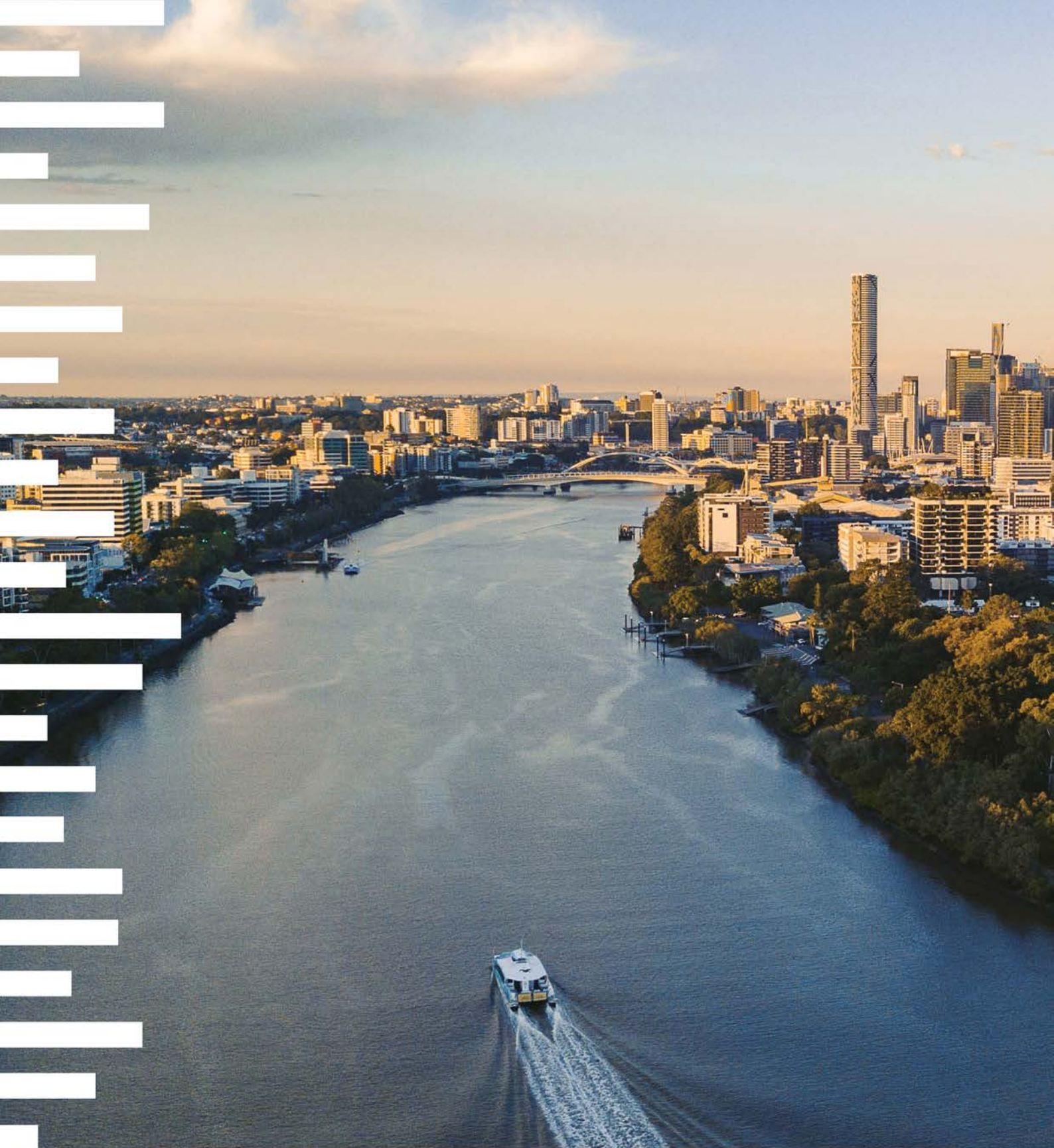


The race to gold

Brisbane's Games Transport Legacy



Dedicated to a better Brisbane



Acknowledgement of Country

Brisbane City Council acknowledges this Country and its Traditional Custodians. We acknowledge and respect the spiritual relationship between Traditional Custodians and this Country, which has inspired language, songs, dances, lore and dreaming stories over many thousands of years. We pay our respects to the Elders, those who have passed into the dreaming; those here today; those of tomorrow.

May we continue to peacefully walk together in gratitude, respect and kindness in caring for this Country and one another.



FOR THE MAYOR

Message from the Lord Mayor



In just 8 years, the international spotlight will shine on our region as we welcome visitors from across the world to the Brisbane 2032 Olympic and Paralympic Games.

When we secured the Games, we knew it meant more than hosting for a few weeks: it was a chance to leave a lasting transport legacy for our city.

The Games present a once-in-a-lifetime opportunity to accelerate investment in our transport network and deliver long-term benefits for our community that are inclusive and accessible to all.

Brisbane City Council has a proud history of investing in and enhancing our city's transport network. We know what to do to be Games-ready and meet our growing population demands, but we can't do it alone.

We need joint investment from the Queensland and Australian governments to deliver the critical projects outlined in this purpose-built transport proposal.

These programs and projects highlight the transport we need to make the Games a success while delivering long-term benefits for our region.

*Now is the time for action –
we must keep our
city moving for today,
the Games and beyond.*

A handwritten signature in black ink that reads "Adrian Schrinner".

ADRIAN SCHRINNER
LORD MAYOR

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Taking action

This proposal outlines the projects and programs Brisbane needs to not only be Games-ready, but to keep our growing city moving.

With only 8 years to go, it's time to commit to the projects we need to deliver legacy benefits to our community for today, the Games and beyond.

Delivering on this vision will require all three levels of government to plan and fund these projects in partnership.

This proposal:

- Delivers our long-term transport vision for Brisbane
- Proposes genuine opportunities to improve mobility across our region
- Provides permanent benefits for our community now and beyond the Games
- Identifies projects and programs that can be accelerated and enhanced because of the Games

This proposal does not:

- Engage in the debate about major Games venues, which are yet to be finalised
- Identify projects, policies and programs that can't be realistically delivered
- Address short-term or temporary Games operational issues



Introduction

In July 2032, global attention will be on Brisbane and south east Queensland (SEQ) as athletes from more than 200 nations descend on our region for the Brisbane 2032 Olympic and Paralympic Games.

The Games present an opportunity to create long-lasting benefits and improved transport across our region. We want to inspire people to choose different ways of getting where they need to go, and make it easier and more sustainable to travel around our region.

Together with the Queensland Government and other regional partners, our role is to align our resources to initiate and accelerate transport improvements to enhance the quality of life for all.

This proposal outlines key programs, projects, and policies that will enhance everyone's experience of the Games. It identifies purpose-built transport infrastructure that embraces our city's distinctive character, unique growth story and evolving demands.

We embrace the challenge of the Games and now is the time for investing in our transport network to create a better way to travel.

This proposal demonstrates our commitment to delivering a city designed to enhance our way of life and deliver the world-class transport we deserve for today, the Games and beyond.

Our vision

Our vision is to provide a world-class transport network that is connected, inclusive, reliable and sustainable, making public and active transport the modes of choice across our city.

Council is already working to achieve this vision by improving and expanding our transport network. However, moving hundreds of thousands of athletes, visitors, and spectators across the region for the Games will be a major undertaking.

Using existing programs, projects and policies, Council has a plan to shape how we will keep the Games moving, and help our residents and visitors continue to live, work, and play before, during and after the Games.

Our strategic framework

Brisbane Vision 2031 is Council's long-term community plan for the city, detailing its aspirations for the future.

As part of the Vision, *our Accessible and Connected City* looks to increase the number of walking, cycling and public transport trips, improve reliability and travel times across the city and increase the number of peak-hour trips to the CBD by public and active transport.

The *Transport Plan for Brisbane* details our strategy for how this will be achieved. These strategic documents underpin the programs, projects and policies outlined in this proposal.

We want every resident, customer, visitor, and volunteer to remember how the Games were a catalyst to deliver more reliable, sustainable, and inclusive transport for our region.

Our growing city

An aerial photograph of Brisbane, Australia, taken at sunset. The city skyline is visible with numerous high-rise buildings. The Brisbane River flows through the center of the image, reflecting the golden light of the setting sun. A bridge crosses the river in the foreground. The overall tone is warm and optimistic, with a yellow and orange color palette. On the right side, there are several vertical yellow bars of varying heights.

#1

Fastest growing
major Australian city
over 10 years¹

1.55M

Residents in
Brisbane by
2041²

\$275B

Forecast
economy size
by 2041³

The Games are coming to **Brisbane**

More than
250,000
seats
for spectators⁴

Target of
90%
public and active
transport to venues⁴

Home to
18+
Olympic
venues⁴

Hosting
2/3
of anticipated athletes
and team officials⁴

Home to
11+
Paralympic
venues⁴

only **08** years to go!

The Games will create an
\$8.1B
boost to the
QLD economy⁵

The race is on

➤ **By September 2024**

Alignment on the projects, programs, and policies to inform the Games Venue and Legacy Delivery Authority (GVLDA) 2032 Transport and Mobility Strategy

➤ **By December 2024**

Agreement on priority list of projects, programs, and policies to accelerate or enhance

➤ **By February 2025**

A commitment from the State and Federal governments to fund these projects and programs to meet operational guidelines

➤ **By March 2025**

Update and revise this proposal once Games venues are finalised

It's everyone's job to make the 2032 Games and beyond successful

All levels of government need to work together to transport people to the Games and keep our region moving.

Council has developed this proposal to provide long-lasting benefits to our network through upgrades, expansions and enhancements.

Aligning with *Elevate 2042*'s legacy theme of connecting people and places, this proposal can support the GVLDA in developing the 2032 Transport and Mobility Strategy.

We have a partnership mechanism in place through the SEQ City Deal to fund and deliver programs and projects for Brisbane.

The race to gold

Our golden window



We are here
Now

September 2024

Alignment on the projects /
programs and policies

February 2025

Commitment from State and
Federal governments to fund
the priority list of projects

December 2024

Agreement on the priority list of
projects to accelerate or enhance





2026 - 2030

Planning / approvals / design / delivery



2032

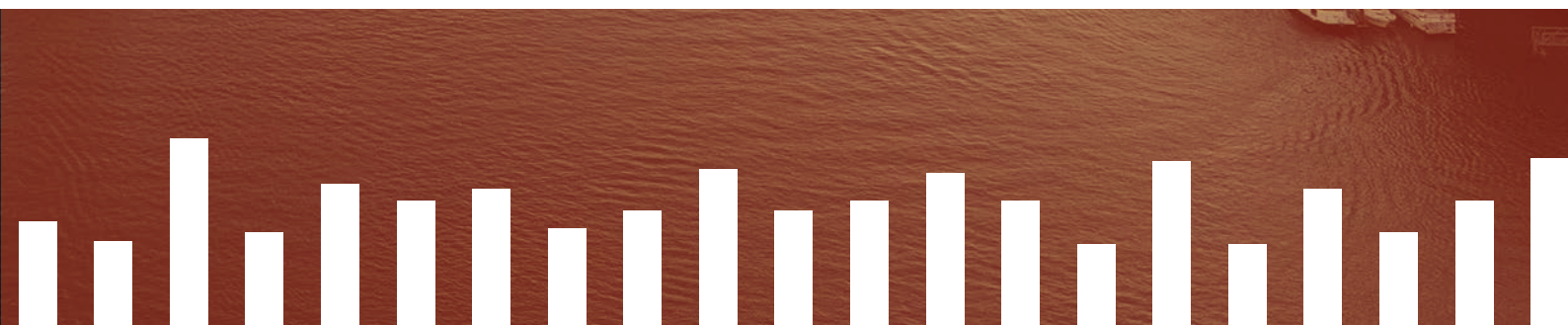
The Games

2025

Undertake assessments
and business cases

2031

Projects operational



Games-ready projects

Mass transit

Extending the reach of mass transit into more communities, more often, through new, upgraded, and extended services and facilities. These projects will make public transport more attractive and sustainable.

Brisbane Metro Expansion Program

- Southern Metro to Springwood
- Eastern Metro to Capalaba
- Northern Metro to Carseldine
- Brisbane Airport Metro

Gold City Glider

- Hamilton to Woolloongabba

Ferry Transport Program

- Ferry network review
- High-capacity CBD terminal
- Cruise ship terminal connection

Active transport

Delivering walkable Games precincts and leaving a legacy that supports more walking and riding through investment in new and upgraded active transport links and facilities.

Active Transport Program

- Toowong to West End Bridge
- City Reach Boardwalk
- Inner city mobility
- Victoria Bridge shade
- Mobility super highways



Future transport

Making smart additions, improvements, and changes to our transport network to support key connections. This will create more reliable and efficient transport, supported by enabling policies and procedures.

Future Transport Network Program

- Smarter suburban corridors
AI transport management system
- Story Bridge Restoration
- Urban air mobility

Universal design

Ensuring everyone can travel around our city regardless of age, ability or language spoken at home, by making our built environment and transport networks inclusive and easier to navigate.

Access and Inclusion Program

- Accessible Brisbane
- Visitor experience and wayfinding



Built for Brisbane

Our purpose-built proposal

We need to meet the unique travel requirements of the Games while providing a permanent legacy for our city for decades to come.

There are 18 anticipated Olympic and Paralympic venues across Brisbane⁴, along with other key activity centres including non-ticketed sites, live sites, the Brisbane athlete's village and media centres.

These venues are largely located in key transport corridors, which carry significant volumes of people and connect key areas across the network.

With a target of over 90 per cent public and active transport to venues for Brisbane 2032⁴, our proposal identifies key programs that can be accelerated to meet the transport needs of the Games and beyond.

- | | |
|--|--|
| ● Key suburban hubs |  Metro Line 1 and 2 |
| ● Ferry terminal investigation areas |  Proposed Metro extensions |
| ● Urban air mobility investigation areas |  Blue and Maroon CityGlider |
|  Smart suburban corridors |  Proposed Gold CityGlider |
|  Active transport zone |  Existing rail |
|  Games venues | |

◀ Ipswich ●

◀ Toowoomba ●





Masstransit

Mass transit program



A mature mass transit system is the hallmark of successful host cities of the Olympic and Paralympic Games.

In 2032, visitors from across the world will be drawn to Brisbane. It is critical to the success of the Games that we have well-planned mass transit, with sufficient capacity to easily and efficiently transport visitors to and from the venues and other parts of the city.

However, we must acknowledge that Brisbane is the smallest city in 80 years to host a Summer Games.

Our current public transport system can only serve about 50 per cent of projected trips to and from the Games venues⁶. In its current state, it is not Games-ready.

The deadline to plan and deliver major heavy and light rail projects for Brisbane in time for the Games has expired.

With just 8 years to go, we must focus on high impact, lower cost projects that can be delivered for the long-term benefit of Brisbane in the time that remains.

As host city of the Games, we must seize this once-in-a-lifetime opportunity to accelerate investment in mass transit infrastructure.

Done right, we can uplift our public transport network and leave a legacy that will transform connectivity and mobility in our city for generations to come.

The gold standard: Sydney 2000 and London 2012



During both the Sydney 2000 and London 2012 Olympic and Paralympic Games, overall patronage on public transport **increased by almost 1 million trips per day⁷**.

Currently, two-thirds of all public transport trips in Brisbane are taken via bus, which shows the importance of ensuring our bus network can cope with additional demand.

Brisbane Metro

Bus rapid transit (BRT) expansion



Brisbane Metro is a high-capacity BRT system built on our city's network of dedicated busways. The first two metro lines will service 18 stations through the CBD and south east Brisbane.

Metros are all-electric and do not require overhead wires or tracks, meaning future lines can be constructed much faster than other modes.

Expanding Brisbane Metro will strengthen the high-frequency core of our mass transit network and ensure precincts and venues

are well-connected to important regional destinations, including the Gold Coast, Sunshine Coast, Brisbane Airport, and Logan.

With 8 years left to prepare for the Games, Brisbane Metro is the only new mass transit solution that can be built and ready for services in time for 2032 in Brisbane.

Benefits for today, the Games and beyond

- Delivering high-capacity, high-frequency services to our Games venues and regions
- Connecting major Games precincts and increasing connectivity with our suburbs to provide more travel options
- Offering inclusive travel options with world-class accessibility onboard the fleet of metros
- Enhancing the mass transit experience with on board real-time journey information to support visitors and customers
- Providing 24/7 services on the weekend to connect people to Brisbane's vibrant nightlife



**Turn-up-and-go
during peak and
24/7 on weekends**



**Vehicle
capacity for
170 people**



**Can be built
and operational
by 2032**

Brisbane Metro Network expansion

Southern Metro

CBD to Springwood

Complementing the extension of the South East Busway to connect the current Metro 1 terminus at Eight Mile Plains busway station with new busway stations at Rochedale and Springwood for residents in Brisbane and Logan city councils.

Eastern Metro

CBD to Capalaba

Connecting central Brisbane, the eastern suburbs of Brisbane and neighbouring urban areas of Redland City Council. This is also critical for accessing Games venues at Chandler and Birkdale during the Brisbane 2032 Olympic and Paralympic Games.

Northern Metro

CBD to Carseldine

Expanding services between central Brisbane and Lutwyche, Kedron, Chermside, Aspley and Carseldine via the Queensland Government's Northern Busway and Gympie Road transit lanes, complementing the Gympie Road Bypass Tunnel.

Airport Metro

CBD to Brisbane Airport

Creating new express connections between Brisbane's international and domestic terminals and the CBD via RBWH bus station and existing busway infrastructure. Increased mass transit to the airport will help reduce car dependency for workers and visitors to our city.

September 2024

Rapid strategic assessment

Late 2024

State & Federal Government funding decision

What we need
to succeed

\$50M

business case funding



Early 2025
Start business cases

Late 2026 - 2030
Approvals / funding / delivery

Mid 2026
Complete business cases

2031
Operational

2032
The Games

CityGlider

Network expansion



The CityGlider bus network is an on-road BRT system that provides high-frequency and high-capacity bus services to connect inner city precincts, major centres of employment and residential growth, and regional transport networks.

Our CityGlider buses currently operate along key growth corridors from West End to Teneriffe (Blue) and Ashgrove to Coorparoo (Maroon).

The Blue and Maroon CityGliders are two of the most popular bus routes in our city, loved for their frequency, extended hours of operation and easily recognisable branding.

Council also operates the CityLoop and Spring Hill Loop, free buses with

frequent services through Brisbane's CBD. The inner city bus loops are operated by zero emissions buses, identifiable by their distinctive livery.

Key Games venues such as The Gabba, Suncorp Stadium, Riverstage and the Brisbane Convention and Exhibition Centre (BCEC) are already connected to our CityGlider and inner city loop bus services.

The CityGliders and loop services will be key in moving commuters and visitors between other public transport modes and to various inner city precincts and venues.

Benefits for today, the Games and beyond

- Establishes critical, scalable transport options for key Games venues
- Connects visitors with accommodation hubs and entertainment precincts
- Provides frequent travel options, with services every 5-10mins during peak and 24hrs on Friday and Saturday



Our CityGliders provide over

**4 million trips
each year**

Gold CityGlider

Woolloongabba to Hamilton

To expand our high-frequency network, a new Gold CityGlider is proposed to operate from Woolloongabba to Northshore Hamilton.

With the introduction of the Gold CityGlider, Council's CityGlider network would be expanded between Woolloongabba and Northshore Hamilton.

The proposed route travels via the Brisbane CBD, Queen's Wharf, Fortitude Valley and Bowen Hills, along Kingsford Smith Drive to Hamilton.

The Gold CityGlider would provide high frequency public transport options for high growth areas.

Northshore Hamilton has an expected population growth of 115 per cent by 2036⁸.

Additionally, the proposed route would link Games venues including The Gabba and the RNA Showgrounds to the future athlete's village at Northshore Hamilton.

The Gold CityGlider will provide a scalable service for the Games, where service stops, destinations, and frequency can be adjusted to meet demand.



Increase the capacity of our bus and rail network



Reduce congestion and take cars off the road



Connect growing inner city precincts and suburbs



We are here

Strategic assessment complete

2025

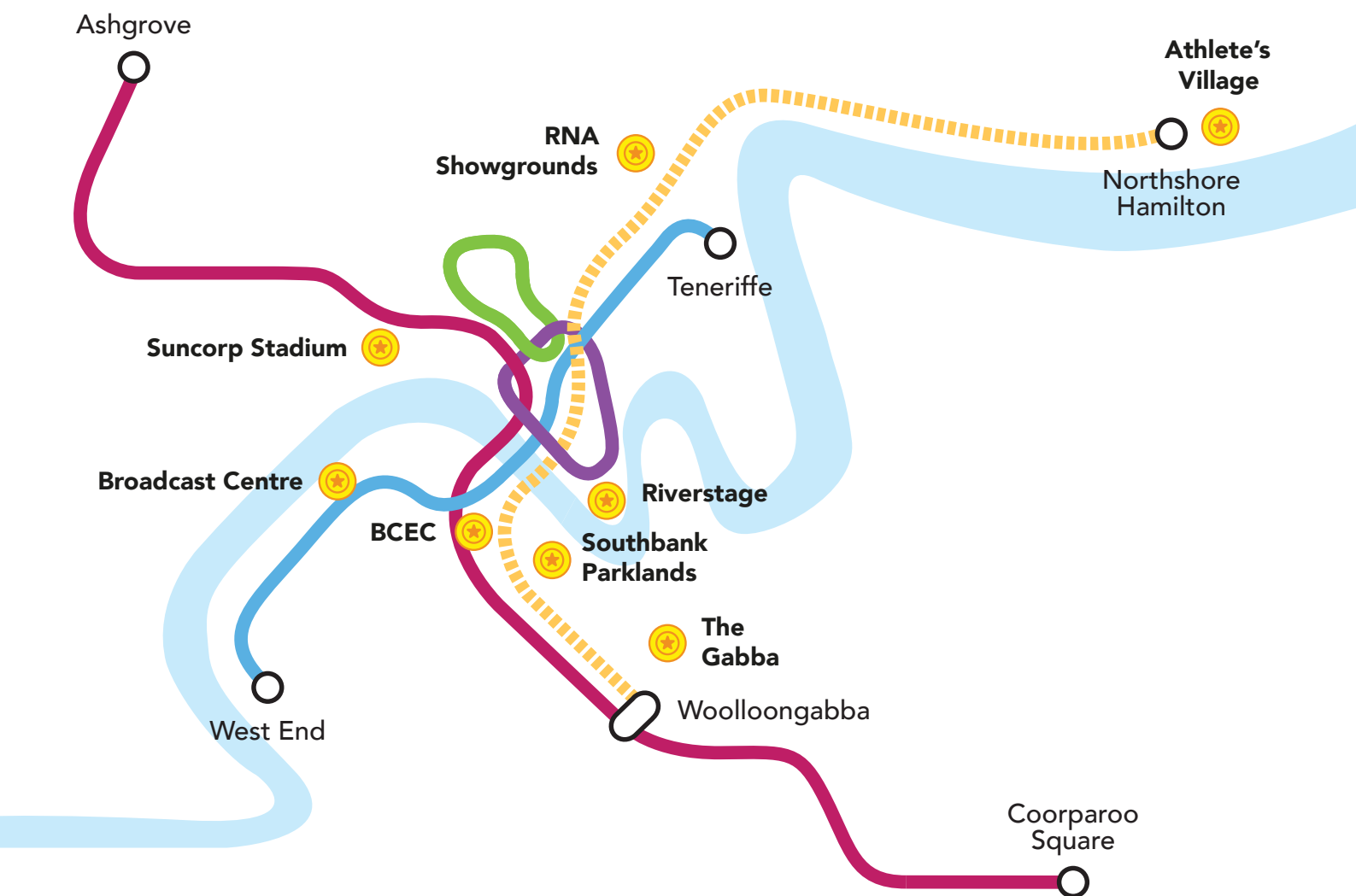
Approvals / funding

What we need
to succeed

\$13M

service mobilisation

- Blue CityGlider
- Maroon CityGlider
- Gold CityGlider
- CityLoop
- Spring Hill Loop
- Route terminus
- Games venues



2026 onwards
Service implementation



2032
The Games

Ferry transport program



The Brisbane River is the heart of our city, and our ferries are a major domestic and international tourism drawcard. Our ferry network is world-class, but it can do so much more for our city in showcasing our destinations to the world in 2032.

Brisbane's ferries are also an important mode of inner city public transport, with our CBD expected to support more than 200,000 jobs by 2041⁹.

With some terminals reaching end-of-life or reaching capacity, we need to embark on a program of new and upgraded infrastructure and reimagine our network to ensure our iconic river shines in 2032.

Benefits for today, the Games and beyond

- Delivering a more efficient, reliable and sustainable river transport network
- Increasing network reach as well as visitor and vessel capacity
- Connecting to Games venues and live sites, employment and tourism hubs, cross-river communities and Brisbane's CBD
- Enhancing visitor experience and tourism opportunities



**More than
4 million trips
last financial year**



**145 express
ferry services
during peak**



**Services until
midnight on Friday
and Saturday night**



The gold standard: London 2012

Over the course of the London 2012 Olympic and Paralympic Games, the city's ferry operators saw patronage increase by almost 50 per cent¹⁰.

Ferry network review

To ensure our ferries are Games-ready, we need to review our network to optimise and enhance our services. This will allow us to improve our network operations, deliver better service frequency and expand the network reach, as well as explore opportunities for new service offerings such as water taxis.

Complementary upgrades to our ferry terminal network will unlock the potential to connect to popular tourist hubs such as Stradbroke and Moreton islands, and transport visitors to and from the International Cruise Ship Terminal to destinations previously out of reach.

High-capacity CBD terminal

Almost one million passengers per year use the existing CBD terminal at Riverside. Creating a new, high-capacity ferry CBD terminal will provide more capacity in the city's river transport network for residents and visitors to access key business, employment, and recreational facilities.

Cruise ship terminal connection

Collaborating with the Port of Brisbane and the Queensland and Federal governments, we need to create a connection to the Brisbane International Cruise Terminal for the more than 760,000 visitors who will arrive via the terminal each year¹¹.



We are here

Rapid strategic assessment

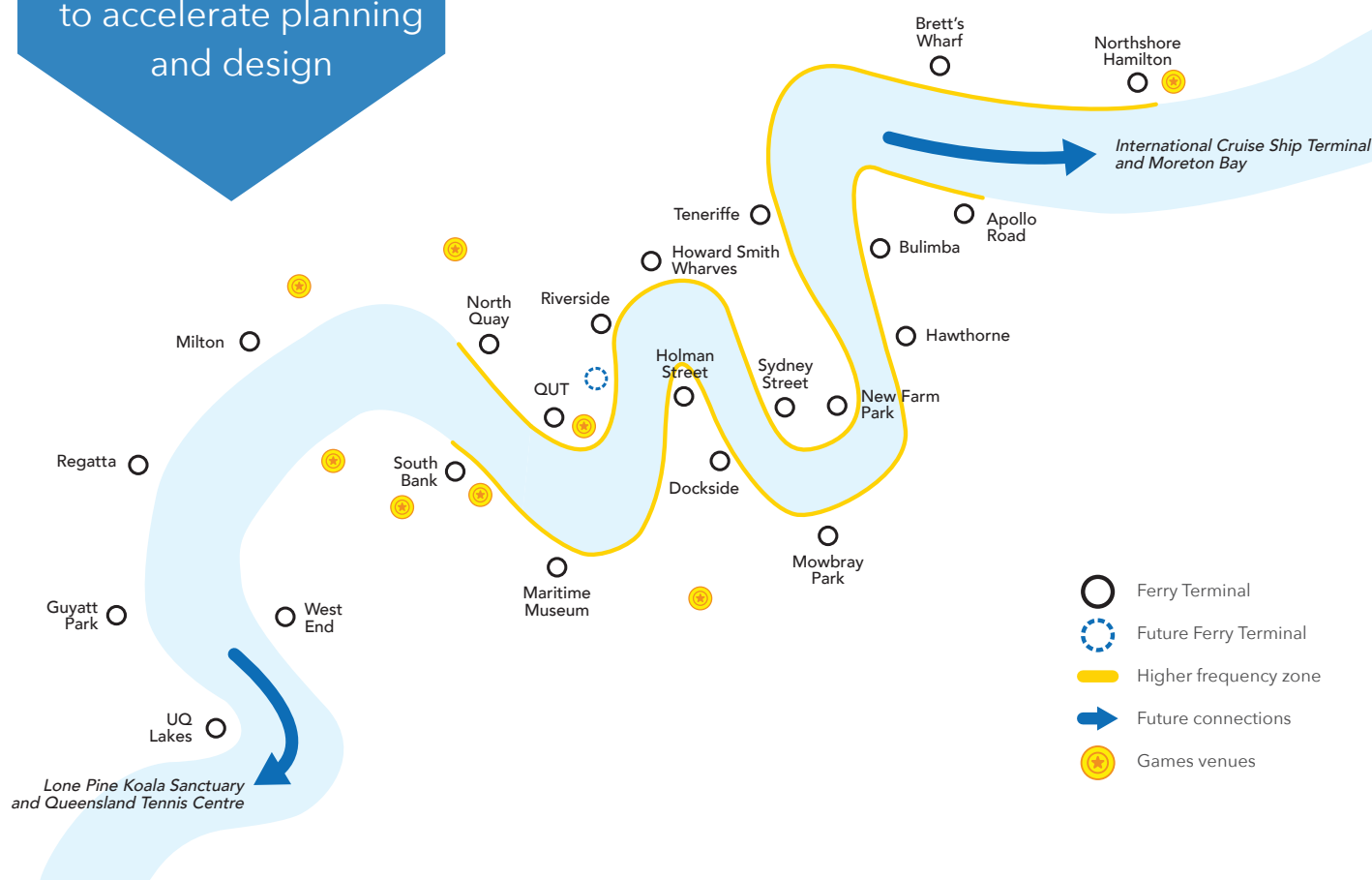
Mid 2025

Commence program business case

What we need
to succeed

\$4M

to accelerate planning
and design



Brisbane City Council maintains

**over 70 river
facilities**

including ferry terminals, public
boat ramps and public pontoons

Mid 2026

Complete program business case

2027 - 2030

Approvals / funding / delivery



2032

The Games

Active transport



Active transport program



The best way to experience a city is by walking, cycling, and scooting around. Brisbane has 240 days of sunshine per year, positioning us exceptionally well to deliver a Games where people leave their cars at home and experience the city at ground level.

Local, suburban, and cross river connections for walking and riding are crucial in supporting sustainable transport and reducing congestion. In the inner city, we want to prioritise walkable precincts and integration between our public and active transport modes.

In the lead up to 2032, we need to expand our network of walkable and rideable precincts to connect our Brisbane 2032 Games venues and provide a legacy for Brisbane.

Benefits for today, the Games and beyond

- Solving the first and last mile connections to Games venues, live sites and other key destinations
- Enhancing connections to make walking and riding a convenient, safe and attractive option
- Creating spaces for users of all abilities
- Providing opportunities for visitors and residents to take advantage of Brisbane's climate and outdoor lifestyle



**Toowong to
West End Bridge
will move up to
3,900 people daily**



**More than
15 million
e-mobility trips
taken since 2018**



**Breakfast Creek /
Yowoggera Bridge
usage 150% higher
than projected**

City Reach Boardwalk

The City Reach Boardwalk is one of Brisbane's most popular active transport routes. The boardwalk is used by more than 7000 people each and every day.

It is crucial for supporting active transport into the inner city where many key venues will be located, as well as providing access to popular night-life precincts like Fortitude Valley and Howard Smith Wharves.

As Brisbane gears up for the Games, the importance of this route will grow, especially with the completion of the Kangaroo Point Bridge.

To uplift capacity and future proof the boardwalk by addressing structural issues, we need to commence a rehabilitation program along the length of the City Reach Boardwalk.



August 2024

Complete strategic assessment

Early 2025 - Mid 2026

Business case

2027 - 2030

Approvals / funding / delivery

Toowong to West End Bridge

South Brisbane and West End are key growth areas in our city. These suburbs are expected to have a population growth of 120 per cent in the next 20 years¹².

We also know that demand for active transport infrastructure is high, with usage on the recently opened Breakfast Creek / Yowoggera Bridge exceeding patronage estimates by 150 per cent.

Council has a plan to link the West End peninsula and South Bank to the retail and activity centre of Toowong and its surrounding suburbs, by expanding our active bridges network.



**What we need
to succeed**

\$350M

for construction

*subject to final design

Mid 2025

State & Federal funding decision

Late 2025 - 2030

Approvals / funding / delivery

Inner city mobility



Ensuring people can move comfortably, safely and conveniently between event venues, accommodation, live sites and visitor attractions are important considerations in planning and preparing for the Games.

In 2032, many key Games venues will be located in Brisbane's inner city. Mass transit, including Brisbane Metro and the CityGlider and inner city loop bus services, will help to transport visitors across the city. However, walking and riding will remain critical modes for visitors travelling between venues and transport hubs.

The Games provide a once-in-a-lifetime opportunity for Brisbane to enhance the walkability of our inner city and invest in improved infrastructure for active transport. Our inner city will comprise walkable and accessible precincts supported by investment into improved active transport infrastructure and more shade, seating and signage.

We need to develop a plan to connect visitors and residents from accommodation and mass transit stations to Games venues, as well as city venues, services, and growing precincts through new and improved pathways and crossing points across the inner city.

The gold standard: Paris 2024



Paris has implemented one of the most ambitious and successful inner city mobility programs in the world. Since 2016, significant transformations have reshaped the urban landscape to prepare the city for the games and ensure people can move comfortably, safely and conveniently between event venues.

Some of the key milestones of this plan include the pedestrianisation of the Seine's banks in 2016, followed by the iconic Rue de Rivoli in 2020 which is now the third busiest bikeway in the world. 10,000 extra bike rack spaces were also added to facilitate this uptake at various competitive venues¹³.

Late 2024

Venue confirmation / program definition

Late 2025 - 2030

Staged rollout of agreed initiatives / collaborate with delivery partners



Games venues and live sites



Active transport precinct



Bridges with active transport



Existing off-road infrastructure



On-road infrastructure and missing links



Victoria Bridge shade



Victoria Bridge is a key active transport route across the Brisbane River in the heart of the city. A large number of pedestrians, both residents and visitors, travel across the bridge each day.

Victoria Bridge links 2 of our city's key tourism and entertainment precincts: the CBD and South Bank. The bridge is also a critical connector for residents living in South Brisbane and West End.

With these areas set to experience growth through the development of the Kurilpa precinct, Victoria Bridge will support increased movements in the years to come.

In addition to footpath space, the bridge features protected active transport lanes. This infrastructure links the popular CityLink Cycleway

into Melbourne Street bikeway, which is currently under construction as part of the Brisbane Metro project.

However, travelling across the bridge can be uncomfortable, especially in the heat of summer.

Shading Victoria Bridge will significantly enhance walkability between South Brisbane and the heart of the CBD. The proposed shade structure will result in up to a 70 per cent reduction in sunlight and heat exposure.



Key active transport link for 14,000+ people every day



Supports car-light communities in Kurilpa precinct



Shade will reduce sun exposure by 70%

Late 2024

Feasibility and scope confirmed



What we need
to succeed

\$6.5M
for construction

Mid 2025
Funding decision

2026 - 2027
Approvals / funding / delivery



2032
The Games

Mobility super highways



Since 2018 in Brisbane there have been 15 million trips on shared e-mobility devices.

Brisbane is recognised around the world as a leader in e-mobility, being the first major city in Australia to introduce an e-scooter sharing scheme in 2018.

We were also the first Australian city to develop an e-mobility strategy, to guide the development of policy and plans for future infrastructure.

Our city has a sub-tropical climate and hilly topography. These attributes make Brisbane the perfect location for e-mobility trips to be used for first and last mile journeys or to replace short car trips.

Brisbane's shared e-mobility scheme is extremely popular with both residents and tourists. Additionally, the uptake of private e-scooter devices has increased demand for high-quality, separated infrastructure.

We need to progress planning for future infrastructure, to provide stronger suburban links and direct connectivity between key growth centres for people riding e-mobility devices and bicycles.

The gold standard: Paris 2024



In preparation for the Games, Paris aimed to make cycling one of its enduring legacies by developing an Olympic cycle network. Since 2016, Paris has significantly transformed its cycling infrastructure, adding over 30km of cycleways to improve safe and convenient travel.

In Paris, active transport infrastructure connected Games venues, as well as large precincts across the city. This ensured seamless connectivity and promoted active modes of transport for both residents and visitors¹³.

2024 - 2025

Pre-feasibility / scoping



What we need
to succeed

\$5M

to accelerate planning
and design

2025 - 2027

Detailed planning and design

2027 - 2030

Approvals / funding / delivery



2032

The Games

Story Bridge Restoration

Built in 1940, the Story Bridge is an iconic part of the Brisbane skyline and provides a critical cross-river connection.

The bridge moves more than 100,000 vehicles and 4,000 active transport users a day.

The eyes of the world will gaze upon the Story Bridge in 2032, but it is in need of restoration to be up to the task.

A comprehensive restoration program is necessary to extend the life of this major transport and tourism icon for another 100 years.

Benefits for today, the Games and beyond

- Maintaining a critical cross-river transport link for public, private and active transport
- Providing a centrepiece for Games events and celebrations
- Supporting ongoing tourism with the bridge providing recreation activities

The gold standard: Jacques Cartier Bridge

Built in 1930, sister bridge, the Jacques Cartier Bridge in Montreal, has been undergoing a major maintenance program over the last 20 years to preserve the structure and ensure continued safe usage, funded by the Canadian Government¹⁴.

Mid 2024

Strategic assessment lodged

Late 2024

Funding confirmed

**What we need
to succeed**

\$4.5M

business case funding

Iconic landmark
for over

80 years

2025 - 2027

Business case

2028

Key elements operational



2032

The Games

Smart suburban corridors

As our city grows, tackling congestion is a key challenge for Council. Brisbane's current traffic system controls traffic signals at 1000 intersections and crossings, but it is based on aging technology, dating back 40 years.

To deal with congestion and ensure our network is ready for the Games, we will introduce an artificial intelligence Transport Management System, transforming our transport network and positioning Brisbane as a leader in this space.

Benefits for today, the Games and beyond

- Improving traffic flow and travel time reliability by optimising transport corridors between the suburbs and the CBD, and providing priority to public transport modes
- Enabling priority access to transport athletes, volunteers and dignitaries during the Games
- Ensuring smart and adaptive management of major events for all transport modes



**Council manages
5700km+ of road
across Brisbane**



**Our network has
1000+ signalised
intersections and
crossings**

18

**Key traffic
corridors managed
by Council**

We are here
Mid 2024
Market sounding

Late 2024 - Mid 2025
Expression of interest and procurement



What we need
to succeed

\$15M

funding for trial

The gold standard: City of Manchester

Cities around the world are leaning into smarter, digital solutions to manage their road networks, helping to move people more efficiently. New technology was recently trialled in Manchester with 500 sensors installed to analyse how to better control traffic lights. After one year of testing, traffic signals were adapted which has helped improve traffic flow by up to 23 per cent¹⁵.

Mid 2025 - Late 2025
Implementation

Late 2025 - Late 2026
Testing and trialling

Early 2027
Potential wider network rollout

Urban air mobility



Urban air mobility presents the opportunity to introduce a new form of connectivity in south east Queensland, dramatically reducing travel time between major destinations and showcasing our tourism offerings.

Providing access across greater south east Queensland is critical in supporting Brisbane's role as an employment and economic hub within the region.

Additionally, the 2032 Games will be held at venues right across the region, making connectivity between our major centres crucial.

With 8 years to go, the Games present a strong opportunity to showcase the potential of urban air mobility. Council of Mayors (SEQ) is playing a key role in facilitating collaboration between government agencies involved in the planning for urban air mobility.

Benefits for today, the Games and beyond

- Creating faster travel options to regional destinations including Moreton Bay, Sunshine Coast, Gold Coast and Scenic Rim
- Exploring direct access to the inner city from major transport hubs
- Complementing future autonomous air taxi services
- Maximising tourism opportunities between domestic and private airports, Brisbane International Cruise Ship terminal and Games precincts

Late 2024

Rapid strategic assessment

Early 2025 - Late 2026

Business case



Late 2026 - 2030

Approvals / funding / delivery

2031

Operational



2032

The Games

universal design



Universal design



We're making Brisbane a more accessible city by providing equitable and inclusive travel choices. Accessible paths, parks and public spaces allows residents and visitors to take full advantage of Brisbane's liveability.

To support tourism during and after the Games, and to make sure people of all ages, abilities and backgrounds can easily move around our city, we need to improve wayfinding and journey planning, and increase network accessibility.

Benefits for today, the Games and beyond

- Enabling people of all ages, abilities and backgrounds to be involved in and experience the Games in an equitable and inclusive way
- Ensuring the more than 8 million international and domestic visitors to Brisbane annually can easily navigate around our city
- Encouraging uptake of more sustainable transport choices for the Games and beyond



1 in 5 people in Australia have a disability¹⁶



150,000+ athletes and officials to participate in the Games



More than 8 million visitors to Brisbane each year¹⁷

Accessible Brisbane



Right across our city, public and active transport options need to be made more accessible between Games venues and transport hubs.

Well-designed streets, paths, parks, and public spaces with inclusive access for people of all ages and abilities are essential in the lead up to the Games. We want all residents and visitors to be able to take full advantage of Brisbane's liveability.

Council is already working to improve accessibility right across the city through pathway and crossing improvements, upgrades for public transport vehicles and bus stops

and the installation of supporting infrastructure including braille trails, tactile ground surface indicators (TGSIs), tactile audio at traffic signals, and tactile street name signage will improve accessibility.

To be Games-ready, we need to develop a targeted program of accessibility improvements and accelerate the rollout.

The gold standard: Brisbane Metro



In designing the Brisbane Metro vehicle, Council undertook a co-design process with the accessibility sector. It is the most significant co-design engagement process Council has ever undertaken and it will transform the future of accessible public transport in Australia.

The process resulted in over 35 design changes, helping us to create the most accessible bus in the world. Council's engagement with the accessibility working group has been internationally recognised and is multi-award winning.

2024 - 2026

Program planning and development



What we need
to succeed

\$2M

program development

2026 - 2031

Approvals and program delivery



2032

The Games

Visitor experience



Brisbane is already one of the top places in the world to visit, according to TIME Magazine, travel bible *Frommer's* and the New York Times.

In 2032, the global spotlight will be on Brisbane and our vibrant lifestyle, and cultural and creative sectors. Thousands of additional visitors will travel to Brisbane to enjoy the Games and all that our city has to offer.

We need to ensure that our city is easy to navigate and get around - not just for the Games, but to support our growing tourism demand.

Travel information helps people use Brisbane's transport network with confidence. Using digital journey

planning, real-time travel information, and wayfinding signage, we can connect people with reliable and accurate information.

To permanently improve the visitor experience in our transport network Council intends to develop a program of enhancements. This will improve everyone's travel experience not only during, but beyond, the Games.

The gold standard: Rio de Janeiro 2016



Rio de Janeiro hosted the Games in 2016, welcoming over 410,000 visitors from outside Brazil. Ahead of the Games, Rio wanted to improve visitors' and locals' experiences of the city and better connect its attractions.

Eight years on, and the wayfinding system developed continues to help visitors and residents navigate a complex city¹⁸.

2024 - 2026

Program planning and development

What we need
to succeed

\$2M

program development



2026 - 2031

Approvals and program delivery



2032

The Games

The time to take action is **now**

In 2032, the global spotlight will shine on Brisbane and visitors to the Games will take their impressions of Brisbane back home to the rest of the world.

The Games present both a challenge and an opportunity for our city.

We have the chance to build a transport network with long term benefits for our community. As one of the nation's fastest growing capital cities, investment in transport infrastructure will serve Brisbane for generations to come.

A major program of infrastructure takes time to plan and deliver to ensure seamless integration into the transport network leading up to 2032.

We are currently in a golden window of opportunity to align, plan and deliver these projects, but we must start now.

Making the final push to a world-class, connected, accessible transport system is critical for our city.

If all three levels of government do not partner to invest in this list of transport projects, there is a great risk to Brisbane's success for today, the Games and beyond.

Working together, Brisbane City Council, the Queensland Government, Federal Government, and the Games Venue and Legacy Delivery Authority (GVLDA) can ensure Brisbane hosts a successful Olympics and Paralympics Games in 2032, and leave a lasting transport legacy for our city.



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