



BUSINESSES

2026-27

Adopted by Council Resolution on 25 June 2026



BUSINESSES

Businesses deliver products and services. This section provides an overview detailing the Businesses delivering significant activities which are subject to *National Competition Policy* (NCP) reporting requirements.

National Competition Policy (NCP) business activities

This disclosure in relation to NCP is made to satisfy the CoBA and CoBR.

Significant business activities using full cost pricing:

- Asphalt and Aggregates
- City Parking
- Waste and Resource Recovery Services
- Brisbane City Cemeteries

Prescribed business activity applying the code of competitive conduct:

- Riverstage

Surpluses after the application of the requirements of the Tax Equivalent Regime (TER) are returned to Council's overall operating surplus.

A budgeted statement of income and expenditure by classification of NCP activity, showing the anticipated 2025-26 and proposed 2026-27 through to 2029-30 budget, can be found on [page 19](#).

Business Activity Statements for each business can be found on [page 20](#).

Information about each business can be found on [page 21](#).

STATEMENT OF INCOME AND EXPENDITURE (BUSINESSES) - SUMMARY BY CLASSIFICATION

For the year ending 30 June

	Anticipated 2025-26 \$000	Proposed 2026-27 \$000	Proposed 2027-28 \$000	Proposed 2028-29 \$000	Proposed 2029-30 \$000
Income					
Significant business activities with full cost pricing	353,425	389,230	429,323	460,341	496,228
Prescribed business activity	7,372	4,502	4,018	3,698	3,847
	360,797	393,732	433,341	464,039	500,075
Expenses					
Significant business activities with full cost pricing	329,281	365,903	401,053	421,494	449,178
Prescribed business activity	4,790	3,711	3,532	3,097	3,121
	334,071	369,614	404,585	424,591	452,299
Significant business activities with full cost pricing	24,144	23,327	28,270	38,847	47,050
Prescribed business activity	2,582	791	486	601	726
Surplus before tax	26,726	24,118	28,756	39,448	47,776
Less imputed income tax	(9,088)	(7,416)	(8,789)	(11,835)	(14,333)
Surplus after tax	17,638	16,702	19,967	27,613	33,443

Note: The activity statements of Businesses can be found on [page 20](#).

STATEMENT OF INCOME AND EXPENDITURE (BUSINESSES) - ACTIVITY STATEMENTS

For the year ending 30 June 2027

	SIGNIFICANT BUSINESS USING FULL COST PRICING				PRESCRIBED BUSINESS
	Asphalt and Aggregates	City Parking	Waste and Resource Recovery Services	Brisbane City Cemeteries	Riverstage
	\$000	\$000	\$000	\$000	\$000
Income					
External revenue	61,450	10,192	295,946	12,112	4,440
Community Service Obligations	-	-	-	1,595	62
Other revenue	-	435	7,500	-	-
Total income	61,450	10,627	303,446	13,707	4,502
Expenses					
Employee costs	7,139	2,026	6,808	5,377	776
Materials and services	42,770	9,050	274,590	7,102	2,797
Depreciation and amortisation	3,362	152	4,223	954	119
Finance costs	-	-	1,900	-	-
Other expenses	-	1	-	-	-
Competitive neutrality costs	76	-	373	-	19
Total expenses	53,347	11,229	287,894	13,433	3,711
Surplus (deficit) before tax	8,103	(602)	15,552	274	791
Less imputed income tax	(2,431)	-	(4,666)	(82)	(237)
Surplus (deficit) after tax	5,672	(602)	10,886	192	554

INFORMATION ABOUT BUSINESSES

Asphalt and Aggregates

Asphalt and Aggregates provides relevant services to Council that meet customer expectations in quality, productivity, availability and value for money. This is achieved by maintaining continuous improvement in all parts of the business and by fostering an innovative, motivated and dedicated team-based workforce.

The diverse range of services include:

- operating highly efficient asphalt plants located at Eagle Farm and Riverview including the increased use of reclaimed asphalt pavements in designs
- continuing to push the use of crumb rubber, along with recycled glass and low-temperature asphalt mixes
- conducting quarrying operations at Mt Coot-tha and Bracalba quarries, producing an extensive range of quarry products utilised in the road and civil construction industries
- operating a recycling facility at Pine Mountain quarry which allows the reuse of concrete materials, reclaimed road base and asphalt
- conducting major road resurfacing, minor road maintenance services and line marking
- delivering road construction and rehabilitation.

City Parking

City Parking's objectives are to meet customer needs and contribute to both liveability and economic outcomes by delivering accessible and reliable parking services.

City Parking manages Council's two off-street parking stations and are committed to providing parking services that meet customer needs by delivering value for money, safe, accessible and reliable parking services.

Waste and Resource Recovery Services

Waste and Resource Recovery Services supports Brisbane's waste reduction and recycling program. The services provide essential and innovative services and seek to influence behaviour change to protect human health and the environment.

The benefits we provide are value-for-money services and positive environmental outcomes.

The diverse range of services include:

- undertaking the collection and management of waste and recyclable materials (including garden organics)
- ensuring the resource recovery centres at Nudgee, Willawong, Chandler and Ferny Grove, Treasure Troves and the Brisbane Landfill are effectively managed to increase recycling and resource recovery rates and reduce waste to landfill
- delivering new strategic initiatives in waste reduction and resource recovery
- working with industry to develop robust markets for secondary raw materials
- developing and delivering education and communication on waste avoidance, resource recovery and recycling to improve community understanding and influence behaviour change.

Brisbane City Cemeteries

Council's cemeteries deliver cemetery and crematorium services that reflect the diversity of Brisbane residents and community. Cemeteries will aim to provide venues for funeral services, burials, cremations, memorial walls and gardens.

This service provides funeral services, including interment and provision of quality and affordable venues for funerals, burials, cremations and ash memorials.

The diverse range of services include:

- ensuring cemeteries are maintained, including the preservation of historical sites, memorial gardens, niche walls and lawn cemeteries
- supporting community groups involved in promoting the heritage value of its cemeteries
- promoting the use of cemeteries as a public space.

Riverstage

Riverstage is an outdoor entertainment venue located in the City Botanic Gardens by the Brisbane River. Riverstage is Brisbane's iconic outdoor entertainment venue. The versatile facility, with a capacity for 9,000 patrons, offers a relaxed yet intimate outdoor concert experience. It can also be hired for private and community events.



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