$000	2025 \$000	2024 \$000
1% increase in interest rates	2,259	(1,365)	2,496	(1,269)
1% decrease in interest rates	(982)	1,446	(1,219)	1,350

Interest rate derivatives used for hedging

CBIC has entered into interest rate swaps to hedge the interest rate risk arising from variable borrowings. CBIC has interest rate swaps in place to cover 53% (2024: 55%) of forecast borrowings with a derivative liability of \$0.7 million (2024: derivative asset of \$0.2 million) at the reporting date. The weighted average maturity of interest rate swaps is 2.34 years (2024: 2.92 years).

Foreign currency risk

Foreign currency risk arises primarily from highly probable forecast transactions and firm commitments for the purchase of plant and equipment which are denominated in foreign currencies, with exchange rate exposures managed to minimise risk.

Forward exchange contracts and foreign currency options – cash flow hedges

Council has entered into contracts to purchase fleet vehicles and infrastructure denominated in Swiss Francs (CHF). As a result, Council has entered into various forward exchange contracts to hedge the foreign exchange rate risk arising from these contracts.

Cash flow hedges – outstanding foreign exchange hedging instruments

Council 2025	Maturity		Total notional amount	Fair value of hedging instruments \$000
	0-5 months	6-12 months		
Forward exchange contract				
Notional amount (CHF) (in CHF000)	18,643	5,754	24,397	
Equivalent amount in AUD (\$000)	31,217	9,498	40,715	6,272
Average forward rate (AUD/CHF)	0.5972	0.6058	0.5992	
Balance as at 30 June				6,272

Brisbane City Council
Notes to the consolidated financial statements
for the year ended 30 June 2025

26 Financial instruments and financial risk management (continued)

26(c) Market risk (continued)

Foreign currency risk (continued)

Cash flow hedges – outstanding foreign exchange hedging instruments (continued)

Council 2024	Maturity			Total notional amount	Fair value of hedging instruments \$000
	0-5 months	6-12 months	1-2 years		
Forward exchange contract					
Notional amount (CHF) (in CHF000)	19,498	12,636	12,352	44,486	
Equivalent amount in AUD (\$000)	32,300	20,858	20,388	73,546	2,714
Average forward rate (AUD/CHF)	0.6036	0.6058	0.6058	0.6049	
Balance as at 30 June					2,714

Cash flow hedge reserve

The movements in the cash flow hedge reserve for continuing hedges (interest rate swaps and foreign exchange hedges) that are included in equity in the statements of financial position are as follows:

	Consolidated		Council	
	2025 \$000	2024 \$000	2025 \$000	2024 \$000
Balance as at 1 July	2,930	6,576	2,714	6,576
Fair value gain recognised in other comprehensive income	2,673	(3,646)	3,558	(3,862)
Balance as at 30 June	5,603	2,930	6,272	2,714

26(d) Liquidity risk

Liquidity risk refers to the ability of the consolidated entity to meet its financial obligations as and when they fall due. The consolidated entity is exposed to liquidity risk through its normal course of business and through its borrowings and manages its exposure to liquidity risk by maintaining sufficient cash deposits and undrawn facilities, both short and long term, to cater for unexpected volatility in cash flows. These facilities are disclosed in note 5.

Brisbane City Council
Notes to the consolidated financial statements
for the year ended 30 June 2025

26 Financial instruments and financial risk management (continued)

26(d) Liquidity risk (continued)

The following table sets out the liquidity risk in relation to financial liabilities (excluding lease liabilities – refer note 13) held by the consolidated entity. It represents the remaining contractual cashflows (principal and interest) of financial liabilities at the end of the reporting period.

Consolidated		Payable in:			Total	Carrying amount
	Note	1 year or less	Over 1 to 5 years	More than 5 years		
		\$000	\$000	\$000	\$000	\$000
2025						
Financial liabilities						
Payables	14	396,601	11,968	-	408,569	408,569
Loans	15	279,396	1,201,970	2,901,570	4,382,936	3,203,256
		675,997	1,213,938	2,901,570	4,791,505	3,611,825
2024						
Financial liabilities						
Payables	14	417,462	9,510	-	426,972	426,972
Loans	15	422,523	1,007,436	2,553,850	3,983,809	3,000,559
		839,985	1,016,946	2,553,850	4,410,781	3,427,531
Council						
	Note	1 year or less	Over 1 to 5 years	More than 5 years	Total	Carrying amount
		\$000	\$000	\$000	\$000	\$000
2025						
Financial liabilities						
Payables	14	394,187	11,483	-	405,670	405,670
Loans	15	279,396	1,120,970	2,901,570	4,301,936	3,122,256
		673,583	1,132,453	2,901,570	4,707,606	3,527,926
2024						
Financial liabilities						
Payables	14	414,352	8,809	-	423,161	423,161
Loans	15	422,523	952,436	2,553,850	3,928,809	2,945,559
		836,875	961,245	2,553,850	4,351,970	3,368,720

The difference between undiscounted cash flows and the book value represents the estimated amount of interest that will be payable over the remaining life of the loan based on current interest rates.

26(e) Credit risk

Credit risk is the risk of financial loss if a counterparty to a financial instrument fails to meet its contractual obligations. These obligations arise principally from investments (note 5), receivables (note 6) and forward exchange contracts (note 26(c)). Exposure to credit risk is managed through regular analysis of credit counterparty ability to meet payment obligations.

Brisbane City Council
Statement by Councillors and management
for the year ended 30 June 2025

These general purpose financial statements have been prepared pursuant to sections 168 and 169 of the *City of Brisbane Regulation 2012* (the Regulation) and other prescribed requirements.

In accordance with section 202(5) of the Regulation, we certify that:

- (i) the prescribed requirements of the *City of Brisbane Act 2010* and the Regulation for the establishment and keeping of accounts have been complied with in all material respects and
- (ii) the general purpose consolidated financial statements which are prepared in accordance with Australian Accounting Standards and are set out on pages 2 to 37, present a true and fair view of Council's and the consolidated entity's financial performance for the year and financial position as at 30 June 2025.



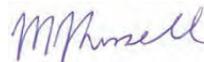
Councillor Adrian Schrinner
LORD MAYOR



Anne Lenz
A/CHIEF EXECUTIVE OFFICER



Councillor Fiona Cunningham
DEPUTY MAYOR
CIVIC CABINET CHAIR
FINANCE AND CITY GOVERNANCE
COMMITTEE



Mark Russell
CHIEF FINANCIAL OFFICER
STRATEGIC FINANCE
CORPORATE SERVICES

15 August 2025

INDEPENDENT AUDITOR'S REPORT

To the Councillors of Brisbane City Council

Report on the audit of the financial report

Opinion

I have audited the accompanying financial report of Brisbane City Council (the council) and its controlled entities (the group).

In my opinion, the financial report:

- a) gives a true and fair view of the council's and group's financial position as at 30 June 2025, and of their financial performance and cash flows for the year then ended
- b) complies with the *City of Brisbane Act 2010*, the City of Brisbane Regulation 2012 and Australian Accounting Standards.

The financial report comprises the statements of financial position as at 30 June 2025, the statements of comprehensive income, statements of changes in equity and statements of cash flows, for the year then ended, notes to the financial statements including material accounting policy information, and the certificate given by the Lord Mayor; Acting Chief Executive Officer; Civic Cabinet Chair Finance and City Governance Committee; and Chief Financial Officer.

Basis for opinion

I conducted my audit in accordance with the *Auditor-General Auditing Standards*, which incorporate the Australian Auditing Standards. My responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the financial report* section of my report.

I am independent of the council and the group in accordance with the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110 *Code of Ethics for Professional Accountants* (the Code) that are relevant to my audit of the financial report in Australia. I have also fulfilled my other ethical responsibilities in accordance with the Code and the *Auditor-General Auditing Standards*.

I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my opinion.

Key audit matters

Key audit matters are those matters that, in my professional judgement, were of most significance in my audit of the financial report of the current period. I addressed these matters in the context of my audit of the financial report as a whole, and in forming my opinion thereon, and I do not provide a separate opinion on these matters.

Infrastructure assets (roads and drainage) valuation using current replacement cost (\$30 billion)

Refer to note 10 in the financial report

Key audit matter	How my audit addressed the key audit matter
<p>Council's infrastructure assets (roads and drainage) are measured at fair value at balance date using the current replacement cost method.</p> <p>The current replacement cost method comprises:</p> <ul style="list-style-type: none"> • gross replacement cost, less • accumulated depreciation <p>Council values the gross replacement cost of its infrastructure assets with reference to the unit rate at which it could construct a substitute asset of comparable quality in the normal course of business.</p> <p>The unit rates require significant judgement in relation to:</p> <ul style="list-style-type: none"> • parts of assets (components) that are replaced at different times in the asset lifecycle, or that have materially different replacement costs due to physical location attributes • average project dimensions • tasks (and applicable costs) required for replacing components, excluding those that result in duplication or are ineligible for inclusion in the cost of an asset • on-costed labour charges • directly attributable service, materials, and plant costs (inputs) for each applicable task. <p>In measuring accumulated depreciation, council's engineers and asset managers use significant judgement for estimating how long asset components will last. Asset lives are dependent on a range of factors including construction materials and construction methods, obsolescence, environmental factors, degradation through use, management intentions, and fiscal availability.</p> <p>The significant judgements required for gross replacement cost and useful lives are also significant for calculating annual depreciation expense.</p>	<p>My procedures included, but were not limited to:</p> <ul style="list-style-type: none"> • Assessing the adequacy of management's review of the valuation process. • Obtaining an understanding of the methodology used and assessing its design, integrity and appropriateness with reference to common industry practice. • Assessing the competence, capability and objectivity of the experts used by council. • Assessing the appropriateness of the components of infrastructure assets used for measuring gross replacement cost with reference to common industry practices. • For assets comprehensively revalued, on a sample basis, evaluating the relevance, completeness and accuracy of source data used to derive the unit cost rates including: <ul style="list-style-type: none"> • modern substitute (including locality factors and oncosts) • adjustment for obsolescence. <p>For assets revalued by indexation, our procedures included but were not limited to:</p> <ul style="list-style-type: none"> • Evaluating the relevance and appropriateness of the indices used by comparing to other relevant external indices. • Reviewing the appropriate application of these indices to the infrastructure assets. <p>Assets useful life estimates were evaluated for reasonableness by:</p> <ul style="list-style-type: none"> • Reviewing management's annual assessment of useful lives. • Reviewing for evidence of infrastructure obsolescence, failure or disposal that could indicate a remaining useful life less than what is recorded. • Ensuring that no component still in use has reached or exceeded its useful life. • Comparing council's infrastructure useful life assumptions between similar assets held by council, and with other local councils. • Considering whether council's asset management plans are consistent with useful lives assigned to infrastructure assets. • Assessing council's process for performing asset condition assessments, and adjusting in its asset registers and financial systems.

Other information

The councillors are responsible for the other information.

The other information comprises the information included in the entity's annual report for the year ended 30 June 2025, but does not include the financial report and our auditor's report thereon.

At the date of this auditor's report, the available other information in Brisbane City Council's annual report for the year ended 30 June 2025 was the current year financial sustainability statement – audited ratios, current year financial sustainability statement – unaudited contextual ratios, and long-term financial sustainability statement – unaudited ratios.

My opinion on the financial report does not cover the other information and accordingly I do not express any form of assurance conclusion thereon. However, as required by the City of Brisbane Regulation 2012, I have formed a separate opinion on the current year financial sustainability statement – audited ratios.

In connection with my audit of the financial report, my responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial report and my knowledge obtained in the audit or otherwise appears to be materially misstated.

If, based on the work I have performed, I conclude that there is a material misstatement of this information, I am required to report that fact.

I have nothing to report in this regard.

Responsibilities of the councillors for the financial report

The councillors are responsible for the preparation of the financial report that gives a true and fair view in accordance with the *City of Brisbane Act 2010*, the City of Brisbane Regulation 2012 and Australian Accounting Standards, and for such internal control as the councillors determine is necessary to enable the preparation of the financial report that is free from material misstatement, whether due to fraud or error.

The councillors are also responsible for assessing the council's and the group's ability to continue as a going concern, disclosing, as applicable, matters relating to going concern and using the going concern basis of accounting unless it is intending to abolish the council or to otherwise cease operations of the group.

Auditor's responsibilities for the audit of the financial report

My objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes my opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with the Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this financial report.

A further description of my responsibilities for the audit of the financial report is located at the Auditing and Assurance Standards Board website at:

https://www.auasb.gov.au/auditors_responsibilities/ar5.pdf

This description forms part of my auditor's report.

Report on other legal and regulatory requirements

In accordance with s.40 of the *Auditor-General Act 2009*, for the year ended 30 June 2025:

- a) I received all the information and explanations I required.
- b) I consider that, the prescribed requirements in relation to the establishment and keeping of accounts were complied with in all material respects.

Prescribed requirements scope

The prescribed requirements for the establishment and keeping of accounts are contained in the *City of Brisbane Act 2010*, any other Act and the *City of Brisbane Regulation 2012*. The applicable requirements include those for keeping financial records that correctly record and explain the council's and the group's transactions and account balances to enable the preparation of a true and fair financial report.



18 August 2025

Rachel Vagg
Auditor-General

Queensland Audit Office
Brisbane

Brisbane City Council
Certificate of accuracy – audited ratios
for the year ended 30 June 2025

This current-year financial sustainability statement has been prepared pursuant to section 170 of the *City of Brisbane Regulation 2012* (the Regulation).

In accordance with section 202(5) of the Regulation we certify that this current-year financial sustainability statement has been accurately calculated.



Councillor Adrian Schrinner
LORD MAYOR



Anne Lenz
A/CHIEF EXECUTIVE OFFICER



Councillor Fiona Cunningham
DEPUTY MAYOR
CIVIC CABINET CHAIR
FINANCE AND CITY GOVERNANCE
COMMITTEE



Mark Russell
CHIEF FINANCIAL OFFICER
STRATEGIC FINANCE
CORPORATE SERVICES

15 August 2025

INDEPENDENT AUDITOR'S REPORT

To the Councillors of Brisbane City Council

Report on the current year financial sustainability statement – audited ratios

Opinion

I have audited the accompanying current year financial sustainability statement of Brisbane City Council for the year ended 30 June 2025, comprising the statement, explanatory notes, and the certificate of accuracy given by the Lord Mayor; Acting Chief Executive Officer; Civic Cabinet Chair Finance and City Governance Committee; and Chief Financial Officer.

In accordance with section 202 of the City of Brisbane Regulation 2012, in my opinion, in all material respects, the current year financial sustainability statement of Brisbane City Council for the year ended 30 June 2025 has been accurately calculated.

Basis of opinion

I conducted my audit in accordance with the *Auditor-General Auditing Standards*, which incorporate the Australian Auditing Standards. My responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the current year financial sustainability statement* section of my report.

I am independent of the council in accordance with the ethical requirements of the Accounting Professional and Ethical Standards Board APES 110 *Code of Ethics for Professional Accountants* (the Code) that are relevant to my audit of the statement in Australia. I have also fulfilled my other ethical responsibilities in accordance with the Code and the *Auditor-General Auditing Standards*.

I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my opinion.

Emphasis of matter – basis of accounting

I draw attention to Note 1 which describes the basis of accounting. The current year financial sustainability statement has been prepared in accordance with the *Financial Management (Sustainability) Guideline 2025* for the purpose of fulfilling the Council's reporting responsibilities under the City of Brisbane Regulation 2012. As a result, the statement may not be suitable for another purpose. My opinion is not modified in respect of this matter.

Other information

The councillors are responsible for the other information.

The other information comprises the information included in the entity's annual report for the year ended 30 June 2025, but does not include the financial sustainability statement and our auditor's report thereon.

At the date of this auditor's report, the available other information in Brisbane City Council's annual report for the year ended 30 June 2025 was the general purpose financial statements, current year financial sustainability statement – unaudited contextual ratios, and long-term financial sustainability statement – unaudited ratios.

My opinion on the current year financial sustainability statement does not cover the other information and accordingly I do not express any form of assurance conclusion thereon. However, as required by the City of Brisbane Regulation 2012, I have formed a separate opinion on the general purpose financial report.

In connection with my audit of the financial report, my responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial report and my knowledge obtained in the audit or otherwise appears to be materially misstated.

If, based on the work I have performed, I conclude that there is a material misstatement of this information, I am required to report that fact. I have nothing to report in this regard.

Responsibilities of the councillors for the current year financial sustainability statement

The councillors are responsible for the preparation and fair presentation of the current year financial sustainability statement in accordance with the City of Brisbane Regulation 2012. The councillors' responsibility also includes such internal control as the councillors determine is necessary to enable the preparation and fair presentation of the statement that is accurately calculated and is free from material misstatement, whether due to fraud or error.

Auditor's responsibilities for the audit of the current year financial sustainability statement

My objectives are to obtain reasonable assurance about whether the current year financial sustainability statement as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes my opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with the Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this statement.

My responsibility does not extend to forming an opinion on the appropriateness or relevance of the reported ratios, nor on the Council's future sustainability.

As part of an audit in accordance with the Australian Auditing Standards, I exercise professional judgement and maintain professional scepticism throughout the audit. I also:

- Identify and assess the risks of material misstatement of the statement, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for my opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for forming an opinion on the effectiveness of the council's internal control.
- Evaluate the appropriateness of material accounting policy information used and the reasonableness of accounting estimates and related disclosures made by the council.

- Evaluate the overall presentation, structure and content of the statement, including the disclosures, and whether the statement represents the underlying transactions and events in a manner that achieves fair presentation.

I communicate with the council regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that I identify during my audit.



Rachel Vagg
Auditor-General

18 August 2025

Queensland Audit Office
Brisbane

Brisbane City Council
Current-year financial sustainability statement – audited ratios
 prepared as at 30 June 2025

Measures of financial sustainability	Target (Tier 1)	Consolidated		Council		Narrative
		2025	5-year average	2025	5-year average	
Operating performance						
Operating surplus ratio	Greater than 0%	5.0%	3.9%	7.5%	2.6%	Results for the 5-year average have met the target.
Operating cash ratio	Greater than 0%	21.5%	23.1%	23.7%	22.2%	Results for the 5-year average have met the target.
Liquidity						
Unrestricted cash expense cover ratio	Greater than 2 months	5.1	N/A	5.0	N/A	Results have met the target.
Asset management						
Asset sustainability ratio	Greater than 50%	61.5%	67.3%	61.5%	67.3%	Results for the 5-year average have met the target.
Asset consumption ratio	Greater than 60%	81.1%	78.4%	81.0%	78.2%	Results for the 5-year average have met the target.
Debt servicing capacity						
Leverage ratio	0-5 times	5.7	4.7	4.9	4.9	Results for the 5-year average have met the target.

The current year financial sustainability statement is prepared in accordance with the requirements of the *City of Brisbane Regulation 2012* and the *Financial Management (Sustainability) Guideline 2024* (Guideline) issued by the Queensland Government's Department of Local Government, Water and Volunteers (DLGWV). The targets apply to the 5-year average results in accordance with the Guideline.

The amounts used to calculate the reported measures are prepared on an accrual basis for the year ended 30 June 2025. In consultation with the DLGWV, the impacts of service concession arrangements have been excluded to allow comparability across the local government sector.

Brisbane City Council
Certificate of accuracy – unaudited contextual ratios
for the year ended 30 June 2025

This current-year financial sustainability statement has been prepared pursuant to section 170 of the *City of Brisbane Regulation 2012* (the Regulation).

In accordance with section 202(5) of the Regulation we certify that this current-year financial sustainability statement has been accurately calculated.



Councillor Adrian Schrinner
LORD MAYOR



Anne Lenz
CHIEF EXECUTIVE OFFICER



Councillor Fiona Cunningham
DEPUTY MAYOR
CIVIC CABINET CHAIR
FINANCE AND CITY GOVERNANCE
COMMITTEE



Mark Russell
CHIEF FINANCIAL OFFICER
STRATEGIC FINANCE
CORPORATE SERVICES

15 August 2025

Brisbane City Council
Current-year financial sustainability statement – unaudited contextual ratios
 prepared as at 30 June 2025

Measures of financial sustainability	Target (Tier 1)	Consolidated		Council		Narrative
		2025	5-year average	2025	5-year average	
Financial capacity						
Council-controlled revenue	N/A	64.8%	62.2%	63.6%	63.7%	Results indicate consistent generation of operating revenue.
Population growth*	N/A	3.1%	1.5%	3.1%	1.5%	Results are increasing due to increased migration to Brisbane.
Asset management						
Asset renewal funding ratio	N/A	83.3%	N/A	83.3%	N/A	Asset renewal requirements will continue to be monitored and refined.

* The population growth ratio has been calculated using prior year population data in accordance with the Guideline.

These ratios are measures that are reported for contextual purposes only and so do not have a target. In consultation with the DLGWV, the impacts of service concession arrangements have been excluded to allow comparability across the local government sector.

Brisbane City Council
Certificate of accuracy – unaudited ratios
for the year ended 30 June 2025

This long-term financial sustainability statement has been prepared pursuant to section 170 of the *City of Brisbane Regulation 2012* (the Regulation).

In accordance with section 202(5) of the Regulation we certify that this long-term financial sustainability statement has been accurately calculated.



Councillor Adrian Schrinner
LORD MAYOR



Anne Lenz
A/CHIEF EXECUTIVE OFFICER



Councillor Fiona Cunningham
DEPUTY MAYOR
CIVIC CABINET CHAIR
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Mark Russell
CHIEF FINANCIAL OFFICER
STRATEGIC FINANCE
CORPORATE SERVICES

15 August 2025

Brisbane City Council
Long-term financial sustainability statement – unaudited ratios
 prepared as at 30 June 2025

Consolidated Measures of financial sustainability	Target (Tier 1)	Actuals 2025	Forecasts for the years ending 30 June									
			2026	2027	2028	2029	2030	2031	2032	2033	2034	
Financial capacity												
Council-controlled revenue	N/A	64.8%	66.1%	67.5%	68.7%	69.0%	69.2%	69.4%	69.6%	69.8%	70.0%	
Population growth*	N/A	3.1%	0.6%	0.6%	0.6%	0.9%	0.9%	0.9%	0.9%	0.9%	0.8%	
Operating performance												
Operating surplus ratio	Greater than 0%	5.0%	3.1%	6.1%	10.1%	12.1%	12.3%	12.1%	12.0%	11.9%	15.7%	
Operating cash ratio	Greater than 0%	21.5%	22.0%	25.5%	29.0%	30.2%	30.1%	29.6%	29.1%	28.7%	31.8%	
Liquidity												
Unrestricted cash expense cover ratio	Greater than 2 months	5.1	Not applicable for long-term sustainability statement									
Asset management												
Asset sustainability ratio	Greater than 50%	61.5%	77.9%	83.2%	80.6%	83.9%	83.0%	75.5%	68.5%	67.9%	66.9%	
Asset consumption ratio	Greater than 60%	81.1%	79.6%	79.5%	79.4%	79.3%	79.3%	79.2%	79.1%	79.1%	78.9%	
Asset renewal funding ratio	N/A	83.3%	Not applicable for long-term sustainability statement									
Debt servicing capacity												
Leverage ratio	0-5 times	5.7	5.4	4.3	3.5	3.0	2.8	2.5	2.3	2.1	1.6	

* The actual population growth ratio has been calculated using prior year population data in accordance with the Guideline. Forecast population growth has been calculated using the Compound Annual Growth Rate based on the Queensland Government Statistician's Office population projections.

The targets apply to the 5-year average results in accordance with the Guideline. The Council-controlled revenue, Population growth and Asset renewal funding ratios are included for contextual purposes only and so do not have a target.

In consultation with the DLGWV, the impacts of service concession arrangements have been excluded to allow comparability across the local government sector.

Brisbane City Council
Long-term financial sustainability statement – unaudited ratios
 prepared as at 30 June 2025

Council Measures of financial sustainability	Target (Tier 1)	Actuals 2025	Forecasts for the years ending 30 June									
			2026	2027	2028	2029	2030	2031	2032	2033	2034	
Financial capacity												
Council-controlled revenue	N/A	63.6%	64.8%	66.2%	67.4%	67.7%	67.9%	68.1%	68.3%	68.5%	68.7%	
Population growth*	N/A	3.1%	0.6%	0.6%	0.6%	0.9%	0.9%	0.9%	0.9%	0.9%	0.8%	
Operating performance												
Operating surplus ratio	Greater than 0%	7.5%	5.7%	8.6%	12.5%	14.4%	14.6%	14.4%	14.3%	14.2%	18.0%	
Operating cash ratio	Greater than 0%	23.7%	24.2%	28.1%	32.0%	33.2%	33.2%	32.6%	32.1%	31.6%	35.1%	
Liquidity												
Unrestricted cash expense cover ratio	Greater than 2 months	5.0										Not applicable for long-term sustainability statement
Asset management												
Asset sustainability ratio	Greater than 50%	61.5%	77.9%	83.2%	80.6%	83.9%	83.0%	75.5%	68.5%	67.9%	66.9%	
Asset consumption ratio	Greater than 60%	81.0%	79.5%	79.4%	79.3%	79.2%	79.2%	79.1%	79.1%	79.0%	78.9%	
Asset renewal funding ratio	N/A	83.3%										Not applicable for long-term sustainability statement
Debt servicing capacity												
Leverage ratio	0-5 times	4.9	4.6	3.7	3.0	2.6	2.4	2.2	2.0	1.8	1.4	

* The actual population growth ratio has been calculated using prior year population data in accordance with the Guideline. Forecast population growth has been calculated using the Compound Annual Growth Rate based on the Queensland Government Statistician's Office population projections.

The targets apply to the 5-year average results in accordance with the Guideline. The Council-controlled revenue, Population growth and Asset renewal funding ratios are included for contextual purposes only and so do not have a target.

In consultation with the DLGWV, the impacts of service concession arrangements have been excluded to allow comparability across the local government sector.

Brisbane City Council
Long-term financial sustainability statement
prepared as at 30 June 2025

Financial Management Strategy

Council prepares and adopts as part of its *Annual Plan and Budget*:

- (i) 10 year forecasts and associated financial sustainability measures that have been set by the DLGWV
- (ii) medium-term comprehensive income, financial position and cash flow statements
- (iii) investment, debt and revenue policies.

Council's Annual Plan and Budget is consistent with Council's Long-Term Financial Forecast and Corporate Plan.

As part of Council's financial management strategy, Council uses revenue and expenditure trends over time as a guide to future requirements and to make decisions about the most efficient allocation of resources. Council sets, monitors and ensures compliance with financial policy, processes and performance including performance of selected key financial ratios which are reported quarterly at Council meetings and performance against budget on a monthly basis. These ensure that Council is effective and efficient at achieving its objectives, managing its investments, meeting its financial commitments in the financial year, and keeping debt to manageable levels. In addition, Council ensures that its long-term financial forecast is prudent and shows a sound financial position whilst also being able to meet the community's current and future needs.



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CONTACT DETAILS

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Acknowledgements

Council thanks all those who contributed to the development of the Annual Report 2024-25.

This document has been prepared with the latest data available at the time of publication.

Additional copies

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Feedback

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Brisbane City Council

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Brisbane Qld 4001
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Speak and Listen

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For language assistance please call 131 450 then ask for Brisbane City Council on (07) 3403 8888.

Hindi:

भाषाई सहायता के लिए कृपया 131 450 पर फोन करके ब्रिसबैन सिटी काउंसिल से (07) 3403 8888 पर कनेक्ट किए जाने का अनुरोध करें।

Vietnamese:

Để được trợ giúp về ngôn ngữ, vui lòng gọi số 131 450 rồi đề nghị được nối máy tới Hội Đồng Thành Phố Brisbane theo số (07) 3403 8888.

Korean:

통번역 서비스가 필요하시면 131 450번으로 전화해서 브리스번 시의회 (Brisbane City Council) 에 (07) 3403 8888번으로 연결해 달라고 요청하십시오

Traditional Chinese:

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Arabic:

إذا كنت بحاجة لمترجم شفهي، فاتصل بخدمة الترجمة التحريرية والشفهية على الرقم 131 450 واطلب التحدث إلى مجلس مدينة بريزبن على الرقم 07 3403 8888



BRISBANE



Dedicated to a better Brisbane

Brisbane City Council
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Brisbane Qld 4001

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