



Dedicated to a better Brisbane

Brisbane City Council
ANNUAL REPORT
2025–26



Brisbane City Council acknowledges this Country and its Traditional Custodians.

We acknowledge and respect the spiritual relationship between Traditional Custodians and this Country, which has inspired language, songs, dances, lore and Dreaming stories over many thousands of years.

We pay our respects to the Elders, those who have passed into the Dreaming; those here today; those of tomorrow.

May we continue to peacefully walk together in gratitude, respect and kindness in caring for this Country and one another.



Brisbane City Council is pleased to present the Annual Report for 2025-26.

Our responsibility is to provide leadership and good governance for the people of Brisbane, and to manage our resources to ensure Brisbane is a prosperous, liveable, sustainable and inclusive city.

The Annual Report 2025-26 describes our progress and performance over the course of the financial year, reporting on the *Annual Plan and Budget 2024-25* and *Corporate Plan 2021-22 to 2025-26* objectives.

All care has been taken to ensure the content is complete and accurate. However, we do not guarantee it is without error.

Our website contains more information about the organisation's activities, policies and plans for the future. Visit brisbane.qld.gov.au

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Brisbane City Council

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Caring for Country – Land, Water and Sky

by Riki Salam (Mualgal, Kaurareg, Kuku Yalanji),
We are 27 Creative.

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1 Introduction

BRISBANE IN PROFILE

Aboriginal and Torres Strait Islander peoples have lived in Australia for more than 60,000 years and Brisbane's history can be traced back to when Traditional Custodians of the land lived in the area we now call Moreton Bay. Aboriginal people have walked and cared for this land that is now our shared home for thousands of years. Their cultural and spiritual beliefs and their relationship with their Country remain important today.

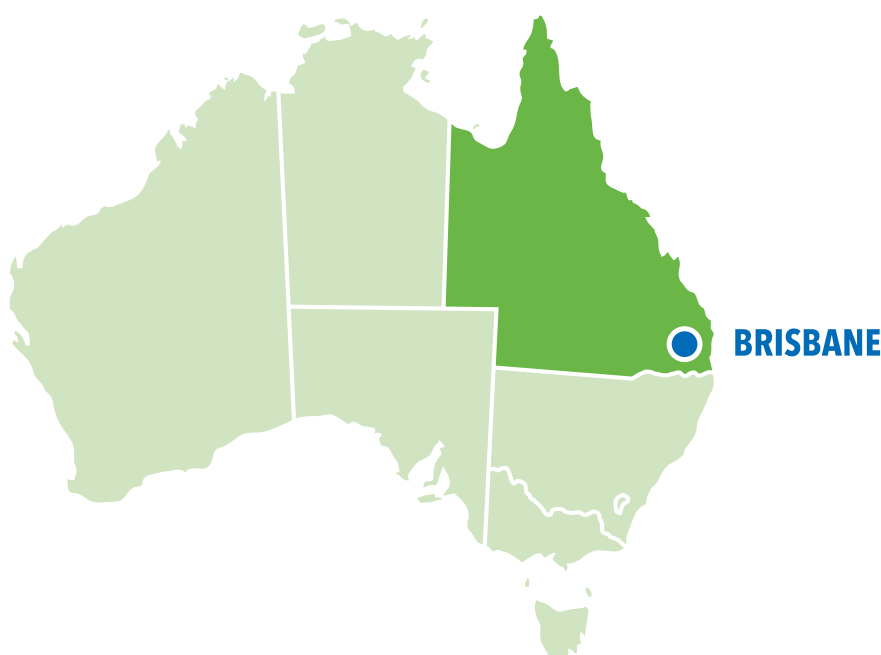
Brisbane was named after Sir Thomas Makdougall Brisbane, who was the 6th Governor of New South Wales.

Today, Brisbane is a safe, vibrant and prosperous city, valued for its friendly and optimistic people and enviable lifestyle. The city benefits from rich biodiversity. It's home to more than 800 species of wildlife and 2,500 species of native plants, and many

thriving areas of bushland, parks and waterways. Often referred to as the River City, Brisbane is built around the winding Brisbane River and is characterised by a warm subtropical climate, outdoor lifestyle, hilly suburban pockets and Queenslander-style housing.

Brisbane has vibrant retail and dining precincts from the city to the suburbs, with extensive parklands for sport and leisure, festivals, arts and entertainment. Brisbane has a multicultural and linguistically diverse population, with one third of residents born overseas and 24% speaking a language other than English at home.

Brisbane is a global hub for scientific innovation, mining and resources, technology, higher education and cultural attractions.



BRISBANE AT A GLANCE



COMMUNITY

1.38 million people (Brisbane Local Government Area)

36 years median age

32% of residents born overseas

Main countries of origin

Australia, New Zealand, England, China, India, Vietnam

24% speak a language other than English at home



ENVIRONMENT

1,342.7 km² land area

114 km length of Brisbane River
(within local government area)

26.7 °C average daily high temperature

16.5 °C average daily low temperature

>800 species of wildlife

>2,500 species of native plants



ECONOMY

\$225 billion economy (Greater Brisbane)

>850,000 people in the labour force

68% of people employed both live and work in Brisbane

145,916 registered businesses

97% are small businesses

11.1 million visitors to Brisbane

Population and demographic data source:
Australian Bureau of Statistics and Council estimates.

LORD MAYOR'S REPORT



Brisbane continues to go from strength to strength and I'm proud of what our city has achieved over the past year. As Australia's lifestyle capital, we're committed to protecting what makes Brisbane such a great place to live while preparing our city for the future.

Over the past year, we've continued to strike the right balance between keeping costs down and keeping Brisbane moving.

We know many households continue to face cost-of-living pressures, which is why we've worked hard to maintain the lowest rates in South East Queensland while continuing to invest in the infrastructure and services our growing city needs.

We've delivered major transport improvements, progressed city-shaping projects and invested in better roads and more public transport to help people spend less time in traffic and more time doing what they enjoy.

Our record-breaking 'Big Fill' pothole blitz also demonstrated our commitment to maintaining the roads residents rely on every day.

At the same time, we've continued making Brisbane's lifestyle even better by investing more than 80% of our Budget in the suburbs where people live.

From parks, playgrounds and libraries to community facilities, festivals and new local experiences, including Brisbane Food Trucks and Coffee Carts, we're creating more to see and do across our city.

We've also made green waste recycling bins available to every eligible household, helping residents recycle more, waste less and save on costly Queensland Government waste levies.

As one of Australia's fastest-growing cities, careful planning today will help preserve Brisbane's lifestyle for future generations.

That's why we're continuing to plan for Brisbane's future by supporting more homes in the right places, while protecting the character of our suburbs.

As the Brisbane 2032 Olympic and Paralympic Games draw closer, we're working with all levels of government and the private sector to ensure this once-in-a-generation opportunity leaves a lasting legacy.

Thank you to our dedicated Council team and to every Brisbane resident who contributes to making our city such a special place to call home.

Together, we're building a better Brisbane by keeping costs down, keeping Brisbane moving and continuing to make Australia's lifestyle capital even better.

A handwritten signature in black ink, appearing to read 'Adrian Schrinner'.

Adrian Schrinner
Lord Mayor of Brisbane

CHIEF EXECUTIVE OFFICER'S REPORT



Brisbane is a city on the move. Behind every milestone, every project and every service delivered this year, there were people who showed up, gave their best and made a difference. This Annual Report is a celebration of that collective effort.

Over the past 12 months, our city has continued to grow and so have we. We have evolved our governance and structures to help us work even more effectively across teams and respond to communities' changing needs with greater flexibility and purpose. The result is a Council that is even more connected, more capable and more committed to the people we serve.

At the heart of everything we do is a simple belief: every interaction with us is an opportunity to make someone's day a little better. Whether it is a road repaired, a park maintained, a question answered or a business supported. These moments matter and they are the fabric of a city that works.

Brisbane is the fastest-growing city in Australia, and with that growth comes both responsibility and opportunity. We are planning carefully, investing responsibly, and holding firmly to what makes Brisbane special – its lifestyle, its warmth, its sense of community. As we look ahead to the Brisbane 2032 Olympic and Paralympic Games, we do so with excitement and with purpose.

We are also embracing the possibilities that digital technologies offer, not for technology's sake, but because our residents deserve services that are responsive, relevant and ready for the future.

None of this happens without our people. Every day, Council employees across the city keep Brisbane moving with professionalism, with care and with genuine pride in the work they do. On behalf of the Executive Management Group, thank you. This report belongs to all of you.

A handwritten signature in black ink, consisting of a stylized 'K' followed by a horizontal line and a loop.

Kerrie Freeman
Chief Executive Officer

2 Our Council

ABOUT COUNCIL

Our role

As Queensland's capital, Brisbane plays a critical role in our region's identity and prosperity. As our prominence on the national and world stage continues to grow, we remain dedicated to building the Brisbane of tomorrow with support from the community, industry representatives, non-government organisations and other levels of government.

We are dedicated to ensuring Brisbane is a great place to live, work and relax, and we play a fundamental role in making the city the best it can be for current and future residents, businesses and visitors.

We proudly and passionately serve Brisbane's diverse communities by funding, coordinating and advocating for services, facilities and infrastructure that allows everyone to participate fully in community life. We strive to create a better Brisbane for all by listening to our residents and understanding their needs and priorities. We want everyone who lives, visits, works or studies in Brisbane to love and contribute to our city, just as we do.

Our values

We are driven by strong corporate values that guide our thinking, actions and decisions.



GETTING THINGS DONE

Adapting to meet changing needs and priorities



RESPONSIVE CUSTOMER SERVICE

Adding value to every customer interaction



VALUE FOR MONEY

Using resources wisely and delivering value to our city



WORKING TOGETHER

Looking for opportunities to collaborate and connect to deliver a better Brisbane



PASSION FOR BRISBANE

Proudly contributing to making Brisbane a great place to live



RESPECT FOR PEOPLE

Embracing diversity, communicating openly and looking out for everyone's safety and wellness



COURAGE TO MAKE A DIFFERENCE

Committed to continuous improvement and a city and workplace free of discrimination, harassment and offensive behaviour

Our framework

Our medium-term and long-term strategies and plans set the goals and direction for the city's future and are integrated with annual planning and reporting through the strategic planning framework. Integrated financial, asset, land use, infrastructure and service planning is necessary to ensure outcomes are achieved together with effective and efficient delivery of community services.

Our strategic planning framework

LONG-TERM	Long-term community plan (<i>Brisbane Vision 2031</i>) Long-term financial forecast Long-Term Asset Management Plan Planning scheme Council's strategies and plans Local Government Infrastructure Plan	ANNUAL REPORT	MONTHLY, QUARTERLY AND ANNUAL REPORTING
MEDIUM-TERM	Corporate Plan Medium-term strategic directions Policy objectives		
ANNUAL	Annual Plan and Budget Program and business plans Financial policies		
OPERATIONAL	Service Group and branch plans		

Our strategic planning framework aligns with the *City of Brisbane Act 2010* and the City of Brisbane Regulation 2012.

Long-term community plan

Brisbane Vision 2031 (the Vision) is our long-term community plan and guides our role in the community by setting aspirations and targets for Council, its partners and the people of Brisbane to achieve. Through this, we will:

- maintain or improve quality of life for the Brisbane community
- ensure Brisbane has the services and infrastructure to meet the liveability and sustainability challenges of the future
- partner with and advocate for funding from various levels of government, other organisations and international partners.

Everyone living and working in Brisbane has a role to play in achieving the Vision and can contribute by following the community actions listed in the Vision.

Guided by the Vision, we will continue to plan and deliver services and projects that help make Brisbane a great place to live and do business.

Long-Term Asset Management Plan

We provide, own and manage much of Brisbane's public infrastructure. The *Long-Term Asset Management Plan 2022-2042* (LTAMP) is a 20-year strategic planning document for our extensive asset portfolio. The LTAMP includes a summary of the asset management principles such as levels of service, risk management and continuous improvement when managing an asset from acquisition to disposal.

Our strategies and plans

We work with the community to guide our city's future growth and development. To support achieving the Vision, long-term plans and targeted strategies are put in place to set out specific objectives for the future. These strategies are also supported by corporate policies, such as the Environmental Policy, Sustainability Policy and Our Customer Experience, which recognise our commitments and responsibilities in the delivery of strategies and services.

Corporate Plan

The *Corporate Plan 2021-22 to 2025-26* (Corporate Plan) outlines our medium-term priorities and objectives. The Corporate Plan provides connection between our long-term plans and the Annual Plan and Budget. It defines our strategic directions and sets out guiding principles for how we will conduct business over the next 5 years.

Through the plan, we will ensure Brisbane remains a prosperous, sustainable, liveable, inclusive and well-managed city for everyone. The Chief Executive Officer's assessment of progress against the Corporate Plan objectives is included in section 4 of this report.

Annual Plan and Budget

In June each year, the Lord Mayor presents and Council adopts the Annual Plan and Budget.

The Annual Plan and Budget sets out the funding and initiatives to deliver Corporate Plan objectives across annual timelines. It allocates budget to program outcomes and to fund the services, activities and projects that contribute to them.

Performance monitoring and reporting

We monitor and report to the community and other stakeholders on our progress and performance against our strategies and plans. Our various monitoring and reporting methods aid decision-making, service improvement and ensure transparency. These include:

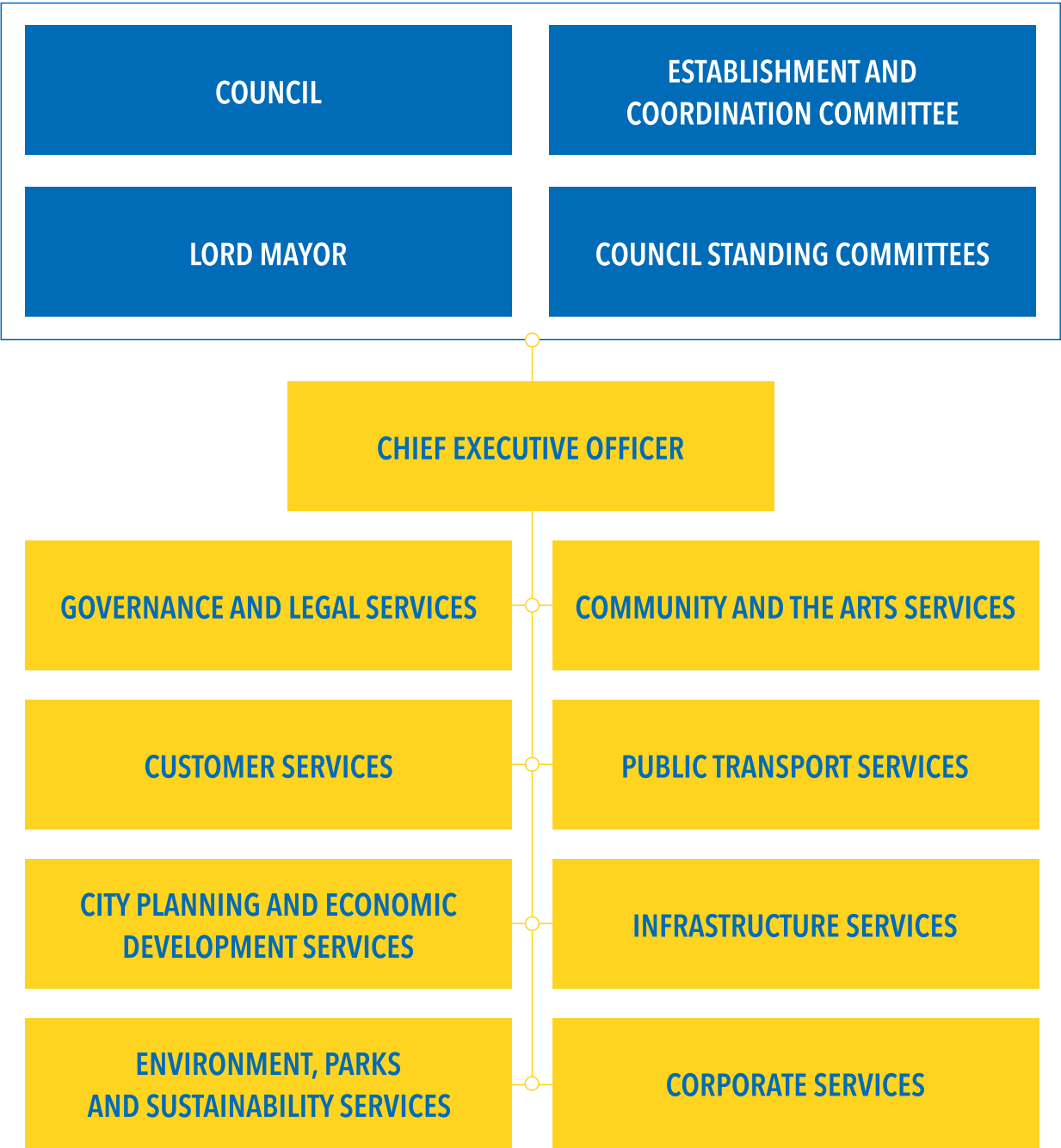
- community feedback on initiatives and services through resident and customer surveys
- statutory performance reporting and disclosures, including quarterly and annual reports
- voluntary disclosures, such as the climate-related disclosure, which aim to evolve our frameworks and inform the community on how we are responding
- operational performance monitoring, which tracks progress of internal service group and branch plans.

Financial statements are formal records of financial performance. Regular monitoring and reporting of our financial performance ensures we:

- manage revenue and expenses to meet budgetary commitments
- meet regulatory obligations
- support transparent and accountable decision-making
- manage financial risks
- make information available to the community about our financial management, asset management and long-term financial sustainability.

ORGANISATIONAL STRUCTURE

As at 30 June 2026



Key

Elected representative

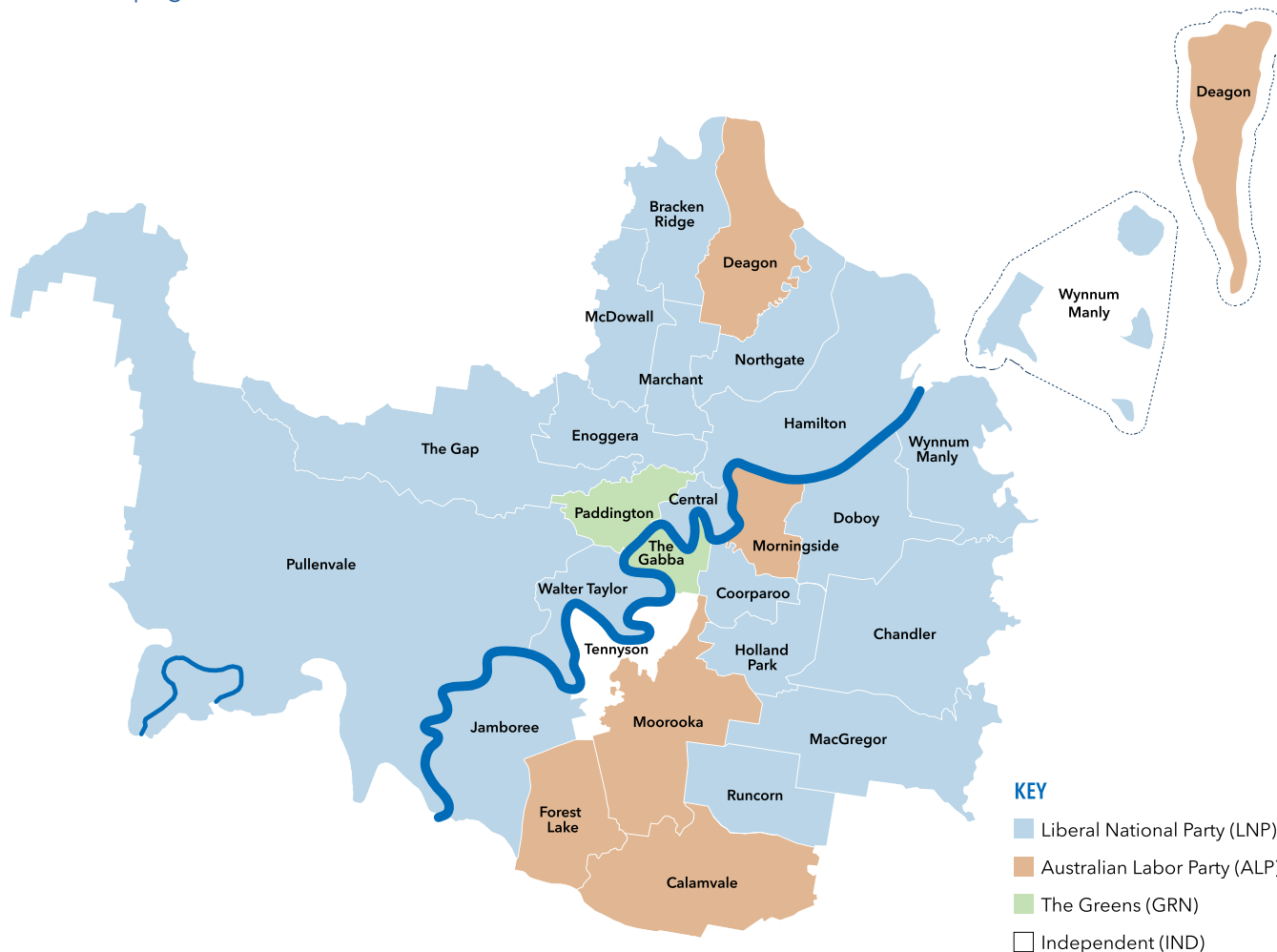
Corporate

OUR ELECTED REPRESENTATIVES

As at 30 June 2026

We are Australia's largest local government in both population and budget, consisting of 26 wards and 27 elected councillors, including the Lord Mayor. Eligible residents in each ward elect a councillor, with the Lord Mayor being directly elected by residents across the Brisbane Local Government Area.

Lord Mayor and councillor profiles, ward office locations and contact details can be found on our website brisbane.qld.gov.au



LORD MAYOR

Cr Adrian Schrinner (LNP)
City Treasurer
Chair of Civic Cabinet
Ex-officio member of all Council Standing Committees
 Councillor since 2005
 Lord Mayor since 2019
 Number of voters 861,506

BRACKEN RIDGE

Cr Sandy Landers (LNP)
Chair of Council
Member, City Planning, Suburban Renewal and Economic Development Committee
 Councillor since 2019
 Number of voters 32,264

CALAMVALE

Cr Emily Kim (ALP)
Shadow Chair,
Customer Services Committee
Member, Public Transport Committee
Member, Councillor Ethics Committee
 Councillor since 2024
 Number of voters 37,647

CENTRAL

Cr Vicki Howard (LNP)
Civic Cabinet Chair, Community and the Arts Committee
 Councillor since 2012
 Number of voters 32,771

CHANDLER

Cr Ryan Murphy (LNP)
Civic Cabinet Chair,
Infrastructure Committee
 Councillor since 2012
 Number of voters 30,858

COORPAROO

Cr Fiona Cunningham (LNP)

Deputy Mayor

Civic Cabinet Chair, Finance and City Governance Committee

Councillor since 2019

Number of voters 32,844

DEAGON

Cr Jared Cassidy (ALP)

Leader of the Opposition

Shadow Chair, City Planning, Suburban Renewal and Economic Development Committee

Councillor since 2015

Number of voters 35,913

DOBOY

Cr Lisa Atwood (LNP)

Deputy Chair, Community and the Arts Committee

Member, Customer Services Committee

Councillor since 2019

Number of voters 31,635

ENOGERA

Cr Andrew Wines (LNP)

Civic Cabinet Chair,

Public Transport Committee

Member, Councillor Ethics Committee

Councillor since 2008

Number of voters 33,479

FOREST LAKE

Cr Charles Strunk (ALP)

Shadow Chair, Community and the Arts Committee

Shadow Chair, Infrastructure Committee

Member, Councillor Ethics Committee

Councillor since 2016

Number of voters 35,117

HAMILTON

Cr Julia Dixon (LNP)

Member, Finance and City Governance Committee

Member, Public Transport Committee

Councillor since 2023

Number of voters 34,173

HOLLAND PARK

Cr Krista Adams (LNP)

Member, Environment, Parks and Sustainability Committee

Councillor since 2008

Number of voters 32,726

JAMBOREE

Cr Sarah Hutton (LNP)

Civic Cabinet Chair, Customer Services Committee

Councillor since 2020

Number of voters 31,739

MACGREGOR

Cr Steven Huang (LNP)

Deputy Chair of Council

Deputy Chair, Finance and City Governance Committee

Member, City Planning, Suburban Renewal and Economic Development Committee

Member, Infrastructure Committee

Councillor since 2011

Number of voters 31,139

MARCHANT

Cr Danita Parry (LNP)

Deputy Chair, Infrastructure Committee

Member, Finance and

City Governance Committee

Councillor since 2023

Number of voters 35,002

MCDOWALL

Cr Tracy Davis (LNP)

Civic Cabinet Chair, Environment, Parks and Sustainability Committee

Member, Councillor Ethics Committee

Councillor since 2019

Number of voters 34,400

MOOROOKA

Cr Steve Griffiths (ALP)

Shadow Chair, Environment, Parks and Sustainability Committee

Councillor since 2003

Number of voters 31,440

MORNINGSIDE

Cr Lucy Collier (ALP)

Deputy Chair, Councillor Ethics Committee

Shadow Chair, Finance and City Governance Committee

Shadow Chair, Public Transport Committee

Councillor since 2023

Number of voters 31,809

NORTHGATE

Cr Adam Allan (LNP)

Civic Cabinet Chair, City Planning, Suburban Renewal and Economic Development Committee

Chair, Councillor Ethics Committee

Councillor since 2016

Number of voters 34,277

PADDINGTON

Cr Seal Chong Wah (GRN)

Member, City Planning, Suburban Renewal and Economic Development Committee

Member, Community and the Arts Committee

Councillor since 2024

Number of voters 33,370

PULLENVALE

Cr Greg Adermann (LNP)

Deputy Chair, Customer Services Committee

Member, Public Transport Committee

Councillor since 2020

Number of voters 33,811

RUNCORN

Cr Kim Marx (LNP)

Deputy Chair, Environment, Parks and Sustainability Committee

Member, Infrastructure Committee

Councillor since 2012

Number of voters 31,687

TENNYSON

Cr Nicole Johnston (IND)

Member, Customer Services Committee

Member, Infrastructure Committee

Councillor since 2008

Number of voters 30,970

THE GABBA

Cr Trina Massey (GRN)

Member, Environment, Parks and Sustainability Committee

Member, Finance and City Governance Committee

Councillor since 2023

Number of voters 32,612

THE GAP

Cr Steven Toomey (LNP)

Deputy Chair, Public Transport Committee

Member, Customer Services Committee

Councillor since 2015

Number of voters 33,917

WALTER TAYLOR

Cr Penny Wolff (LNP)

Deputy Chair, City Planning, Suburban Renewal and Economic Development Committee

Member, Community and the Arts Committee

Councillor since 2023

Number of voters 34,004

WYNNUM MANLY

Cr Alex Givney (LNP)

Member, Community and the Arts Committee

Member, Environment, Parks and Sustainability Committee

Councillor since 2024

Number of voters 31,902

STATUTORY AND STANDING COMMITTEES

As at 30 June 2026

We have 9 Statutory and Standing Committees comprised of and chaired by elected representatives. Each Statutory or Standing Committee considers Council policies, provides advice to Council and delivers results for the people of Brisbane.

The public are welcome to attend any Standing Committee meeting. You can find information about committees and meetings on our website brisbane.qld.gov.au

Standing committees

- City Planning, Suburban Renewal and Economic Development Committee
- Community and the Arts Committee
- Councillor Ethics Committee
- Customer Services Committee
- Environment, Parks and Sustainability Committee
- Finance and City Governance Committee
- Infrastructure Committee
- Public Transport Committee

Establishment and Coordination Committee (Civic Cabinet)

The Lord Mayor and the Civic Cabinet Chairs of each Standing Committee together make up the Establishment and Coordination Committee, our Statutory Committee. The Lord Mayor is the Chair of Civic Cabinet. The Chief Executive Officer attends each meeting, providing executive advice, and communicates outcomes for delivery across Council. Secretariat support is also provided to Civic Cabinet by the organisation.

At its highest level, Civic Cabinet sets the strategic direction for Brisbane as a city and Council as an organisation. Civic Cabinet acts with Council's delegation on a range of matters including procurement, reporting and policy development. Civic Cabinet also reviews and makes recommendations to full Council on major plans, corporate documents and city finances.

Civic Cabinet generally meets weekly, regardless of whether Council is in session or recess.



Councillor Adrian Schrinner

Lord Mayor

Member of Civic Cabinet since 2008

Deputy Mayor from 2011-2019

Lord Mayor since 8 April 2019



Councillor Fiona Cunningham

Deputy Mayor and Civic Cabinet Chair of Finance and City Governance Committee

Member of Civic Cabinet since April 2020



Councillor Adam Allan

Civic Cabinet Chair of City Planning, Suburban Renewal and Economic Development Committee

Member of Civic Cabinet since May 2019



Councillor Tracy Davis

Civic Cabinet Chair of Environment, Parks and Sustainability Committee

Member of Civic Cabinet since 2021



Councillor Vicki Howard

Civic Cabinet Chair of Community and the Arts Committee

Member of Civic Cabinet since 2018



Councillor Sarah Hutton

Civic Cabinet Chair of Customer Services Committee

Member of Civic Cabinet since April 2024



Councillor Ryan Murphy

Civic Cabinet Chair of Infrastructure Committee

Member of Civic Cabinet from April to May 2019, and again since April 2020



Councillor Andrew Wines

Civic Cabinet Chair of Public Transport Committee

Chair of Council from 2019-2021

Member of Civic Cabinet since August 2021

Chair of Council



Councillor Sandy Landers

Chair of Council since April 2024

EXECUTIVE MANAGEMENT GROUP

As at 30 June 2026

The Chief Executive Officer (CEO) and Group Executives form our Executive Management Group (EMG). The CEO is responsible to Council. Detailed individual profiles can be found on our website brisbane.qld.gov.au

Kerrie Freeman

Chief Executive Officer

Joined Council and EMG in December 2024

Our Chief Executive Officer oversees the largest local government in Australia and delivers our key initiatives in the pursuit of the Vision. The CEO is committed to ensuring Brisbane is and always will be a great place to live, work and relax, and empowers this commitment through championing and modelling clear organisational values across Council.

Tim Wright

Group Executive, Environment, Parks and Sustainability Services

Joined Council in 1999 and EMG in 2021

Environment, Parks and Sustainability Services is responsible for delivering critical services and strategic programs that protect and enhance Brisbane's environment, build resilience to natural disasters and manage sustainable waste and resource recovery systems.

Matt Hardy

Group Executive, Infrastructure Services

Joined Council and EMG in 2025

Infrastructure Services is responsible for ensuring the comprehensive planning, development, delivery and maintenance of essential infrastructure and assets, including roads, footpaths, bridges, parks, gardens, drainage networks, community facilities and bike paths.

Tania Orr

Group Executive, City Planning and Economic Development Services

Joined Council in April 2022 and EMG in 2025

City Planning and Economic Development Services leads long-term strategic planning, development assessment, and policy development for Brisbane, shaping the city's growth and prosperity through leadership in land use, urban design, open space, community infrastructure, economic development, global relations, and delivery of key initiatives associated with the Brisbane 2032 Olympic and Paralympic Games.

Krysten Booth

Group Executive, Community and the Arts Services

[Joined Council in 2009 and EMG in 2022](#)

Community and the Arts Services leads the design and delivery of inclusive, responsive and high-quality services and programs that contribute to the health, wellbeing, cultural vitality and engagement of Brisbane residents and communities.

Pip Hold

Group Executive, Customer Services

[Served at Council from 2009-2020; rejoined Council and EMG in 2023](#)

Customer Services is responsible for the delivery of a diverse and essential range of compliance, safety and customer-facing services that protect Brisbane's community standards and enhance public health and safety. The service group manages the 24-hour Contact Centre, the business hotline, localised service centres and our network of libraries and cemeteries.

Anne Lenz

Group Executive, Corporate Services

[Joined Council in 2018 and EMG in 2022](#)

Corporate Services provides the essential support functions that enable Council to run smoothly and efficiently. The group is responsible for ensuring the organisation has the necessary people, technology and services to support its core operations and strategic objectives.

Catherine Baxter

Group Executive, Public Transport Services

[Joined Council and EMG in 2025](#)

Public Transport Services keeps Australia's fastest-growing capital city moving through the management of a fleet of more than 1,200 buses, the Brisbane Metro system and 33 ferries. The service group delivers more than 90 million passenger journeys annually and ensures the timely and efficient delivery of timetabled services.

James Langham

Group Executive and General Counsel, Governance and Legal Services

[Joined Council in 2013 and EMG in 2025](#)

Governance and Legal Services plays a critical role in managing public, political and organisational interfaces, upholding integrity, accountability and effective governance across Council. It ensures that Council's decision-making processes are transparent, well-supported and legally sound, while also safeguarding ethical standards.

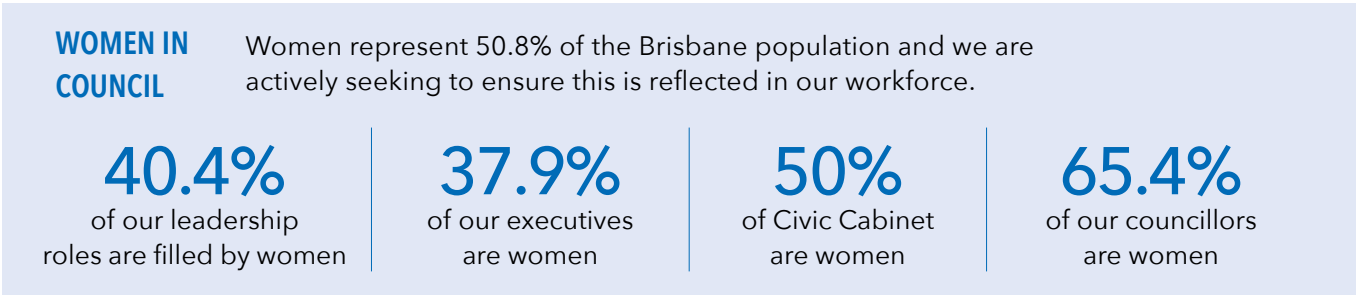
OUR PEOPLE

Zero Harm

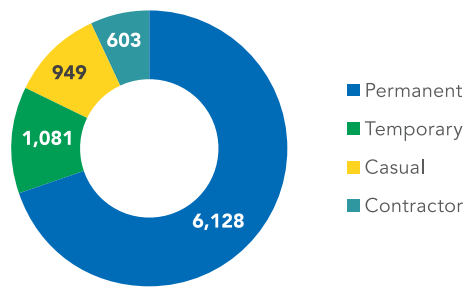
We have a strong Zero Harm culture and remain firmly committed to the safety, health, and wellbeing of our employees.



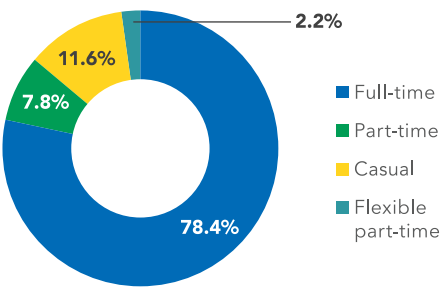
*Excludes commercial business unit Public Transport Services: Males 86.6%, Females 11.9%, Other identifier 0.5%



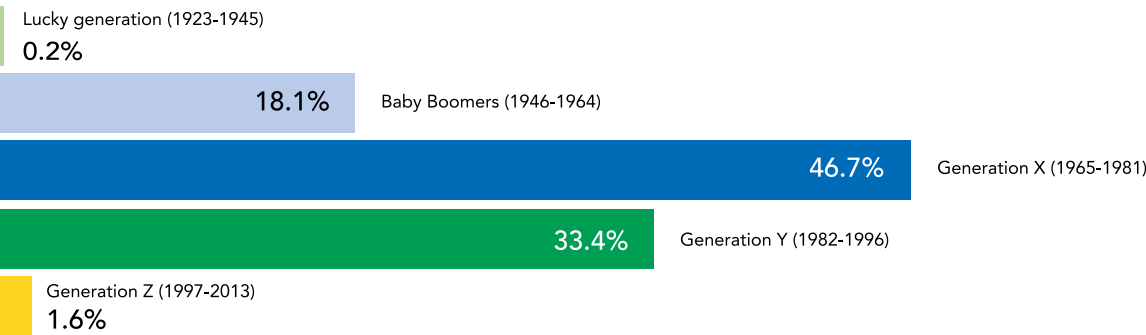
WORKFORCE MIX (HEADCOUNT)



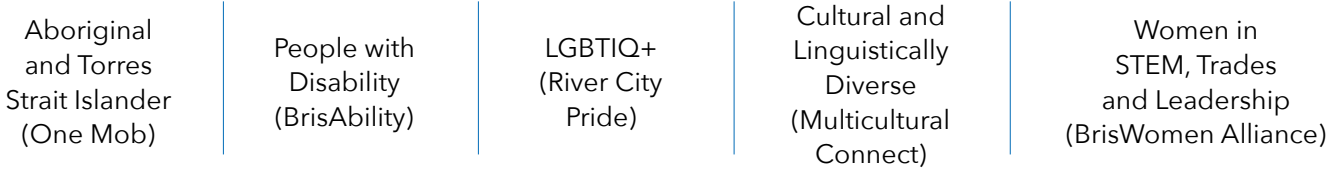
EMPLOYMENT TYPE (HEADCOUNT)



GENERATIONS OF COUNCIL EMPLOYEES



FIVE COMMUNITIES OF INCLUSION





3 Community Financial Report

FINANCIAL SUMMARY

Assets: What do we own?

As at 30 June 2026, our assets were valued at \$45.7 billion. The largest asset balance is property, plant and equipment assets, which is made up of the following classes of assets:

- land – \$5.7 billion
- buildings – \$1.2 billion
- plant and equipment – \$0.6 billion
- infrastructure – \$34.2 billion
- capital works in progress – \$0.6 billion
- other – \$0.1 billion.

\$3.2 billion revenue

\$45.7 billion assets

\$39.6 billion community equity

\$4.1 billion expenditure (operating and capital)

\$6.1 billion liabilities

Strong credit rating

Liabilities: What do we owe?

We borrow to fund future long-term infrastructure assets to provide ongoing benefits to the community. The most recent credit review issued by Queensland Treasury Corporation (QTC) in October 2025 affirmed Council's 'strong rating' and 'neutral outlook'.

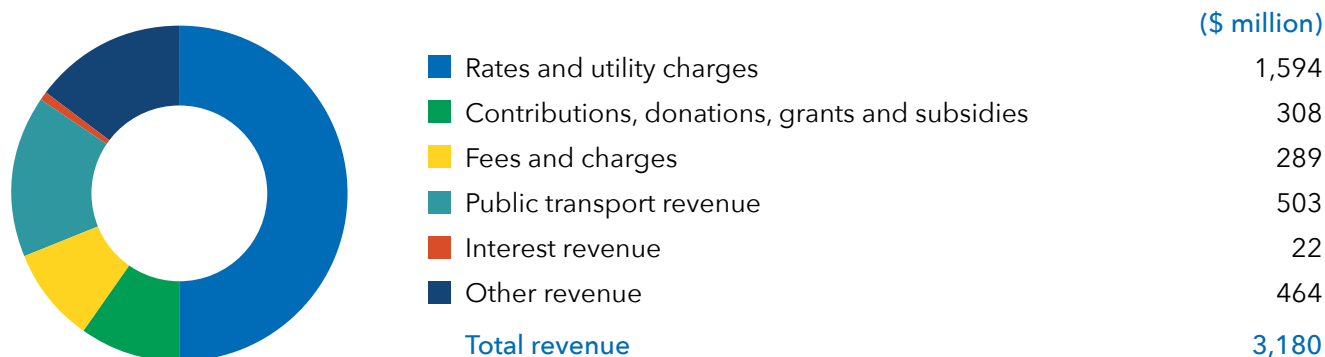
As at 30 June 2026, Council's liabilities totalled \$6.1 billion. This was principally made up of:

- loans owing to QTC
- service concession liabilities
- lease liabilities
- amounts owed to suppliers
- provisions and employee leave entitlements
- other liabilities.

Revenue: Where did the money come from?

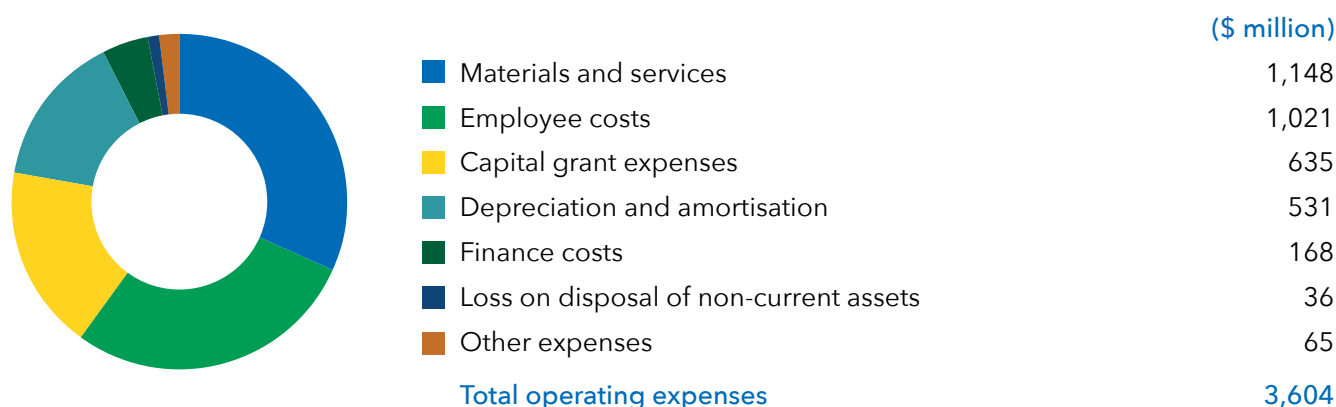
We received \$3.2 billion in revenue. The largest contribution was from rates and utility charges, which totalled \$1.6 billion (after discounts and rebates).

Total revenue increased by \$61.9 million (2.0%) from the previous year.



Expenditure: Where was the money spent?

We spent \$4.1 billion between operations (\$3.6 billion) and capital projects (\$0.5 billion) in 2025-26.



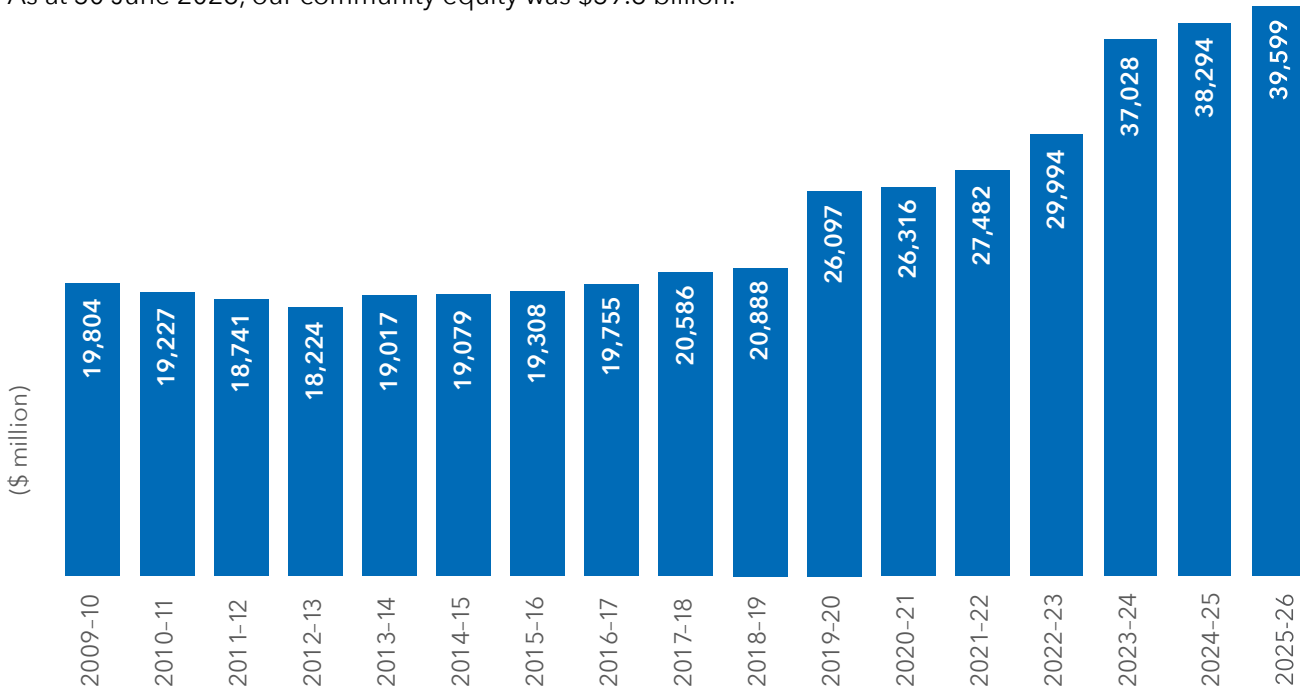
We manage our budget by grouping related outcomes in programs. Programs invest funding in services and projects allocated within the Annual Plan and Budget.



Community equity

Our community equity is defined as our net worth – what we own, less what we owe.

As at 30 June 2026, our community equity was \$39.6 billion.



Measures of financial sustainability

The City of Brisbane Regulation 2012 requires that we prepare a current year financial sustainability statement and a long-term financial sustainability statement each financial year. The financial sustainability measures included in these statements are specified in the *Financial Management (Sustainability) Guideline 2024 version 1*.

Our current-year financial sustainability statement, the related Auditor-General's report and our long-term financial sustainability statement are located at the end of our Annual Financial Statements in section 7 of this report.

Fair and equitable rates and rates concessions

We ensure fair and equitable rates for all Brisbane ratepayers. This is achieved by:

- providing an equitable payment system and a range of payment options for ratepayers
- applying the principle of 'user pays', where appropriate, to minimise the impact of these charges on the general community
- equity for like properties by reference to the value, quality and use of land and level of services received
- ensuring that all properties provide a meaningful contribution to the costs of Council providing services
- having a rating regime that is efficient to administer.

The average general rates price increase for owner-occupied houses was 3.87% from 1 July 2025.

We offer a range of rates concessions in support of a fair and equitable rates system, including:

- exemptions for eligible properties used for public, religious, charitable or educational purposes
- rebates for pensioners on their homes (in addition to the Queensland Government's 20% subsidy) on application to Council
- ongoing rebates to pensioners who were eligible for water and wastewater rebates on 30 June 2016
- Bushland Preservation Levy rebates of 100% for landowners who have signed either a Voluntary Conservation Agreement or Land for Wildlife Agreement with Council
- rebates for eligible not-for-profit organisations that provide or support essential welfare or community services to Brisbane residents
- rebates for eligible not-for-profit kindergartens
- rebates for not-for-profit providers of affordable housing
- rate capping for residential owner-occupied properties at 7.5%.

* All listed concessions were subject to eligibility criteria outlined in full in the *Annual Plan and Budget 2025-26*.



CLIMATE-RELATED DISCLOSURE 2025-26

We are taking real and practical action on climate change to deliver a low-carbon and climate-resilient city.

We have a role in both planning for the city's future and running a financially sustainable organisation. We acknowledge that mitigating and adapting to a changing climate supports positive environmental, social and financial outcomes. To ensure we thrive and meet community expectations to 2030, 2050 and beyond, we monitor and assess how to transition to a low-carbon future, how projected changes in the climate may impact our operations and assets, and develop mitigation and adaptation strategies.

Governance

Our general governance arrangement (refer to sections 2 and 5) applies to all aspects of decision-making, with specialised multidisciplinary groups from across Council providing oversight of and recommendations for matters of strategic importance.

A Low Carbon Emissions, Climate Resilient Council Service monitors our climate mitigation and adaptation efforts and oversees progress towards operational emission reduction targets and related priority actions. This group comprises senior leaders from across our operational and business services.

We have detailed knowledge of our operational emissions sources and are committed to measuring emissions in line with best practice standards, including the *Greenhouse Gas Protocol (GHG Protocol) Corporate Accounting and Reporting Standard*. We will continue to disclose our annual carbon footprint in the Annual Report. Our measurement approach is subject to an independent third-party review every 3 years. In our latest third-party audit (for the 2024-25 inventory), the auditors noted that, "Council has some of the best practices for greenhouse gas reporting in Australia."

Strategy

Our strategic planning framework sets out the roles and relationships between medium- and long-term strategies and plans (refer to section 2). The *Corporate Plan 2021-22 to 2025-26* reinforces our commitment to sustainability and identifies indicators to assist with monitoring our progress. Through the Corporate Plan, we consider risks and opportunities arising from the transition to a low-carbon economy, as well as the

physical impacts of climate change. The progressive review and updating of corporate policies, strategies and plans provides ongoing opportunities to deliver organisational excellence and emerging best practice in managing climate risks.

Mitigation strategies

We have a strong record of sustainability leadership and contribute to global efforts to reduce greenhouse gas emissions and mitigate the impacts of climate change through real and practical action.

In 2025-26, we continued to focus on investing in initiatives that accelerate change inside our organisation and support citywide mitigation outcomes. These investments are guided by our *Emissions Reduction Strategy 2022-23 to 2027-28*. The strategy outlines priority actions to facilitate delivery of our targets to reduce operational greenhouse gas emissions (including scope 1, 2 and 3 emissions as defined in the GHG Protocol) by at least 30% on 2016-17 levels by 2031-32 and achieve net zero emissions by 2050. Priority actions address all areas of our operations, including waste management, construction, transport, buildings, facilities, streetlights, purchased goods and services, and urban forests.

Achievements in 2025-26 include:

- continued to utilise renewable electricity to power our operations via investment in on-site solar photovoltaic (PV) systems and retail electricity contracts
- reached the planned operating capacity of the all-electric Brisbane Metro M1 and M2 services
- achieved the transition of 50% of our passenger vehicle fleet to electric or hybrid vehicles
- created an electric vehicle fast-charging hub at our Regional Operations Centre in Eagle Farm
- delivered more than 500 kilowatts of rooftop solar PV systems across 25 Council-owned community leased facilities
- upgraded existing lighting at Sherwood Bus Depot to modern LED technology
- utilised low-carbon and recycled materials in construction projects, including more than 64,500 tonnes of recycled asphalt on Brisbane roads
- successful trials of producing asphalt at reduced temperatures and increased use of recycled asphalt from 15% to 20% at our Eagle Farm facility

- captured more than 45 million cubic metres of gas from the operating landfill at Rochedale and 5 closed landfill sites to generate electricity or destroy the methane component
- diverted more than 132,500 tonnes of garden waste from landfill via the kerbside green waste recycling service and the green waste self-haul service at our resource recovery centres.

Adaptation strategies

As our climate continues to change, we aim to ensure our community and operations remain resilient, confident and ready for future potential hazards. We deliver a range of initiatives to address both acute risks associated with extreme climate events, such as flooding and drought, and chronic risks such as rising sea levels.

Achievements in 2025–26 include:

- participated in the South East Queensland Climate Resilience Alliance, including delivering the Climate Resilience Capacity Building Project
- maintained 175 smart water meters in directly administered assets, enabling consumption management and faster response and repair of water leaks
- completed delivery of the Voluntary Home Buy-Back Program, converting 293 flood-affected properties into more than 20 hectares of safe and maintainable public open space
- secured 15.3 hectares of significant habitat through the Bushland Acquisition program and planted 43,000 plants, adding 62 new hectares and maintaining more than 307 hectares through the Environmental Offsets program
- continued investment in new and existing stormwater and drainage infrastructure, including stage 1 of the Pallara stormwater infrastructure project
- continued to update flood studies, integrating the latest industry guidance for future expected rainfall
- updated Flood Information Online with new property level data
- enhanced our Emergency Dashboard to a more usable and reliable data source

- delivered priority coastal resilience planning, monitoring and hazard assessments across Brisbane and Mulgumpin (Moreton Island)
- improved ecological resilience and proactively mitigated bushfire risk across more than 10,500 hectares of our conservation reserves by delivering an integrated land management program encompassing prescribed burning, invasive species control, fire trail maintenance, vegetation monitoring and coordinated fire response.

Our website contains more information about how the organisation is working hard to ensure Brisbane is a climate-resilient city.

Visit brisbane.qld.gov.au

Risk management

Our risk management framework supports consistent and transparent identification, management and monitoring of risks (refer to section 5). All material risks are assessed using our risk assessment criteria, including climate-related risks and opportunities.

Our established governance arrangements for identifying, measuring and forecasting our greenhouse gas emissions support early identification of emerging risks. This informs budget development and strategic decision-making.

Metrics and targets

LOW-CARBON COUNCIL

Target: Reduce operational greenhouse gas emissions (scope 1, 2 and 3 emissions as defined in the GHG Protocol) by at least 30% on 2016–17 levels by 2031–32, and achieve net zero emissions by 2050

Actual: In 2024–25, our operational emissions were 8% lower than the 2016–17 base year*

*A decrease in our capital expenditure and large-scale projects saw a significant decrease in construction emissions in 2024–25. This year also saw the first full 12-month period of renewable energy contract for our large sites. The all-electric, zero tailpipe emission Brisbane Metro commenced in 2024–25, along with the opening of the Kangaroo Point Bridge, providing cleaner public transport and active travel options for residents. While these investments contributed to a short-term increase in our carbon footprint, they support our longer-term transition to a zero-emission and climate-resilient city.

4 Progress and Performance

OUR PROGRESS AGAINST THE CORPORATE PLAN

The Corporate Plan sets out medium-term objectives for how we will deliver on the vision for the city. It reflects our strategic directions and feedback from the community on our operations, activities and services.

The strategic directions of the Corporate Plan are progressed through the delivery of the projects and services of our programs and business units, as set out in the Annual Plan and Budget.

In accordance with the City of Brisbane Regulation 2012, we monitor our progress against the Corporate Plan's strategic directions. Through this we can understand what is working and prioritise projects and services to support our community. The following scorecards reflect the 5 strategic directions within the Corporate Plan and their indicators of success.

OUR
INCLUSIVE CITY

OUR
SUSTAINABLE CITY

OUR
PROSPEROUS CITY

OUR
LIVEABLE CITY

OUR
WELL-MANAGED CITY

We use a 3-tier rating system to summarise performance against the indicators in the Corporate Plan. The additional 4th status 'monitor closely' has been applied for those objectives that continue to be impacted by global economic conditions.

The statuses are as follows.

- **Delivered:** The objective is achieved or completed.
- **On track:** Work is continuing as planned and budgeted.
- **Action required:** Work has stopped or progress is insufficient to achieve the objective.
- **Monitor closely:** Progress is being made but, due to external drivers, does not match what was planned and budgeted, or progress is difficult to measure.

Our 2025-26 performance and highlights

The Annual Plan and Budget sets out the projects, services and activities we will undertake and deliver each year. Our progress and performance are demonstrated across the Corporate Plan's 5 strategic directions and our business units.



OUR INCLUSIVE CITY

We advocate for a Brisbane that is a city for everyone, free from discrimination, with inclusive and supportive services and culture.

INDICATORS OF PROGRESS	STATUS
Increased participation in community consultation and engagement activities	On track
Sustained community satisfaction with ability and access to opportunities to have a say	On track
Increased accessibility and affordability of Council services and facilities	On track
Improved metrics of inclusion within Council and community	On track

Brisbane's shared vision for 2032 legacy

Hosting the Brisbane 2032 Olympic and Paralympic Games is about much more than 4 weeks of spectacular sport – it's about building a legacy that begins well before 2032 and lasts long after.

In February, we debuted our Making our Mark campaign to share legacy ideas we collected from the city's youth, residents, businesses and sports people with the community.

Over 6 weeks, we invited the people of Brisbane to vote on their favourite ideas, provide feedback and contribute new ideas.

The campaign attracted strong community interest, with 19,713 votes, 299 survey responses and 431 new ideas submitted. It also generated 82,822 web page views from 67,691 users.

Community feedback was used to guide legacy planning to turn ideas into reality.

Multicultural business programs driving success

We continue to support Brisbane's culturally diverse business community through the Lord Mayor's Multicultural Business Awards and Business Scholarship programs.

We've given more than 750 scholarships to up-and-coming entrepreneurs from culturally and linguistically diverse backgrounds, strengthening inclusion across the city since 2008.

By recognising and celebrating multicultural leaders and supporting business growth, we're enhancing our diverse business community and boosting economic participation across the city.

Local ideas shape park plans

More than 950 residents helped shape the future of some of Brisbane's much-loved parks at 7th Brigade Park, Chermside; Keating Park, Indooroopilly; Abbeville Street Park, Upper Mt Gravatt and Wittonga Park, The Gap.

From improving pathways to protecting natural spaces and creating more to see and do, community feedback is guiding the next stage of our park upgrade plans.

This strong response highlights our commitment to giving residents the opportunity to have their say to help build a better Brisbane and enhance our city's lifestyle.

Homeless Connect marks 20 years

In 2025-26 we marked 2 decades of Homeless Connect, our free event that brings essential services together in one welcoming place for people experiencing homelessness or hardship.

The milestone event on 13 May 2026 provided 483 health checks, 223 haircuts and goods such as clothing and toiletries to more than 850 guests, with the help of 330 volunteers.

There were also 5,158 service engagements with 65 organisations providing housing, employment, legal and community support.

Since 2006, Homeless Connect has helped more than 24,000 people, thanks to the generosity of volunteers, partner organisations and donors from across the Brisbane community.



Supporting literacy at every age

Free library reading programs offered across our 33 libraries continued to build literacy, encourage reading for all ages and strengthen connections to local libraries in 2025-26.

We invited Brisbane residents to join our Summer Reading, Gold Stars and Little Stars reading programs, sharing the joy of reading for both the young and young at heart with more than 12,000 participants.

The Lord Mayor's Writers in Residence series brought more than 100 authors to our libraries, from bestselling names to emerging talent, connecting booklovers with new books to read and stories to share and write.

Celebrating a diverse Brisbane

More than 6,180 people from 157 countries officially became Australian citizens at 14 citizenship ceremonies held at Brisbane City Hall in 2025-26.

Brisbane is a diverse and inclusive city made up of people from culturally and linguistically diverse backgrounds.

In 2025-26, our newest citizens came from countries including India, New Zealand and China, among many others, further enriching the diversity that makes Brisbane a vibrant and welcoming city.

Bumper \$2 Summer Dips

Brisbane residents stayed cool for less, saving a record \$2.8 million on pool entry in 2025-26 thanks to our popular \$2 Summer Dips initiative.

More than 758,000 people enjoyed \$2 entry to our network of 22 pools from December to February, an increase in patronage of 4.1% on the previous summer.

Since launching \$2 Summer Dips in 2023, we've helped residents save more than \$7.8 million on pool entry as part of our commitment to making Brisbane's lifestyle even better.



More achievements

- Increased funding support for 128 suburban community and multicultural festivals by 25%.
- Supported 7 organisations with the \$1 million Pathways out of Homelessness program, delivering critical housing, homelessness, health, and domestic and family violence services.
- Introduced dementia-friendly Brisbane Greeters tours, offering shorter walking experiences with frequent stops, and sensory walking tours for people with low vision.
- Launched community consultation on Toowong intersection improvements, the Sylvan Road bikeway and improving transport infrastructure around schools in Indooroopilly and Wynnum Manly.

OUR SUSTAINABLE CITY

Through partnership, advocacy, direct action and intervention, we support a clean, green and sustainable Brisbane.

INDICATORS OF PROGRESS	STATUS
Maintain carbon neutral status of Council	N/A*
Reduced household carbon emissions	On track
Increased sustainable transport patronage and active travel	On track
Improved environmental health of the city	On track
Reduced waste generation and increased resource recovery	Monitor closely
Increased resilience and reduced risks to residents and property from natural hazards	On track
Improved quality and network of natural habitat and green spaces within the city	On track
Increased community participation in Council environmental programs and education activities	On track

*This reflects Council's policy shift from carbon neutrality to low carbon.

Green bins rolled out across Brisbane

In 2025–26 we completed the rollout of the universal green bin service to eligible households across the city. This has expanded one of Australia's leading garden waste recycling programs to help create a cleaner, more sustainable Brisbane.

Green waste recycling is now part of the standard kerbside bin collection service for all eligible properties in Brisbane, with around 75% of Brisbane households (more than 320,000 homes) having access to a green bin and fortnightly collection service.

We delivered more than 150,000 green bins across 184 suburbs, allowing residents to contribute to producing compost that will be used across the region and diverting green waste from landfill.

Promoting platypus conservation

Brisbane is one of the most biologically diverse capital cities in Australia and we're committed to boosting community awareness about local wildlife and habitat.

To celebrate PlatyMonth in September, we held 15 events across Brisbane. Our environment centres hosted special Bush Kindy sessions featuring a Kamishibai story about Pickles the Platypus,

nature-based play and craft for children aged 3-5 years. Library Fact Finder sessions inspired young minds with platypus facts and activities, while school incursions brought freshwater science into and beyond the classroom.

We also supported free PlatypusWatch Walk and Talks through known platypus habitat in Bridgeman Downs, Pullenvale and Wacol, where participants could learn about platypus conservation and spot local wildlife.

Greener developments made simpler

Brisbane is one of Australia's fastest-growing capital cities and we're doing what we can to help deliver more homes sooner, while protecting our incredible lifestyle.

Brisbane Green Factor is a free green infrastructure ratings tool that plays a key role in ensuring new developments contribute to our city's sustainability, quality of life and subtropical lifestyle.

In 2025–26, we released the Brisbane Green Factor user guide, a practical companion to our award-winning tool.

By providing clear guidance to planners, developers and the community, we're helping to improve greening outcomes to create a greener, cooler and more liveable Brisbane.



Expo helps residents to prepare

Our 4th Brisbane Emergency Services Expo was held at Mount Gravatt Showgrounds in 2025-26, during Get Ready Queensland Week.

This free, family-friendly event gave the community the opportunity to learn about preparing for storms, bushfires and floods through workshops, demonstrations and interactive experiences.

More than 12,000 people engaged with experts from Council, Queensland Fire Department, State Emergency Service and other local agencies across 35 stalls.

The expo featured family entertainment including emergency vehicle showcases, jumping castles and a Paw Patrol live performance.

Connecting habitats, protecting wildlife

We install wildlife movement infrastructure where roads intersect with ecological corridors to help keep wildlife safe from road traffic and provide safer paths for their journey.

With funding from the Australian Government, we built a new wildlife underpass at Toohey Road in 2025-26, complete with fencing and innovative fauna gates to allow animals to safely escape from the road if they find themselves on the wrong side of the fence.

Monitoring cameras have also been installed to support research and ongoing conservation efforts.

This solution means connected habitats, safer roads for drivers and wildlife, and valuable data to support wildlife protection into the future.

Enhancing Brisbane's waterways and green spaces

Our projects for resilient and liveable Brisbane waterways and green spaces gained momentum in 2025-26.

Key milestones included completing the Kedron Brook Vision and Master Plan community engagement summary from the engagement carried out from April to June 2025. The insights from the stage 1 engagement and technical investigations are informing the preparation of the Kedron Brook Draft Vision and Master Plan, scheduled for release for stage 2 engagement from mid-2026.

We also carried out upgrades to Graceville Riverside Parklands in partnership with Brisbane Sustainability Agency.

Improved riverside access, upgraded pathways, new seating and lush landscaping are creating welcoming places for Brisbane residents and visitors to unwind, connect and enjoy nature.

Together, these projects expand and strengthen Brisbane's natural spaces, supporting a more sustainable and resilient city for years to come.

More achievements

- Recorded 222,400 FloodWise Property Report downloads and more than 3.7 million views of Council's Flood Awareness Maps.
- 1,405 in-person and 906 online kindy students participated in the Creek Neighbours program.
- Diverted approximately 75,800 tonnes of recyclables from landfill through household yellow lid bins and self-haul at Council's resource recovery centres.
- Generated 6,477 Australian Carbon Credit Units (ACCUs) for landfill gas flaring at the Roghan Road closed landfill facility in Fitzgibbon. This reduced carbon emissions by 6,477 tCO₂e and improved air quality.
- Carried more than 91 million passengers on bus and Brisbane Metro services.
- Facilitated 4.5 million e-mobility trips and installed another 77 e-mobility parking hubs.

OUR PROSPEROUS CITY

We harness global and local opportunities, and encourage a pipeline of investment, jobs and businesses to support the economic growth of our city.

INDICATORS OF PROGRESS	STATUS
Strengthened economic performance of the city	On track
Increased tourism visitation and expenditure	On track
Increased use of digital technology to support business and the economy	On track
Improved efficiency and timeliness of movement of goods and services	On track
Increased participation in Council's business support activities and events	On track



Food trucks and coffee carts thrive with bookable locations

In 2025-26, we launched the Brisbane Food Trucks and Coffee Carts program, providing opportunities for small food businesses to operate in popular public spaces.

The program is supported by a new Brisbane Food Trucks and Coffee Carts website, which includes a booking system that allows businesses to book a location, upload a menu and advertise their trading site up to 6 weeks in advance across 94 locations.

There were more than 4,167 site bookings in 2025-26, creating more to see and do in the suburbs and unlocking new opportunities for Brisbane's food vendors.

Building smarter businesses with AI

We're creating Australia's most small-business-friendly city by supporting local businesses to thrive with free resources, services and workshops.

In 2025-26 we partnered with expert providers to host targeted business workshops on building practical artificial intelligence (AI) skills.

The sessions equipped more than 60 participants with knowledge to enhance marketing, streamline operations and improve decision-making using AI.

By supporting businesses to adopt new technology, we're helping local operators to work smarter and stay competitive in today's evolving digital landscape.

Young leaders receive boost

In 2025-26 we introduced the Future Founders Program to inspire young people to explore pathways into business and entrepreneurship.

We supported 24 young entrepreneurs through bursaries and received more than 600 registrations for 4 forums that gave participants real-life insights on how to turn business ideas into action.

By supporting the next generation of Brisbane entrepreneurs, we're helping young people prepare for future careers, spark innovation and contribute to a dynamic, forward-looking Brisbane economy.

Digital skills strengthen precincts

Our Growing Precincts Together program provides resources to promote, support, refresh and activate local businesses.

The 2025-26 program provided free one-on-one

digital sessions to businesses in Bald Hills Village, Hawthorne Road, Stones Corner and Wilston Village.

Our precinct-specific digital support helped businesses to enhance their online presence, improve customer engagement and adopt innovative tools, driving productivity, resilience and long-term growth across Brisbane's suburban retail precincts.

Growing our cultural economy

BrisAsia Festival showcases Brisbane's rich Asian cultural heritage through art, music, food and performance.

Held in February, the annual festival featured 28 events across 17 suburbs, with more than 350 artists engaging more than 31,200 people and creating more to see and do in the suburbs.

This year's program introduced 10 new events, complementing returning favourites and expanding opportunities for cultural connection.

BrisAsia reinforced Brisbane's reputation as a vibrant, inclusive, lifestyle capital and one of the world's most liveable and culturally diverse cities.



Unlocking commercial opportunities on the river

In 2025-26 we called on industry for expressions of interest to activate Brisbane's pontoons and jetties for more tourism and hospitality use.

Our River Access Network is made up of 11 sites that provide access to and from the Brisbane River for recreational and tourism watercraft, spanning from Northshore Hamilton to Riverhills.

Activating these sites will help us make Brisbane's lifestyle even better, transforming the river into a vibrant, sustainable tourism and leisure destination while celebrating our unique riverside lifestyle.

Grants fuel the creative sector

Our Creative Sparks Grants and Lord Mayor's Creative Fellowships continued to support local artists, arts and cultural workers, and creative producers to develop their skills, present their work and strengthen their industries in 2025-26.

Through Creative Sparks, in partnership with Arts Queensland, 17 recipients shared almost \$225,000 to deliver projects spanning mentoring, First Nations pathways and new works development.

The Lord Mayor's Creative Fellowships, now in their 30th year, provided almost \$70,000 to 8 recipients.

The funding supported professional development and global connections, including international opportunities that enhance skills and contribute to Brisbane's vibrant creative economy.

More achievements

- Festival Liaison Officers facilitated 241 events.
- Trialled sensors in Queen Street Mall and provided weekly analysis of pedestrian movement data across economic precincts to understand visitation trends and economic activity.
- Supported 124 events in the Valley Malls, including Christmas in the Valley, Moon Festival, Lunar New Year and Brunswick Street Live.
- Secured a Memorandum of Understanding with the City of Los Angeles, creating a strategic framework for long-term collaboration in sustainability, economic development and city planning ahead of the 2028 and 2032 Olympic and Paralympic Games.
- Generated \$1.5 billion in economic activity from investment attraction and business growth initiatives, creating 744.5 new jobs, supporting 1,832 jobs and 3,053 businesses.
- Secured 64 business events forecasted to generate \$103 million in economic activity and support 578 jobs.
- Delivered 39 major events, generating \$411.3 million in economic activity and supporting 12,664 jobs.

OUR LIVEABLE CITY

We celebrate and connect Brisbane’s communities with the activities, events and places that make Brisbane great.

INDICATORS OF PROGRESS	STATUS
Maintained infrastructure delivery in line with city growth	On track
Increased participation in local events and activities	On track
Improved Council facility and park use, and user satisfaction	On track
Maintained community satisfaction with access to housing, employment and recreation spaces	Monitor closely
Majority of residents find Brisbane a great place to live	On track

More homes for Brisbane

As one of Australia’s fastest-growing capital cities, we’re working to help deliver more homes sooner while protecting our lifestyle.

In 2025-26 we commenced changes to building heights, lot sizes, parking and development approval processes to make it easier to build new homes in the low-medium density residential zone.

We’re also bringing new life to under-used areas through our Suburban Renewal Precincts program, creating opportunities for new homes and jobs in well-served suburban centres. With Stones Corner and Wynnum Centre completed in 2025-26, we are progressing with Mt Gravatt, Sandgate, Alderley, Cannon Hill, Upper Mt Gravatt and Chermside in 2026-27.



Award-winning park drives Brisbane’s incredible lifestyle

Brisbane is Australia’s lifestyle capital and we’re proud to offer more than 2,000 parks that bring people together, spark adventure and support healthy lifestyles.

One of our city’s standout destinations is Archerfield Wetlands District Park. Since opening in 2024, the park has received 8 major industry awards, including 3 national honours, most recently the Planning Institute of Australia’s 2026 National ‘Great Place’ Award for Planning Excellence.

Transformed from a former industrial site, Archerfield Wetlands now features adventure play, open green spaces and scenic trails, attracting visitors from across Brisbane to relax, play, connect with nature and experience one of Australia’s most celebrated new parklands.

A brighter future for the bayside

The draft Wynnum, Manly and Lota Foreshores Master Plan has taken shape in 2025-26, with a clear vision to revitalise our scenic bayside destinations.

Plans for more shade tree planting, enhanced greenspaces, more recreation features, safer pathways, and improved connection to the bay will create more to see and do in our iconic bayside.

These improvements reinforce Brisbane's reputation as Australia's lifestyle capital, helping locals get even more out of their much-loved foreshores.

Keeping Brisbane moving

Brisbane's bus network received a massive boost with the opening of the Adelaide Street tunnel and the launch of Brisbane Metro services in 2025.

The turn-up-and-go Brisbane Metro delivers high-capacity, reliable public transport where it's needed most, supporting everyday travel across Brisbane by improving connections between suburbs, activity centres and the CBD.

The 225-metre tunnel provides a dedicated connection between the Inner Northern and South East busways, keeping more than 1,400 metro and bus services moving every day.

Local grants enhance community spaces

In 2025-26 the Lord Mayor's Better Suburbs Grants – Community Facility Category provided funding to improve, develop and maintain community facilities.

Funded initiatives included sports field lighting, building maintenance and projects that supported broader facility use and participation.

Our ongoing support of community organisations creates more to see and do in the suburbs and helps shape Brisbane's incredible lifestyle.

Road projects to get you home sooner

We're committed to keeping our growing city moving with congestion-busting road upgrades across Brisbane.

Following the successful completion of stage 1A, works continued on the Beams Road upgrade in 2025-26.

More than 20,000 vehicles travel on Beams Road daily and significant population growth forecast in the Carseldine, Fitzgibbon, Taigum and Zillmere areas is set to make it even busier.

Meanwhile, we completed improvements at Forest Lake Boulevard and Illaweenah Street intersection in Forest Lake to improve traffic flow during peak times.

More achievements

- Completed the streetscape upgrade at Ryans Road and Robinson Road, Nundah, community engagement for Lambert Road, Indooroopilly, and started early engagement for Ainsworth Street, Salisbury, as part of the Better Suburbs – Places and Spaces program.
- Completed routine inspections, maintenance and repair works across community-leased facilities, including roof replacement and structural repairs at:
 - Gaythorne Bowls Club, Gaythorne
 - North Star Football Club, Zillmere
 - Souths Rugby Union Club, Tarragindi
 - Waterloo Bay Leisure Centre, Wynnum.
- Constructed 2 community storage facilities in Enoggera and Wavell Heights for local community and sports organisations to store their equipment safely.
- Produced more than 1.8 million tonnes of quarry materials to support road construction and resurfacing activities.
- A total of 28 schools and approximately 13,500 students participated in the Active School Travel program, with the average rate of active travel growing from 27% to 42% by the end of 2025.
- Completed more than 80,000 km of street sweeping across major road corridors.
- Delivered more than 130 targeted suburban improvements through the Suburban Enhancement Fund program.
- Continued to provide more than 8,900 on-street paid car park spaces across 19 suburbs to provide convenient and equitable access to businesses and services.
- Continued delivery of high-volume asphalt production through Council's plants, supporting growing resurfacing demand and internal road programs.
- Reunited 1,172 lost pets with owners and rehomed 2,518 animals through Council's animal rehoming centres in Bracken Ridge and Willawong.

OUR WELL-MANAGED CITY

We provide strong leadership and governance for the city, and we are committed to delivering effective, efficient and valued services to the community.

INDICATORS OF PROGRESS	STATUS
Majority of residents agree Council does a good job of managing the city	On track
Majority of customers report positive experiences in dealing with Council	On track
Maintain long-term financial sustainability	Monitor closely
Improved performance in governance, risk and compliance metrics	On track
Improved performance in metrics related to our people	On track

Brisbane lifestyle keeps shining

We conduct the Better Brisbane Index to understand what sets Brisbane apart and help us plan for the future with confidence.

In the most recent survey, 9 out of 10 residents agreed Brisbane is a great place to live, work and raise a family. More than 8 out of 10 agreed that Brisbane has a strong economy, good job opportunities and is a good place to run a business.

The index also highlighted strengths in active travel, commuting ease and the frequency and reliability of public transport.

These results reflect our ongoing commitment to making Brisbane’s lifestyle even better.



Maintaining our iconic bridges

In 2025-26 we continued to invest in the maintenance and restoration of Brisbane’s iconic bridges.

Our crews used a purpose-built rolling rig to lay new custom-made decking over the ageing footpaths of the Story Bridge, with the project being part of the long-term renewal plan to preserve the 85-year-old structure for generations to come.

We also completed essential maintenance work and started restoration work on the Walter Taylor Bridge’s north tower, updating protective coatings as part of a long-term renewal to preserve the much-loved landmark.



Delivering value for Brisbane

In 2025-26 we continued to manage Brisbane's finances responsibly by striking the right balance between keeping costs down and keeping Brisbane moving.

We delivered a balanced Budget that maintained the cheapest rates in South East Queensland while providing essential services and investing a record amount in subsidising public transport.

Through our suburbs-first guarantee, we protected Brisbane's lifestyle by delivering new parks and library upgrades, supporting suburban festivals and improving suburban retail hubs.

Strong governance, better outcomes

In 2025-26 we introduced our Integrated Governance Framework, which outlines how governance functions across Council in a coordinated and consistent way.

The framework provides a blueprint to help us make decisions that serve Brisbane, making it easier to get things done the right way, with less duplication and more clarity.

By aligning our efforts across teams, the framework helps us deliver safe, reliable services and assets to the community, supporting better outcomes for residents and businesses, now and into the future.

Making our services more accessible

Our city is one of Australia's fastest-growing cities and as it grows, so too does the demand on our services.

In 2025-26 we launched MyServices Brisbane, a user-friendly online service where customers can view and manage their service requests with us in a central location.

More than 260 forms are available online and customers can submit a service request form with their contact details pre-filled, pin favourites, view their forms and request access to specialist services.

The MyServices Brisbane portal is just part of our commitment to delivering everyday services residents can rely on.

Staff shapes a safer workplace

In 2025-26, more than 800 employees provided feedback on the draft Zero Tolerance to Violence Framework as part of our Safe Workplace Initiative.

The employee survey ranked 6 actions for successful prevention of workplace violence and aggression, including publicising zero tolerance, upskilling leaders and de-escalation training.

The second phase of the Safe Workplace Initiative focused on developing and implementing initiatives linked to the agreed actions to create a safer, more supportive work environment for our people.

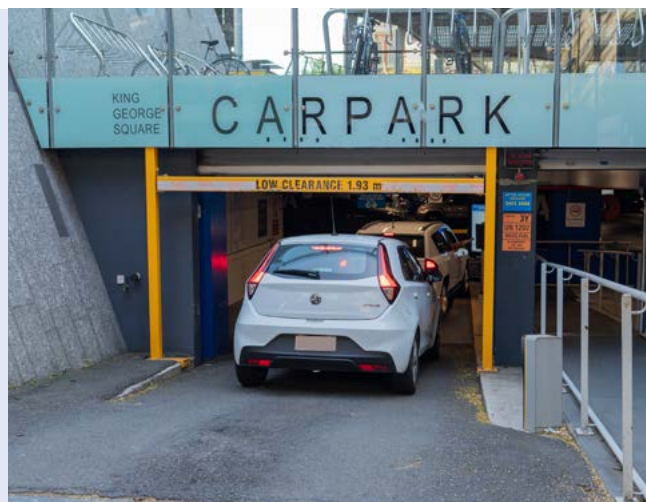
More achievements

- Responded to more than 1.3 million customer contacts, while supporting our contact centre staff with training, coaching and wellbeing initiatives to deliver professional, compassionate service.
- Reunited approximately 8,122 customers with their lost items, with our Lost Property service delivering practical and valued customer service.
- Supported Brisbane's housing future by enabling the delivery of thousands of new homes across the city.
 - Approved 8,859 new dwellings and 1,954 new lots.
 - Issued final plumbing certificates for 2,889 newly built dwellings.
 - Plan sealed 1,714 freehold dwelling units and 1,418 freehold residential lots.
- Progressed the Story Bridge Restoration Business Case to support long-term renewal of this nationally significant asset, including releasing the Story Bridge Renewal Business Case Progress Update as part of the 2026-27 Budget, outlining anticipated program costs, priority works and a proposed multi-level funding framework.
- Coordinated major inner-city construction projects to ensure positive outcomes for Brisbane residents and visitors, including:
 - Brisbane Metro
 - Cross River Rail (CRR), including 4 new underground rail stations
 - new performing arts venue at South Bank
 - 2032 transport planning venues
 - Queens Wharf Brisbane
 - Woolloongabba Station.

BUSINESS UNIT:

CITY PARKING

City Parking's objective is to meet customer needs and contribute to both liveability and economic outcomes by delivering accessible and reliable parking services.



Annual operations report

Key results

- Provided parking for 468,695 vehicles at King George Square and Wickham Terrace car parks.
- 7,565 vehicles used the free electric charging station at King George Square Car Park.
- 83,963 vehicles used the discounted evening rate.
- 109,451 vehicles used the discounted weekend rates.
- 85,087 vehicles used the early bird rate.
- 24,546 vehicles used the free 15-minute parking.

Financial and non-financial targets

City Parking monitors the rates of parking bay use across both off-street facilities to inform financial and non-financial performance.

- Recorded an average of 1.57 vehicles per bay per day in King George Square Car Park.
- Recorded an average of 0.82 vehicles per bay per day in Wickham Terrace Car Park.

Notional capital structure and surpluses

City Parking's notional capital structure is by way of equity funding from Council. Surpluses after the application of the requirements of the Tax Equivalent Regime are returned to Council's overall operating surplus.

Service quality

City Parking provides accessible, safe and competitive parking services to residents and visitors to Brisbane City.

Key results

- Continued to offer discounted weekend, evening and early bird rates providing affordable, reliable parking to support local businesses and the city's economy.
- Continued to provide comprehensive ongoing maintenance programs to ensure the car parks are well maintained, safe and reliable.
- Observed growing customer use of electric vehicle charging stations supported by previous years' investment in charging infrastructure.
- Delivered comprehensive ongoing maintenance program to maintain modern and efficient car parking hardware, improving the reliability of parking systems and enhancing customer experience.
- Continued to enhance technology to provide a range of payment options for customers, improving their experience.

Other reportable information

There were no changes to the annual operational plan in 2025-26 and Council did not provide any directions to City Parking that would alter the operations of the business unit. There were no borrowings, major investments, or community service obligations to report in 2025-26.

BUSINESS UNIT:

TRANSPORT FOR BRISBANE

Transport for Brisbane is Brisbane's major provider of public transport, with the objective to provide frequent, reliable and safe services, more often, and at the most comfortable standard possible for our passengers.



Annual operations report

Key results

- Increased in service trips by 181,000 compared to 2024-25.
- Completed the first full year of operations for Brisbane's New Bus Network and Brisbane Metro services.
- Commenced operating bus and metro services through the new Adelaide Street tunnel.
- Signed 2-year contracts with Translink to deliver bus and metro services.
- Brock Cain from Sherwood Garage received the Aaron Pitt and Lleyton Bartlett Perpetual Apprentice of the Year Award at the Queensland Bus Industry Council Awards.

Financial and non-financial targets

- Achieved an average of 7.0 customer satisfaction with bus services against a target of 6.5.
- Achieved an average of 7.7 customer satisfaction with CityCat and ferry services against a target of 7.

Notional capital structure and surpluses

Transport for Brisbane's notional capital structure is by way of equity funding from Council. Surpluses after the application of the requirements of the Tax Equivalent Regime are returned to Council's overall operating surplus.

Service quality

Transport for Brisbane provides exceptional responsive customer service with a commitment to Zero Harm. The business unit strives to be a consistently high-performing transport provider through a culture that is positive, professional and performance driven.

Key results

- Installed an additional 100 bus driver safety barriers.
- 58 metro vehicles are now in service.
- Transported more than 99.1 million passengers on bus, ferry and Personalised Public Transport (PPT) services.
- Reported bus patronage growth of 11.7% from 2024-25.
- Provided services to more than 800,000 patrons attending sporting and cultural events around the city.

Other reportable information

There were no changes to the annual operational plan in 2025-26 and Council did not provide any directions to Transport for Brisbane that would alter the operations of the business unit. There were no borrowings, major investments or community service obligations to report in 2025-26.

5 Corporate Governance

CORPORATE GOVERNANCE

We recognise transparent, accessible and timely reporting as a key element of good governance. We also plan and disclose particular matters through key mechanisms of corporate governance, including the Corporate Plan, Annual Plan and Budget, and the Annual Report, in accordance with the *City of Brisbane Act 2010* (the Act) and the City of Brisbane Regulation 2012 (the Regulation).

Code of Conduct

In accordance with the *Public Sector Ethics Act 1994*, our Code of Conduct was refreshed in 2026.

The Code of Conduct includes the Queensland public sector's ethics principles and values for public sector entities and officials. It is available to all employees on our intranet and as a hard copy on request.

Our employees receive a copy of the Code of Conduct with their letter of offer and terms and conditions of employment. As part of the induction process, employees receive initial training and education in ethics principles and values for public officials, as well as their obligations under the Code of Conduct.

Ongoing training is provided via an online Code of Conduct training module and face-to-face sessions are provided on request by work areas or in response to an identified need. Employees are required to undertake compulsory Code of Conduct refresher training every 2 years.

Our Code of Conduct is available for inspection and download by members of the public on our website brisbane.qld.gov.au

Our administration procedures and management practices are prepared by officers having proper regard to the *Public Sector Ethics Act 1994*, the ethics obligations of public officials and the Code of Conduct.

Risk management

We have established a risk management framework that supports the consistent and transparent identification, management and monitoring of risks. Policies, procedures and other tools provide instruction on how risk management is performed across Council.

Our risk management framework is based on International Standard ISO 31000:2018. We regularly review and update our risk management framework.

Our corporate risk profile identifies risks that may impact our ability to deliver its key strategic or service delivery objectives.

Council groups have established risk profiles that enable the identification, management and monitoring of risks that may affect delivery of services and/or achievement of objectives.

Our risk management practices contribute to the city's liveability and sustainability by avoiding, mitigating and managing risks that may affect the community and visitors.

Effective risk management practices also contribute to the city's economic growth by aiding the successful delivery of major infrastructure projects.

Internal audit

Assurance Services delivers our internal audit function. It provides an independent appraisal function to all levels of management for the review of systems of control and the quality of the performance of these systems. Reviews provide independent assurance and advice to managers so that our policies, operations, systems and procedures meet appropriate standards of effectiveness, efficiency, propriety and compliance with relevant internal policies, regulatory requirements and good business practice, while adequately recognising and managing risk.

Internal Audit operates in accordance with the Brisbane City Council Internal Audit Charter, which was endorsed by our Audit Committee in November 2024 in accordance with the Act and the Regulation. The Internal Audit Charter authorises appropriate access to all functions, records, property and personnel within Council, as well as to the Audit Committee Chair and independent members of the Brisbane City Council Audit Committee.

Internal Audit applies a risk-based approach to strategic planning, assignment planning, fieldwork and reporting, and works closely with the corporate risk management function to ensure appropriate coverage across Council.

During 2025-26, Internal Audit completed 25 reviews across all service groups and provided advice to managers on a range of matters.

For 2025-26, the Chief Internal Auditor provided the CEO with an opinion on the effectiveness of our system of internal control, stating:

"The reviews undertaken by Assurance Services in 2025-26 did not indicate any systemic breakdown of internal controls that would preclude management or the Audit Committee from relying on Council's key internal controls.

From the 25 reviews undertaken by Assurance Services, a range of issues and actions were raised for which management took action to correct and mitigation strategies were implemented. In addition, the Queensland Audit Office has not raised any material control deficiencies.

Accordingly, based on the work performed by Assurance Services and other information available to me, I conclude that there is an effective system of internal control across Council's operations."

In accordance with international standards for the Professional Practice of Internal Auditing, an external Quality Assessment Review of Internal Audit is carried out every 5 years. A review was completed in June 2024, with the next review scheduled in 2029.

Ethical conduct

Ethical Standards provides proactive advice and assistance to Council officers on the control of fraud and corruption. The branch investigates reported or suspected instances of corrupt conduct and misconduct in Council and maintains a focus on raising awareness of our values and fostering ethical behaviour. Ethical Standards is also responsible for the assessment and management of Public Interest Disclosures (PIDs), including providing support to all disclosers and reporting PIDs to the Queensland Ombudsman in accordance with the *Public Interest Disclosure Act 2010*.

Ethical Standards received a total of 695 individual matters during the period 1 July 2025 to 30 June 2026. Following assessment, 58 complaints were considered to be Crime and Corruption Commission related. Of the 695 individual matters, 471 required advice or assistance from Ethical Standards, while the remaining 166 matters were deemed to require formal investigation or action by Ethical Standards.

In 2025-26 Ethical Standards continued to work closely with Employee Relations to ensure a collaborative, proactive approach to driving our ethical standards. This included delivering information sessions on our Code of Conduct and integrity in the workplace across the organisation, while also coordinating and delivering inductions for executives regarding ethical behaviour and their obligations and legislated responsibilities.

In 2025-26 Ethical Standards continued to proactively strengthen the application of relevant Council policies and procedures through considered, holistic advice. This included enhancements to these policies and procedures in line with best practice, while work commenced on the development of a new all-staff training module aimed at driving ethical standards across the organisation.

Security

Corporate Security provides Council-wide leadership in protective security, delivering governance, risk management and operational services to safeguard our people, assets and service continuity. This function integrates physical security, personnel security and public safety by developing frameworks aligned to the Protective Security Policy Framework, delivering security risk assessments, major project security design and contract management, and overseeing security systems and operations.

Corporate Security manages 24/7 security monitoring and response, coordinates major incident response, investigates security incidents and uses data-driven insights to reduce risk across Council. Working closely with internal stakeholders, Queensland Police Service and government partners, the team supports major events, emergency response and peaceful assembly processes while leading external partnerships and regional security networks.

Corporate Security strengthens organisational capability through training and awareness programs, reinforcing a strong security culture. In 2025-26 the function continued to enhance our security environment by strengthening governance, expanding risk assessment programs, improving incident response capability and leveraging technology and intelligence to proactively manage emerging threats, supporting a safe, secure and resilient city.

Brisbane City Council Audit Committee

Our Audit Committee has oversight and advisory responsibilities under the Brisbane City Council Audit Committee Charter and pursuant to section 201 of the Regulation, including reviewing and providing recommendations regarding:

- the internal audit plan for the current financial year
- the internal audit progress report for the internal auditing for the preceding financial year
- a draft of our financial statements for the preceding financial year before the statements are certified and given to the Queensland Auditor-General
- the Queensland Auditor-General's audit report and Queensland Auditor-General's observations report about our financial statements for the preceding financial year.

The Chair of the Audit Committee is independent of Council. During 2025-26, the Audit Committee membership comprised of:

- Gail Jukes, independent Chair (effective 1 July 2021)
- Michael Willis, independent Member (appointed 1 October 2021)
- Renita Garard, independent Member (appointed 1 August 2023)
- Daniella Pittis, independent Member (appointed 1 November 2024).

A representative of the Queensland Audit Office has a standing invitation to attend Audit Committee meetings.

In addition, the following Council officers have standing invitations to attend each Audit Committee meeting as management representatives:

- Chief Executive Officer
- Group Executive and General Counsel, Governance and Legal Services
- Group Executive, Corporate Services
- Chief Internal Auditor, Assurance Services, Governance and Legal Services
- Chief Financial Officer, Strategic Finance, Corporate Services.

The Audit Committee meets at least 4 times a year, with authority to convene additional meetings as required, to consider financial statements and annual planning matters, as well as any other matters of significance to the Committee.

The Audit Committee undergoes an annual self-assessment as part of its strategy for maintaining the highest standards of professional practice. In addition, the Chair of the Audit Committee submits an annual report to the Establishment and Coordination Committee (Civic Cabinet) confirming accountability against the Audit Committee Charter, including an overview of key improvements made during the reporting period.

Queensland Audit Office

The Queensland Audit Office (QAO) continued to provide independent audit services to Council during 2025-26. The QAO supports the Queensland Auditor-General in providing parliament with an independent assessment of the financial management of public sector entities.

The Auditor-General provides an Independent Auditor's Report on our Annual Financial Statements and, to do so, continuously reviews and assesses the internal control environment surrounding Council's financial practices.

The QAO liaises closely with Strategic Finance and Assurance Services and provides advice to Council's Audit Committee.

Complaints management

More than 1.36 million contacts were made with Council during 2025-26. Of these, a small proportion may be classified as complaints about roads, footpaths, neighbourhood issues, transport timetables, library hours, infringement notices, rates notices and similar, or our performance in addressing such complaints.

We are committed to managing customer feedback and ensuring all complaints are dealt with in the most effective and efficient manner. We have developed processes for dealing with complaints in key areas which, together with the Complaints Management Policy, form our complaints management framework. We deal with complaints at the local level where possible and, in some cases, provide an avenue for independent review.

Our Complaints Management Policy does not preclude customers from approaching any of our political representatives directly with a complaint, or with any other kind of feedback. Our customers may also, at any time, refer their matter of concern to an external agency, such as the Queensland Ombudsman or the Crime and Corruption Commission.

Under the *Human Rights Act 2019* (the HR Act), we are also responsible for ensuring human rights are considered when delivering services, making decisions and developing policies. The HR Act outlines 23 human rights, including right to life, property rights, privacy and reputational rights, cultural rights and the right to freedom of expression.

A copy of the Complaints Management Policy is available on our website brisbane.qld.gov.au

Administrative action complaints

We have developed a procedure for dealing with and resolving administrative action complaints. A copy of this procedure is available on our website brisbane.qld.gov.au

The procedure not only ensures consistency and fairness in assessing and resolving complaints about administrative actions, but also enhances the community's confidence in our complaint handling process.

Section 179 of the Regulation requires Council to report on its performance in resolving administrative action complaints.

At the start of 2025-26, 770 administrative action complaints were carried over from the previous year.

A total of 1,422 administrative action complaints were received during 2025-26. Of the combined figure of 2,192, there were 1,393 administrative action complaints that were resolved during the financial year. Of the above, 799 complaints are still to be resolved.



Office of the Disputes Commissioner

The Office of the Disputes Commissioner (ODC) is an independent office within Council that reviews second-stage appeals about infringement notices issued by Council. It is responsible for ensuring fair outcomes without the need for appeals to progress to court.

The ODC also contributes to the improvement of our services by identifying systemic issues and making recommendations to the relevant areas of the organisation.

The ODC can waive or uphold infringement notices regarding:

- parking
- malls
- animals
- pools
- signage
- environment
- vegetation
- water.

During the 2025-26 financial year, 4,298 appeals were lodged with the ODC. A total of 3,607 appeals were processed within 2025-26, including 106 appeals carried over from 2024-25.

There are 391 appeals to be carried forward to 2026-27.

Right to Information access applications

Processing of Right to Information (RTI) access applications is prescribed by the *Right to Information Act 2009* and the *Right to Information Regulation 2009*.

In 2025-26, we received 840 RTI access applications.



National Competition Policy

In April 1995, the Australian Government and all states and territories agreed to the implementation of a National Competition Policy (NCP). The NCP represents a commitment from governments to reduce restrictions on competition to enhance the overall efficiency of Australia's economic performance. At the local government level, the underlying philosophy is to improve service delivery efficiency and reduce costs to both government and the community through competitive neutrality, while removing any competitive advantage enjoyed by Council purely due to our nature.

Business activities identified as significant under thresholds set by legislation need to be either commercialised or have full-cost pricing applied to them, under the NCP principles.

In addition, we must decide by resolution each financial year whether or not to apply the code of competitive conduct to a prescribed business activity.

Competitive neutrality complaints

Complaints may be made only about business activities to which competitive neutrality principles apply, such as where business activities have been subjected to corporatisation, commercialisation, full-cost pricing or the Code of Competitive Conduct. Only competitors or prospective competitors may make complaints.

Under the Regulation, complaints may be made in writing to us or to the competition authority. If we receive a complaint, we must pass the complaint on to the competition authority. The competition authority must investigate and report on the complaint. The report must be given to us, and we must decide by resolution whether to implement the recommendations in the competition authority's report.

We are not aware of any competitive neutrality complaints received in 2025-26.

Annual review of business activities

Each year, we are required to identify new significant business activities that may be subject to the NCP, undertake public benefit assessments and consider the application of competitive neutrality principles.

During 2025-26, we completed a review of our NCP arrangements and resolved to amend the future application of competitive neutrality reforms to specified business activities, effective from 2026-27.

Annual resolution

After our review, we resolved, as part of the *Annual Plan and Budget 2025-26*, to apply the following.

- Commercialisation to 2 significant business activities:
 - Transport for Brisbane
 - City Parking.
- Full-cost pricing to these significant business activities:
 - Waste and Resource Recovery Services
 - Civil Construction and Maintenance Operations
 - Public Space Operations
 - Brisbane City Cemeteries.
- Code of Competitive Conduct to these business activities:
 - City Projects Office
 - golf courses
 - Riverstage
 - Asset Portfolio Management.

Significant business activities and application of competitive neutrality principle

Our Annual Financial Statements for 2025-26 contain details relating to our significant business activities and the application of the competitive neutrality principle.

Tax equivalents

Transport for Brisbane and City Parking completed returns under the Queensland Government Tax Equivalent Regime as commercialised business activities of Council.

6 Disclosures

COUNCILLOR REMUNERATION

We have adopted a Councillor Remuneration Policy in accordance with sections 230–235 of the City of Brisbane Regulation 2012. Under the policy, councillor remuneration is determined by the Independent Councillor Remuneration Tribunal (the Tribunal). Every 4 years, the Tribunal reviews councillor remuneration and sets a base salary payable to all councillors, with differential rates of salary awarded to different classes of office. We adopt annual percentage movements between the review periods as set out by the Queensland Independent Remuneration Tribunal.

As at 30 June 2026, the base rate of salary for councillors is \$187,488.67. The key positions with differentiated rates of salary are the Lord Mayor receiving 165%, the Deputy Mayor receiving 130%, the Chair of Council and Civic Cabinet Chairs receiving 125% and the Leader of the Opposition receiving 110% of the base salary.

Superannuation contributions for councillors must at least meet prevailing federal superannuation guarantee legislation, set at 12% in 2025–26.

Certain councillors receive an Expense of Office allowance.

- The Lord Mayor receives an Expense of Office allowance of \$102,760.22.
- The Deputy Mayor, Chair of Council, Civic Cabinet Chairs and the Leader of the Opposition each receive an Expense of Office allowance of \$20,929.11.

Total remuneration 2025–26			
Councillor	Base salary	Superannuation	Total remuneration*
Lord Mayor Adrian Schrinner	\$419,834	\$37,803	\$457,638
Krista Adams	\$190,927	\$22,911	\$213,838
Greg Adermann	\$190,927	\$22,911	\$213,838
Adam Allan	\$259,973	\$28,639	\$288,611
Lisa Atwood	\$191,026	\$22,911	\$213,937
Jared Cassidy	\$231,335	\$25,202	\$256,537
Seal Chong Wah	\$190,927	\$22,911	\$213,838
Lucy Collier	\$190,927	\$22,911	\$213,838
Fiona Cunningham	\$269,520	\$29,784	\$299,304
Tracy Davis	\$259,973	\$28,639	\$288,611
Julia Dixon	\$190,927	\$22,911	\$213,838
Alex Givney	\$190,927	\$22,911	\$213,838
Steve Griffiths	\$190,927	\$22,911	\$213,838

Total remuneration 2025-26			
Councillor	Base salary	Superannuation	Total remuneration*
Vicki Howard	\$259,973	\$28,639	\$288,611
Steven Huang	\$191,059	\$22,911	\$213,970
Sarah Hutton	\$259,973	\$28,639	\$288,611
Nicole Johnston	\$190,927	\$22,911	\$213,838
Emily Kim	\$190,927	\$22,911	\$213,838
Sandy Landers	\$259,973	\$28,639	\$288,611
Kim Marx	\$191,157	\$22,911	\$214,068
Trina Massey	\$190,927	\$22,911	\$213,838
Ryan Murphy	\$259,973	\$28,639	\$288,611
Danita Parry	\$217,066	\$25,074	\$242,140
Charles Strunk	\$190,927	\$22,911	\$213,838
Steven Toomey	\$195,191	\$23,257	\$218,448
Andrew Wines	\$260,425	\$28,639	\$289,064
Penny Wolff	\$190,927	\$22,911	\$213,838

*Total remuneration includes any travel allowances paid during 2025-26.

COUNCILLOR EXPENSES

We have adopted a Councillor Expenses Reimbursement Policy in accordance with section 237 of the Regulation.

Our policy considers the need for councillors to be equipped with adequate and appropriate facilities to enable them to represent their ward and the City of Brisbane.

Additionally, our policy recognises that councillors should not be financially disadvantaged when carrying out the requirements of their role and should be fairly and reasonably reimbursed in accordance with statutory requirements and community expectations. Any party political activities undertaken by councillors will not be reimbursed.

The following table outlines the total expenses incurred by councillors under the policy between 1 July 2025 and 30 June 2026. This includes expenses from an allocated ward office budget, travel, professional development, and Council business-related home and mobile telephony and data costs.

Total expenses incurred by each councillor during 2025-26

Ward	Councillor	Total expenses
Lord Mayor	Adrian Schrinner	\$152,614.44
Bracken Ridge	Sandy Landers	\$79,868.75
Calamvale	Emily Kim	\$85,438.19
Central	Vicki Howard	\$92,212.35
Chandler	Ryan Murphy	\$79,652.61
Coorparoo	Fiona Cunningham	\$82,506.56
Deagon	Jared Cassidy	\$82,778.92
Doboy	Lisa Atwood	\$81,193.63
Enoggera	Andrew Wines	\$81,429.23
Forest Lake	Charles Strunk	\$82,827.30
Hamilton	Julia Dixon	\$84,379.95
Holland Park	Krista Adams	\$77,625.80
Jamboree	Sarah Hutton	\$79,147.21
MacGregor	Steven Huang	\$72,286.55
Marchant	Danita Parry	\$75,948.21
McDowall	Tracy Davis	\$81,284.46
Moorooka	Steve Griffiths	\$80,556.49
Morningside	Lucy Collier	\$81,696.21
Northgate	Adam Allan	\$81,869.99
Paddington	Seal Chong Wah	\$74,344.57
Pullenvale	Greg Adermann	\$79,364.68
Runcorn	Kim Marx	\$81,555.83
Tennyson	Nicole Johnston	\$80,461.70
The Gabba	Trina Massey	\$80,962.18
The Gap	Steven Toomey	\$76,589.26
Walter Taylor	Penny Wolff	\$85,129.58
Wynnum Manly	Alex Givney	\$78,993.88

Facilities

Councillors are provided with an appropriately equipped ward office distinct from their residence in which to conduct their work on behalf of Council and their constituents. Standard equipment is provided for each office. In addition, we provide an area close to the Council Chamber in City Hall for use by all councillors. We also provide Civic Cabinet Chairs' offices, a Leader of the Opposition office, a Deputy Mayor office and a suite of rooms for the Lord Mayor.

Motor vehicle

Councillors are provided with or entitled to the use of a maintained Council vehicle with a total dollar value of up to and including:

- Lord Mayor: \$76,950
- Leader of the Opposition and Civic Cabinet Chairs: \$66,000
- other councillors: \$59,500.



COUNCILLOR ATTENDANCE

We hold different types of meetings including ordinary, budget and special Council meetings, and Standing Committee meetings.

Attendance	
Councillor	Total meetings attended (out of 28)
Lord Mayor Adrian Schrinner	28
Krista Adams	27
Greg Adermann	28
Adam Allan	28
Lisa Atwood	27
Jared Cassidy	27
Seal Chong Wah	27
Lucy Collier	28
Fiona Cunningham	28
Tracy Davis	28
Julia Dixon	28
Alex Givney	28
Steve Griffiths	26
Vicki Howard	28
Steven Huang	27
Sarah Hutton	28
Nicole Johnston	28
Emily Kim	28
Sandy Landers	28
Kim Marx	25
Trina Massey	25
Ryan Murphy	13
Danita Parry	28
Charles Strunk	28
Steven Toomey	27
Andrew Wines	23
Penny Wolff	28

Number of Statutory and Standing Committee meetings attended out of the number of meetings held

Councillor	Establishment and Coordination Committee (Civic Cabinet)	Finance and City Governance Committee	City Planning, Suburban Renewal and Economic Development Committee	Environment, Parks and Sustainability Committee	Community and the Arts Committee	Infrastructure Committee	Customer Services Committee	Public Transport Committee	Councillor Ethics Committee	Total
Total meetings held	36	22	22	22	22	22	22	22	1	191
Lord Mayor Adrian Schrinner	34	-	-	-	-	-	-	-	-	34
Krista Adams	-	1	-	19	-	-	-	-	-	20
Greg Adermann	1	-	-	-	-	-	22	22	-	45
Adam Allan*	33	-	22	-	-	-	-	-	1	56
Lisa Atwood	-	-	-	-	22	-	22	-	-	44
Jared Cassidy	-	6	21	-	-	-	-	-	-	27
Seal Chong Wah	-	-	21	-	21	-	-	-	-	42
Lucy Collier	-	11	-	-	-	-	-	17	1	29
Fiona Cunningham*	35	22	-	-	-	-	-	-	-	57
Tracy Davis*	33	-	-	22	-	-	-	-	1	56
Julia Dixon	-	22	-	-	-	-	-	22	-	44
Alex Givney	-	-	-	21	22	-	-	-	-	43
Steve Griffiths	-	-	-	18	-	-	-	-	-	18
Vicki Howard*	36	-	-	-	22	-	-	-	-	58
Steven Huang	-	20	20	-	-	21	-	-	-	61
Sarah Hutton*	35	-	-	-	-	-	22	-	-	57
Nicole Johnston	-	-	-	-	-	22	22	-	-	44
Emily Kim	-	-	-	-	-	-	22	22	1	45
Sandy Landers	-	-	22	-	-	-	-	-	1	23
Kim Marx	2	-	-	21	-	21	-	-	-	44
Trina Massey	-	18	-	19	-	-	-	-	-	37
Ryan Murphy*	19	-	-	-	-	9	-	-	-	28
Danita Parry	17	19	-	-	-	20	-	-	-	56
Charles Strunk	-	20	-	-	21	21	-	-	1	63
Steven Toomey	6	-	-	-	-	-	21	21	-	48
Andrew Wines*	30	-	-	-	-	-	-	18	-	48
Penny Wolff	2	-	22	-	21	-	-	-	-	45

*Civic Cabinet Chair of respective Standing Committee.

COUNCILLOR CONDUCT

Complaints about councillor conduct

The *Local Government Act 2009* (LGA) sets out the process to be followed if we receive a complaint about the conduct or performance of a councillor in carrying out their official duties. This process assists in providing transparency and accountability through good governance and holds councillors accountable for upholding standards of behaviour.

Complaints about the conduct of a councillor, outside of a Council meeting, must be submitted to the Office of the Independent Assessor (OIA), who will manage the complaint and determine the next steps.

Regulation requirement for Council to report	Number of instances reported
Number of complaints referred to the OIA under section 150P(2)(a) of the LGA by Council.	25
Number of matters notified to the Crime and Corruption Commission under section 150P(3) of the LGA.	0
Number of notices given to the OIA under section 150R(2) of the LGA.	8



COUNCILLOR ADVISORS

Section 198 of the Act requires Council to disclose information about the appointment and remuneration of Councillor Advisors for each councillor.

Councillor	Total number of Councillor Advisor appointments during 2025-26	Total remuneration (base salary plus superannuation) of Councillor Advisors for 2025-26	Total FTE of Councillor Advisors as at 30 June 2026
Lord Mayor Adrian Schrinner	14	\$2,033,292.70	10
Krista Adams	-	-	-
Greg Adermann	-	-	-
Adam Allan	2	\$287,399.04	2
Lisa Atwood	-	-	-
Jared Cassidy	4	\$563,613.07	4
Seal Chong Wah	1	\$101,000.45	0.8
Lucy Collier	1	\$125,102.36	1
Fiona Cunningham	2	\$304,617.99	2
Tracy Davis	2	\$277,301.71	2
Julia Dixon	-	-	-
Alex Givney	-	-	-
Steve Griffiths	-	-	-
Vicki Howard	4	\$317,539.91	2
Steven Huang	-	-	-
Sarah Hutton	2	\$292,073.78	2
Nicole Johnston	-	-	-
Emily Kim	1	\$126,385.06	1
Sandy Landers	2	\$176,714.12	2
Kim Marx	-	-	-
Trina Massey	2	\$116,523.25	1
Ryan Murphy	3	\$271,893.06	2
Danita Parry	-	-	-
Charles Strunk	1	\$136,911.67	1
Steven Toomey	-	-	-
Andrew Wines	3	\$330,077.50	1.8
Penny Wolff	-	-	-

EXECUTIVE REMUNERATION

Section 198 of the Act requires Council to report the remuneration of senior management. The Act defines senior management as consisting of the Chief Executive Officer (CEO) and senior executive employees.

The below indicates the total fixed remuneration being paid to the CEO and direct report employees as defined in our organisational chart. The total fixed remuneration for these 11 executive service employees for 2025-26 is \$5.66 million. Total fixed remuneration for these employees represents the sum of salary and superannuation.

Range	CEO and direct reports
\$0-\$99,999	
\$100,000-\$199,999	2*
\$200,000-\$299,999	
\$300,000-\$399,999	
\$400,000-\$499,999	2*
\$500,000-\$599,999	3
\$600,000-\$699,999	3
\$700,000-\$799,999	
\$800,000-\$999,999	1

*Senior management for part-year due to vacancies in these positions in 2025-26.

OVERSEAS TRAVEL

Section 180 of the Regulation requires Council to report on any overseas travel made by a councillor or Council employee in an official capacity during the financial year.

Name	Position	Dates	Destination	Purpose	Cost
Adrian Schrunner	Lord Mayor	10 July to 19 July 2025	New York City, United States of America	Attended the Bloomberg Harvard City Leadership Initiative	\$0.00
Tim Wright	Group Executive, Environment, Parks and Sustainability Services	7 August to 16 August 2025	New York City, United States of America	Attended the Bloomberg Harvard City Leadership Initiative	\$0.00
Kerrie Freeman	Chief Executive Officer	7 August to 16 August 2025	New York City, United States of America	Attended the Bloomberg Harvard City Leadership Initiative	\$0.00
Councillor Andrew Wines	Civic Cabinet Chair, Public Transport Committee	3 September to 7 September 2025	Guangzhou, China	Assisted at the International Association of Public Transport (UITP) Asia-Pacific Division meeting	\$200.00
Sarah Stanilewicz	Senior Project Officer	18 October to 31 October 2025	Dubai, United Arab Emirates	Assisted at the 2025 Asia Pacific Cities Summit (2025APCS) & Mayors' Forum	\$0.00
Susie Clowes	Manager, Asia Pacific Cities Summit	18 October to 5 November 2025	Dubai, United Arab Emirates	Assisted at the 2025 Asia Pacific Cities Summit (2025APCS) & Mayors' Forum	\$0.00
Venus Vong	Project Officer	21 October to 31 October 2025	Dubai, United Arab Emirates	Assisted at the 2025 Asia Pacific Cities Summit (2025APCS) & Mayors' Forum	\$0.00
Nicole Andronicus	General Manager, 2032 Global Relations and Economic Partnerships	21 October to 31 October 2025	Dubai, United Arab Emirates	Assisted at the 2025 Asia Pacific Cities Summit (2025APCS) & Mayors' Forum	\$0.00
Garth Henderson	International Relations Project Manager	21 October to 31 October 2025	Dubai, United Arab Emirates	Assisted at the 2025 Asia Pacific Cities Summit (2025APCS) & Mayors' Forum	\$0.00
Councillor Adam Allan	Civic Cabinet Chair, City Planning, Suburban Renewal and Economic Development Committee	21 October to 30 October 2025	Dubai, United Arab Emirates	Assisted at the 2025 Asia Pacific Cities Summit (2025APCS) & Mayors' Forum	\$0.00
Councillor Fiona Cunningham	Deputy Mayor	21 October to 27 October 2025	Dubai, United Arab Emirates	Assisted at the 2025 Asia Pacific Cities Summit (2025APCS) & Mayors' Forum	\$0.00

Name	Position	Dates	Destination	Purpose	Cost
Nathan Percy	Director of City Business	21 October to 31 October 2025	Dubai, United Arab Emirates	Assisted at the 2025 Asia Pacific Cities Summit (2025APCS) & Mayors' Forum	\$0.00
Councillor Krista Adams	Councillor for Holland Park	24 October to 29 October 2025	Dubai, United Arab Emirates	Assisted at the 2025 Asia Pacific Cities Summit (2025APCS) & Mayors' Forum	\$0.00
Rebecca Arcaini	Multicultural Affairs Lead	24 October to 31 October 2025	Dubai, United Arab Emirates	Assisted at the 2025 Asia Pacific Cities Summit (2025APCS) & Mayors' Forum	\$0.00
Councillor Tracy Davis	Civic Cabinet Chair, Environment, Parks and Sustainability Committee	25 October to 30 October 2025	Dubai, United Arab Emirates	Assisted at the 2025 Asia Pacific Cities Summit (2025APCS) & Mayors' Forum	\$0.00
Adrian Schrinner	Lord Mayor	25 October to 29 October 2025	Dubai, United Arab Emirates	Assisted at the 2025 Asia Pacific Cities Summit (2025APCS) & Mayors' Forum	\$0.00
Anjela Chen	Manager, International Relations and Multicultural Affairs	25 October to 30 October 2025	Dubai, United Arab Emirates	Assisted at the 2025 Asia Pacific Cities Summit (2025APCS) & Mayors' Forum	\$0.00
Diana Lee	Senior Project Officer	26 October to 31 October 2025	Dubai, United Arab Emirates	Assisted at the 2025 Asia Pacific Cities Summit (2025APCS) & Mayors' Forum	\$0.00
Natalie Costanzo	A/Senior Coordinator, Community Conservation Partnerships	5 November to 11 November 2025	Narashino, Japan	Attended as a Council delegate under the Wetland Affiliation Agreement between Brisbane City Council and the City of Narashino	\$4,174.14
Kerrie Freeman	Chief Executive Officer	27 January to 29 January 2026	Auckland, New Zealand	Visited Auckland Council	\$1,452.01
Anne Lenz	Group Executive, Corporate Services	27 January to 29 January 2026	Auckland, New Zealand	Visited Auckland Council	\$1,690.52
Catherine Baxter	Group Executive, Public Transport Services	27 January to 29 January 2026	Auckland, New Zealand	Visited Auckland Council	\$1,668.95
Adrian Schrinner	Lord Mayor	10 April to 17 April 2026	Boston, United States of America	Attended the Bloomberg Harvard City Leadership Initiative	\$0.00

REGISTERS KEPT BY COUNCIL

Section 182 of the Regulation requires Council to provide a list of registers kept by Council for the financial year. We maintain registers in accordance with requirements under current state legislation and regulation, and local laws.

Legislative and regulatory requirements

Animal Management (Cats and Dogs) Act 2008

- Dog registry

Building Act 1975 and Building Regulation 2006

- Register of budget accommodation buildings for which development approval has been given and a random inspection conducted every 3 years
- Register of exemptions granted from fencing outdoor swimming pools
- Register of section 251 notices given
- Register of designated floor hazard areas

City of Brisbane Act 2010 and City of Brisbane Regulation 2012

- Reportable and material loss register
- Register of cost-recovery fees
- Asset register
- Local laws register
- Roads map and register
- Delegations register
- Register of pre-qualified suppliers
- Register of business activities to which the competitive neutrality principle applies
- Register of interests (maintained by the CEO) of (a) councillors, (b) senior executive employees and (c) a person who is related to a councillor, councillor advisor or senior executive employee
- Register of interests (maintained by the Lord Mayor) of (a) the CEO and (b) a person who is related to the CEO

Environmental Offsets Act 2014

- Register of offset conditions

Environmental Protection Act 1994

- Section 540 Register

Biosecurity Act 2014

- Register of biosecurity orders

Local Government Act 2009

- Councillor Conduct Register

Planning Act 2016 and Planning Regulation 2017

- Register of designations made by Council
- Register of exemption certifications
- Adopted Infrastructure Charges register
- Private Certifier Application register

Plumbing and Drainage Act 2018 and Plumbing and Drainage Regulation 2019

- Register of greywater use and on-site sewerage facilities
- Register of permits and inspection certificates

- Register of testable backflow prevention devices
- Register of show cause and enforcement notice

Queensland Heritage Act 1992

- Register of local heritage

Statutory Bodies Financial Arrangements Act 1982

- Register of Treasurer approvals

Sustainable Planning Act 2009 (repealed)

- Register of development applications made to Council under the repealed *Sustainable Planning Act 2009*
- Register of requests for compliance services under the *Sustainable Planning Act 2009*

Local laws

Animals Local Law 2017

- Register of impounded animals

Meetings Local Law 2001

- Register of attendance at Council meetings

Natural Assets Local Law 2003

- Register of protected vegetation



GRANTS TO COMMUNITY ORGANISATIONS

Our grant programs help fund local not-for-profit community groups to deliver projects and services that make Brisbane a better place to live, work and relax. In 2025-26, the Lord Mayor's Better Suburbs Grants program supported not-for-profit community organisations to deliver projects and activities across the city and to maintain, improve and develop community facilities. Other community grant programs addressed homelessness and supported artists, historical organisations and Brisbane seniors.

The Community and Environment Grants program provides funding to groups and individuals across Brisbane to carry out projects that improve Brisbane's natural environment and sustainability.

In 2025-26, more than \$5.3 million in grants was allocated to the city's community groups to help them build on Brisbane's lifestyle.

Grant program	Description	Funding per project	Total funding in 2025-26
Community grants			
Lord Mayor's Safer Suburbs Grants	Funding to support projects that strengthen security for Council community-leased facilities.	Up to \$10,000	\$481,033.00
Lord Mayor's Better Suburbs Grants, Community Support Category	Support for not-for-profit community organisations to deliver projects and activities across the city that respond to local community needs, improve community facilities and build organisational capacity.	Up to \$10,000	\$399,323.77
Lord Mayor's Better Suburbs Grants, Community Facility Category	Grants to improve, develop and maintain community facilities. Funding for both the planning and design, and construction phases of projects.	\$10,000 to \$200,000	\$2,599,789.94
Housing Support Program	Funds to community organisations for projects or services that respond to the housing and social needs of homeless people in Brisbane's inner north.	\$2,000 to \$10,000	\$21,676.00
Lord Mayor's Community Fund	Each councillor is allocated \$41,803 for community projects undertaken within their ward. The Lord Mayor is allocated \$41,803 for community projects that involve multiple wards.	\$250 to \$10,000	\$1,120,140.47
Seniors Celebration Donation	Supports senior citizen groups towards the cost of activities such as social outings and Christmas parties.	\$195 to \$310	\$134,596.00
Creative Sparks Grants Program	Support for projects by artists, arts workers and producers who live and work in Brisbane to ensure the city develops as a centre of creative activity.	Up to \$15,000	\$233,019.65
Lord Mayor's Creative Fellowships	Supports Brisbane artists, arts workers, cultural workers or creative producers wishing to develop and expand their careers in the arts or cultural sector.	Up to \$10,000	\$69,406.17

Grant program	Description	Funding per project	Total funding in 2025-26
Historical Organisation Assistance Grant Program	Provides financial assistance to help cultural heritage and historical organisations to operate and maintain their facilities.	\$2,000 to \$10,000 per annum over 3 years	\$56,820.00
Community and Environment Grants			
Environment Grants	Provide funding to community-based groups and non-profit organisations to undertake environmental initiatives, including community gardens, that benefit Brisbane's natural environment.	\$1,000 to \$20,000	\$175,021.29
Native Wildlife Carers Grants	Provide financial assistance to groups and individuals involved in rehabilitating and releasing orphaned, sick and injured native wildlife within the Brisbane City Council area.	\$500 to \$5,000	\$80,155.18



LORD MAYOR'S COMMUNITY FUND

In accordance with regulations, funds available to community groups through the Lord Mayor's Community Fund are set at a prescribed amount for discretionary funds. This is 0.1% of general rates revenue in the preceding financial year, resulting in a total allocation of \$1,128,681.

In 2025-26, each councillor was allocated \$41,803 for community projects undertaken within their ward. The Lord Mayor was allocated \$41,803 for community projects that involve multiple wards.

Organisation	Purpose	Date of allocation	Amount approved
Lord Mayor – Councillor Adrian Schrinner			
Australian Aphasia Association	Brisbane Long Lunch for Aphasia	17/09/2025	\$1,000.00
Beyond DV	Mate-to-Mate Emerging Leaders Day	17/09/2025	\$6,880.91
Brisbane Gaming Society	BrisCon Gaming Convention	23/04/2026	\$951.03
Brisbane Maharashtra Mandal Inc	Ganesh Festival	04/08/2025	\$2,200.00
Drug ARM Queensland	Children's Movie Day	06/04/2026	\$1,200.00
Eastern District Orchid Society Inc	Orchid Show	04/08/2025	\$1,012.00
Enoggera Baptist Church	Christmas on the Green	11/11/2025	\$1,000.00
Enoggera District Stamp Club Inc	Northside Stamp Fair	17/09/2025	\$473.00
Federation of Sri Lankan Organisations of Queensland	Sri Lanka Day	04/08/2025	\$2,838.00
GOPIO Queensland	Iconic India Day Fair 2025	11/08/2025	\$3,000.00
Lions Club of Brisbane Inner North Inc	Purchase of gardening equipment	27/11/2025	\$289.63
Meals on Wheels Inc - Kenmore	Christmas hampers	14/08/2025	\$1,500.00
Metropolitan Districts Netball Association	Purchase of an enclosed lockable trailer to safely store equipment	13/02/2026	\$2,999.55
North East Baptist Church	Community Christmas carols	20/10/2025	\$1,000.00
OzScot Australia	Brisbane Highland Dancing Competition	02/02/2026	\$550.00
Phoenix Netball Club	Purchase of a marquee	03/03/2026	\$744.99
Qld Blue Light Association	Disadvantaged Children's Movie Day	06/04/2026	\$1,200.00
Salisbury State School P&C Association	Salisbury Christmas Carols	14/08/2025	\$550.00
Sargam Music Academy Inc	Brisbane Festival of Colours - Holi 2025	02/12/2025	\$1,000.00
Second Wind Community Band Inc	Purchase of audio equipment	17/09/2025	\$1,977.93
Southside Community Craft Circle - Sunnybank Hills Group	Purchase of yarn	19/09/2025	\$726.00
St Clement's Catholic Association of Queensland Inc	Christmas Carols	20/10/2025	\$1,000.00
The Brisbane Christadelphian Ecclesia	Christmas Carols on the Lawn	02/12/2025	\$500.00
The Combined Probus Club of Sherwood Inc	Christmas Lunch	07/10/2025	\$275.00
The Freedom Hub	Advocacy and awareness community kit	04/08/2025	\$1,544.51
The Royal Historical Society of Queensland Inc	Purchase of office and audio equipment	08/08/2025	\$995.00

Organisation	Purpose	Date of allocation	Amount approved
Tingalpa State School P&C Association	Family Movie Night	02/12/2025	\$500.00
Ukrainian Community of Queensland Inc	Ukrainian Festival Brisbane	04/08/2025	\$2,895.45
Bracken Ridge Ward – Councillor Sandy Landers			
All About Living Ltd	Purchase of keyboard for choir	27/03/2026	\$1,115.00
Aspley East Community Kindergarten	60th anniversary celebration	19/01/2026	\$3,620.00
Aspley East State School P&C Association	Movie Night	24/03/2026	\$2,430.00
Aspley East State School P&C Association	Trivia Night	23/10/2025	\$2,300.00
Bald Hills State School P&C Association	Twilight Movie Night	27/08/2025	\$4,060.46
Baptist Church Bracken Ridge	Bracken Ridge Carols Spectacular	02/10/2025	\$6,000.00
Boondall Figure Ice Skating Club Inc	Ice spectacular, Enchanted Earth	09/10/2025	\$550.00
Bracken Ridge Kindergarten Association Inc	Purchase of a security gate access control system	04/09/2025	\$2,384.33
Bracken Ridge Ward Office	School's Out on the Green youth event	27/08/2025	\$600.00
Bracken Ridge Ward Office	School's Out on the Green youth event	11/03/2026	\$1,058.92
Bracken Ridge Ward Office	St Joseph's State School P&F Fete	01/04/2026	\$4,545.45
Bramble Bay Women's Shed Inc	Purchase of a dust extraction	29/07/2025	\$2,255.00
Ironbark Aspley Home Owners Committee	Community Christmas Party	08/09/2025	\$495.00
Kurbingui Sporting Association	Purchase of sporting and club equipment	07/07/2025	\$4,443.59
McLai Pipes and Drums	Purchase of uniforms and band equipment	17/12/2025	\$990.00
Norris Road State School P&C Association	Bush Dance	25/05/2026	\$560.44
Pine Rivers Koala Care Association Inc	Wild Koala Day	08/04/2026	\$1,819.81
Ridge Hills United Football Club Inc	Junior presentation fireworks event	02/10/2025	\$2,575.00
Calamvale Ward – Councillor Emily Kim			
Algester Branch Little Athletics Centre Inc	Upgrade of marquee covers	27/08/2025	\$2,164.80
Algester Community Men's Shed Inc	Purchase of a battery for a defibrillator	30/10/2025	\$770.00
Brisbane Super Kings Cricket Club Inc	13th Annual Multicultural Cricket Tournament	06/08/2025	\$1,100.00
Calamvale Ward Office	Retro Car and Dog Show	02/07/2025	\$1,200.00
Calamvale Ward Office	Once Upon a Park community event	31/07/2025	\$3,921.50
Calamvale Ward Office	Monster Mash community event	30/10/2025	\$4,725.75
Calamvale Ward Office	Christmas Market	27/11/2025	\$4,848.85
Calamvale Ward Office	Parkinson Under the Sea Aussie Day Pool Party	16/01/2026	\$981.82
Calamvale Ward Office	Anzac Day service	14/04/2026	\$905.00
Calamvale Ward Office	Kidchella	05/05/2026	\$613.08

Organisation	Purpose	Date of allocation	Amount approved
Federation of Sri Lankan Organisations of Queensland	Sri Lanka Day	07/07/2025	\$1,200.00
GOPIO Queensland	Iconic India Day Fair 2025	01/08/2025	\$3,300.00
Meals on Wheels Inc - Acacia Ridge	Purchase of insulated icepack bags	06/08/2025	\$1,627.37
National Seniors Australia Calamvale Branch	Purchase of laptops, a printer and software	06/08/2025	\$3,772.00
Pallara Community Youth Club Inc	Diwali celebration	14/10/2025	\$4,400.00
Queensland Kannadigas Cultural & Sports Society Inc	Naatyotsava 2.0 Multicultural Celebration of Indian Classical Dances	07/07/2025	\$600.00
Southern Brisbane Volley Strikers Inc	Brisbane Volley Festival	31/10/2025	\$2,060.00
Taiwanese Australian International Student Association	Taiwan Night Market	08/09/2025	\$3,583.03
Central Ward – Councillor Vicki Howard			
Brisbane Chorale Inc	Vocal soloists for Handel's Messiah performance	11/06/2026	\$1,050.00
Canticum Chamber Choir	Venue hire and musician fees for Christmas Oratorio performance	11/06/2026	\$1,050.00
Catholic Archdiocese of Brisbane	Corpus Christi Cultural Community Procession	22/05/2026	\$959.00
Central Ward Office	Pride Memorial Garden planting	22/07/2025	\$394.64
Central Ward Office	Paw-ty in the Park	12/08/2025	\$1,363.64
Central Ward Office	Community Christmas Carols	25/11/2025	\$2,014.52
Central Ward Office	Australia Day Citizenship Ceremony	19/01/2026	\$371.04
Central Ward Office	Easter Bunny Boogies	24/02/2026	\$866.36
Central Ward Office	Pride Memorial Garden planting	26/05/2026	\$260.41
Central Ward Office	Community Christmas Carols	26/05/2026	\$7,500.00
ChaplainWatch Inc	ChaplainWatch Purple and White Ball	07/01/2026	\$1,000.00
Dante Alighieri Society Inc	Trivia Night	14/07/2025	\$363.64
Dante Alighieri Society Inc	Trivia Night	27/05/2026	\$750.00
Flynn's Walk Inc	Flynn's Walk Brisbane	23/02/2026	\$1,650.00
Lions Club of Teneriffe Inc	Returning the steamroller Marion to New Farm Park	10/04/2026	\$450.57
Meals on Wheels Inc - Crosby Park	Purchase of mobile phones	25/05/2026	\$1,816.32
Multicultural Community Connect Queensland Inc	Cultural Fashion Showcase	30/07/2025	\$1,000.00
National Council of Women of Queensland Inc	Amplifying the Visibility of Women in Leadership	21/05/2026	\$1,611.23
National Seniors Australia - New Farm Branch	Picnic in the Park	26/08/2025	\$750.00
New Farm and District Men's Shed Inc	Purchase of a video projector and screen for shed	21/05/2026	\$1,373.97
New Farm United Junior Soccer Club	Purchase of goals equipment	11/06/2026	\$2,699.00
Queensland Police-Citizens Youth Welfare Association	Purchase of sporting equipment for Fortitude Valley After Dark program	10/07/2025	\$1,001.46
Rackley Swim Team Inc	Movie Night	25/11/2025	\$2,000.00
Springboard Opera	The Domestic Sublime performance	12/08/2025	\$1,716.00

Organisation	Purpose	Date of allocation	Amount approved
Springboard Opera	Equipment hire for Descent to the Underworld	21/05/2026	\$1,600.00
St Brigid's Dinner Committee Queensland	St Brigid's Annual Dinner	14/10/2025	\$1,650.00
St John's Wood The Gap	Purchase of medical equipment	25/05/2026	\$1,926.00
Women's Legal Service Queensland Ltd	Epic Walk for DV	07/01/2026	\$1,100.00
Youngcare	Budgie Bolt 2026	12/05/2026	\$1,205.00
Chandler Ward – Councillor Ryan Murphy			
Belmont State School P&C Association	Trivia Night	23/09/2025	\$1,574.21
Brisbane Barracudas Underwater Hockey	Purchase of fins for underwater hockey	20/02/2026	\$395.01
Brisbane City Rollers Inc	Wild Wheeled West roller derby tournament	17/07/2025	\$1,200.00
Brisbane Gaming Society	BrisCon Gaming Convention	04/03/2026	\$1,500.00
Brisbane Orchid Society Inc	Brisbane Orchid Society Spring Show	04/08/2025	\$1,200.00
Brisbane Southside Masters Swimming Inc	Long Course Swim Meet	16/09/2025	\$1,000.00
Chandler Ward Office	Wynnum Fringe Community Day Street Party	02/07/2025	\$5,159.09
Chandler Ward Office	Outdoor Cinema in the Park	30/10/2025	\$1,548.29
Citipointe Christian College Parent Connect	Citipointe Country Carnival	09/06/2026	\$317.92
Damini Women's Association of Qld Inc	Seniors dinner	04/08/2025	\$1,250.00
INO Projects Ltd	Christmas hampers	04/11/2025	\$1,400.00
Jewish Educational Institute Chabad House	Chanukah at Westfield	29/10/2025	\$1,400.00
Lions Club of Brisbane Camp Hill Carindale Inc	Citizenship Ceremony	12/01/2026	\$1,237.50
Metropolitan District Rifle Association	MDRA Annual Prize Meeting	08/09/2025	\$800.00
Mt Gravatt East State School P&C Association	Movie Night	11/02/2026	\$761.75
National Seniors Australia - Carindale Branch	Carindale National Seniors 25 Year Celebration	25/07/2025	\$1,320.12
Play Matters Australia	Resourcing the Carina State School P&C Playgroup	12/12/2025	\$268.00
Probus Club of Carindale Inc	30th Anniversary Celebration Lunch	30/07/2025	\$550.00
Probus Club of Chatsworth-Carindale Inc	Purchase of a laptop and IT accessories	14/05/2026	\$1,854.29
Queensland Deccan Chargers Inc	Hire of cricket tournament grounds	11/02/2026	\$800.00
Queensland Police Citizens Youth Welfare Association	Purchase of a pickleball kit and catering for the PCYC Carindale youth program	04/08/2025	\$1,200.00
Quota International of Carindale	Trivia nights	24/11/2025	\$1,155.00
South Brisbane Hockey Club Inc	Purchase of barbecue consumables	20/02/2026	\$2,701.82
St Gabriel's Anglican Church Carindale	St Gabriel's Spring Fair	16/07/2025	\$1,210.00

Organisation	Purpose	Date of allocation	Amount approved
The Rotary Club of Carindale Inc	Wakerley Rotary Carols	26/08/2025	\$10,000.00
Coorparoo Ward – Councillor Fiona Cunningham			
Buranda State School P&C Association	Outdoor Movie Night	25/02/2026	\$1,000.00
Buranda State School P&C Association	Winter Solstice community festival	03/06/2026	\$480.00
Care Kits for Kids Qld Inc	Sewing and overlocking machine repair	12/06/2026	\$1,000.00
Coorparoo State School P&C Association	Movie Night	18/12/2025	\$1,350.00
Coorparoo Ward Office	Our Lady of Mt Carmel Fete	23/07/2025	\$5,000.00
Coorparoo Ward Office	Seniors movie	17/09/2025	\$1,400.00
Coorparoo Ward Office	Bur'uda Beats	29/10/2025	\$8,935.56
Coorparoo Ward Office	Coorparoo Christmas Carols for a Cause	05/11/2025	\$600.00
Coorparoo Ward Office	BLUSH Romance Festival	23/12/2025	\$2,000.00
Coorparoo Ward Office	Purchase of event marquees for Parkside and Community Services Club Coorparoo RSL	10/02/2026	\$3,837.50
Coorparoo Ward Office	Stones Corner Festival	31/03/2026	\$909.09
Coorparoo Ward Office	Coorparoo Square Big Little Festival	10/06/2026	\$500.00
Gallipoli Medical Research	Purchase of flowerpots for Anzac Day Breakfast	18/05/2026	\$500.00
Harty Street Kindergarten	Consultation and design costs of a yarning circle	31/03/2026	\$1,000.00
LatinOz Qld Inc	25 de Mayo celebration	18/05/2026	\$500.00
Metropolitan Districts Netball Association	Purchase of an enclosed lockable trailer	13/02/2026	\$2,000.00
Play Matters Australia	Resourcing the Gabba Playgroup	29/10/2025	\$424.90
Play Matters Australia	Resourcing the Little Lambs Playgroup	19/09/2025	\$651.00
Probus Club of Coorparoo Inc	Seniors Month celebration	17/09/2025	\$546.67
Queensland Highland Pipers Society	International Piping Recital	25/02/2026	\$750.00
St Vincent de Paul Society Qld - Coorparoo Conference	Purchase of a laptop	03/09/2025	\$1,000.00
Stepping Stone Clubhouse Inc	Christmas in July at Stepping Stone Clubhouse	09/07/2025	\$250.00
Stones Corner Community Kindergarten Inc	Annual Fete	10/06/2026	\$950.00
Stones Corner Community Kindergarten Inc	Fete entertainment	03/09/2025	\$500.00
Scripture Union Australia Ministries Ltd - Camp Hill Local Chaplaincy Committee	Christmas Carols	29/10/2025	\$1,500.00
Deagon Ward – Councillor Jared Cassidy			
Boondall Figure Ice Skating Club Inc	Ice spectacular, Enchanted Earth	29/09/2025	\$500.00
Brighton Bowls Club	75th Anniversary and Barracuda Classic Carnival	13/08/2025	\$3,000.00
Brighton Bowls Club	Australia Day Carnival	27/11/2025	\$500.00
Brighton District Soccer Club	Gala Day	15/10/2025	\$2,500.00

Organisation	Purpose	Date of allocation	Amount approved
Brighton Roosters Junior Rugby League Club Inc	Presentation Day Fireworks	15/09/2025	\$2,000.00
Deagon Ward Office	Sandgate Youth Festival	13/08/2025	\$6,545.90
Deagon Ward Office	Geebung Street Party	24/09/2025	\$5,663.30
Deagon Ward Office	Carols by the Bay	27/11/2025	\$1,560.00
Deagon Ward Office	Geebung RSL park bench project	30/01/2026	\$1,608.00
Deagon Ward Office	Bluewater Festival Sideshow Alley	24/02/2026	\$1,727.27
Geebung Special School P&C Association	End-of-Year Celebrations	02/10/2025	\$1,000.00
North Star Football Association Inc	Repair of bench seats	27/08/2025	\$2,000.00
QLD Blue Light Association	Rock Under the Clock	11/03/2026	\$1,000.00
Queensland Manx Society Inc	Queensland Manx Viking Festival	25/05/2026	\$1,040.00
Sandgate Art Society Inc	Banners for the Sandgate Art Society Creative Trails	27/08/2025	\$607.50
Sandgate Golf Club Inc	Purchase of trees	18/12/2025	\$1,500.00
Sandgate Hawks Masters	Masters AFC Over 35s Women's	30/01/2026	\$2,500.00
Sandgate Kids Early Education Inc	Sandgate Kids Family Disco	28/08/2025	\$775.00
Sandgate Uniting Church	Christmas community lights display	02/10/2025	\$500.00
Shorncliffe State School P&C Association	Shorncliffe Fete	13/08/2025	\$2,272.73
St Vincent de Paul Society Qld - Deagon Conference	Christmas Hamper Appeal	13/08/2025	\$3,000.00
Doboy Ward – Councillor Lisa Atwood			
B4C-Bulimba Creek Catchment Coordinating Committee	Catering for monthly working bees and special events	06/11/2025	\$300.00
Bayside Uniting Church	Christmas Carols	28/10/2025	\$1,050.00
Bayside Uniting Church	Christmas Lunch	28/10/2025	\$600.00
Brisbane Softball Association	Purchase of softball competition game balls	12/08/2025	\$1,890.00
Brisbane Super Kings Cricket Club Inc	13th Annual Multicultural Cricket Tournament	24/07/2025	\$1,100.00
Carina Junior Rugby League Football Club Inc	Safety upgrades to the boundary fence on Leo Williams Oval	15/07/2025	\$7,950.00
Carina Senior Citizens Club Inc	Christmas Concert and Lunch	21/11/2025	\$1,800.00
Community Sports Mentoring and Coaching Ltd	BK Academy Multicultural Clinics and Tournament	11/09/2025	\$3,000.00
Doboy Ward Office	Windrush Stables playground opening	31/07/2025	\$1,488.27
Doboy Ward Office	Christmas in Carina	20/11/2025	\$3,488.17
Eastern District Orchid Society Inc	Orchid Show	24/07/2025	\$1,550.00
Hemmant Church Restoration Committee Inc 3086	Jingle Jamming the Night Away Christmas carols evening	06/11/2025	\$665.00
Lions Club of Brisbane Camp Hill Carindale Inc	Citizenship Ceremony	20/01/2026	\$1,237.50
Mayfield State School P&C Association	Cinema in the Suburbs	24/07/2025	\$4,000.00

Organisation	Purpose	Date of allocation	Amount approved
Murarrie Progress Association Inc	Removal of fallen trees	05/02/2026	\$993.53
Play Matters Australia	Resourcing the Carina Japanese playgroup	17/09/2025	\$543.00
Probus Club of Carindale Inc	30th Anniversary Celebration	30/07/2025	\$550.00
Probus Club of Chatsworth-Carindale Inc	Purchase of club signage	24/07/2025	\$1,385.63
Quota International of Carindale	Trivia Nights	20/11/2025	\$1,050.00
Warehouse Cricket Association Queensland Inc	Kianawah Park oval surface improvements	11/09/2025	\$4,661.90
Wynnum Baptist Church	Christmas on Kianawah	11/11/2025	\$2,500.00
Enoggera Ward – Councillor Andrew Wines			
Alderley Kindergarten Association Inc	Purchase of energy efficient dryer	11/03/2026	\$897.30
Banks Street Newmarket Community Preschooling Centre Inc	Banks Street Kindy Art Show	02/09/2025	\$600.00
Brihan Maharashtra Mandal Queensland Inc	Venue hire and stage decorations for Makar Sankranti event	19/12/2025	\$340.00
Brisbane Softball Association	Purchase of softball competition game balls	10/09/2025	\$1,080.00
Eildon Hill Bushcare Group	Eildon Hill Reservoir vegetation management cactus control	20/05/2026	\$2,200.00
Enoggera State School P&C Association	Christmas Markets and Movie Night	10/09/2025	\$2,255.00
Enoggera Ward Office	Dorrington Park community event	10/09/2025	\$2,552.73
Enoggera Ward Office	Fenwick Park playground reopening event	05/11/2025	\$1,130.00
Enoggera Ward Office	Kidchella Christmas	05/11/2025	\$2,500.00
Enoggera Ward Office	Community Safety Family Fun Day	24/04/2026	\$2,341.54
Enoggera Ward Office	Outdoor Cinema in the Suburbs	06/05/2026	\$1,090.00
Enoggera Ward Office	Purchase of marquees	28/05/2026	\$861.82
Everton Wolves Junior AFL Club	Purchase of hot and cold food display cabinets	15/05/2026	\$1,436.00
Gaythorne Community Kindergarten Inc	Purchase of outdoor bench and storage cage	26/07/2025	\$1,729.80
Gaythorne Community Kindergarten Inc	Purchase of outdoor play equipment and toy storage	22/04/2026	\$549.90
Mitchelton Youth Club Inc	Purchase of staff lockers	17/07/2025	\$1,814.54
Mt Maria College Mitchelton P&F Association	Christmas on the Green	02/09/2025	\$2,200.00
Multicultural Community Centre	Technicolour Multicultural Festival	07/08/2025	\$3,636.36
Multicultural Community Centre	Lunar New Year Multicultural Market	09/02/2026	\$909.09
Newmarket State School P&C Association	Purchase of reusable lighting	06/05/2026	\$500.00
Roman Catholic Archdiocese of Brisbane	GSM Parish Concert	22/04/2026	\$1,100.00
Rotary Club of Ashgrove The Gap Inc	Carols by Candlelight	12/11/2025	\$4,500.00
The Queensland Herb Society Inc	The Queensland Herb Society 50th Birthday Celebrations	11/07/2025	\$500.00
The Rotary Club of Brisbane Northside Inc	Taste of Wilston community event	20/05/2026	\$4,999.50

Organisation	Purpose	Date of allocation	Amount approved
Forest Lake Ward – Councillor Charles Strunk			
Brisbane Performing Arts Challenge Inc	Educational schools troupes events	14/05/2026	\$3,000.00
Brisbane South Toy Library	Purchase of children's play equipment	10/06/2026	\$299.50
Brisbane Super Kings Cricket Club Inc	13th Annual Multicultural Cricket Tournament	21/08/2025	\$1,000.00
Community Life Uniting Church	Christmas Blessing Day	28/07/2025	\$2,000.00
Community Life Uniting Church	Purchase a defibrillator	28/07/2025	\$1,608.50
Elevate Church	Community Christmas Lunch	06/11/2025	\$2,500.00
Forest Lake Ward Office	Forest Lake Community Festival	27/07/2025	\$4,000.00
Forest Lake Ward Office	Live Music at the Lake – July to December	28/07/2025	\$4,800.00
Forest Lake Ward Office	Live Music at the Lake – January to June	16/12/2025	\$4,800.00
GOPIO Queensland	Iconic India Day Fair 2026	20/05/2026	\$2,300.00
Mates Community Club	Weekly badminton program	04/08/2025	\$2,860.00
South West Progress Association	Welcoming the Babies event	03/09/2025	\$5,015.00
South West Progress Association	Queensland Day Awards	31/03/2026	\$1,470.00
Sri Lanka Buddhist Monastery Brisbane	Prathibha Cultural Show	04/03/2026	\$2,500.00
St John's Anglican College P&F Association	Bi-annual carnival	14/01/2026	\$2,000.00
Tamil Association (Qld) Inc	Deepavali Festival of Lights	02/10/2025	\$1,650.00
Hamilton Ward – Councillor Julia Dixon			
Ascot State School P&C Association	Ascot Long Lunch	17/07/2025	\$500.00
Brijvasi Australia	Brij Holi Sankirtan Yatra cultural celebration	26/02/2026	\$250.00
Brisbane Inferno Football Club	Purchase of first aid and match equipment and grounds hire	21/11/2025	\$250.00
Brisbane Polish School Association Inc	Children's Day	24/04/2026	\$250.00
Brisbane Symphonic Band Inc	50th anniversary celebrations and performances	12/11/2025	\$500.00
Down Syndrome Queensland Ltd	Down Syndrome and Intellectual Disability Queensland Gala Dinner	15/07/2025	\$1,459.00
Down Syndrome Queensland Ltd	World Down Syndrome Day Breakfast	19/02/2026	\$500.00
Hamilton Neighbourhood Hub	Welcome Back community event	15/07/2025	\$980.00
Hamilton Reach Community Association	Movie Night	31/07/2025	\$990.00
Hamilton Ward Office	Our Lady Help of Christians Primary School Long Lunch	07/07/2025	\$2,000.00
Hamilton Ward Office	Coast Watchers Memorial plaque unveiling	17/07/2025	\$909.09
Hamilton Ward Office	Family Fun Day	04/08/2025	\$2,171.99
Hamilton Ward Office	Football festival	17/09/2025	\$250.00
Hamilton Ward Office	Seniors Morning Tea	23/09/2025	\$1,465.91
Hamilton Ward Office	Christmas With Your Neighbours	29/10/2025	\$667.73
Hamilton Ward Office	End of School Term Christmas Movie in Ascot Park	03/11/2025	\$6,194.54
Hamilton Ward Office	Australia Day Movie in Melrose Park	19/11/2025	\$3,116.35

Organisation	Purpose	Date of allocation	Amount approved
Hamilton Ward Office	Australia Day Citizenship Ceremony	20/01/2026	\$4,450.00
Hamilton Ward Office	Easter Movie in Oriel Park	21/01/2026	\$5,388.49
Hamilton Ward Office	Paw-ty in the Park	24/03/2026	\$2,272.73
Hamilton Ward Office	Purchase of marquee	20/05/2026	\$955.40
Hamilton Ward Office	Queensland Day Family Fun event	28/05/2026	\$2,275.16
Isha Foundation Australia Inc	International Day of Yoga at St Colomb's Anglican Church	18/05/2026	\$250.00
Meals on Wheels Inc - Crosby Park	Purchase of a blast chiller	19/11/2025	\$2,000.00
Polish Scouting Association ZHP in Australia Inc	Andrzejki w Stylu PRL Dance Party decorations	26/11/2025	\$330.00
Springboard Opera	Springboard Opera auditions	21/10/2025	\$293.25
WWILD SVP Association Inc	Accessibility improvements	15/08/2025	\$1,012.00
Holland Park Ward – Councillor Krista Adams			
Annerley Stephens History Group Inc	History of sport and recreation in Brisbane's Southside Open Day	19/03/2026	\$550.00
Brisbane Gaming Society	BrisCon Gaming Convention	12/02/2026	\$550.00
Carindale Toy Library Inc	Purchase of storage and ICT devices	08/12/2025	\$880.11
Celtic Council of Australia (Queensland) Inc	Pan-Celtic Friendship Day	19/02/2026	\$500.00
Holland Park Hawks FC	Contribution towards replacing the equipment shed	24/10/2025	\$2,000.00
Holland Park Kindergarten Association Inc	Landscaping equipment	16/09/2025	\$650.00
Holland Park Ward Office	Movie in the Park	19/08/2025	\$3,000.00
Holland Park Ward Office	Halloween movie event	19/08/2025	\$2,800.00
Holland Park Ward Office	Christmas Movie at the Rotary Christmas Markets	19/08/2025	\$600.00
Holland Park Ward Office	Movie in the Park	19/03/2026	\$2,950.00
Lovewell Foundation	Community Art Collective	01/08/2025	\$888.00
Mindful Mates Association Inc	Mental health first aid training	09/03/2026	\$500.00
Mongolian Community Association in Queensland Inc	Queensland Naadam Festival	09/03/2026	\$850.00
Mt Gravatt Central Business Hub Committee	Made in Mount Gravatt Community Day	12/06/2026	\$10,000.00
Mt Gravatt Men's Shed	Purchase of hand tools	01/06/2026	\$1,594.58
Mt Gravatt Community Kindergarten Inc	Removal of noxious plants	09/03/2026	\$1,000.00
Mt Gravatt East State School P&C Association	Movie Night	12/02/2026	\$1,000.00
Souths Rugby Union Club Inc	Purchase of an electronic honour board	14/08/2025	\$1,500.00
Southside Community Craft Circle - Holland Park Group	Purchase of yarn	17/02/2026	\$500.00
Southside Uniting Church	Christmas event	05/12/2025	\$1,000.00
Southside Uniting Church	SAGE Christmas Party	12/11/2025	\$300.00
St Agnes Netball Club Inc	End-of-Year Celebrations	12/06/2026	\$1,324.76

Organisation	Purpose	Date of allocation	Amount approved
St Agnes Netball Club Inc	Purchase of first aid supplies	28/09/2025	\$788.95
Tarragindi Community Garden	Purchase of 100% recycled compost caddies	19/05/2026	\$2,255.00
Tarragindi Community Garden	Purchase of compost tumblers	27/04/2026	\$1,821.60
Ukrainian Community of Queensland Inc	Ukrainian Festival Brisbane	01/08/2025	\$1,000.00
Wellers Hill State School P&C Association	Wellers Hill State School Centenary Celebration	19/03/2026	\$1,000.00
Jamboree Ward – Councillor Sarah Hutton			
Jamboree Ward Office	Julie Road Park refresh event	11/07/2025	\$2,325.91
Jamboree Ward Office	Seniors Month Movie Morning	07/08/2025	\$1,587.27
Jamboree Ward Office	Music by the River 2025	24/07/2025	\$3,054.34
Jamboree Ward Office	Fright Night Festival	04/09/2025	\$2,819.80
Jamboree Ward Office	Over 50s Expo	04/09/2025	\$360.50
Jamboree Ward Office	Faith Breakfast	26/09/2025	\$1,529.97
Jamboree Ward Office	Deepavali Hindu Festival of Lights	04/10/2025	\$250.00
Jamboree Ward Office	Turkey Trot Fun Run	13/10/2025	\$250.00
Jamboree Ward Office	Carols Under the Stars	16/10/2025	\$250.00
Jamboree Ward Office	Purchase of a marquee for Wests Bulldogs Baseball Buddy League	16/10/2025	\$808.18
Jamboree Ward Office	Let's Give Christmas drive	04/11/2025	\$327.27
Jamboree Ward Office	Community Christmas Party	04/11/2025	\$3,729.55
Jamboree Ward Office	Christmas with Your Neighbours	18/11/2025	\$2,836.61
Jamboree Ward Office	Rocks Riverside water-play park opening	02/12/2025	\$400.00
Jamboree Ward Office	Australia Day Pool Party	15/12/2025	\$9,905.81
Jamboree Ward Office	Ellen Grove Pool Party	18/02/2026	\$1,158.18
Jamboree Ward Office	Music by the River 2026	20/02/2026	\$3,167.90
Jamboree Ward Office	Commemoration Ceremony of the Trung Heroine	12/03/2026	\$300.00
Jamboree Ward Office	Tamil Association of Qld 40th Celebration	14/04/2026	\$1,000.00
Jamboree Ward Office	Good News Lutheran School Fete	13/05/2026	\$250.00
Jamboree Ward Office	Seniors Christmas Morning Teas	27/05/2026	\$1,000.00
Jamboree Ward Office	World Environment Day	03/06/2026	\$2,926.15
Jamboree Ward Office	Centenary Christmas Carols	03/06/2026	\$512.83
Jamboree Ward Office	Middle Park State School Bingo Night	04/06/2026	\$250.00
Jamboree Ward Office	Riverlife Community Lunch	12/06/2026	\$272.73
Oxley Bowls Club	Oxley Community Festival	27/02/2026	\$280.00
Play Matters Australia	End-of-year celebration at Centenary Playgroup	11/11/2025	\$250.00
MacGregor Ward – Councillor Steven Huang			
Australia Taiwan Culture Inc	Harmony Week celebration, Australia Taiwan Art in Harmony	28/01/2026	\$1,000.00
Bhakti Yoga Centre Incorporated	Yoga Festival	27/05/2026	\$2,000.00

Organisation	Purpose	Date of allocation	Amount approved
Brisbane Gaming Society	BrisCon Gaming Convention	04/03/2026	\$1,100.00
Brisbane Orchid Society Inc	Brisbane Orchid Society Spring Show	05/09/2025	\$950.00
Brisbane Orchid Society Inc	Brisbane Orchid Society Autumn Show	19/02/2026	\$1,500.00
Brisbane Super Kings Cricket Club Inc	13th Annual Multicultural Cricket Tournament	30/07/2025	\$1,386.00
Distinguished Citizens Society International of Queensland Australia Inc	Badminton Social	16/10/2025	\$1,000.00
Federation of Indian Communities of Queensland Inc	Unity Cup	20/08/2025	\$1,000.00
Federation of Indian Communities of Queensland Inc	India Australia Day	15/01/2026	\$1,500.00
Hear and Say Ltd	Purchase of a television and educational toys	12/06/2026	\$1,200.00
Lions Club of Brisbane Chinese Inc	Fun Day and Movie Night	13/03/2026	\$684.20
MacGregor State School P&C Association	Mac Fair Festival	28/05/2026	\$1,500.00
MacGregor State School P&C Association	School Fete 2026	19/08/2025	\$2,500.00
Mt Gravatt Junior Athletics Club Inc	Athletics coaching program	10/04/2026	\$1,500.00
Mt Gravatt Bowls Club Inc	Ladies 6-a-side bowls competition	08/02/2026	\$1,000.00
Mt Gravatt Bowls Club Inc	Mt Gravatt Shield Competition	16/10/2025	\$500.00
Queensland Sports Association Inc	Purchase of sporting equipment and marketing material	29/07/2025	\$1,650.00
Rackley Swim Team Inc	Purchase of heart rate monitors	21/08/2025	\$2,000.00
Robertson State School P&C Association	Spring Festival	29/07/2025	\$3,500.00
Sargam Music Academy Inc	Diwali Festival of Lights Multicultural Gala Dinner and Community Awards Night	05/09/2025	\$1,200.00
Sargam Music Academy Inc	Holi the Festival of Colour	29/01/2026	\$1,000.00
Southside Pony Club Inc	Purchase of advertising, materials and supplies for Pony Pals	11/02/2026	\$1,000.00
Sunnybank Little Athletics Centre Inc	Movie Night and tryouts	12/06/2026	\$1,320.00
Sunnybank Senior Rugby Union Club Inc	Purchase of a marquee	15/07/2025	\$1,617.73
Taiwanese Australian International Student Association	Taiwan Night Market	05/09/2025	\$1,500.00
The AusOriental Orchestra Inc	Resonance of the Ancients concert	15/07/2025	\$1,500.00
The AusOriental Orchestra Inc	Melodies of Love concert	27/05/2026	\$1,500.00
Viet Kids Club	Moon Festival	04/09/2025	\$880.00
Wishart State School P&C Association	Bush Dance	15/07/2025	\$1,850.00
World Arts and Multi-Culture Inc	Multicultural exchange event	29/07/2025	\$957.00
Marchant Ward – Councillor Danita Parry			
All Saints Anglican Church Chermside	Christmas Carols in the Park	16/10/2025	\$500.00
Anglican Parish of Stafford	Tree safety maintenance	20/02/2026	\$1,000.00
Associazione Nazionale Famiglie Emigrati Inc	Seniors Luncheon	24/03/2026	\$850.00

Organisation	Purpose	Date of allocation	Amount approved
Brisbane Excelsior Band Inc	Purchase of new security locks at Windsor School of Arts	05/02/2026	\$2,024.00
Brisbane Malayalee Association Inc	Onam celebration	18/08/2025	\$1,650.00
Brisbane School of Iberian Swordsmanship	Carranza Cup	21/07/2025	\$592.50
Craigslea State High School P&C Association	Cheers to 40 Years, Craigslea Volleyball Academy event	09/03/2026	\$545.45
Craigslea State School P&C Association	Community fundraiser event	27/05/2026	\$1,147.43
Early Music Society of Queensland Inc	Recorder workshop with Kamala Bain	13/01/2026	\$384.55
Federation of Indian Communities of Queensland Inc	Harmony Cup	13/10/2025	\$1,650.00
GOPIO Queensland	Iconic India Day Fair 2025	03/07/2025	\$1,100.00
Holy Cross Primary School Woolloowin P&F Association	135th anniversary celebration	21/07/2025	\$1,100.00
Kedron Arts Group Inc	Art and craft exhibition	04/03/2026	\$550.00
Lions Club of Brisbane Inner North Inc	Youth of the Year event	20/02/2026	\$335.00
Marchant Ward Office	Seniors Christmas Parties	20/10/2025	\$7,697.28
Marchant Ward Office	Community Christmas parties	20/10/2025	\$2,170.00
Marchant Ward Office	Carseldine 3 Neighbourhood Watch Family Fun Day	09/03/2026	\$1,189.99
Rainbow Lorikeet Park Bushcare	Community planting event	18/08/2025	\$1,430.00
Rainbow Lorikeet Park Bushcare	World Environment Day	04/03/2026	\$1,529.00
St Alphonsa Catholic Community Inc	Darshanam Multicultural Festival	21/07/2025	\$2,750.00
Stepping Stone Clubhouse Inc	Christmas in July Lunch	03/07/2025	\$250.00
The Prince Charles Hospital Foundation	40th anniversary morning tea	12/11/2025	\$1,000.00
Wilston Grange Kindergarten and Preschool	Purchase of an interactive television and whiteboard	21/07/2025	\$4,548.00
Wilston Grange Australian Football Club Inc	Removal of damaged goal netting at Hickey Park	28/10/2025	\$2,000.00
Woolloowin State School P&C Association	Movie Night	21/07/2025	\$1,175.00
Woolloowin State School P&C Association	Wobbegongs Swim Club Championships	24/02/2026	\$1,634.80
McDowall Ward – Councillor Tracy Davis			
Blue Sky Harmony Inc	Singing workshops	20/08/2025	\$1,575.00
Brisbane Malayalee Association Inc	Onam celebration	27/08/2025	\$880.00
Brisbane School of Iberian Swordsmanship	Swordwork event	04/03/2026	\$740.00
Broken to Brilliant	Purchase of pull-up banners	23/04/2026	\$1,440.00
Everton Park Girl Guides	Purchase of oven and stove	11/02/2026	\$1,484.55
Everton Park Scout Group	Purchase of scouting equipment	09/04/2026	\$1,265.45
Everton Park Scout Group	Purchase of video equipment	07/05/2026	\$1,539.00
Everton Park Scout Group	Purchase of camping, gardening and IT equipment	23/04/2026	\$935.41

Organisation	Purpose	Date of allocation	Amount approved
Everton Park State School P&C Association	Sound system upgrade for community swimming events	12/11/2025	\$917.28
Everton Park State School P&C Association	Family Outdoor Movie Night	04/03/2026	\$1,525.00
Grange Bowmen Inc	Purchase of security system upgrades	25/03/2026	\$2,890.00
Kedron Arts Group Inc	Art and craft exhibition in Aspley	3/06/2026	\$500.00
McDowall State School P&C Association	Spring Fair and 50th Anniversary	27/08/2025	\$2,500.00
McDowall Ward Office	Christmas Kidchella	19/11/2025	\$3,463.62
McDowall Ward Office	Purchase of a marquee for bushcare group	25/03/2026	\$1,065.50
McDowall Ward Office	Bands in the Park	24/04/2026	\$3,819.18
McDowall Ward Office	Wendon Way community planting event	23/04/2026	\$960.00
McDowall Ward Office	Bands in the Park	01/06/2026	\$3,379.09
Meals on Wheels Inc - Stafford and District	Purchase of aluminium shed	17/09/2025	\$2,500.00
Prince of Peace Lutheran Church Everton Hills	Community Carols	15/10/2025	\$734.00
Probus Club of North Brisbane Inc	Purchase of laptops	15/04/2026	\$3,279.00
Ridley Road Community Men's Shed	Purchase of sanders	23/03/2026	\$660.00
St Vincent de Paul Society Qld - McDowall Conference	Celebrating 100 Years of Service	15/08/2025	\$250.00
Stafford Heights State School P&C Association	Movie Night	04/03/2026	\$1,500.00
The Community Place Inc	Keong Park Family Fun Afternoon	06/03/2026	\$2,000.00
Moorooka Ward – Councillor Steve Griffiths			
Acacia Ridge State School P&C Association	Christmas Carols	11/08/2025	\$500.00
Annerley Junction Festival	Annerley Junction Festival	21/08/2025	\$1,000.00
Canine Control Council Qld	Agility Nationals Queensland	04/03/2026	\$500.00
Chrome Street Fiesta Inc	Purchase of fiesta flags	07/04/2026	\$843.00
Crescent AusIndia Inc	Eid Dinner	17/03/2026	\$300.00
Fiji Senior Citizens Association of Queensland Inc	Citizenship Ceremony	09/12/2025	\$500.00
Friends of God's Acre Inc	Restoration of fence at God's Acre Cemetery	03/07/2025	\$990.00
Hands of Hope Australia	Purchase of marquees	08/04/2026	\$600.00
Heritage Truck Association Aust Inc	Heritage Annual Truck Show	19/02/2026	\$500.00
Hindu Council of Australia	Deepavali Festival	23/09/2025	\$1,000.00
Junction Park State School P&C Association	Carnival of Colour Fete	04/03/2026	\$500.00
Moorooka State School P&C Association	Movie Night Fundraiser	02/10/2025	\$500.00
Moorooka State School P&C Association	School Fete	07/04/2026	\$500.00

Organisation	Purpose	Date of allocation	Amount approved
Moorooka Ward Office	Morning Melodies	24/07/2025	\$2,000.00
Moorooka Ward Office	EcoCentre eco ambassadors and Toohey Forest guided tours	21/08/2025	\$5,000.00
Moorooka Ward Office	Halloween Movie Night	04/09/2025	\$2,675.00
Moorooka Ward Office	Movie Night	08/04/2026	\$720.00
Moorooka Ward Office	Junction Park State School Community Movie	19/05/2026	\$1,000.00
Oxley Creek Catchment Association	Moorooka Field Day workshop	29/04/2026	\$1,000.00
Queensland Ostomy Association Inc	Health and safety essentials project	02/10/2025	\$2,300.00
Rocklea State School P&C Association	Movie Night with Christmas Carols	20/09/2025	\$950.00
Rotary Club of Archerfield Inc	Australia Day Morning Tea	16/10/2025	\$500.00
Rotary Club of Toohey Inc	Community Koala Party	02/09/2025	\$5,000.00
Salisbury Bowls Club Inc	Australia Day event	23/10/2025	\$1,000.00
Salisbury State School P&C Association	Salisbury Community Christmas Carols	21/08/2025	\$500.00
Sewing for Charity Australia	Purchase of supplementary materials	07/04/2026	\$500.00
Sierra Leoneans in Queensland	65th Independence Day celebration	23/04/2026	\$500.00
South West Chamber of Commerce Inc	Community engagement event	15/07/2025	\$1,000.00
Southside Community Craft Circle - Coopers Plains Group	Purchase of yarn	22/09/2025	\$300.00
Southside Singers - Moorooka District Community Choir Inc	Moorooka and Salisbury Christmas Carols	02/10/2025	\$1,045.00
St David's Neighbourhood Centre	Autumn Festival	14/01/2026	\$530.00
St Vincent de Paul Society Qld - Moorooka Conference	Christmas Hamper Appeal	16/10/2025	\$500.00
Tarragindi War Memorial Kindergarten	End-of-year celebration	21/10/2025	\$350.00
The Lions Club of Brisbane Moorooka Inc	Moorooka Family Fun Day	17/07/2025	\$5,000.00
The Lions Club of Brisbane Moorooka Inc	Christmas Lights Festival	30/09/2025	\$700.00
Yeronga State High School P&C Association	Yeronga Celebrates multicultural event	23/07/2025	\$500.00
Morningside Ward – Councillor Lucy Collier			
Backbone Youth Arts Association Inc	The Playground in the Sky theatre production	08/07/2025	\$1,000.00
Backbone Youth Arts Association Inc	Bleep Quest theatre production	20/02/2026	\$510.00
Brisbane River Dragons Dragon Boat and Outrigger Canoe Club Inc	Purchase of training paddles	14/07/2025	\$1,100.00
Bulimba Uniting Church	Turning on the Lights at Christmas	05/08/2025	\$1,250.00
Bulimba Uniting Church	Purchase of mahjong equipment	05/06/2026	\$348.00
Digi Youth Arts Inc	Workshops for Backbone Festival	02/10/2025	\$600.00
Faith Works Uniting Community	Community Christmas Carols	20/11/2025	\$821.98
Morningside School of Arts Inc	Poppies at the Mornsie art installation	16/08/2025	\$928.10

Organisation	Purpose	Date of allocation	Amount approved
Morningside Ward Office	Making Rainbows community sensory play event	07/07/2025	\$2,275.08
Morningside Ward Office	Camp Hill Country Day	25/07/2025	\$3,831.16
Morningside Ward Office	Back to the 2000s Party at Keralgerie Park	30/07/2025	\$1,760.01
Morningside Ward Office	EnviroMentoring workshops	20/08/2025	\$1,240.20
Morningside Ward Office	Seniors movie event	20/08/2025	\$1,172.97
Morningside Ward Office	Neighbourhood sessions at Perth Street Park	23/09/2025	\$1,609.24
Morningside Ward Office	Blues on Bulimba	29/09/2025	\$6,095.72
Morningside Ward Office	Neighbourhood sessions at Keralgerie Park	15/10/2025	\$1,600.17
Morningside Ward Office	Hocus Pocus Halloween Festival	30/10/2025	\$5,406.45
Morningside Ward Office	Christmas at Keralgerie	08/12/2025	\$1,945.12
Morningside Ward Office	Perinatal Women's Health Forum	27/02/2026	\$254.23
Morningside Ward Office	Hawthorne Community Easter Egg Hunt	02/04/2026	\$737.59
Morningside Ward Office	Movies in Perth Street Park	21/05/2026	\$3,847.75
Morningside Ward Office	Bulimba Memorial Park playground celebration	12/05/2026	\$357.72
Riverside Rugby Union Club	Purchase of recovery and mobility welfare equipment	05/06/2026	\$1,047.00
Scripture Union Australia Ministries Ltd	Community Christmas Carols	06/11/2025	\$2,000.00
Northgate Ward - Councillor Adam Allan			
Banyo District Community Group Inc	Banyo Community Christmas Carols	05/11/2025	\$990.00
Banyo District Community Group Inc	Queensland Day celebrations	25/03/2026	\$825.00
Banyo Kindergarten Association	Purchase of smart phones and an iPad	30/07/2025	\$750.00
Brisbane Hustlers Rugby Union Football Club	Purchase of women's jerseys	20/08/2025	\$500.00
Centre for Inclusive Supports Inc	Workshop pop-up stall	01/04/2026	\$250.00
Cystic Fibrosis Queensland Ltd	Volunteer recognition hampers	19/09/2025	\$900.00
Kedron State School P&C Association	Kedron Art Galleria	09/07/2025	\$1,500.00
Mother of Mercy Catholic Parish (Hendra, Northgate, Hamilton) Brisbane	Anzac Day at St John's Royal Australian Navy War Memorial Church	18/03/2026	\$250.00
Neighbourhood Watch Northgate East (Hendra 21)	Family Fun Day	04/03/2026	\$1,750.00
Neighbourhood Watch Northgate East (Hendra 21)	Northgate East Anzac Day Service and Breakfast	30/07/2025	\$275.00
North Brisbane Lapidary Club Inc	Annual gem show and fundraising event	23/01/2026	\$550.00
North East Baptist Church	Community Christmas Carols	05/11/2025	\$1,500.00
Northgate Ward Office	Nundah Village Street Festival, Movie and Fireworks in the Park	20/08/2025	\$6,518.18
Northgate Ward Office	Our Lady of the Angels Primary School 75th Anniversary Long Lunch	27/08/2025	\$1,363.64
Northgate Ward Office	Community Christmas Tree Lighting and St Oswald's Christmas Markets	11/11/2025	\$4,636.59
Northgate Ward Office	Easter Bands and Fun at Plaisted Place Park	23/02/2026	\$1,253.64

Organisation	Purpose	Date of allocation	Amount approved
Northgate Ward Office	Neighbour Day Celebration	11/03/2026	\$1,180.41
Northgate Ward Office	Our Lady of the Angels Carnival	09/06/2026	\$2,000.00
Northgate Ward Office	Nundah Village Street Festival	09/06/2026	\$1,134.09
Northside Connect	Volunteer Thank You Dinner	09/10/2025	\$750.00
Nudgee Beach Environmental Education Centre P&C Association	Tide and Times community event	09/06/2026	\$550.00
Nundah State School P&C Association	Trivia Night	15/10/2025	\$1,505.00
Office of the Honorary Consul of Germany	Wanderlust excursion	17/09/2025	\$550.00
Returned & Services League of Australia (Qld) Banyo Sub Branch Inc	Cancer Council Biggest Morning Tea	29/04/2026	\$500.00
St Alphonsa Catholic Community Inc	Darshanam Multicultural Festival	16/07/2025	\$1,650.00
St Oswald's Anglican Church - Banyo	St Oswald's Fete	21/07/2025	\$854.53
St Oswald's Anglican Church - Banyo	Christmas Twilight Markets in the Park	10/11/2025	\$823.00
St Vincent de Paul Society Qld - Northgate Conference	Purchase of a document shredder	20/08/2025	\$262.00
The Corp of the Trustees of the Roman Catholic Archdiocese of Brisbane	The Footy Festival	01/04/2026	\$500.00
The Rotary Club of Nundah Inc	Movies in the Park and community barbecue	02/09/2025	\$4,950.00
Thrive Local Project Ltd	Purchase of equipment to support Thrive Connect programs	23/02/2026	\$500.00
Toastmasters Area 21	Toastmasters Area 18 Speech Contest	24/09/2025	\$250.00
Paddington Ward – Councillor Seal Chong Wah			
Bardon State School P&C Association	Annual school fete	11/05/2026	\$2,000.00
BrisWest Centre	Youth events at BrisWest Centre	04/06/2026	\$1,056.00
Canticum Chamber Choir	Venue hire for The Sacred Veil performance	18/05/2026	\$1,500.00
Celtic Council of Australia (Qld) Inc	Junior Celtic Games Sports Day	11/03/2026	\$899.25
Goodstart Early Learning Red Hill	Hearts Festival	11/05/2026	\$2,500.00
Hands on Artists Cooperative Ltd	Art work, curation and installation of The Incubator youth art show	18/08/2025	\$1,500.00
Ithaca Presbyterian Church	Riverfire at Ithaca Presbyterian Church	18/08/2025	\$1,000.00
Kelvin Grove State College P&C Association	Bush Dance	10/06/2026	\$1,138.00
Latin Choir Brisbane Inc	Weaving Voices International Women's Day	25/02/2026	\$2,489.00
LatinOz QLD Inc	Latin Kids Fiesta	13/04/2026	\$2,500.00
Mcllwraith Croquet Club Inc	Purchase of a whiteboard	11/05/2026	\$462.00
Milton State School P&C Association	Completion of emergency plan by qualified professionals	18/08/2025	\$650.00
Milton State School P&C Association	Fair on the Green	18/09/2025	\$550.00
Montessori Children's House	Installation of shade sail	28/05/2026	\$1,500.00
Paddington Ward Office	Living Sacred Country First Nations Yarn	19/11/2025	\$7,700.00
Paddington Ward Office	The Pit community event, operational costs	16/02/2026	\$3,372.80

Organisation	Purpose	Date of allocation	Amount approved
Paddington Ward Office	The Pit community event, catering costs	05/03/2026	\$679.99
Paddington Ward Office	Warmington Street Community Library	13/04/2026	\$356.57
Paddington 4064 Ltd	Terraces by Twilight	09/10/2025	\$3,080.00
Peggy's Place	Installation of bike shed	28/05/2026	\$2,500.00
Petrie Terrace State School P&C Association	Movie Night	14/05/2026	\$450.00
PIP Theatre	Brisbane Open House at PIP Theatre	04/05/2026	\$1,500.00
Play Matters Australia	Rainbow Families Pride Play Day	18/05/2026	\$999.00
The Bardon Bowls Club Inc	Family Easter Day	11/03/2026	\$920.00
Village Church	Kelvin Grove Christmas Day Community Barbecue	10/12/2025	\$500.00
Pullenvale Ward – Councillor Greg Adermann			
Anglican Parish of Kenmore-Brookfield	Purchase an automated external defibrillator	01/05/2026	\$2,075.00
Bellbowrie Kindergarten and Preschool Association Inc	Installation of safety glass	29/05/2026	\$909.09
Bellbowrie Moggill Men's Shed Inc	Extension of roof	03/07/2025	\$2,000.00
Bellbowrie Moggill Men's Shed Inc	Materials for external metalworking shelter	16/02/2026	\$1,000.00
Bellbowrie Neighbourhood Watch	Repair of signage	15/05/2026	\$484.00
Bellbowrie Sports and Community Club	Australia Day community event	14/01/2026	\$1,000.00
Blues Association of South East Queensland	Mt Coot-tha Songwriters Festival	19/03/2026	\$886.09
Brisbane West Toy Library Inc	Purchase of toy storage and general equipment	19/03/2026	\$1,023.27
Brisbane West Toy Library Inc	Purchase of sensory toys	21/01/2026	\$543.94
Brisbane West Uniting Church	Outdoor heating for community events	23/04/2026	\$909.08
Chapel Hill Community Kindergarten	Installation of a community garden	18/08/2025	\$1,229.00
Chapel Hill State School P&C Association	Festival on the Hill	02/04/2026	\$1,000.00
Cubberla-Witton Catchments Network	Purchase of a water pump for water trailer	23/02/2026	\$544.00
Friends of Brisbane Botanic Gardens and Sherwood Arboretum	50th Anniversary Mt Coot-tha Botanic Gardens podcasts	29/01/2026	\$858.00
Karana Downs and Surrounds Community Garden Hub Inc	Installation of safety features	04/07/2025	\$727.24
Karana Downs and Surrounds Community Garden Hub Inc	Street library	04/08/2025	\$440.00
Kenmore Cycle Club	AusCycling 2025/26 XCO National Series rounds 1 and 2	27/10/2025	\$1,200.00
Kenmore South State School P&C Association	School fete	11/05/2026	\$1,000.00
Kenmore Tennis Club Inc	Purchase of a battery for a defibrillator	20/08/2025	\$510.00
Kenmore Uniting Church	ArtBurst Art and Craft Festival	02/04/2026	\$1,340.00
Kenmore-Moggill Sub Branch RSL Inc	Shell Green Anzac Day Commemorative Cricket Match	11/03/2026	\$2,200.00
Kokoda Youth Foundation	Kokoda Challenge Brookfield event	20/03/2026	\$1,000.00

Organisation	Purpose	Date of allocation	Amount approved
Lions Club of Brisbane West Inc	Moggill Marathon	17/11/2025	\$500.00
Meals on Wheels Inc - Kenmore	Christmas hampers	27/04/2026	\$1,000.00
Moggill Creek Catchment Management Group Inc	Kids Day at the Cottage	18/03/2026	\$1,500.00
Moggill Football Club Inc	Family Fun Day	18/03/2026	\$1,000.00
Moggill Football Club Inc	Purchase of under 6/7s playing kits	19/03/2026	\$1,000.00
Moggill Junior Australian Football Club Inc	Purchase of goal post pads	16/04/2026	\$2,000.00
Moggill Music Medley	Moggill Music Medley event	06/05/2026	\$1,320.00
Moggill Pony Club	Purchase of a mechanical cow for safety and skill development	24/03/2026	\$1,275.00
Mt Crosby Bowls Club Inc	Anzac Day community event	05/03/2026	\$650.00
Mt Crosby State School P&C Association	Movie Night	18/03/2026	\$1,175.00
Pullenvale Ward Office	Reopening of the Kenmore Community Centre	22/09/2025	\$1,877.09
Pullenvale Ward Office	Seniors Morning Tea	14/10/2025	\$1,700.00
Pullenvale Ward Office	Purchase of possum boxes	22/10/2025	\$900.00
Queensland Justices Association Western Suburbs Branch	Purchase of a laptop	13/05/2026	\$490.00
Rotary Club of Kenmore Inc	Australia Day Citizenship Ceremony	21/01/2026	\$1,430.00
Upper Brookfield Community Recreation Club Incorporated	Purchase of outdoor gas heaters	13/05/2026	\$1,001.97
Runcorn Ward - Councillor Kim Marx			
B4C-Bulimba Creek Catchment Coordinating Committee	Catering for monthly working bees and special events	04/07/2025	\$350.00
B4C-Bulimba Creek Catchment Coordinating Committee	Catering for monthly working bees and special events	05/11/2025	\$400.00
Indians Baseball Club Inc	Purchase of a lawn mower	31/07/2025	\$2,000.00
Junction Park Stamp Club	Mayday Annual Stamp Day	26/11/2025	\$550.00
Lions Club of Brisbane Pinelands Inc	Fundraising barbecue	02/10/2025	\$605.00
Lions Club of Brisbane Pinelands Inc	Centenary Celebration	22/10/2025	\$5,040.00
Lions Club of Brisbane Pinelands Inc	Fundraising barbecue	16/01/2026	\$605.00
Lions Club of Brisbane Taiwanese Inc	Citizenship Ceremony	31/10/2025	\$550.00
Play Matters Australia	Resourcing the Nakayoshi Japanese Playgroup	28/01/2026	\$250.00
Runcorn Rockets Basketball	Basketball training venue hire and singlets	04/07/2025	\$2,550.00
Runcorn Ward Office	Runcorn Family Fun Day	06/02/2026	\$5,776.82
Runcorn Ward Office	Easter Movie in the Park	11/03/2026	\$5,197.09
Scripture Union Australia Ltd	Kuraby Special School Family Fun Day	03/07/2025	\$700.00
Scripture Union Australia Ministries Ltd	Karawatha Chaplaincy Trivia Night	01/08/2025	\$2,000.00
Southside Community Craft Circle - Runcorn Group	Purchase of yarn	02/10/2025	\$250.00

Organisation	Purpose	Date of allocation	Amount approved
Sunnybank and District Pensioners Club	Oldsters Bingo Group Gathering	20/08/2025	\$550.00
Sunnybank District Baptist Church	Community Carols Under the Stars	03/07/2025	\$10,000.00
Sunnybank District Community Men's Shed Inc	Purchase barbecue consumables	02/10/2025	\$550.00
Sunnybank Hills State School P&C Association	Multicultural Festival	31/07/2025	\$2,000.00
The AusOriental Orchestra Inc	Resonance of the Ancients concert	10/07/2025	\$660.00
The Runcorn Horse and Pony Club Inc	Tetrathlon event	31/07/2025	\$1,100.00
Tennyson Ward - Councillor Nicole Johnston			
24 HMP Foundation	24 Hour Musical Project	16/03/2026	\$250.00
Anglican Parish of Sherwood Oxley	Parish community fete	06/03/2026	\$250.00
Anglican Parish of Yeronga	Christmas dinner and carols	10/11/2025	\$500.00
Annerley Baptist Church	Food hampers	22/04/2026	\$500.00
Annerley Baptist Church	Community Lunch	05/06/2026	\$500.00
Annerley Junction Festival	Annerley Junction Festival	25/08/2025	\$1,000.00
Annerley Stephens History Group Inc	History of Fairfield library display	01/12/2025	\$550.00
Benarrawa Community Development Association	International Women's Day Celebration	06/03/2026	\$250.00
Brisbane South State Secondary College P&C Association	Riverfire Gala Day	14/08/2025	\$250.00
Corinda Community Kindergarten	Purchase of landscaping supplies and end-of-year celebrations	15/08/2025	\$500.00
Graceville Central Uniting Church	Community Christmas Lights and Carols	27/11/2025	\$300.00
Graceville Croquet Club Inc	Purchase of outdoor furniture	29/10/2025	\$1,000.00
Graceville Presbyterian Church	Carols in the Park	01/12/2025	\$500.00
Graceville State School P&C Association	Graceville State School Fair	10/07/2025	\$1,250.00
Ignite Choir Inc	20th Anniversary Celebrations Encore Concert	25/08/2025	\$1,000.00
John Oxley Orchid Society	John Oxley District Annual Orchid Show	29/05/2026	\$550.00
Junction Park State School P&C Association	Carnival of Colour Fete	03/03/2026	\$500.00
Oxley Bowls Club	Oxley Community Festival	23/02/2026	\$1,000.00
Oxley State School P&C Association	Oxley Car Boot Sale	21/08/2025	\$1,000.00
Oxley United Soccer and Sporting Club Inc	Purchase of sport kits and equipment	10/07/2025	\$1,000.00
Returned & Services League of Australia (Qld) Stephens Sub Branch Inc	Anzac Day Memorial Service	16/02/2026	\$550.00
Rugby League Brisbane Referees Association Inc	Hire of audio visual equipment and children's rides	21/07/2025	\$1,000.00
Sherwood Afternoon Stamp Society	Annual Stamp Fair	15/04/2026	\$440.00
Sherwood Community Festival Association Inc	Sherwood Community Festival	14/10/2025	\$1,000.00

Organisation	Purpose	Date of allocation	Amount approved
Sherwood Community Kindergarten Inc	Wunya boxes	17/11/2025	\$500.00
Sherwood Neighbourhood Centre Inc	Sherwood Community Lunches	25/03/2026	\$909.09
Sherwood State School P&C Association	Sherwood State School Fete	07/04/2026	\$1,000.00
Souths Graceville Hounds Junior Rugby League Club	Graceville Festival	14/07/2025	\$500.00
Souths Rugby Union Club Inc	Purchase of an electronic honour board	14/08/2025	\$1,000.00
Southside Community Craft Circle - Fairfield Group	Purchase of yarn	23/09/2025	\$450.00
St Vincent de Paul Society Qld - Annerley Conference	Christmas Hamper Appeal	04/08/2025	\$500.00
Staverton Kindergarten Association Inc	Purchase of native plants	14/11/2025	\$500.00
Tennyson Ward Office	St Joseph's Long Lunch	25/07/2025	\$1,000.00
Tennyson Ward Office	Sherwood Arboretum Movie in the Park	23/09/2025	\$3,850.00
Tennyson Ward Office	Sherwood Girl Guides 100th Birthday Celebration	25/09/2025	\$272.73
Tennyson Ward Office	Carols Under the Stars	03/11/2025	\$1,000.00
Tennyson Ward Office	Yeronga Movie in the Park	19/11/2025	\$735.00
Tennyson Ward Office	Active School Travel Breakfast	16/02/2026	\$539.78
Tennyson Ward Office	Yeronga Movie in the Park	27/02/2026	\$450.00
Tennyson Ward Office	Oxley Gardening Rejuvenation Project and Community Morning Tea	16/03/2026	\$1,135.58
Tennyson Ward Office	Oxley Movie in the Park	20/03/2026	\$3,000.00
Tennyson Ward Office	Local Heroes Awards 2026	20/03/2026	\$575.71
Tennyson Ward Office	Annerley Movie in the Park	29/05/2026	\$1,450.00
Tennyson Ward Office	Friends Food Relief Project	10/06/2026	\$275.00
The Combined Probus Club of Sherwood Inc	Christmas Lunch	24/10/2025	\$250.00
The Corporation of the Synod of the Diocese of Brisbane	Chelmer Graceville Anglican Parish Fete	07/08/2025	\$500.00
The Lions Club of Brisbane Moorooka Inc	Citizenship Ceremony	27/10/2025	\$550.00
The Scout Association of Australia Queensland Branch Inc - Kurilpa Branch	Mesh fencing	16/07/2025	\$1,000.00
Western Districts Netball Association	Purchase of a lawn sweeper	27/10/2025	\$605.44
Yeronga Community Gardens	Purchase of mulcher and safety equipment	01/12/2025	\$1,000.00
Yeronga Hyde Road Kindergarten Society Inc	Purchase of resources to support education program	27/02/2026	\$500.00
Yeronga Park Kindergarten Association Inc	Yeronga Park Kindy Fete	04/08/2025	\$750.00
Yeronga State School P&C Association	Yeronga State School Fete	05/06/2026	\$1,000.00
Zonta Club of Brisbane East Inc	Provision of children's books in local women's refuge centres and police stations	20/05/2026	\$330.00

Organisation	Purpose	Date of allocation	Amount approved
The Gabba Ward - Councillor Trina Massey			
Australia Shandong Association	Silk embroidery exhibition	07/08/2025	\$517.00
Brihan Maharashtra Mandal Queensland Inc	Stage setup and decoration for Swarsandya Marathi concert	29/01/2026	\$250.00
Brisbane Vocal Jazz Festival	10th Anniversary Festival	29/09/2025	\$1,000.00
Champion Sound Ltd	Meanjin Reggae Festival	11/06/2026	\$5,500.00
Comicstreet Committee Inc	Comicstreet Comics Arts event	12/06/2026	\$500.00
German Youth Choir Brisbane	Purchase of a music licence and choir uniforms	17/04/2026	\$1,294.00
Gloucester Street Community Garden Association	Purchase of signage and gardening equipment	11/06/2026	\$528.00
Institute for Collaborative Race Research	Black Friday Films event	08/01/2026	\$2,500.00
Link-Up Qld Aboriginal Corporation	Cultural healing gatherings at Cranbrook Place	11/06/2026	\$3,887.00
Office of the Honorary Consul of Germany	German Trivia Night	01/10/2025	\$250.00
Play Matters Australia	Rainbow Families Pop-up Playgroup	11/06/2026	\$676.00
Queensland Maritime Museum Association	Purchase of hand tools and marketing materials	10/06/2026	\$4,231.00
Repair Cafe Woolloongabba	First aid courses for volunteer staff	15/05/2026	\$1,187.00
Romanian Association Doina Queensland Inc	Romania Day	16/10/2025	\$1,000.00
Slavic Festival Association Inc	Festival of Slavic Culture	08/01/2026	\$2,000.00
The Corporation of the Synod of the Diocese of Brisbane	Hildefest community arts festival	21/08/2025	\$2,500.00
The Gabba Ward Office	Forbes Street Gig	16/10/2025	\$1,250.00
The Gabba Ward Office	Kurilpa Greening Love Your Street Project	11/06/2026	\$807.00
The Gabba Ward Office	Gabba community lending library	12/06/2026	\$5,012.67
The Serbian Orthodox Ecclesiastic School Community Saint Nikolas Queensland	Brisbane Serbian Festival	21/08/2025	\$500.00
Toastmasters Area 21	Toastmasters Area 21 Public Speaking Conference	16/10/2025	\$250.00
Vietnamese Community in Australia - Queensland Chapter Inc	13th anniversary of the Vietnamese Boat People Memorial	20/11/2025	\$500.00
Watermelon Seeds Inc	Christmas Market for Palestine	13/11/2025	\$650.00
West End Community Association	Kurilpa Derby	21/08/2025	\$5,000.00
The Gap Ward – Councillor Steven Toomey			
Ashgrove Baptist Church	Christmas at Ashgrove	17/10/2025	\$1,395.45
Ashgrove Citizens Anzac Day Commemoration Committee	Ashgrove Remembers	02/03/2026	\$5,060.00
Ashgrove Memorial Kindergarten	Learning through music supporting early development	10/04/2026	\$2,220.00
Cystic Fibrosis Queensland Ltd	Purchase of security and storage items	27/10/2025	\$1,929.59
Ferny Grove State School P&C Association	Purchase of a popcorn machine	25/07/2025	\$1,177.50

Organisation	Purpose	Date of allocation	Amount approved
Hear and Say Ltd	Purchase of play equipment and educational toys	10/04/2026	\$1,631.77
P4T Inc	Freedom Fight Brisbane Ping Pong-a-Thon	06/02/2026	\$1,836.06
Phoenix Netball Club	Purchase of a marquee	06/03/2026	\$745.00
Rotary Club of Ashgrove The Gap Inc	Australia Day Citizenship Ceremony	14/11/2025	\$2,839.99
Rotary Club of Ashgrove The Gap Inc	The Gap Carols by Candlelight	10/11/2025	\$4,139.00
Scripture Australia Australia Ministries Ltd	Community Movie Night	21/07/2025	\$1,500.00
Shed Happens for Men The Gap Ashgrove Inc	Community Shed Night	21/07/2025	\$1,815.00
The Gap Football Club Inc	Inflatable jumping castle hire	15/09/2025	\$635.00
The Gap Pioneer and History Group Inc	Replacement of faulty equipment	31/10/2025	\$600.00
The Gap State School P&C Association	Soirée music event	07/07/2025	\$2,751.46
The Gap Sustainability Initiative Inc	Brisbane West Eco Festival	07/07/2025	\$1,093.18
The Gap Uniting Church	Stories that Shape Us literary event	06/03/2026	\$1,500.00
The Gap Ward Office	Music in the Moonlight	07/08/2025	\$1,600.00
The Gap Ward Office	Family Movie Night	15/09/2025	\$1,000.00
The Gap Ward Office	Growing Older Living Dangerously Seniors Morning Tea	08/10/2025	\$2,048.82
Trek2Health Ltd	Purchase of a marquee	25/11/2025	\$2,445.00
Walton Bridge The Gap Girl Guides	Termite treatment	27/04/2026	\$1,840.18
Walter Taylor Ward – Councillor Penny Wolff			
Anglican Parish of Toowong	Installation of handrail at St Thomas the Apostle Church	01/08/2025	\$2,687.25
Bengali Society of Queensland Inc	Durga Pujo Festival	02/09/2025	\$500.00
Brisbane Boys' College P&F Association Pipe Band Support Group	Sounds of Scotland event	02/10/2025	\$290.00
Brisbane Boys' College P&F Association Pipe Band Support Group	Tartan Spectacular and Pipe Band Championships	02/10/2025	\$421.00
Children's Rights Alliance Inc	Children's Week Awards and launch event	09/06/2026	\$3,500.00
Fig Tree Pocket State School P&C Association	Movie Night	02/10/2025	\$900.00
Moore Park Baptist Church	Community Carols	02/10/2025	\$1,595.00
Queensland Jewish Kindergarten Association Inc	Community Fun Day	13/04/2026	\$1,230.00
Taringa Rovers Soccer Football Club	Purchase of uniforms for female teams	29/07/2025	\$2,000.00
Unichurch Qld Inc	Carols in the Park	26/11/2025	\$1,400.00
Walter Taylor Ward Office	Witton Community Christmas Carols	05/11/2025	\$9,872.73
Walter Taylor Ward Office	Australia Day Citizenship Ceremony	21/01/2026	\$2,410.46
Walter Taylor Ward Office	Big Love, celebrating 90 years of the Walter Taylor Bridge	02/02/2026	\$4,125.83
Walter Taylor Ward Office	Monday Funday	22/04/2026	\$7,104.46
Walter Taylor Ward Office	International Yoga Day	26/05/2026	\$1,989.00

Organisation	Purpose	Date of allocation	Amount approved
Walter Taylor Ward Office	Seniors Christmas Morning Teas	12/06/2026	\$1,220.00
Wynnum Manly Ward – Councillor Alex Givney			
Bayside Adolescent Boarding Inc	Bay Wave Youth Festival	13/11/2025	\$865.00
Bayside Shelter Inc	Community briefing for housing women in crisis	27/04/2026	\$550.00
Mercury Theatre Wynnum Inc	Purchase of a laptop and microphone	03/09/2025	\$1,343.10
Qld Services Heritage Band Association Inc	Bayside Carols and 20th anniversary events	14/11/2025	\$2,500.00
Returned & Services League of Australia (Qld) Manly-Lota RSL Sub-Branch	Installation of a stone border beside pathway	04/06/2026	\$1,934.98
Southside Community Craft Circle - Wynnum Group	Purchase of yarn	23/02/2026	\$330.00
The Rotary Club of Carindale Inc	Wakerley Christmas Carols	21/10/2025	\$3,999.99
Wynnum & Districts Rugby Union Club	Club house refurbishment project	01/06/2026	\$2,500.00
Wynnum Baptist Church	Christmas on Kianawah	13/11/2025	\$1,000.00
Wynnum Croquet Club	Purchase of gardening tools	29/10/2025	\$959.70
Wynnum Manly Boomerang Bags	Purchase of sewing machines	12/06/2026	\$1,196.80
Wynnum Manly Bridge Club Inc	Bridge playing equipment	29/08/2025	\$694.50
Wynnum Manly Community Kindergarten Association Inc	Nature play garden project	23/07/2025	\$790.00
Wynnum Manly War Veterans and Associates Social Bowls Club	Purchase of war veterans tribute shirts	12/06/2026	\$3,154.25
Wynnum Manly Ward Office	Wynnum Halloween Parade	04/07/2025	\$2,000.00
Wynnum Manly Ward Office	Films on the Field	06/08/2025	\$1,192.27
Wynnum Manly Ward Office	Bayside Spring Festival	27/08/2025	\$1,439.49
Wynnum Manly Ward Office	Purchase of a speaker system	05/09/2025	\$707.27
Wynnum Manly Ward Office	Aussie Day Brekkie	08/12/2025	\$3,550.00
Wynnum Manly Ward Office	Movies in the Pool	15/01/2026	\$2,500.00
Wynnum Manly Ward Office	Films on the Field	04/02/2026	\$2,245.45
Wynnum Manly Ward Office	Wynnum Fringe Community Day Street Party	22/04/2026	\$3,332.43
Wynnum State School P&C Association	Trivia Night festoon hire	12/06/2026	\$385.00
Wynnum Vikings Australian Football & Sporting Club Inc	CCTV installation	25/02/2026	\$1,240.00
Zonta Club of Brisbane East Inc	Provision of children's books in local women's refuge centres and police stations	13/05/2026	\$550.00

7 Consolidated Financial Statements

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Brisbane City Council
Statements of comprehensive income
for the year ended 30 June 2026

	Note	Consolidated		Council	
		2026 \$000	2025 \$000	2026 \$000	2025 \$000
Revenue					
Rates and utility charges	3(a)	1,594,076	1,465,753	1,594,076	1,465,753
Contributions, donations, grants and subsidies	3(b)	307,800	476,401	307,800	476,401
Fees and charges	3(c)	288,414	237,478	289,103	238,056
Public transport revenue		502,692	484,234	502,692	484,234
Interest revenue		22,637	10,243	22,047	9,620
Other revenue	3(d)	365,740	346,840	464,205	443,926
		3,081,359	3,020,949	3,179,923	3,117,990
Expenses					
Employee costs	4(a)	1,023,551	943,213	1,021,365	941,136
Materials and services	4(b)	1,153,760	1,051,459	1,148,196	1,046,980
Depreciation and amortisation	4(c)	522,026	486,231	530,575	494,687
Finance costs	4(d)	170,468	113,392	167,584	112,212
Loss on disposal of non-current assets	4(e)	36,193	32,115	36,058	32,115
Capital grant expenses	4(f)	634,867	124,316	634,867	124,316
Other expenses	4(g)	65,329	59,176	65,024	52,443
		3,606,194	2,809,902	3,603,669	2,803,889
Share of profit from associate	8	218,555	44,052	-	-
Net result		(306,280)	255,099	(423,746)	314,101
Other comprehensive income					
Items that will not be reclassified to net result					
Increase in asset revaluation surplus	8,10(a)	1,736,967	820,132	1,731,292	948,760
Remeasurement of defined benefit plan	23	3,303	(877)	3,303	(877)
Movement in cash flow hedge reserve	26(c)	(4,569)	2,673	(5,553)	3,558
		1,735,701	821,928	1,729,042	951,441
Total comprehensive income		1,429,421	1,077,027	1,305,296	1,265,542

The above statements should be read in conjunction with the accompanying notes.

Brisbane City Council
Statements of financial position
as at 30 June 2026

	Note	Consolidated		Council	
		2026 \$000	2025 \$000	2026 \$000	2025 \$000
Current assets					
Cash and cash equivalents	5	107,620	158,338	89,403	144,061
Receivables	6	98,782	76,879	98,197	76,345
Inventories		28,278	23,881	28,278	23,881
Derivative financial instruments	26(a),(c)	719	6,272	719	6,272
Other current assets	7	154,062	115,881	154,062	115,738
Assets classified as held for sale		6,500	8,790	6,500	8,790
		395,961	390,041	377,159	375,087
Non-current assets					
Investment in associate	8	3,210,322	3,098,025	2,158,143	2,158,143
Other investments	9	91,743	82,274	232,645	223,176
Derivative financial instruments	26(a),(c)	315	-	-	-
Property, plant and equipment	10(a)	42,529,136	41,412,185	42,359,559	41,244,005
Investment property	11	233,390	206,463	-	-
Intangible assets	12	122,979	120,024	122,979	120,024
Lease right of use assets	13(a)	325,743	366,616	397,655	447,077
Superannuation defined benefit plan	23	6,385	16,042	6,385	16,042
Other non-current assets		2,298	2,623	-	-
		46,522,311	45,304,252	45,277,366	44,208,467
Total assets		46,918,272	45,694,293	45,654,525	44,583,554
Current liabilities					
Payables	14	394,232	396,601	391,287	394,187
Other financial liabilities	15	146,671	139,611	146,671	139,611
Lease liabilities	13(a)	63,954	64,260	69,804	70,111
Provisions	17	209,385	226,350	209,385	226,350
Service concession liabilities		61,769	61,031	61,769	61,031
Other current liabilities	18	148,887	121,946	148,887	121,946
		1,024,898	1,009,799	1,027,803	1,013,236
Non-current liabilities					
Payables	14	9,960	11,968	9,649	11,483
Other financial liabilities	15	2,943,692	3,063,645	2,841,692	2,982,645
Lease liabilities	13(a)	413,012	459,929	505,675	560,786
Derivative financial instruments	26(a),(c)	-	669	-	-
Provisions	17	125,774	135,607	125,774	135,607
Service concession liabilities		1,494,419	1,545,825	1,494,419	1,545,825
Other non-current liabilities	18	50,360	40,115	50,360	40,115
		5,037,217	5,257,758	5,027,569	5,276,461
Total liabilities		6,062,115	6,267,557	6,055,372	6,289,697
Net community assets		40,856,157	39,426,736	39,599,153	38,293,857
Community equity					
Asset revaluation surplus	8,10(a)	25,399,597	23,662,630	25,216,969	23,485,677
Cash flow hedge reserve	26(c)	1,034	5,603	719	6,272
Accumulated surplus		15,455,526	15,758,503	14,381,465	14,801,908
Total community equity		40,856,157	39,426,736	39,599,153	38,293,857

The above statements should be read in conjunction with the accompanying notes.

Brisbane City Council
Statements of changes in equity
for the year ended 30 June 2026

Consolidated	Asset revaluation surplus (notes 8,10(a)) \$000	Cash flow hedge reserve (note 26(c)) \$000	Accumulated surplus \$000	Total \$000
2026				
Balance as at 1 July	23,662,630	5,603	15,758,503	39,426,736
Net result	-	-	(306,280)	(306,280)
Other comprehensive income	1,736,967	(4,569)	3,303	1,735,701
Balance as at 30 June	25,399,597	1,034	15,455,526	40,856,157
2025				
Balance as at 1 July	22,842,498	2,930	15,504,281	38,349,709
Net result	-	-	255,099	255,099
Other comprehensive income	820,132	2,673	(877)	821,928
Balance as at 30 June	23,662,630	5,603	15,758,503	39,426,736

Council	Asset revaluation surplus (notes 8,10(a)) \$000	Cash flow hedge reserve (note 26(c)) \$000	Accumulated surplus \$000	Total \$000
2026				
Balance as at 1 July	23,485,677	6,272	14,801,908	38,293,857
Net result	-	-	(423,746)	(423,746)
Other comprehensive income	1,731,292	(5,553)	3,303	1,729,042
Balance as at 30 June	25,216,969	719	14,381,465	39,599,153
2025				
Balance as at 1 July	22,536,917	2,714	14,488,684	37,028,315
Net result	-	-	314,101	314,101
Other comprehensive income	948,760	3,558	(877)	951,441
Balance as at 30 June	23,485,677	6,272	14,801,908	38,293,857

The above statements should be read in conjunction with the accompanying notes.

Brisbane City Council
Statements of cash flows
for the year ended 30 June 2026

		Consolidated		Council	
	Note	2026 \$000	2025 \$000	2026 \$000	2025 \$000
Cash flows from operating activities					
Receipts					
Rates and utility charges		1,564,008	1,470,039	1,564,008	1,470,039
Fees and charges		276,807	233,732	277,496	234,310
Public transport revenue		548,392	528,255	548,392	528,255
Contributions, donations, grants and subsidies		122,995	104,107	122,995	104,107
Goods and Services Tax received from Australian Taxation Office		80,906	101,630	80,906	101,630
Interest revenue		21,174	10,268	20,605	9,637
Dividends and participation returns received		110,059	104,433	125,059	116,233
Other receipts		282,839	232,175	261,278	214,459
		3,007,180	2,784,639	3,000,739	2,778,670
Payments					
Employee costs		(1,021,386)	(935,630)	(1,019,201)	(933,552)
Materials and services		(1,330,513)	(1,286,938)	(1,324,876)	(1,281,514)
Finance costs		(166,680)	(109,132)	(163,796)	(107,860)
Other payments		(41,454)	(36,879)	(41,454)	(36,879)
		(2,560,033)	(2,368,579)	(2,549,327)	(2,359,805)
Net increase in cash from operating activities	19(a)	447,147	416,060	451,412	418,865
Cash flows from investing activities					
Proceeds from sale of non-current assets		31,267	15,311	20,374	15,311
Payments for non-current assets		(512,797)	(852,037)	(480,914)	(820,074)
Receipts for capital contributions, donations, grants, subsidies and other capital revenue		165,131	362,082	165,131	362,082
Net decrease in cash from investing activities		(316,399)	(474,644)	(295,409)	(442,681)
Cash flows from financing activities					
Proceeds from working capital facility		1,793,000	1,636,000	1,793,000	1,636,000
Repayment of working capital facility		(1,793,000)	(1,821,000)	(1,793,000)	(1,821,000)
Proceeds from borrowings		21,000	501,000	-	475,000
Repayment of borrowings		(133,893)	(113,303)	(133,893)	(113,303)
Lease liabilities principal payments		(68,573)	(68,571)	(76,768)	(76,264)
Net increase (decrease) in cash from financing activities	19(b)	(181,466)	134,126	(210,661)	100,433
Net increase (decrease) in cash and cash equivalents held					
Cash and cash equivalents as at 1 July		158,338	82,796	144,061	67,444
Cash and cash equivalents as at 30 June	5	107,620	158,338	89,403	144,061

The above statements should be read in conjunction with the accompanying notes.

Brisbane City Council
Notes to the consolidated financial statements
for the year ended 30 June 2026

1 Information about these financial statements

1(a) Reporting entity

Brisbane City Council is constituted under the *City of Brisbane Act 2010* and is domiciled in Australia.

1(b) Basis of preparation

These general purpose financial statements are for the period 1 July 2025 to 30 June 2026 and have been prepared in compliance with the requirements of the *City of Brisbane Act 2010* and the *City of Brisbane Regulation 2012*.

These financial statements have been prepared under the historical cost convention except as stated and are presented in Australian dollars, which is Council's presentation and functional currency.

1(c) Statement of compliance

Council is a not-for-profit entity for financial reporting purposes. These financial statements have been prepared in accordance with all Australian Accounting Standards and Interpretations issued by the Australian Accounting Standards Board (AASB), as applicable to not-for-profit entities.

1(d) Basis of consolidation

Council and its controlled entities together form the consolidated entity. The financial statements of controlled entities are included in the consolidated financial statements where material, from the date when control commences until the date when control ceases.

The City of Brisbane Investment Corporation (CBIC) group has been consolidated as it is material. Transactions with CBIC have been eliminated when preparing the consolidated financial statements. Accounting policies of CBIC have been adjusted on consolidation where necessary, to ensure the financial statements of the consolidated entity are prepared using accounting policies that are consistent with those of Council.

In addition, participation rights in the Central South East Queensland (SEQ) Distributor-Retailer Authority (Authority), trading under the business name Urban Utilities (UU) have been accounted for in the consolidated balances using the equity method to reflect Council's significant influence on the Authority (note 8).

Financial results of controlled entities that have not been consolidated

The impacts on consolidated net result and community equity (excluding any eliminations) for the active controlled entities that are not material to Council's operations are shown in the table below (note 9(a)).

2026	Net result \$000	Increase (decrease) to community equity \$000
Brisbane Powerhouse Pty Ltd	(1,296)	(706)
TradeCoast Land Pty Ltd	169	2,051
City Parklands Services Pty Ltd	789	7,574
Brisbane Economic Development Agency Pty Ltd	1,530	6,049
Brisbane Sustainability Agency Pty Ltd	394	3,308
Museum of Brisbane Pty Ltd	(74)	7,923
	1,512	26,199
2025	Net result \$000	Increase (decrease) to community equity \$000
Brisbane Powerhouse Pty Ltd	(722)	592
TradeCoast Land Pty Ltd	214	6,884
City Parklands Services Pty Ltd	3,864	7,285
Brisbane Economic Development Agency Pty Ltd	(1,074)	2,330
Brisbane Sustainability Agency Pty Ltd	521	2,913
Museum of Brisbane Pty Ltd	764	7,997
	3,567	28,001

Brisbane City Council
Notes to the consolidated financial statements
for the year ended 30 June 2026

1 Information about these financial statements (continued)

1(e) Date of authorisation

The financial statements were authorised for issue on the date they were submitted to the Auditor-General for final signature. This is the date the Statement by Councillors and management is signed.

1(f) Rounding and comparatives

Amounts included in the financial statements are rounded to the nearest thousand (\$000) unless otherwise stated.

Comparative information has been restated where necessary to be consistent with disclosures in the current reporting period.

1(g) New and revised accounting standards

There were no new accounting standards applied from 1 July 2025 that had a material impact on the consolidated entity's financial statements.

Standards issued by the AASB but not yet effective

AASB 18 *Presentation and Disclosure in Financial Statements* will be effective for Council for periods beginning from 1 January 2028. Council will monitor potential modifications of AASB 18 for application by not-for-profit entities to assess impacts on Council's financial statement presentation and disclosure requirements.

The impact of any Australian Accounting Standards and Interpretations other than noted above that have been recently issued or amended, but are not yet effective, are either not considered to be material or are not applicable to the consolidated entity.

1(h) Use of estimates and judgements

The financial statements are subject to the use of estimates and judgements. The significant estimates and judgements relate to the following items and specific information is provided in the relevant note:

- revenue (note 3)
- receivables (note 6)
- investment in associate and other investments (notes 8 and 9)
- property, plant and equipment and intangible assets (notes 10 and 12)
- investment property (note 11)
- leases (note 13)
- employee benefits (notes 17 and 23)
- service concession arrangements (note 16)
- provisions (note 17)
- commitments (note 20)
- contingencies (note 21)
- transactions with related parties (note 22)
- financial instruments (note 26).

1(i) Taxation

Council is exempt from Income Tax, however Council is subject to Fringe Benefits Tax, Goods and Services Tax (GST) and Payroll Tax on certain activities.

1(j) Impacts of significant weather events

During current and prior years, Brisbane has been impacted by significant weather events. Material impacts incurred to date of significant weather events on the consolidated financial statements are provided in notes 3 and 4.

Brisbane City Council
Notes to the consolidated financial statements
for the year ended 30 June 2026

2 Analysis of Council results by program

2(a) Objectives of Council programs

In the current year, Council implemented a change to the program structure. The objectives of Council's programs reported in note 2(b) are listed below.

Transport for Brisbane

Through the Transport for Brisbane program, Council will deliver modern, integrated, and sustainable public transport services, enabling residents and visitors to travel safely, reliably, and conveniently while supporting a cleaner, more connected Brisbane.

Infrastructure for Brisbane

Through the Infrastructure for Brisbane program, Council operates the road transport network and delivers, manages and maintains the essential infrastructure that enables the safe and efficient movement of people, goods, and services, playing a key role in supporting a growing, connected, and liveable Brisbane.

Sustainable City

Through the Sustainable City program, Council delivers integrated environmental, waste, and resilience services to enhance Brisbane's liveability, protect its natural assets and support a clean, green, and climate-resilient city.

Future Brisbane

Through the Future Brisbane program, Council ensures Brisbane remains a great place to live, work, and visit by supporting local businesses, creating vibrant precincts, facilitating economic growth for Brisbane, unlocking new homes and jobs, and planning for sustainable growth, while celebrating our city's unique character, liveability and heritage.

Community and the Arts

Through the Community and the Arts program, Council fosters an inclusive, active, and connected Brisbane by delivering cultural, recreational, and community experiences that support wellbeing, celebrate diversity, and strengthen community pride.

Customer Services

Through the Customer Services program, Council delivers trusted, inclusive, and resident-focused services across customer contact, libraries, and regulatory functions. We are leveraging smart technology, digital tools, and automation to streamline service delivery and personalise the customer experience. From online portals to contact centre support, we will help residents navigate daily life with ease, stay informed through real-time updates, feel genuinely connected to their community, and experience a more liveable, responsive Brisbane.

City Governance

Through the City Governance program, Council provides strong leadership, governance, and financial management for Brisbane by building an innovative, future-focused organisation committed to delivering efficient, effective, and trusted services for the community.

Brisbane City Council
Notes to the consolidated financial statements
for the year ended 30 June 2026

2 Analysis of Council results by program (continued)

2(b) Summary of revenue, expenses and assets by program

Consolidated balances are not provided because program results only apply to Council.

2026	Operating grants and subsidies \$000	Capital grants and subsidies \$000	Other revenue \$000	Total revenue \$000	Expenses \$000	Net result \$000	Assets \$000
Transport for Brisbane	59	5,142	562,379	567,580	1,371,038	(803,458)	1,025,761
Infrastructure for Brisbane	859	25,839	241,481	268,179	620,135	(351,956)	24,011,664
Sustainable City	36,438	8,210	432,110	476,758	658,925	(182,167)	12,200,813
Future Brisbane	-	110	103,451	103,561	156,033	(52,472)	132,696
Community and the Arts	6,962	1,965	25,176	34,103	128,358	(94,255)	1,056,560
Customer Services	6,163	-	106,820	112,983	235,878	(122,895)	350,543
City Governance	62,173	8,300	1,546,286	1,616,759	433,302	1,183,457	6,876,488
	112,654	49,566	3,017,703	3,179,923	3,603,669	(423,746)	45,654,525

Results by program for the prior year have not been restated in the program structure that applies in the current year.

2025	Operating grants and subsidies \$000	Capital grants and subsidies \$000	Other revenue \$000	Total revenue \$000	Expenses \$000	Net result \$000	Assets \$000
Transport for Brisbane	7,677	26,103	76,251	110,031	247,277	(137,246)	2,574,932
Infrastructure for Brisbane	1,159	41,252	141,120	183,531	521,797	(338,266)	20,066,934
Sustainable City	1,051	710	148,873	150,634	160,913	(10,279)	11,519,518
Future Brisbane	-	100	70,371	70,471	99,453	(28,982)	98,903
Lifestyle and Community Services	14,660	8,576	38,140	61,376	232,264	(170,888)	1,113,239
City Standards, Community Health and Safety	3,355	841	318,480	322,676	566,799	(244,123)	210,721
Economic Development	-	-	16,189	16,189	50,301	(34,112)	28,531
City Governance	73,076	176,859	1,433,297	1,683,232	400,723	1,282,509	8,083,467
Business Activities	1,513	-	518,337	519,850	524,362	(4,512)	887,309
	102,491	254,441	2,761,058	3,117,990	2,803,889	314,101	44,583,554

Brisbane City Council
Notes to the consolidated financial statements
for the year ended 30 June 2026

3 Revenue

3(a) Rates and utility charges

Rates and utility charges are recognised as revenue at the beginning of the rating period to which they relate. Prepaid rates and utility charges are recognised as a financial liability until the beginning of the rating period (note 14).

	Consolidated		Council	
	2026 \$000	2025 \$000	2026 \$000	2025 \$000
General rates	1,223,500	1,129,278	1,223,500	1,129,278
Environmental management and compliance levy	63,187	56,332	63,187	56,332
Bushland preservation levy	44,128	39,716	44,128	39,716
Special rates and charges	13,120	12,712	13,120	12,712
Waste disposal	296,204	273,452	296,204	273,452
	<u>1,640,139</u>	<u>1,511,490</u>	<u>1,640,139</u>	<u>1,511,490</u>
Less:				
Discounts given	16,226	16,102	16,226	16,102
Pensioner and other rebates	29,837	29,635	29,837	29,635
	<u>46,063</u>	<u>45,737</u>	<u>46,063</u>	<u>45,737</u>
	1,594,076	1,465,753	1,594,076	1,465,753

3(b) Contributions, donations, grants and subsidies

Contributions and donations

Cash or non-cash revenue from infrastructure charges is recognised when the levied charge is due.

Revenue from assets contributed to Council from developers, or assets donated to Council, are recognised when Council obtains control of the assets and the value can be reliably measured. The related assets are recognised as non-current assets or expensed according to Council's threshold for recognition of non-current assets (note 10(b)).

Grants and subsidies

Where grant revenue arises from an agreement which is enforceable and contains sufficiently specific performance obligations, revenue is recognised when each performance obligation is satisfied.

For capital grants where Council will construct or acquire an item of property, plant and equipment which will be under Council's control, revenue recognition is generally as the construction progresses in accordance with costs incurred or when the asset is acquired and controlled by Council.

Revenue from operating grants that do not contain sufficiently specific performance obligations is recognised when Council obtains control of the funds.

Grants earned but not yet received are recognised as other accrued revenue (note 7), and grants received where performance obligations have not yet been met are recognised as unearned grants and subsidies (note 18).

Brisbane City Council
Notes to the consolidated financial statements
for the year ended 30 June 2026

3 Revenue (continued)

3(b) Contributions, donations, grants and subsidies (continued)

		Consolidated		Council	
		2026	2025	2026	2025
	Note	\$000	\$000	\$000	\$000
Contributions and donations					
Infrastructure charges (cash)		66,813	76,479	66,813	76,479
Developer contributed assets		15,657	32,403	15,657	32,403
Assets contributed by third parties		49,479	8,285	49,479	8,285
Other contributions and donations		13,631	2,302	13,631	2,302
		145,580	119,469	145,580	119,469
Grants and subsidies					
For capital purposes	2(b)	49,566	254,441	49,566	254,441
For operating purposes	2(b)	112,654	102,491	112,654	102,491
		162,220	356,932	162,220	356,932
		307,800	476,401	307,800	476,401

Grants and subsidies include capital and operating grants totalling \$36.9 million (2025: \$68.3 million) from the Queensland Reconstruction Authority for significant weather events.

3(c) Fees and charges

Licences and permits granted by Council are either short-term or low-value. Revenue is recognised at the time the licence or permit is granted rather than over the term of the licence or permit.

Infringements are recognised upon issuing of the infringement notice, and the receivable is adjusted for the expected credit loss (note 6).

All other fees and charges are recognised when the performance obligation is satisfied.

	Note	Consolidated		Council	
		2026 \$000	2025 \$000	2026 \$000	2025 \$000
Licences, permits and parking fees		66,285	61,490	66,285	61,490
Building application, development and town planning fees		71,128	55,593	71,128	55,593
Infringements		77,902	55,716	77,902	55,716
Refuse fees		20,916	17,320	20,916	17,320
Other fees and charges		52,183	47,359	52,872	47,937
		288,414	237,478	289,103	238,056

3(d) Other revenue

	Note	Consolidated		Council	
		2026 \$000	2025 \$000	2026 \$000	2025 \$000
Dividends and participation returns	8,9	5,500	2,000	126,759	116,658
Tax equivalents revenue	8	76,420	78,847	76,420	78,847
Service concession revenue	19(a)	60,826	60,505	60,826	60,505
Sale of materials		47,510	44,608	47,510	44,608
Lease and rental revenue		59,567	58,673	38,566	41,101
Advertising		29,946	29,529	29,946	29,529
Operating and project costs recovered		35,396	25,973	35,396	25,973
Investment income		9,851	8,826	9,851	8,826
Other operating revenue		36,270	32,561	36,270	32,561
Other capital revenue		4,454	5,318	2,661	5,318
		365,740	346,840	464,205	443,926

Brisbane City Council
Notes to the consolidated financial statements
for the year ended 30 June 2026

4 Expenses

4(a) Employee costs

Employee costs exclude costs capitalised as part of asset construction.

	Consolidated		Council	
	2026	2025	2026	2025
	\$000	\$000	\$000	\$000
Wages and salaries	735,426	686,549	733,240	684,472
Annual, sick and long service leave benefits	134,334	119,498	134,334	119,498
Superannuation	113,593	100,739	113,593	100,739
Other employee related expenses	40,198	36,427	40,198	36,427
	1,023,551	943,213	1,021,365	941,136

Employee costs includes \$5.5 million (2025: \$10.2 million) incurred in relation to significant weather events.

4(b) Materials and services

Materials and services exclude costs capitalised as part of asset construction.

	Note	Consolidated		Council	
		2026	2025	2026	2025
		\$000	\$000	\$000	\$000
Services and contract costs		525,115	498,361	525,115	498,361
Agency staff costs		127,168	86,665	127,168	86,665
Maintenance		92,505	72,821	88,306	69,674
Raw materials and consumables		86,854	75,009	86,854	75,009
Fuel		55,983	51,731	55,983	51,731
Plant and equipment and vehicle hire		44,864	42,591	44,864	42,591
Contractor and consultancy costs		39,602	47,640	39,602	47,640
Cost of inventories		39,059	35,323	39,059	35,323
Minor asset purchases		20,669	22,681	20,669	22,681
Insurance premiums		13,717	16,396	13,717	16,396
Communication costs		12,903	13,628	12,903	13,628
Cleaning		12,521	11,230	12,521	11,230
Lease expenses	13(a)	12,368	13,650	12,368	13,650
Security		11,547	12,051	11,547	12,051
Legal costs		10,115	7,533	10,115	7,533
Queensland Audit Office audit fees		709	693	619	619
Other costs		48,061	43,456	46,786	42,198
		1,153,760	1,051,459	1,148,196	1,046,980

Materials and services includes \$6.7 million (2025: \$28.9 million) incurred as a result of significant weather events.

4(c) Depreciation and amortisation

	Note	Consolidated		Council	
		2026	2025	2026	2025
		\$000	\$000	\$000	\$000
Depreciation - property, plant and equipment	10(a)	434,938	401,693	434,938	401,693
Amortisation - intangible assets	12	24,864	20,403	24,864	20,403
Depreciation - right of use assets	13(a)	62,224	64,135	70,773	72,591
	19(a)	522,026	486,231	530,575	494,687

Brisbane City Council
Notes to the consolidated financial statements
for the year ended 30 June 2026

4 Expenses (continued)

4(d) Finance costs

Finance costs exclude costs capitalised for major projects (note 15).

	Note	Consolidated		Council	
		2026 \$000	2025 \$000	2026 \$000	2025 \$000
Finance costs on borrowings		140,146	83,843	140,146	83,843
Interest on leases	13(a)	20,925	21,321	23,205	23,742
Other interest and charges		9,397	8,228	4,233	4,627
		170,468	113,392	167,584	112,212

4(e) Loss on disposal of non-current assets

Non-current assets disposed of during the year mainly relate to property, plant and equipment and investment property.

	Note	Consolidated		Council	
		2026 \$000	2025 \$000	2026 \$000	2025 \$000
Proceeds from sale		31,460	15,311	20,545	15,311
Less carrying amount of assets sold		25,904	11,599	14,854	11,599
		5,556	3,712	5,691	3,712
Less carrying amount of assets replaced or decommissioned		41,749	35,827	41,749	35,827
	19(a)	36,193	32,115	36,058	32,115

4(f) Capital grant expenses

Capital grant expenses relate to assets transferred to third parties, mainly relating to the Brisbane Metro project.

	Note	Consolidated		Council	
		2026 \$000	2025 \$000	2026 \$000	2025 \$000
Capital grant expenses		634,867	124,316	634,867	124,316
	19(a)	634,867	124,316	634,867	124,316

4(g) Other expenses

	Note	Consolidated		Council	
		2026 \$000	2025 \$000	2026 \$000	2025 \$000
Grants, subsidies and contributions		25,645	26,197	25,645	26,197
Bad and doubtful debts	6	21,302	13,305	21,302	13,305
Other expenses		18,382	19,674	18,077	12,941
		65,329	59,176	65,024	52,443

In the prior year, other expenses included \$1.1 million of community clean-up grants as a result of significant weather events.

Brisbane City Council
Notes to the consolidated financial statements
for the year ended 30 June 2026

5 Cash and cash equivalents

	Consolidated		Council	
	2026	2025	2026	2025
	\$000	\$000	\$000	\$000
Cash at bank and on hand	81,519	20,118	80,176	19,384
Short-term investments	26,101	138,220	9,227	124,677
	107,620	158,338	89,403	144,061

Council has access to a working capital facility and a variable rate loan facility with Queensland Treasury Corporation (QTC) with total funding available of \$550 million (2025: \$550 million) and \$250 million (2025: \$250 million). CBIC has a \$117 million bank loan facility for the acquisition of commercial properties which is secured over a pool of properties and will mature in August 2027.

Of the total funds available, the amounts in these facilities that have not been utilised at the reporting date are as follows:

	Consolidated		Council	
	2026	2025	2026	2025
	\$000	\$000	\$000	\$000
Bank overdraft	-	5,000	-	5,000
Credit card	217	190	217	190
QTC working capital facility	550,000	550,000	550,000	550,000
QTC variable rate loan facility	250,000	250,000	250,000	250,000
Bank loan facility	15,000	10,000	-	-
	815,217	815,190	800,217	805,190

Council's bank overdraft facility ended in April 2026.

Amounts that are subject to restrictions on their use are as follows:

	Note	Consolidated		Council	
		2026	2025	2026	2025
		\$000	\$000	\$000	\$000
Waste levy subsidy received in advance	18	64,597	70,910	64,597	70,910
Grant funding		64,562	20,767	64,562	20,767
Other		3,429	-	3,429	-
		132,588	91,677	132,588	91,677

Credit risk

The consolidated entity may be exposed to credit risk through investments in the QTC Cash Fund or financial institutions in Australia. The QTC Cash Fund is an asset management portfolio that invests with a wide range of high credit rated counterparties. Deposits with the QTC Cash Fund are capital guaranteed.

Council's short-term investments are held with financial institutions which have a minimum rating of BBB+ based on Standard and Poor's credit rating, and whilst not capital guaranteed, the likelihood of a credit failure is assessed as remote.

Funds held in trust

Council holds \$47.1 million in trust monies at the reporting date (2025: \$37.6 million). In accordance with the *City of Brisbane Act 2010* and the *City of Brisbane Regulation 2012*, a separate trust bank account and separate accounting records are maintained for funds held on behalf of outside parties. Funds held in the trust account include deposits lodged to guarantee performance and unclaimed amounts. Council performs only a custodian role in respect of these funds and because they cannot be used for Council purposes, they are not considered revenue nor brought to account in the consolidated financial statements.

Brisbane City Council
Notes to the consolidated financial statements
for the year ended 30 June 2026

6 Receivables

Settlement of receivables is required within 30 days after the invoice has been issued.

	Consolidated		Council	
	2026	2025	2026	2025
	\$000	\$000	\$000	\$000
Rates and utility charges	46,580	37,763	46,580	37,763
Fees and charges	33,602	24,399	33,602	24,399
Recoverable works and services	45,741	34,060	45,156	33,526
Loss allowance	(27,141)	(19,343)	(27,141)	(19,343)
	98,782	76,879	98,197	76,345

	Note	Consolidated		Council	
		2026	2025	2026	2025
		\$000	\$000	\$000	\$000
Movement in loss allowance:					
Balance as at 1 July		19,343	18,083	19,343	18,083
Amounts recognised	4(g)	21,302	13,305	21,302	13,305
Amounts written off		(13,504)	(12,045)	(13,504)	(12,045)
Balance as at 30 June		27,141	19,343	27,141	19,343

Credit risk

The consolidated entity assesses the credit risk and applies normal business credit protection procedures to minimise the risk before providing goods or services, and may require bank or directors' guarantees for receivables above certain limits.

At the reporting date, the exposure to credit risk for all receivables by type is as follows:

Consolidated	Current (not past due) \$000	Past due 1-30 days \$000	Past due 31-90 days \$000	Past due more than 90 days \$000	Loss allowance \$000	Total \$000
2026						
Rates and utility charges	13,944	1,847	7,969	22,820	-	46,580
Fees and charges	2,877	4,062	5,058	21,605	(23,022)	10,580
Recoverable works and services						
Government entities	17,360	5,773	-	-	-	23,133
Sundry debtors (including community organisations)	12,374	7,845	223	2,166	(4,119)	18,489
	46,555	19,527	13,250	46,591	(27,141)	98,782
2025						
Rates and utility charges	7,432	1,962	9,156	19,213	-	37,763
Fees and charges	3,006	3,391	3,544	14,458	(16,367)	8,032
Recoverable works and services						
Government entities	18,155	256	30	4	-	18,445
Sundry debtors (including community organisations)	11,757	1,638	59	2,161	(2,976)	12,639
	40,350	7,247	12,789	35,836	(19,343)	76,879

Brisbane City Council
Notes to the consolidated financial statements
for the year ended 30 June 2026

6 Receivables (continued)

Credit risk (continued)

Council	Current (not past due) \$000	Past due 1-30 days \$000	Past due 31-90 days \$000	Past due more than 90 days \$000	Loss allowance \$000	Total \$000
2026						
Rates and utility charges	13,944	1,847	7,969	22,820	-	46,580
Fees and charges	2,877	4,062	5,058	21,605	(23,022)	10,580
Recoverable works and services						
Government entities	17,360	5,773	-	-	-	23,133
Sundry debtors (including community organisations)	11,789	7,845	223	2,166	(4,119)	17,904
	45,970	19,527	13,250	46,591	(27,141)	98,197
2025						
Rates and utility charges	7,432	1,962	9,156	19,213	-	37,763
Fees and charges	3,006	3,391	3,544	14,458	(16,367)	8,032
Recoverable works and services						
Government entities	18,155	256	30	4	-	18,445
Sundry debtors (including community organisations)	11,223	1,638	59	2,161	(2,976)	12,105
	39,816	7,247	12,789	35,836	(19,343)	76,345

No significant concentration of credit risk has been identified as exposure is spread over a large number of debtors and customers. The consolidated entity has policies in place to ensure that credit is only available to debtors and customers with an appropriate credit history.

Expected credit loss assessment

Council uses an allowance matrix to measure the expected credit loss of receivables from individual customers, which comprise a large number of small balances. The expected credit loss rates for the above receivables are based on credit loss history, adjusted for forward looking estimates based on current and forecast economic conditions. No loss allowance is recognised on rates and utility charges receivables as Council has a lien over most rateable properties. Government entities are also not provided with a loss allowance. The impairment of receivables is not material.

7 Other current assets

	Note	Consolidated		Council	
		2026 \$000	2025 \$000	2026 \$000	2025 \$000
Accrued participation returns	8	53,129	51,429	53,129	51,429
Other accrued revenue		64,690	32,049	64,739	32,098
Prepayments		36,243	32,403	36,194	32,211
		154,062	115,881	154,062	115,738

Brisbane City Council
Notes to the consolidated financial statements
for the year ended 30 June 2026

8 Investment in associate

Under the *South-East Queensland Water (Distribution and Retail Restructuring) Act 2009*, UU delivers water and wastewater services to customers within the local government areas of 5 participating councils. Council holds approximately 85% of the participation rights and no individual council has the ability to dominate UU's decision-making.

Transactions with UU

Council	Note	2026 \$000	2025 \$000
Participation returns	3(d)	106,259	102,858
Tax equivalents revenue	3(d)	76,420	78,847
Reimbursement of capital expenditure		11,045	218
Infrastructure charges collected from developers and remitted by Council		20	120
Accrued revenue relating to tax instalments, land tax and duties		14,406	5,649
Accrued participation returns	7	53,129	51,429
Payable by Council		41	190
Receivable by Council		3	4

Participation rights

Council's share of UU's undistributed profits and other comprehensive income at the reporting date is included in the consolidated statements of comprehensive income.

	Consolidated		Council	
	2026 \$000	2025 \$000	2026 \$000	2025 \$000
Balance as at 1 July	3,098,025	3,285,249	2,158,143	2,158,143
85% share of profits	218,555	44,052	-	-
85% share in asset revaluation surplus movement	1	(128,418)	-	-
Participation returns	(106,259)	(102,858)	-	-
Balance as at 30 June	3,210,322	3,098,025	2,158,143	2,158,143

UU financial information

Consolidated	2026 \$000	2025 \$000
Revenue	1,770,338	1,642,351
Net profit	257,218	52,149
Other comprehensive income	(116)	(151,395)
Current assets	472,777	490,142
Non-current assets	7,010,475	6,791,455
Total assets	7,483,252	7,281,597
Current liabilities	354,538	337,626
Non-current liabilities	3,352,176	3,299,536
Total liabilities	3,706,714	3,637,162
Net assets	3,776,538	3,644,435
Share of net assets	3,210,322	3,098,025

Brisbane City Council
Notes to the consolidated financial statements
for the year ended 30 June 2026

9 Other investments

Other investments are comprised of investments in:

	Note	Consolidated		Council	
		2026 \$000	2025 \$000	2026 \$000	2025 \$000
Controlled entities	9(a)	300	300	141,202	141,202
Other entities	9(b)	509	510	509	510
Fund investments	9(c)	90,934	81,464	90,934	81,464
		91,743	82,274	232,645	223,176

9(a) Controlled entities

Controlled entities constitute the beneficial enterprises that Council conducted during the financial year as described under section 45 of the *City of Brisbane Act 2010*.

Investment in controlled entities

The CBIC group including City of Brisbane Investment Corporation Pty Ltd and its wholly owned subsidiaries, CBIC Allara Pty Ltd, Allara SPV Trust, CBIC Kingston Pty Ltd, CBIC Reservoir Pty Ltd, CBIC Wynnum Pty Ltd, CBIC Auto Wynnum Pty Ltd and CBIC Investment Pty Ltd, have been consolidated as it is material.

In addition, Council has 100% interest in a number of other controlled entities and the investments are valued at cost. These entities have not been consolidated as they are not material to Council's operations.

	Consolidated		Council	
	2026 \$	2025 \$	2026 \$	2025 \$
Controlled entities that have been consolidated				
City of Brisbane Investment Corporation Pty Ltd	-	-	140,901,651	140,901,651
	-	-	140,901,651	140,901,651
Controlled entities that have not been consolidated				
Brisbane Powerhouse Pty Ltd	300,001	300,001	300,001	300,001
TradeCoast Land Pty Ltd	2	2	2	2
City Parklands Services Pty Ltd	2	2	2	2
Brisbane Economic Development Agency Pty Ltd	1	1	1	1
Brisbane Sustainability Agency Pty Ltd	1	1	1	1
Museum of Brisbane Pty Ltd	1	1	1	1
Riverfestival Brisbane Pty Ltd (dormant)	1	1	1	1
Brisbane Tolling Pty Ltd (dormant)	1	1	1	1
	300,010	300,010	300,010	300,010
	300,010	300,010	141,201,661	141,201,661

Brisbane Powerhouse Pty Ltd and Museum of Brisbane Pty Ltd act as trustees for the Brisbane Powerhouse Foundation and the Museum of Brisbane Trust respectively.

OC Invest Pty Ltd is a controlled entity of Brisbane Sustainability Agency Pty Ltd.

Brisbane City Council
Notes to the consolidated financial statements
for the year ended 30 June 2026

9 Other investments (continued)

9(a) Controlled entities (continued)

Transactions with controlled entities

Transactions that have occurred with Council's controlled entities are as follows:

	Note	2026 \$000	2025 \$000
Transactions with controlled entities that have been consolidated			
Dividends received by Council	3(d)	15,000	11,800
Rent paid by Council		13,305	12,763
Other revenue received by Council		689	578
Lease commitments payable by Council		29,612	30,429
Current lease liability payable by Council		8,764	8,128
Non-current lease liability payable by Council		89,753	98,493
Receivable by Council		-	53
Transactions with controlled entities that have not been consolidated			
Funding, goods and services paid by Council		65,647	66,737
Dividends received by Council	3(d)	5,500	2,000
Other revenue received by Council		2,385	3,899
Funding commitments payable by Council		35,393	17,727
Lease commitments receivable by Council		5,679	9,319
Payable by Council		458	1,337
Receivable by Council		635	975

9(b) Other entities

Council's investments in other entities, which are valued at cost, are not consolidated as they are not considered material.

	Interest %	Consolidated		Council	
		2026 \$	2025 \$	2026 \$	2025 \$
Brisbane Bus Build Pty Ltd	50.0	-	1,000	-	1,000
Major Brisbane Festivals Pty Ltd	50.0	1	1	1	1
SEQ Regional Recreational Facilities Pty Ltd	12.5	509,001	509,001	509,001	509,001
Council of Mayors (SEQ) Pty Ltd	9.1	1	1	1	1
Brisbane Housing Company Ltd	9.1	1	1	1	1
		509,004	510,004	509,004	510,004

Brisbane Bus Build Pty Ltd is in the process of deregistration at the reporting date.

9(c) Fund investments

The fair value of these investments are represented by the net market value advised by the Queensland Investment Corporation (QIC). The consolidated entity may also be exposed to credit risk through investment in the QIC Long Term Diversified Fund. The fund is managed to a Strategic Asset Allocation portfolio which allocates investments in global equities, fixed interest financial instruments, a diverse range of asset classes and foreign currency.

	Consolidated		Council	
	2026 \$000	2025 \$000	2026 \$000	2025 \$000
QIC Long Term Diversified Fund	90,934	81,464	90,934	81,464
	90,934	81,464	90,934	81,464

Brisbane City Council
Notes to the consolidated financial statements
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10 Property, plant and equipment

10(a) Movements

Consolidated	Land		Buildings		Plant and equipment		Infrastructure		Other assets		Capital work in progress		Total	
	2026 \$'000	2025 \$'000	2026 \$'000	2025 \$'000	2026 \$'000	2025 \$'000	2026 \$'000	2025 \$'000	2026 \$'000	2025 \$'000	2026 \$'000	2025 \$'000	2026 \$'000	2025 \$'000
Opening gross value	5,493,492	5,420,745	1,822,729	1,604,982	834,914	646,328	39,400,313	38,377,333	145,926	146,469	1,745,417	2,411,407	49,442,791	48,607,264
Opening accumulated depreciation	-	-	(492,005)	(465,709)	(380,071)	(370,809)	(7,119,516)	(7,563,830)	(39,014)	(37,135)	-	-	(8,030,606)	(8,437,483)
Opening net value	5,493,492	5,420,745	1,330,724	1,139,273	454,843	275,519	32,280,797	30,813,503	106,912	109,334	1,745,417	2,411,407	41,412,185	40,169,781
Additions	10,961	1,230	237	288	57	33	65,216	51,046	6	137	454,758	819,120	531,235	871,854
Other transfers	4,849	45,732	42,252	266,449	147,632	231,549	1,389,383	945,553	-	52	(1,611,562)	(1,485,110)	(27,446)	4,225
Reclass to assets held for sale	(6,500)	(8,790)	-	-	-	-	-	-	-	-	-	-	(6,500)	(8,790)
Disposals	(4,543)	(7,890)	(45,743)	(48,687)	(3,531)	(9,750)	(628,275)	(105,180)	(274)	(235)	-	-	(682,366)	(171,742)
Revaluations	165,757	42,465	94,415	(210)	-	-	1,473,657	906,677	3,137	(382)	-	-	1,736,966	948,550
Depreciation	-	-	(29,715)	(26,389)	(53,642)	(42,508)	(349,189)	(330,802)	(2,392)	(1,994)	-	-	(434,938)	(401,693)
Closing net value	5,664,016	5,493,492	1,392,170	1,330,724	545,359	454,843	34,231,589	32,280,797	107,389	106,912	588,613	1,745,417	42,529,136	41,412,185
Comprised of:														
Closing gross balance	5,664,016	5,493,492	1,952,264	1,822,729	909,611	834,914	41,968,166	39,400,313	150,457	145,926	588,613	1,745,417	51,233,127	49,442,791
Closing accumulated depreciation	-	-	(560,094)	(492,005)	(364,252)	(380,071)	(7,736,577)	(7,119,516)	(43,068)	(39,014)	-	-	(8,703,991)	(8,030,606)
Range of useful life (years)	Indefinite		7-196		2-88		4-indefinite		3-indefinite					

Asset additions include all costs incurred in bringing an asset into service for purchased assets, and internally constructed assets. It also includes the fair value of contributed assets and assets acquired at less than market value. Other transfers include transfers out of capital work in progress into the respective asset class for completed projects, any transfers between asset classes and transfers between property, plant and equipment and intangible assets (note 12).

Disposals includes assets that have been transferred to third parties, mainly for the Brisbane Metro project, with transfer of the assets recognised as capital grant expenses (note 4(f)).

Brisbane City Council
Notes to the consolidated financial statements
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10 Property, plant and equipment (continued)

10(a) Movements (continued)

Council	Land		Buildings		Plant and equipment		Infrastructure		Other assets		Capital work in progress		Total	
	2026 \$'000	2025 \$'000	2026 \$'000	2025 \$'000	2026 \$'000	2025 \$'000	2026 \$'000	2025 \$'000	2026 \$'000	2025 \$'000	2026 \$'000	2025 \$'000	2026 \$'000	2025 \$'000
Opening gross value	5,477,712	5,404,965	1,670,329	1,456,691	834,914	646,328	39,400,313	38,377,333	145,926	146,469	1,745,417	2,411,407	49,274,611	48,443,193
Opening accumulated depreciation	-	-	(492,005)	(465,709)	(380,071)	(370,809)	(7,119,516)	(7,563,830)	(39,014)	(37,135)	-	-	(8,030,606)	(8,437,483)
Opening net value	5,477,712	5,404,965	1,178,324	990,982	454,843	275,519	32,280,797	30,813,503	106,912	109,334	1,745,417	2,411,407	41,244,005	40,005,710
Additions	10,961	1,230	-	-	57	33	65,216	51,046	6	137	454,758	819,120	530,998	871,566
Other transfers	4,849	45,732	46,766	262,418	147,632	231,549	1,389,383	945,553	-	52	(1,611,562)	(1,485,110)	(22,932)	194
Reclass to assets held for sale	(6,500)	(8,790)	-	-	-	-	-	-	-	-	-	-	(6,500)	(8,790)
Disposals	(4,543)	(7,890)	(45,743)	(48,687)	(3,531)	(9,750)	(628,275)	(105,180)	(274)	(235)	-	-	(682,366)	(171,742)
Revaluations	165,757	42,465	88,741	-	-	-	1,473,657	906,677	3,137	(382)	-	-	1,731,292	948,760
Depreciation	-	-	(29,715)	(26,389)	(53,642)	(42,508)	(349,189)	(330,802)	(2,392)	(1,994)	-	-	(434,938)	(401,693)
Closing net value	5,648,236	5,477,712	1,238,373	1,178,324	545,359	454,843	34,231,589	32,280,797	107,389	106,912	588,613	1,745,417	42,359,559	41,244,005
Comprised of:														
Closing gross balance	5,648,236	5,477,712	1,798,467	1,670,329	909,611	834,914	41,968,166	39,400,313	150,457	145,926	588,613	1,745,417	51,063,550	49,274,611
Closing accumulated depreciation	-	-	(560,094)	(492,005)	(364,252)	(380,071)	(7,736,577)	(7,119,516)	(43,068)	(39,014)	-	-	(8,703,991)	(8,030,606)
Range of useful life (years)	Indefinite		7-196		2-88		4-indefinite		5-indefinite					

Asset additions include all costs incurred in bringing an asset into service for purchased assets, and internally constructed assets, and assets acquired at less than market value. Other transfers include transfers out of capital work in progress into the respective asset class for completed projects, any transfers between asset classes and transfers between property, plant and equipment and intangible assets (note 12).

Disposals includes assets that have been transferred to third parties, mainly for the Brisbane Metro project, with transfer of the assets recognised as capital grant expenses (note 4(f)).

Brisbane City Council
Notes to the consolidated financial statements
for the year ended 30 June 2026

10 Property, plant and equipment (continued)

10(b) Recognition

Items of property, plant and equipment with a value above \$10,000 (except for cultural and heritage and network assets) are capitalised. Network assets are defined as a chain of interconnected but dissimilar assets that come together to provide one simultaneous service and are capitalised when the total value of the network is above \$10,000. All cultural and heritage assets are capitalised irrespective of their value. All other property, plant and equipment are expensed.

Land under roads and reserve land controlled by the Queensland Government under the *Land Act 1994* or the *Land Title Act 1994* are not recognised in the financial statements.

The properties leased by CBIC within the consolidated entity are reclassified to property, plant and equipment on consolidation, with revaluations included in the asset revaluation surplus. The properties leased by CBIC to external parties are classified as investment property on consolidation (note 11).

10(c) Measurement

Property, plant and equipment assets are initially recorded at cost. Most classes of property, plant and equipment are subsequently measured on the revaluation basis at fair value (note 10(e)). Capital work in progress and plant and equipment are measured at cost.

10(d) Depreciation

Land, heritage assets, earthworks and capital work in progress are not depreciated. All other assets and/or components of assets, except for quarries, are depreciated over their anticipated useful life using the straight line method. Quarries are depreciated using the unit of production method.

10(e) Valuation

Assets measured at fair value are revalued as necessary to ensure the carrying amount does not materially differ from the fair value at the reporting date. Comprehensive revaluations are undertaken at regular intervals of not more than 5 years. Valuations of infrastructure, land, buildings and other assets classes are performed by independent valuers or suitably qualified internal experts. In intervening years, a suitable cost index is generally obtained from independent valuers or suitably qualified internal experts and applied to the assets in each class.

Movements in asset values due to revaluation are recognised in the asset revaluation surplus.

The methods used to estimate the fair value of assets comprise:

- Level 1 – the fair value is calculated using quoted prices in active markets
- Level 2 – the fair value is estimated using inputs that are observable for the asset or liability, either directly (as prices) or indirectly (derived from prices)
- Level 3 – the fair value is estimated using inputs for the asset that are not based on observable market data.

Land

Land is measured with reference to historical sales data for the most comparable properties. Land with a restricted use, such as parkland and environmental land, or land subject to flooding, have appropriate discount factors applied.

Buildings

Council's building assets are valued at fair value using current replacement cost less accumulated depreciation. Current replacement cost is derived from the lowest costs at which assets could be constructed, including itemised costs and quantities of materials, services and resources required.

Infrastructure

Infrastructure assets are valued at fair value using current replacement cost less accumulated depreciation except for parks and quarries. Current replacement cost is derived from the lowest costs at which assets could be constructed, including itemised costs and quantities of materials, services and resources required.

Brisbane City Council
Notes to the consolidated financial statements
for the year ended 30 June 2026

10 Property, plant and equipment (continued)

10(e) Valuation (continued)

Council's valuation of property, plant and equipment is as follows:

Asset class	Basis of measurement	Level	Most recent comprehensive valuation	Source of 2026 valuation or index	Closing net value	
					2026 \$000	2025 \$000
Land	Fair value	2 and 3	Rolling 20% p.a.	Independent valuer	5,648,236	5,477,712
Buildings	Fair value	3	2023	Independent valuer	1,238,373	1,178,324
Plant and equipment	Cost				545,359	454,843
Infrastructure						
Roads network	Fair value	3	Rolling program	Independent valuer	26,716,922	25,082,316
Roads			2024			
Riverwalk			2022			
Footpaths, kerb and channel, medians			2023			
Bridges			2026			
Tunnels			2022			
Culverts			2026			
Fences			2023			
Retaining walls			2026			
Drainage network	Fair value	3	2025	Independent valuer	5,125,923	4,868,182
Flood mitigation network	Fair value	3	Rolling program	Independent valuer	751,482	758,593
Sea and river walls			2026			
Groynes			2026			
Open drains			2025			
Wharves, piers and jetties	Fair value	3	2026	Independent valuer	361,356	365,328
Traffic control network	Fair value	3	2023	Independent valuer	332,688	266,748
Bikeways	Fair value	3	2023	Independent valuer	146,319	142,338
Parks	Cost				789,186	789,167
Other infrastructure	Fair value	3	2023	Independent valuer	7,713	8,125
Other assets						
Heritage collections	Fair value	2 and 3	2022	-	31,829	32,093
Pools and sports fields facilities	Fair value	3	2023	Independent valuer	75,560	74,819
Capital work in progress	Cost				588,613	1,745,417
					42,359,559	41,244,005

CBIC's land and buildings are comprehensively revalued on an annual basis.

Brisbane City Council
Notes to the consolidated financial statements
for the year ended 30 June 2026

11 Investment property

Investment property is property held by CBIC to earn rental income and/or for capital appreciation, and property that is being constructed or developed for future use as an investment property. These properties are occupied by external parties not related to the consolidated entity.

Investment property does not include Council's land and buildings that earn rental income but are held primarily to meet community service objectives.

Investment property is initially measured at cost, including investment properties under construction which are measured at cost until fair value can be reliably determined. CBIC obtains independent valuations from qualified valuers at least annually, with property values based on the valuer's expertise and sales of similar properties in the same geographical location. The resulting estimate of fair value is classed as a level 2 valuation because it is based on a number of observable inputs (note 10(e)).

Consolidated	2026 \$000	2025 \$000
Balance as at 1 July	206,463	184,784
Additions	30,930	31,630
Lease incentives	790	142
Other transfers	4,464	(3,585)
Disposals	(11,050)	-
Revaluations	1,793	(6,508)
Balance as at 30 June	233,390	206,463

12 Intangible assets

Intangible assets are mainly computer software. Intangible assets with a value above \$10,000 are capitalised at cost and amortised on a straight line basis over a period of between 4 and 18 years. All other intangible assets are expensed.

Consolidated and Council	Intangible assets		Intangible assets under development		Total	
	2026 \$000	2025 \$000	2026 \$000	2025 \$000	2026 \$000	2025 \$000
Opening gross value	367,881	365,333	20,001	12,762	387,882	378,095
Opening accumulated amortisation	(267,858)	(247,455)	-	-	(267,858)	(247,455)
Opening net value	100,023	117,878	20,001	12,762	120,024	130,640
Additions	-	-	5,201	9,981	5,201	9,981
Other transfers	46,467	2,548	(23,535)	(2,742)	22,932	(194)
Disposals	(314)	-	-	-	(314)	-
Amortisation	(24,864)	(20,403)	-	-	(24,864)	(20,403)
Closing net value	121,312	100,023	1,667	20,001	122,979	120,024
Comprised of:						
Closing gross value	413,700	367,881	1,667	20,001	415,367	387,882
Closing accumulated amortisation	(292,388)	(267,858)	-	-	(292,388)	(267,858)

Asset additions include all costs incurred in bringing an asset into service for purchased assets, and internally developed assets. Other transfers include transfers out of capital work in progress to intangible assets for completed projects and transfers between property, plant and equipment (note 10(a)) and intangible assets.

Brisbane City Council
Notes to the consolidated financial statements
for the year ended 30 June 2026

13 Leases

13(a) Council as lessee

Council has leases in place over land and buildings, plant and equipment and infrastructure. The right of use asset is measured using the cost model and is depreciated over the lease term.

The lease liability is initially recognised at the present value of the remaining lease payments at the commencement of the lease. The discount rate is the rate implicit in the lease, however where this cannot be readily determined Council's incremental borrowing rate for a similar term with similar security is used.

Council applies the exceptions to lease accounting for both short-term leases (leases with a term of less than or equal to 12 months) and leases of low-value assets (assets with a value below \$10,000). Payments for short-term and low-value leases are expensed over the lease term (note 4(b)).

Council has a number of leases at significantly below market value for buildings and infrastructure including libraries, bike shelters and bus interchange. The leases are generally between 20 and indefinite years and require payments between \$0.10 and \$10 per year. Council has elected to measure the right of use asset arising from concessionary leases at cost which is based on the associated lease liability at initial recognition.

Terms and conditions of leases

Council's leases may include options to renew or extend lease terms between one and 20 years and the option to terminate leases at predetermined dates. The options are generally exercisable at market rates. In addition, some of Council's transport asset leases contain sale and leaseback arrangements.

Asset class	Lease term (years)	Underlying assets
Land and buildings	2-51	Offices, depots, libraries and shopping centres
Plant and equipment	5-19	Transport assets and gas fuel plant
Infrastructure	30	Ferry maintenance facility

Lease right of use assets

Consolidated		Land and buildings	Plant and equipment	Infrastructure	Total
	Note	\$000	\$000	\$000	\$000
2026					
Balance as at 1 July		291,897	72,942	1,777	366,616
Additions		8,538	12,813	-	21,351
Depreciation - right of use assets	4(c)	(39,441)	(22,668)	(115)	(62,224)
Balance as at 30 June		260,994	63,087	1,662	325,743
2025					
Balance as at 1 July		315,878	82,751	1,890	400,519
Additions		14,305	15,927	-	30,232
Depreciation - right of use assets	4(c)	(38,286)	(25,736)	(113)	(64,135)
Balance as at 30 June		291,897	72,942	1,777	366,616

Brisbane City Council
Notes to the consolidated financial statements
for the year ended 30 June 2026

13 Leases (continued)

13(a) Council as lessee (continued)

Lease right of use assets (continued)

Council		Land and buildings \$000	Plant and equipment \$000	Infrastructure \$000	Total \$000
	Note				
2026					
Balance as at 1 July		372,358	72,942	1,777	447,077
Additions		8,538	12,813	-	21,351
Depreciation – right of use assets	4(c)	(47,990)	(22,668)	(115)	(70,773)
Balance as at 30 June		332,906	63,087	1,662	397,655
2025					
Balance as at 1 July		405,440	82,751	1,890	490,081
Additions		13,660	15,927	-	29,587
Depreciation – right of use assets	4(c)	(46,742)	(25,736)	(113)	(72,591)
Balance as at 30 June		372,358	72,942	1,777	447,077

Lease liabilities

The table below shows the maturity analysis of the lease liabilities based on contractual cash flows. Amounts will not be the same as the recognised lease liabilities in the statements of financial position due to the impacts of discounting the cash flows.

	Consolidated		Council	
	2026 \$000	2025 \$000	2026 \$000	2025 \$000
Within one year	85,630	87,112	96,477	97,586
One to five years	208,093	234,468	255,482	280,229
Later than five years	311,729	347,251	364,606	412,604
	605,452	668,831	716,565	790,419
Lease liabilities per statements of financial position				
Current lease liabilities	63,954	64,260	69,804	70,111
Non-current lease liabilities	413,012	459,929	505,675	560,786
	476,966	524,189	575,479	630,897

Amounts included in the statements of comprehensive income related to leases

The following amounts have been recognised in the statements of comprehensive income for leases where Council is the lessee:

		Consolidated		Council	
	Note	2026 \$000	2025 \$000	2026 \$000	2025 \$000
Depreciation – right of use assets	4(c)	62,224	64,135	70,773	72,591
Interest on leases	4(d)	20,925	21,321	23,205	23,742
Lease expenses	4(b)	12,368	13,650	12,368	13,650
Revenue from sub-leasing right of use assets		(2,239)	(2,023)	(2,239)	(2,023)
		93,278	97,083	104,107	107,960
Net cash outflows for leases		99,627	101,519	110,102	111,633

Brisbane City Council
Notes to the consolidated financial statements
for the year ended 30 June 2026

13 Leases (continued)

13(b) Council as lessor

The consolidated entity has entered into operating leases for commercial properties, office spaces and other facilities. These leases have terms of between one month and 120 years.

The fair value of lease payments receivable is as follows:

	Consolidated		Council	
	2026	2025	2026	2025
	\$000	\$000	\$000	\$000
Within one year	39,164	41,447	22,514	25,542
One to two years	29,401	33,524	17,623	18,979
Two to three years	26,398	27,128	16,339	17,371
Three to four years	24,422	24,076	15,310	16,157
Four to five years	21,764	19,974	14,738	13,058
Later than five years	421,048	395,680	380,438	378,047
	562,197	541,829	466,962	469,154

14 Payables

Trade creditors and accrued expenses are recognised when the goods are received or the service is performed at the amount owed. Amounts owing are unsecured and normally settled within 7 to 30 days.

Accrued employee costs represents the amount which the consolidated entity has a present obligation to pay resulting from employees' services provided up to the reporting date.

	Note	Consolidated		Council	
		2026	2025	2026	2025
		\$000	\$000	\$000	\$000
Current					
Trade creditors and accrued expenses		263,194	258,808	260,385	256,530
Accrued employee costs		104,738	111,061	104,602	110,925
Prepaid rates and utility charges	3(a)	26,300	26,732	26,300	26,732
		394,232	396,601	391,287	394,187
Non-current					
Other payables		9,960	11,968	9,649	11,483
		9,960	11,968	9,649	11,483
		404,192	408,569	400,936	405,670

15 Other financial liabilities

Council adopts an annual debt policy that sets out Council's planned borrowings for the current and the next 9 years.

Council's other financial liabilities comprise of loans from QTC. These are measured at amortised cost based on the book value of the principal outstanding. The book value of loans represents the current value of the debt to be repaid over its remaining term.

No assets have been pledged as security by Council for any liabilities, however all loans are guaranteed by the Queensland Government.

Brisbane City Council
Notes to the consolidated financial statements
for the year ended 30 June 2026

15 Other financial liabilities (continued)

	Consolidated		Council	
	2026	2025	2026	2025
	\$000	\$000	\$000	\$000
Current				
QTC loans				
Portfolio linked loans	144,018	137,307	144,018	137,307
Other QTC loan	2,653	2,304	2,653	2,304
	<u>146,671</u>	<u>139,611</u>	<u>146,671</u>	<u>139,611</u>
Non-current				
QTC loans				
Portfolio linked loans	2,810,266	2,948,566	2,810,266	2,948,566
Other QTC loan	31,426	34,079	31,426	34,079
Bank loan – secured	102,000	81,000	-	-
	<u>2,943,692</u>	<u>3,063,645</u>	<u>2,841,692</u>	<u>2,982,645</u>
	<u>3,090,363</u>	<u>3,203,256</u>	<u>2,988,363</u>	<u>3,122,256</u>

Council's QTC loan market value at the reporting date is \$2,895 million (2025: \$3,112 million). This represents the value of the debt if Council repaid at that date.

Finance costs capitalised to major projects during the year were \$11.4 million (2025: \$50.8 million).

16 Service concession arrangements

Council has recognised the following service concession arrangements:

- Go Between Bridge – service concession arrangement period of 50 years commenced in 2013.
- Legacy Way Tunnel – service concession arrangement period of 50 years commenced in 2015.
- Clem Jones Tunnel – service concession arrangement period of 45 years commenced in 2006.

For the arrangements, the operator has been granted the right to levy tolls for the use of the toll roads during the concession periods and a liability has been recognised under the grant of a right to the operator model.

Tolls and charges are levied according to the Local Government Tollway Declaration which sets out the maximum toll payable and the toll indexation methodology. Tolls and charges can increase annually from 1 July.

During the concession periods, the operator is responsible for operating, maintaining and repairing the assets as specified in the concession deed. At the end of the concession periods, the operations and assets revert back to Council's control. The assets must be handed back to Council in a condition specified in the concession deed.

Other minor service concession arrangements in relation to infrastructure and parks assets have also been recognised in the consolidated financial statements.

The net value of service concession assets included in property, plant and equipment at the reporting date is \$5,002 million (2025: \$4,969 million).

17 Provisions

Long service leave

The provision for long service leave represents the present value of the estimated future cash outflows to be made by the consolidated entity resulting from employees' services provided up to the reporting date, based on an independent actuarial assessment. Related on-costs are also included in the provision.

Brisbane City Council
Notes to the consolidated financial statements
for the year ended 30 June 2026

17 Provisions (continued)

Land resumption

Council has the ability to acquire property by resumption under Queensland Government legislation. Where there is uncertainty in the timing or amount of the future expenditure, it is classified as a current provision.

Land restoration

A provision for land restoration is recognised where it is probable that landfill sites will need to be restored to a useable state at the end of their lives and a reliable estimate of the present value of anticipated costs of works can be made for future financial years. Obligations for future landfill remediation work are reviewed annually and based on the nature and extent of work required to remediate and monitor the land.

Other provisions

Other provisions include provisions for WorkCover self insurance, organisational restructure, sick leave and environmental provisions under the *Natural Assets Local Law 2003*.

Council holds a WorkCover self insurance licence issued by the Workers' Compensation Regulator. Under this licence Council has provided an indemnity towards a financial guarantee to cover liabilities which may remain should the self insurance licence be cancelled and there was insufficient funds available to cover outstanding liabilities. Only WorkCover Queensland may call on any part of the guarantee should the above circumstances arise. Council's maximum exposure to the guarantee is \$23.0 million (2025: \$20.7 million). The provision is based on an independent actuarial assessment of the present value of the estimated future cash outflows to be made by Council resulting from workers' compensation claims.

The provision for organisational restructure represents an estimate of voluntary redundancies and other costs associated with these obligations.

The *Natural Assets Local Law 2003* provision is for Council to reinstate and maintain targeted natural environment sites.

	Consolidated		Council	
	2026	2025	2026	2025
	\$000	\$000	\$000	\$000
Current				
Long service leave	141,708	145,647	141,708	145,647
Land resumption	42,435	46,856	42,435	46,856
Land restoration	13,884	22,033	13,884	22,033
Other	11,358	11,814	11,358	11,814
	209,385	226,350	209,385	226,350
Non-current				
Long service leave	16,997	17,752	16,997	17,752
Land restoration	97,510	106,925	97,510	106,925
Other	11,267	10,930	11,267	10,930
	125,774	135,607	125,774	135,607
	335,159	361,957	335,159	361,957

Consolidated and Council 2026	Land resumption \$000	Land restoration \$000	Other \$000	Total \$000
Movement in non-employee benefit provisions:				
Balance as at 1 July	46,856	128,958	22,538	198,352
Provision adjustment	(2,258)	(2,469)	15,711	10,984
Payments made	(2,163)	(18,883)	(15,769)	(36,815)
Discount rate adjustment	-	3,788	-	3,788
Balance as at 30 June	42,435	111,394	22,480	176,309

Brisbane City Council
Notes to the consolidated financial statements
for the year ended 30 June 2026

18 Other liabilities

		Consolidated		Council	
		2026	2025	2026	2025
	Note	\$000	\$000	\$000	\$000
Current					
Unearned revenue		61,921	62,598	62,365	63,042
Unearned grants and subsidies		51,357	21,099	51,357	21,099
Waste levy subsidy received in advance	5	34,087	36,823	34,087	36,823
Other		1,522	1,426	1,078	982
		148,887	121,946	148,887	121,946
Non-current					
Unearned revenue		4,020	6,028	4,020	6,028
Unearned grants and subsidies		15,830	-	15,830	-
Waste levy subsidy received in advance	5	30,510	34,087	30,510	34,087
		50,360	40,115	50,360	40,115
		199,247	162,061	199,247	162,061

Other liabilities includes an advance payment of \$64.6 million (2025: \$70.9 million) from the Queensland Government to help fund Council's State Waste Levy until 30 June 2028.

19 Reconciliation of cash flows

19(a) Reconciliation of net result to cash flows from operating activities

	Note	Consolidated		Council	
		2026 \$000	2025 \$000	2026 \$000	2025 \$000
Net result		(306,280)	255,099	(423,746)	314,101
Non-cash items					
Depreciation and amortisation	4(c)	522,026	486,231	530,575	494,687
Non-cash donations, contributions and other capital revenue		(67,797)	(43,772)	(67,797)	(43,772)
Non-cash service concession revenue	3(d)	(60,826)	(60,505)	(60,826)	(60,505)
Gain on early lease termination		-	(81)	-	(81)
Capital grant expenses	4(f)	634,867	124,316	634,867	124,316
Allowance for doubtful debts		7,798	1,260	7,798	1,260
Allowance for slow moving and obsolete stock		161	(183)	161	(183)
Loss on disposal of non-current assets	4(e)	36,193	32,115	36,058	32,115
Loss on disposal of non-current investments		1	-	1	-
Fair value revaluation of investment property	11	(1,793)	6,508	-	-
		1,070,630	545,889	1,080,837	547,837
Investing and financing activities					
Fair value gain on other investments		(9,470)	(8,488)	(9,470)	(8,488)
Capital contributions, donations, grants, subsidies and other capital revenue		(119,824)	(358,600)	(119,824)	(358,600)
		(129,294)	(367,088)	(129,294)	(367,088)
Changes in assets and liabilities					
Rates and utility charges receivable		(9,250)	4,286	(9,250)	4,286
Other debtors		(20,830)	14,256	(20,833)	14,535
Other assets		(144,079)	61,587	(31,783)	2,781
Payables		(4,370)	(29,625)	(5,139)	(29,087)
Other liabilities		(3,934)	(55,099)	(3,934)	(55,255)
Provision for employee benefits		(4,472)	3,027	(4,472)	3,027
Other provisions		(974)	(16,272)	(974)	(16,272)
		(187,909)	(17,840)	(76,385)	(75,985)
Net increase in cash from operating activities		447,147	416,060	451,412	418,865

Brisbane City Council
Notes to the consolidated financial statements
for the year ended 30 June 2026

19 Reconciliation of cash flows (continued)

19(b) Reconciliation of liabilities and assets arising from financing activities

Consolidated	Note	Balance at 1 July \$000	Non-cash flows \$000	Cash flows \$000	Balance as at 30 June \$000
2026					
Other financial liabilities	15	3,203,256	-	(112,893)	3,090,363
Lease liabilities	13(a)	524,189	21,350	(68,573)	476,966
		3,727,445	21,350	(181,466)	3,567,329
2025					
Other financial liabilities	15	3,000,559	-	202,697	3,203,256
Lease liabilities	13(a)	562,661	30,099	(68,571)	524,189
		3,563,220	30,099	134,126	3,727,445
Council					
	Note	Balance at 1 July \$000	Non-cash flows \$000	Cash flows \$000	Balance as at 30 June \$000
2026					
Other financial liabilities	15	3,122,256	-	(133,893)	2,988,363
Lease liabilities	13(a)	630,897	21,350	(76,768)	575,479
		3,753,153	21,350	(210,661)	3,563,842
2025					
Other financial liabilities	15	2,945,559	-	176,697	3,122,256
Lease liabilities	13(a)	677,708	29,453	(76,264)	630,897
		3,623,267	29,453	100,433	3,753,153

20 Commitments

Contractual commitments for operating expenditure

Contractual commitments at the reporting date but not provided for in the consolidated financial statements are as follows:

	Consolidated		Council	
	2026 \$000	2025 \$000	2026 \$000	2025 \$000
Within one year	404,212	364,658	405,852	366,157
One to five years	1,081,399	823,948	1,094,074	835,389
Later than five years	618,281	654,973	631,684	670,256
	2,103,892	1,843,579	2,131,610	1,871,802

Contractual commitments for capital

Capital expenditure contracted at the reporting date but not provided for in the consolidated financial statements is as follows:

	Consolidated		Council	
	2026 \$000	2025 \$000	2026 \$000	2025 \$000
Within one year	39,529	114,213	39,422	114,014
One to five years	10,425	2,064	10,425	2,064
	49,954	116,277	49,847	116,078

Brisbane City Council
Notes to the consolidated financial statements
for the year ended 30 June 2026

21 Contingencies

Contingent liabilities

Claims include formal requests or demands received by Council in relation to matters for financial compensation.

Land resumption contingencies relate to compensation claims by property owners in relation to compulsory land acquisitions under Queensland Government legislation.

Infrastructure charges contingencies are contractual commitments under infrastructure agreements that are contingent on a number of actions occurring outside of Council's direct control and relate to exercising development approvals and completing associated infrastructure works.

	Consolidated		Council	
	2026	2025	2026	2025
	\$000	\$000	\$000	\$000
Claims	42,185	29,910	42,185	29,910
Land resumptions	48,960	38,239	48,960	38,239
Infrastructure charges	74,803	46,299	74,803	46,299
	165,948	114,448	165,948	114,448

22 Transactions with related parties

22(a) Key management personnel (KMP) compensation

Transactions with Council's associate and controlled entities are disclosed in notes 8 and 9.

KMP include the Lord Mayor, Councillors, Council's Chief Executive Officer and Executive Management Group.

	2026	2025
	\$000	\$000
Short-term employee benefits	12,663	11,774
Post-employment benefits	1,089	1,169
Long-term benefits	144	119
Termination benefits	250	473
	14,146	13,535

22(b) Transactions with KMP

Transactions with KMP are as follows:

	2026	2025
	\$000	\$000
Employee expenses for close family members of KMP	173	143

Close family members of KMP were employed through arm's length processes in accordance with Council's recruitment policies. They are paid commensurate with the requirements of the job they perform. The figures above include all remuneration received by close family members of KMP.

Council employs 2 staff (2025: 2 staff) which are close family members of KMP.

In the current year, the transactions that occurred through arm's length processes under normal terms and conditions are as follows:

- An entity controlled by a KMP and close family member provided in kind support to Major Brisbane Festivals Pty Ltd.

Transactions between KMPs of controlled entities are reported in the financial statements of the relevant controlled entities.

Brisbane City Council
Notes to the consolidated financial statements
for the year ended 30 June 2026

23 Superannuation defined benefit plan

Council has provided a written guarantee to Brighter Super as trustee of the CS Defined Benefits Fund (CSDBF). The guarantee commits Council to fund the defined benefits of employees who are members of the CSDBF.

In accordance with the *Superannuation Industry (Supervision) Regulations 1994*, actuarial assessments are undertaken annually to determine Council's obligations.

The most significant risks relating to the defined benefits are:

- investment risk – the risk that investment returns will be lower than assumed and Council will need to increase contributions to offset this shortfall.
- salary growth risk – the risk that wages or salaries will rise more rapidly than assumed and Council will need to provide additional contributions.

The defined benefit assets are invested in the Brighter Super Balanced investment option. The assets are diversified within this investment option and therefore the fund has no significant concentration of investment risk. The investments do not include any amounts relating to any of Council's own financial instruments or any property occupied by or other assets used by Council.

There were no fund amendments affecting the defined benefits payable, curtailments or settlements during the year.

Consolidated and Council	2026 \$000	2025 \$000
Fair value of fund assets		
Fair value as at 1 July	52,467	59,266
Fair value as at 30 June	38,444	52,467
Defined benefit obligation		
Present value as at 1 July	36,425	41,974
Present value as at 30 June	32,059	36,425
Net defined benefit asset		
Net asset as at 1 July	16,042	17,292
Net asset as at 30 June	6,385	16,042

Movements in the net defined benefit asset were primarily due to actuarial gains and losses, service costs and returns on fund assets. The asset ceiling has no impact on the net defined benefit asset. In addition, \$10.6 million of employer contributions for accumulation benefit members were funded from the surplus net defined benefit asset under an extended contribution holiday and recognised within service costs. The amount recognised in other comprehensive income arising from the remeasurement of the defined benefit plan was \$3.3 million increase (2025: \$0.9 million decrease). The weighted average duration of the defined benefit obligation is 4 years in the current year (2025: 5 years).

The defined benefit costs have been determined using estimates of salary and pension escalation rates and a discount rate that reflects current market assessments.

Council is expected to continue the existing contribution holiday in respect of defined benefits until December 2029, in the absence of any special circumstances and subject to satisfying any industrial agreements. This will not impact employee entitlements.

24 National competition policy

Business activities classified under the *City of Brisbane Regulation 2012* are:

Transport for Brisbane	Significant business activity commercial business unit
City Parking	Significant business activity commercial business unit
Civil Construction and Maintenance Operations	Significant business activity full cost pricing
Public Space Operations	Significant business activity full cost pricing
Waste and Resource Recovery Services	Significant business activity full cost pricing
Brisbane City Cemeteries	Significant business activity full cost pricing
City Projects Office	Prescribed business activity code of competitive conduct
Golf Courses	Prescribed business activity code of competitive conduct
Riverstage	Prescribed business activity code of competitive conduct
Asset Portfolio Management	Prescribed business activity code of competitive conduct

Brisbane City Council
Notes to the consolidated financial statements
for the year ended 30 June 2026

24 National competition policy (continued)

	Transport for Brisbane		City Parking	
	2026	2025	2026	2025
	\$000	\$000	\$000	\$000
Revenue				
Community service obligations	209,010	166,072	-	-
Revenue from services provided within Council	-	-	217	187
Revenue from third parties	551,207	533,288	8,331	9,308
	760,217	699,360	8,548	9,495
Expenses	719,325	653,473	10,812	10,287
Surplus (deficit) before tax	40,892	45,887	(2,264)	(792)
Less income tax equivalent	(13,618)	(15,058)	-	-
Surplus (deficit) after tax	27,274	30,829	(2,264)	(792)

During the 2025-26 financial year, Council completed a review of its National Competition Policy arrangements and resolved to amend the future application of competitive neutrality reforms to specified business activities, effective from the 2026-27 financial year.

25 Events after the reporting period

CBIC declared a dividend of \$17 million at the Board meeting on 28 July 2026.

26 Financial instruments and financial risk management

26(a) Categorisation of financial instruments

The categories of financial assets and financial liabilities are as follows:

		Consolidated		Council	
	Note	2026	2025	2026	2025
		\$000	\$000	\$000	\$000
Financial assets					
Cash and cash equivalents (at amortised cost)	5	107,620	158,338	89,403	144,061
Receivables (at amortised cost)	6	98,782	76,879	98,197	76,345
Derivative financial instruments	26(c)	1,034	6,272	719	6,272
Other investments (at cost)	9(a),(b)	809	810	141,711	141,712
Other investments (at fair value through profit and loss)	9(c)	90,934	81,464	90,934	81,464
		299,179	323,763	420,964	449,854
Financial liabilities					
Payables (at amortised cost)	14	404,192	408,569	400,936	405,670
Derivative financial instruments	26(c)	-	669	-	-
Other financial liabilities (at amortised cost)	15	3,090,363	3,203,256	2,988,363	3,122,256
		3,494,555	3,612,494	3,389,299	3,527,926

26(b) Financial risk management objectives and policies

The consolidated entity's principal financial instruments are cash, investments, loans, and working capital and variable rate loan facilities. These financial instruments support operations, the acquisition of non-current assets and management of financial market risks. The consolidated entity has various other financial assets and liabilities including trade receivables and payables, which arise directly from operations.

The consolidated entity's activities expose it to a variety of risks including market risk (such as interest rate risk and foreign currency risk), credit risk and liquidity risk.

Brisbane City Council
Notes to the consolidated financial statements
for the year ended 30 June 2026

26 Financial instruments and financial risk management (continued)

26(b) Financial risk management objectives and policies (continued)

For Council, financial risk management is undertaken to minimise potential adverse impacts of the unpredictability of financial markets on financial performance. This is done as part of treasury operations in accordance with the Financial Risk Management Framework and these activities are monitored by the Finance Risk and Audit Sub-Group.

26(c) Market risk

Interest rate risk

Interest rate risk refers to possible fluctuations caused by changes in the value of interest bearing financial instruments as a result of changes in market rates. The consolidated entity is exposed to interest rate risk through investments and borrowings, and has access to a mix of variable and fixed rate funding options so that interest rate risk exposure can be minimised.

The consolidated entity's interest rate sensitivity to an expected 1% maximum fluctuation in interest rates if all other variables are held constant is:

	Consolidated		Council	
	2026 \$000	2025 \$000	2026 \$000	2025 \$000
1% increase in interest rates	386	982	794	1,219
1% decrease in interest rates	(260)	(857)	(668)	(1,094)

Interest rate derivatives used for hedging

CBIC has entered into interest rate swaps to hedge the interest rate risk arising from variable borrowings. CBIC has interest rate swaps in place to cover 42% (2025: 53%) of forecast borrowings with a derivative asset of \$0.3 million (2025: derivative liability of \$0.7 million) at the reporting date. The weighted average maturity of interest rate swaps is 1.34 years (2025: 2.34 years).

Foreign currency risk

Foreign currency risk arises primarily from highly probable forecast transactions and firm commitments for the purchase of plant and equipment which are denominated in foreign currencies, with exchange rate exposures managed to minimise risk.

Forward exchange contract – cash flow hedge

Council entered into contracts to purchase fleet vehicles and infrastructure denominated in Swiss Francs (CHF). At the reporting date, Council has one forward exchange contract to hedge the remaining foreign exchange rate risk arising from this contract.

Cash flow hedge – outstanding foreign exchange hedging instrument

Council 2026	Maturity		Total notional amount	Fair value of hedging instrument \$000
	0-5 months	6-12 months		
Forward exchange contract				
Notional amount (CHF) (in CHF000)	5,754	-	5,754	
Equivalent amount in AUD (\$000)	9,730	-	9,730	719
Average forward rate (AUD/CHF)	0.5914	-	0.5914	
Balance as at 30 June				719

Brisbane City Council
Notes to the consolidated financial statements
for the year ended 30 June 2026

26 Financial instruments and financial risk management (continued)

26(c) Market risk (continued)

Foreign currency risk (continued)

Cash flow hedge - outstanding foreign exchange hedging instrument (continued)

Council 2025	Maturity		Total notional amount	Fair value of hedging instrument \$000
	0-5 months	6-12 months		
Forward exchange contract				
Notional amount (CHF) (in CHF000)	18,643	5,754	24,397	
Equivalent amount in AUD (\$000)	31,217	9,498	40,715	6,272
Average forward rate (AUD/CHF)	0.5972	0.6058	0.5992	
Balance as at 30 June				6,272

Cash flow hedge reserve

The movements in the cash flow hedge reserve (interest rate swaps and foreign exchange hedges) that are included in equity in the statements of financial position are as follows:

	Consolidated		Council	
	2026 \$000	2025 \$000	2026 \$000	2025 \$000
Balance as at 1 July	5,603	2,930	6,272	2,714
Fair value gain (loss) recognised in other comprehensive income	(4,569)	2,673	(5,553)	3,558
Balance as at 30 June	1,034	5,603	719	6,272

26(d) Liquidity risk

Liquidity risk refers to the ability of the consolidated entity to meet its financial obligations as and when they fall due. The consolidated entity is exposed to liquidity risk through its normal course of business and through its borrowings and manages its exposure to liquidity risk by maintaining sufficient cash deposits and undrawn facilities, both short and long term, to cater for unexpected volatility in cash flows. These facilities are disclosed in note 5.

Brisbane City Council
Notes to the consolidated financial statements
for the year ended 30 June 2026

26 Financial instruments and financial risk management (continued)

26(d) Liquidity risk (continued)

The following table sets out the liquidity risk in relation to financial liabilities (excluding lease liabilities – refer note 13) held by the consolidated entity. It represents the remaining contractual cashflows (principal and interest) of financial liabilities at the end of the reporting period.

Consolidated			1 year or less \$000	Payable in: Over 1 to 5 years \$000	More than 5 years \$000	Total \$000	Carrying amount \$000
	Note						
2026							
Financial liabilities							
Payables	14		394,232	9,960	-	404,192	404,192
Loans	15		281,200	1,228,886	2,641,784	4,151,870	3,090,363
			675,432	1,238,846	2,641,784	4,556,062	3,494,555
2025							
Financial liabilities							
Payables	14		396,601	11,968	-	408,569	408,569
Loans	15		279,396	1,201,970	2,901,570	4,382,936	3,203,256
			675,997	1,213,938	2,901,570	4,791,505	3,611,825
Council			1 year or less \$000	Payable in: Over 1 to 5 years \$000	More than 5 years \$000	Total \$000	Carrying amount \$000
	Note						
2026							
Financial liabilities							
Payables	14		391,287	9,649	-	400,936	400,936
Loans	15		281,200	1,126,886	2,641,784	4,049,870	2,988,363
			672,487	1,136,535	2,641,784	4,450,806	3,389,299
2025							
Financial liabilities							
Payables	14		394,187	11,483	-	405,670	405,670
Loans	15		279,396	1,120,970	2,901,570	4,301,936	3,122,256
			673,583	1,132,453	2,901,570	4,707,606	3,527,926

The difference between undiscounted cash flows and the book value represents the estimated amount of interest that will be payable over the remaining life of the loan based on current interest rates.

26(e) Credit risk

Credit risk is the risk of financial loss if a counterparty to a financial instrument fails to meet its contractual obligations. These obligations arise principally from investments (note 5), receivables (note 6) and forward exchange contracts (note 26(c)). Exposure to credit risk is managed through regular analysis of credit counterparty ability to meet payment obligations.

Brisbane City Council
Statement by Councillors and management
for the year ended 30 June 2026

These general purpose financial statements have been prepared pursuant to sections 168 and 169 of the *City of Brisbane Regulation 2012* (the Regulation) and other prescribed requirements.

In accordance with section 202(5) of the Regulation, we certify that:

- (i) the prescribed requirements of the *City of Brisbane Act 2010* and the Regulation for the establishment and keeping of accounts have been complied with in all material respects and
- (ii) the general purpose consolidated financial statements which are prepared in accordance with Australian Accounting Standards and are set out on pages 2 to 37, present a true and fair view of Council's and the consolidated entity's financial performance for the year and financial position as at 30 June 2026.



Councillor Adrian Schrinner
LORD MAYOR



Kerrie Freeman
CHIEF EXECUTIVE OFFICER



Councillor Fiona Cunningham
DEPUTY MAYOR
CIVIC CABINET CHAIR
FINANCE AND CITY GOVERNANCE
COMMITTEE



Mark Russell
CHIEF FINANCIAL OFFICER
STRATEGIC FINANCE
CORPORATE SERVICES

13 August 2026

INDEPENDENT AUDITOR'S REPORT

To the Councillors of Brisbane City Council

Report on the audit of the financial report

Opinion

I have audited the accompanying financial report of Brisbane City Council (the council) and its controlled entities (the group).

The financial report comprises the statements of financial position as at 30 June 2026, the statements of comprehensive income, statements of changes in equity and statements of cash flows for the year then ended, notes to the financial statements including material accounting policy information and the certificate given by the Lord Mayor, Chief Executive Officer, Deputy Mayor Civic Cabinet Chair Finance and City Governance Committee and the Chief Financial Officer.

In accordance with s. 40 of the *Auditor-General Act 2009*, for the year ended 30 June 2026:

- a) I received all the information and explanations I required.
- b) I consider that, the prescribed requirements in relation to the establishment and keeping of accounts were complied with in all material respects.
- c) In my opinion, the financial report:
 - i. gives a true and fair view of the council's and group's financial position as at 30 June 2026, and of their financial performance for the year then ended
 - ii. complies with the *City of Brisbane Act 2010*, the City of Brisbane Regulation 2012 and Australian Accounting Standards.

Basis for opinion

I conducted my audit in accordance with the *Auditor-General Auditing Standards*, which incorporate the Australian Auditing Standards. My responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the financial report* section of my report.

I am independent of the council and group in accordance with the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110 *Code of Ethics for Professional Accountants (including Independence Standards)* (the Code) that are relevant to my audit of the financial report in Australia. I have also fulfilled my other ethical responsibilities in accordance with the Code and the *Auditor-General Auditing Standards*.

I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my opinion.

Key audit matters

Key audit matters are those matters that, in my professional judgement, were of most significance in my audit of the financial report of the current period. I addressed these matters in the context of my audit of the financial report as a whole, and in forming my opinion thereon, and I do not provide a separate opinion on these matters.

Infrastructure assets (roads and drainage) valuation using current replacement cost (\$31.8 billion)

Refer to note 10 in the financial report

Key audit matter	How my audit addressed the key audit matter
Council's infrastructure assets (roads and drainage) are measured at fair value at balance date using the current replacement cost method. The current replacement cost method comprises: - gross replacement cost, less - accumulated depreciation Council values the gross replacement cost of its infrastructure assets with reference to the unit rate at which it could construct a substitute asset of comparable quality in the normal course of business. The unit rates require significant judgement in relation to: - parts of assets (components) that are replaced at different times in the asset lifecycle, or that have materially different replacement costs due to physical location attributes - average project dimensions - tasks (and applicable costs) required for replacing components, excluding those that result in duplication or are ineligible for inclusion in the cost of an asset - on-costed labour charges - directly attributable service, materials, and plant costs (inputs) for each applicable task.	My procedures included, but were not limited to: - Assessing the adequacy of management's review of the valuation process. - Obtaining an understanding of the methodology used and assessing its design, integrity and appropriateness with reference to common industry practice. - Assessing the competence, capability and objectivity of the experts used by council. - Assessing the appropriateness of the components of infrastructure assets used for measuring gross replacement cost with reference to common industry practices. - For assets comprehensively revalued, on a sample basis, evaluating the relevance, completeness and accuracy of source data used to derive the unit cost rates including: - modern substitute (including locality factors and oncosts) - adjustment for obsolescence. For assets revalued by indexation, our procedures included but were not limited to: - Evaluating the relevance and appropriateness of the indices used by comparing to other relevant external indices. - Reviewing the appropriate application of these indices to the infrastructure assets.

Key audit matter	How my audit addressed the key audit matter
In measuring accumulated depreciation, council's engineers and asset managers use significant judgement for estimating how long asset components will last. Asset lives are dependent on a range of factors including construction materials and construction methods, obsolescence, environmental factors, degradation through use, management intentions, and fiscal availability. The significant judgements required for gross replacement cost and useful lives are also significant for calculating annual depreciation expense.	Assets useful life estimates were evaluated for reasonableness by: • Reviewing management's annual assessment of useful lives. • Reviewing for evidence of infrastructure obsolescence, failure or disposal that could indicate a remaining useful life less than what is recorded. • Ensuring that no component still in use has reached or exceeded its useful life. • Comparing council's infrastructure useful life assumptions between similar assets held by council, and with other local councils. • Assessing council's process for performing asset condition assessments, and adjusting in its asset registers and financial systems.

Other information

The council is responsible for the other information.

The other information comprises the information included in the council's annual report for the year ended 30 June 2026, but does not include the financial report and my auditor's report thereon.

At the date of this auditor's report, the available other information in the council's annual report for the year ended 30 June 2026 was the current year financial sustainability statement – audited ratios, current year financial sustainability statement – unaudited contextual ratios and long-term financial sustainability statement – unaudited ratios.

My opinion on the financial report does not cover the other information and accordingly I do not express any form of assurance conclusion thereon. However, as required by the City of Brisbane Regulation 2012, I have formed a separate opinion on the current year financial sustainability statement – audited ratios.

In connection with my audit of the financial report, my responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial report and my knowledge obtained in the audit or otherwise appears to be materially misstated.

If, based on the work I have performed, I conclude that there is a material misstatement of this information, I am required to report that fact. I have nothing to report in this regard.

Responsibilities of the council for the financial report

The council is responsible for:

- the preparation of the financial report that gives a true and fair view in accordance with the *City of Brisbane Act 2010* and the *City of Brisbane Regulation 2012*, and other prescribed requirements and Australian Accounting Standards, and such internal control as they determine is necessary to enable the preparation of the financial report that is free from material misstatement, whether due to fraud or error
- the establishment and keeping of accounts in accordance with prescribed requirements
- assessing the council's ability to continue as a going concern, disclosing, as applicable, matters relating to going concern and using the going concern basis of accounting unless it is intended to abolish the council or to otherwise cease operations of the council.

Auditor's responsibilities for the audit of the financial report

My objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes my opinion. My auditor's report must state whether I have received all the information and explanations required, and whether I consider the prescribed requirements in relation to the establishment and keeping of accounts have been complied with in all material respects.

Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with the Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this financial report.

A further description of my responsibilities for the audit of the financial report is located at the Auditing and Assurance Standards Board website at:

www.auasb.gov.au/auditors_responsibilities/ar5.pdf

A further description of my responsibilities under the *Auditor-General Act 2009* and *Auditor-General Auditing Standards* is located at the Queensland Audit Office website at: www.qao.qld.gov.au/audit-program/audit-standards

These descriptions form part of my auditor's report.



Rachel Vagg
Auditor-General

17 August 2026
Queensland Audit Office
Brisbane

Brisbane City Council
Certificate of accuracy - audited ratios
for the year ended 30 June 2026

This current-year financial sustainability statement has been prepared pursuant to section 170 of the *City of Brisbane Regulation 2012* (the Regulation).

In accordance with section 202(5) of the Regulation we certify that this current-year financial sustainability statement has been accurately calculated.



Councillor Adrian Schrinner
LORD MAYOR



Kerrie Freeman
CHIEF EXECUTIVE OFFICER



Councillor Fiona Cunningham
DEPUTY MAYOR
CIVIC CABINET CHAIR
FINANCE AND CITY GOVERNANCE
COMMITTEE



Mark Russell
CHIEF FINANCIAL OFFICER
STRATEGIC FINANCE
CORPORATE SERVICES

13 August 2026

INDEPENDENT AUDITOR'S REPORT

To the Councillors of Brisbane City Council

Report on the Current-Year Financial Sustainability Statement

Opinion

I have audited the accompanying current year financial sustainability statement of Brisbane City Council (the council).

The financial sustainability statement for the year ended 30 June 2026, comprises the statement, explanatory notes, and the certificate of accuracy given by the Lord Mayor, Chief Executive Officer, Deputy Mayor Civic Cabinet Chair Finance and City Governance Committee and the Chief Financial Officer.

In accordance with section 202 of the City of Brisbane Regulation 2012, in my opinion, in all material respects, the current year financial sustainability statement is accurately calculated in accordance with the Financial Management (Sustainability) Guideline 2024.

Basis of opinion

I conducted my audit in accordance with the *Auditor-General Auditing Standards*, which incorporate the Australian Auditing Standards. My responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the current year financial sustainability statement* section of my report.

I am independent of the council in accordance with the ethical requirements of the Accounting Professional and Ethical Standards Board APES 110 *Code of Ethics for Professional Accountants (including Independence Standards)* (the Code) that are relevant to my audit of the statement in Australia. I have also fulfilled my other ethical responsibilities in accordance with the Code and the *Auditor-General Auditing Standards*.

I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my opinion.

Emphasis of matter – basis of accounting

I draw attention to Note 1, which describes the basis of accounting. The current year financial sustainability statement has been prepared in accordance with the Financial Management (Sustainability) Guideline 2024 for the purpose of fulfilling the council's reporting responsibilities under the City of Brisbane Regulation 2012. As a result, the statement may not be suitable for another purpose. My opinion is not modified in respect of this matter.

Other Information

The council is responsible for the other information.

The other information comprises the information included in the council's annual report for the year ended 30 June 2026, but does not include the financial sustainability statement and my auditor's report thereon.

At the date of this auditor's report, the available other information in the council's annual report for the year ended 30 June 2026 was the general purpose financial statements, current-year financial sustainability statement – contextual ratios, and the long-term financial sustainability statement – unaudited ratio.

My opinion on the current year financial sustainability statement does not cover the other information and accordingly I do not express any form of assurance conclusion thereon. However, as required by the City of Brisbane Regulation 2012, I have formed a separate opinion on the general purpose financial report.

In connection with my audit of the financial sustainability statement, my responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial sustainability statement and my knowledge obtained in the audit or otherwise appears to be materially misstated.

If, based on the work I have performed, I conclude that there is a material misstatement of this information, I am required to report that fact. I have nothing to report in this regard.

Responsibilities of the council for the current year financial sustainability statement

The council is responsible for the preparation and fair presentation of the current year financial sustainability statement in accordance with the Financial Management (Sustainability) Guideline 2024 and the City of Brisbane Regulation 2012. The council's responsibility also includes such internal control as the council determines is necessary to enable the preparation and fair presentation of the statement that is accurately calculated and is free from material misstatement, whether due to fraud or error.

Auditor's responsibilities for the audit of the current year financial sustainability statement

My objectives are to obtain reasonable assurance about whether the current year financial sustainability statement as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes my opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with the Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this statement.

My responsibility does not extend to forming an opinion on the appropriateness or relevance of the reported ratios, nor on the council's future sustainability.

As part of an audit in accordance with the Australian Auditing Standards, I exercise professional judgement and maintain professional scepticism throughout the audit. I also:

- identify and assess the risks of material misstatement of the statement, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for my opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

- obtain an understanding of internal control relevant to the audit to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the council's internal control.
- evaluate the appropriateness of material accounting policy information used and the reasonableness of accounting estimates and related disclosures made by the council.

I communicate with the council regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that I identify during my audit.



Rachel Vagg
Auditor-General

17 August 2026
Queensland Audit Office
Brisbane

Brisbane City Council
Current-year financial sustainability statement – audited ratios
 prepared as at 30 June 2026

Measures of financial sustainability		Target (Tier 1)	Consolidated		Council		Narrative
			2026	5-year average	2026	5-year average	
Operating performance							
Operating surplus ratio		Greater than 0%	8.7%	4.7%	5.5%	3.3%	Results for the 5-year average have met the target.
Operating cash ratio		Greater than 0%	26.0%	22.9%	23.4%	22.0%	Results for the 5-year average have met the target.
Liquidity							
Unrestricted cash expense cover ratio		Greater than 2 months	4.2	N/A	4.1	N/A	Results have met the target.
Asset management							
Asset sustainability ratio		Greater than 50%	61.9%	68.3%	61.9%	68.3%	Results for the 5-year average have met the target.
Asset consumption ratio		Greater than 60%	80.9%	78.8%	80.8%	78.7%	Results for the 5-year average have met the target.
Debt servicing capacity							
Leverage ratio		0-5 times	3.9	4.8	4.4	5.0	Results for the 5-year average have met the target.

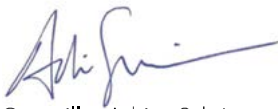
The current year financial sustainability statement is prepared in accordance with the requirements of the *City of Brisbane Regulation 2012* and the *Financial Management (Sustainability) Guideline 2024* (Guideline) issued by the Queensland Government's Department of Local Government, Water and Volunteers (DLGWV). The targets apply to the 5-year average results in accordance with the Guideline.

The amounts used to calculate the reported measures are prepared on an accrual basis for the year ended 30 June 2026. In consultation with the DLGWV, the impacts of service concession arrangements have been excluded to allow comparability across the local government sector.

Brisbane City Council
Certificate of accuracy - unaudited contextual ratios
for the year ended 30 June 2026

This current-year financial sustainability statement has been prepared pursuant to section 170 of the *City of Brisbane Regulation 2012* (the Regulation).

In accordance with section 202(5) of the Regulation we certify that this current-year financial sustainability statement has been accurately calculated.



Councillor Adrian Schrinner
LORD MAYOR



Kerrie Freeman
CHIEF EXECUTIVE OFFICER



Councillor Fiona Cunningham
DEPUTY MAYOR
CIVIC CABINET CHAIR
FINANCE AND CITY GOVERNANCE
COMMITTEE



Mark Russell
CHIEF FINANCIAL OFFICER
STRATEGIC FINANCE
CORPORATE SERVICES

13 August 2026

Brisbane City Council
Current-year financial sustainability statement – unaudited contextual ratios
 prepared as at 30 June 2026

Measures of financial sustainability	Target (Tier 1)	Consolidated		Council		Narrative
		2026	5-year average	2026	5-year average	
Financial capacity						
Council-controlled revenue	N/A	61.9%	62.6%	64.4%	64.1%	Results indicate consistent generation of operating revenue.
Population growth*	N/A	2.5%	1.7%	2.5%	1.7%	Results are increasing due to increased migration to Brisbane.
Asset management						
Asset renewal funding ratio	N/A	84.3%	N/A	84.3%	N/A	Asset renewal requirements will continue to be monitored and refined.

* The population growth ratio has been calculated using prior year population data in accordance with the Guideline.

These ratios are measures that are reported for contextual purposes only and so do not have a target. In consultation with the DLGWV, the impacts of service concession arrangements have been excluded to allow comparability across the local government sector.

Brisbane City Council
Certificate of accuracy – unaudited ratios
for the year ended 30 June 2026

This long-term financial sustainability statement has been prepared pursuant to section 170 of the *City of Brisbane Regulation 2012* (the Regulation).

In accordance with section 202(5) of the Regulation we certify that this long-term financial sustainability statement has been accurately calculated.



Councillor Adrian Schrinner
LORD MAYOR



Kerrie Freeman
CHIEF EXECUTIVE OFFICER



Councillor Fiona Cunningham
DEPUTY MAYOR
CIVIC CABINET CHAIR
FINANCE AND CITY GOVERNANCE
COMMITTEE



Mark Russell
CHIEF FINANCIAL OFFICER
STRATEGIC FINANCE
CORPORATE SERVICES

13 August 2026

Brisbane City Council
Long-term financial sustainability statement – unaudited ratios
 prepared as at 30 June 2026

Consolidated Measures of financial sustainability			Actuals	Forecasts for the years ending 30 June								
Target (Tier 1)			2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Financial capacity												
Council-controlled revenue			61.9%	63.6%	64.9%	65.4%	65.2%	65.4%	65.5%	65.7%	65.9%	66.1%
Population growth*			2.5%	0.5%	0.5%	0.5%	0.5%	0.5%	0.5%	0.5%	0.8%	0.8%
Operating performance												
Operating surplus ratio			8.7%	4.1%	8.7%	11.5%	13.6%	13.4%	13.1%	12.9%	16.4%	17.1%
Operating cash ratio			26.0%	21.4%	27.1%	29.6%	31.3%	30.7%	30.0%	29.4%	33.1%	33.5%
Liquidity												
Unrestricted cash expense cover ratio			4.2	Not applicable for long-term sustainability statement								
Asset management												
Asset sustainability ratio			61.9%	80.8%	77.6%	81.4%	85.3%	87.2%	69.7%	69.9%	70.7%	70.8%
Asset consumption ratio			80.9%	80.9%	80.7%	80.4%	80.2%	80.1%	79.9%	79.7%	79.6%	79.5%
Asset renewal funding ratio			84.3%	Not applicable for long-term sustainability statement								
Debt servicing capacity												
Leverage ratio			3.9	4.4	3.3	2.9	2.5	2.4	2.3	2.2	1.8	1.7

* The actual population growth ratio has been calculated using prior year population data in accordance with the Guideline. Forecast population growth has been calculated using the Compound Annual Growth Rate based on the Queensland Government Statistician's Office population projections.

The targets apply to the 5-year average results in accordance with the Guideline. The Council-controlled revenue, Population growth and Asset renewal funding ratios are included for contextual purposes only and so do not have a target.

In consultation with the DLGWV, the impacts of service concession arrangements have been excluded to allow comparability across the local government sector.

Brisbane City Council
Long-term financial sustainability statement – unaudited ratios
 prepared as at 30 June 2026

Council		Target (Tier 1)	Actuals 2026	Forecasts for the years ending 30 June									
Measures of financial sustainability				2027	2028	2029	2030	2031	2032	2033	2034	2035	
Financial capacity													
Council-controlled revenue		N/A	64.4%	66.2%	67.6%	68.0%	67.9%	68.0%	68.2%	68.4%	68.6%	68.8%	
Population growth*		N/A	2.5%	0.5%	0.5%	0.5%	0.5%	0.5%	0.5%	0.5%	0.8%	0.8%	
Operating performance													
Operating surplus ratio		Greater than 0%	5.5%	0.7%	5.4%	8.4%	10.5%	10.3%	10.1%	9.8%	13.5%	14.1%	
Operating cash ratio		Greater than 0%	23.4%	19.3%	24.4%	26.7%	28.2%	27.7%	27.1%	26.6%	29.8%	30.2%	
Liquidity													
Unrestricted cash expense cover ratio		Greater than 2 months	4.1	Not applicable for long-term sustainability statement									
Asset management													
Asset sustainability ratio		Greater than 50%	61.9%	80.8%	77.6%	81.4%	85.3%	87.2%	69.7%	69.9%	70.7%	70.8%	
Asset consumption ratio		Greater than 60%	80.8%	80.9%	80.6%	80.4%	80.2%	80.0%	79.8%	79.7%	79.5%	79.4%	
Asset renewal funding ratio		N/A	84.3%	Not applicable for long-term sustainability statement									
Debt servicing capacity													
Leverage ratio		0-5 times	4.4	4.9	3.7	3.2	2.8	2.7	2.6	2.5	2.0	1.9	

* The actual population growth ratio has been calculated using prior year population data in accordance with the Guideline. Forecast population growth has been calculated using the Compound Annual Growth Rate based on the Queensland Government Statistician's Office population projections.

The targets apply to the 5-year average results in accordance with the Guideline. The Council-controlled revenue, Population growth and Asset renewal funding ratios are included for contextual purposes only and so do not have a target.

In consultation with the DLGWV, the impacts of service concession arrangements have been excluded to allow comparability across the local government sector.

Brisbane City Council

Long-term financial sustainability statement

prepared as at 30 June 2026

Financial Management Strategy

Council prepares and adopts as part of its *Annual Plan and Budget*:

- (i) 10 year forecasts and associated financial sustainability measures that have been set by the DLGW
- (ii) medium-term comprehensive income, financial position and cash flow statements
- (iii) investment, debt and revenue policies.

Council's Annual Plan and Budget is consistent with Council's Long-Term Financial Forecast and Corporate Plan.

As part of Council's financial management strategy, Council uses revenue and expenditure trends over time as a guide to future requirements and to make decisions about the most efficient allocation of resources. Council sets, monitors and ensures compliance with financial policy, processes and performance including performance of selected key financial ratios which are reported quarterly at Council meetings and performance against budget on a monthly basis. These ensure that Council is effective and efficient at achieving its objectives, managing its investments, meeting its financial commitments in the financial year, and keeping debt to manageable levels. In addition, Council ensures that its long-term financial forecast is prudent and shows a sound financial position whilst also being able to meet the community's current and future needs.



8 Appendix

INDEX OF IMAGES

Front cover A group of people participating in a yoga class at Captain Burke Park, Kangaroo Point.

Inside front cover *Caring for Country - Land, Water and Sky* by Riki Salam (Mualgal, Kaurareg, Kuku Yalanji), We are 27 Creative.

5 Two people at a community festival in Welcome to Bowen Hills, Bowen Hills; an elderly couple bushwalking in Mt Coot-tha Forest; a café staff member serving food to a customer.

19 Various Council workers performing their jobs, including gardeners, a contact centre operator and a street sweeper driver.

23 People walking down the Wynnum Jetty, Wynnum.

27 A view of the Story Bridge over the Brisbane River from the northern landing in Brisbane City.

29 An adult and a child browsing the children's books at Carindale Library, Carindale; a woman using the stairs to climb out of the pool at Valley Pool, Fortitude Valley.

31 An adult and a child looking inside a fire truck at the Emergency Services Expo at Mount Gravatt Showgrounds.

32 Customers talking to the operators of a food truck.

33 A group of kayakers paddling on the Brisbane River, Brisbane City.

34 Two adults and 2 children having a barbecue on the veranda; 2 girls running in front of the playground at Archerfield Wetlands District Park.

36 Two adults and 2 children enjoying a picnic at Kalinga Park, Clayfield; a street view of the northside tower of the Walter Taylor Bridge, Indooroopilly.

38 The entry to King George Square Car Park, Brisbane City.

39 A Brisbane Metro vehicle stopping at UQ Lakes station, St Lucia.

43 Two people walking by a mural in Fish Lane, South Brisbane.

44 A CityCat leaving Sydney Street ferry terminal, New Farm.

49 Habitat Brisbane volunteers working in Akuna Street Park, Kenmore.

52 Two people walking across the Kangaroo Point Bridge towards the southern landing in Brisbane City.

58 An aerial view of Brisbane Powerhouse, New Farm.

60 People walking their dogs in Calamvale District Park, Calamvale.

137 A jacaranda tree blooming in New Farm Park and a distant view of the Brisbane City skyline.

CONTACT DETAILS

Council administration offices

Brisbane Square

266 George Street
Brisbane Qld 4000

Green Square

505 St Pauls Terrace
Fortitude Valley Qld 4006

Phone: (07) 3403 8888

Website: brisbane.qld.gov.au

Acknowledgements

Council thanks all those who contributed to the development of the Annual Report 2025-26.

This document has been prepared with the latest data available at the time of publication.

Additional copies

You can download a copy of this report at brisbane.qld.gov.au or contact us on (07) 3403 8888 for more information.

Feedback

Feedback on this document is welcome.
You can write to us at:

Brisbane City Council

GPO Box 1434
Brisbane Qld 4001
or brisbane.qld.gov.au

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For deaf, hearing impaired or speech impaired, please refer to the National Relay Service accesshub.gov.au for:

TTY (Speak and Read)

133 677 then ask for (07) 3403 8888

Speak and Listen

1300 555 727 then ask for (07) 3403 8888

Video Relay

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For language assistance please call 131 450 then ask for Brisbane City Council on (07) 3403 8888.

Hindi:

भाषाई सहायता के लिए कृपया 131 450 पर फोन करके ब्रिसबैन सिटी काउंसिल से (07) 3403 8888 पर कनेक्ट किए जाने का अनुरोध करें।

Vietnamese:

Để được trợ giúp về ngôn ngữ, vui lòng gọi số 131 450 rồi đề nghị được nối máy tới Hội Đồng Thành Phố Brisbane theo số (07) 3403 8888.

Korean:

통번역 서비스가 필요하시면 131 450번으로 전화해서 브리스번 시의회 (Brisbane City Council) 에 (07) 3403 8888번으로 연결해 달라고 요청하십시오

Traditional Chinese:

如需語言協助, 請撥打 131 450 並要求撥打 (07) 3403 8888 轉接布里斯班市政府。

Simplified Chinese:

如需语言协助, 请拨打 131 450 并要求拨打 (07) 3403 8888 转接布里斯班市政府。

Arabic:

إذا كنت بحاجة لمترجم شفهي، فاتصل بخدمة الترجمة التحريرية والشفهية على الرقم 131 450 واطلب التحدث إلى مجلس مدينة بريزبن على الرقم 07 3403 8888



Dedicated to a better Brisbane

Brisbane City Council
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Brisbane Qld 4001

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